

Australian Centre for International Agricultural Research (ACIAR)

Entity resources and planned performance

AUSTRALIAN CENTRE OF INTERNATIONAL AGRICULTURAL RESEARCH (ACIAR)

Section 1: Entity overview and resources	106
1.1 Strategic direction statement	106
1.2 Entity resource statement	108
Section 2: Outcomes and planned performance	110
2.1 Budgeted expenses and performance for Outcome 1	111
Section 3: Budgeted financial statements	111
3.1 Budgeted financial statements	114
3.2 Budgeted financial statements tables	116

AUSTRALIAN CENTRE FOR INTERNATIONAL AGRICULTURAL RESEARCH (ACIAR)

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Australian Centre for International Agricultural Research (ACIAR) contributes to poverty reduction and improved livelihoods, through more productive and sustainable agriculture emerging from collaborative international research.

ACIAR's mandate is to amplify the impact of Australia's outstanding capabilities in agricultural science by brokering and funding agricultural research for development partnerships in developing countries. The agency works with public and private research institutions to improve the productivity and sustainability of agricultural systems and the resilience of food systems in partner countries.

ACIAR supports Australia's national interests by contributing to sustainable economic growth and poverty reduction and enhanced regional stability, with a particular focus on economic diplomacy and women's economic empowerment. ACIAR's work aligns closely with Australia's aid program, supporting research collaboration while emphasising human capital building and private sector-led development, targeted at improved livelihoods in agriculture, forestry and fisheries.

ACIAR's portfolio contributes to four goals:

- **Food security and poverty reduction** - Productive, sustainable and resilient farming systems;
- **Human health and nutrition** - Healthier and better nourished families;
- **Natural resources and climate change** - More resilient livelihoods in the face of climate change; and
- **Value chains and private sector engagement** - Safer and more inclusive agrifood value chains.

These strategic goals are consistent with Australian ODA priorities and the Sustainable Development Goals (SDGs). In addition to the four goals identified above, are two essential, cross-cutting goals that inform ACIAR's work:

- **Empowering women and girls; and**
- **Capacity building at individual and institutional levels in our partner countries and in Australia.**

Around 70 per cent of our research expenditure is progressed primarily through **bilateral** partnerships between ACIAR and partner countries. In 2017-18, ACIAR will enhance our focus on PNG and the Pacific, recognising capacity constraints. New country strategies will be developed, or finalised, with Myanmar, Timor-Leste, Vietnam and Cambodia. Programs in PNG, Laos and Pakistan, having grown in recent years, have reached capacity limits and will consolidate. Security situations in some countries, especially Afghanistan and parts of Pakistan, potentially limit program viability in these areas. Our programs with China and India will continue to be relatively small and driven by the need for very substantial co-investment. We will establish permanent representation in the Pacific. Relationships with Indonesia, the Philippines and PNG will receive particular support over the coming year. We will develop a small new program of collaboration with Sri Lanka, starting with aquaculture.

The secondary pathway for contracting research activity is **multilateral** global initiatives, chief among which is the CGIAR Consortium of International Agricultural Research Centres (CGIAR). Australia's contribution to the CGIAR (around \$20m annually) is managed by ACIAR, and ACIAR staff are involved in the highest levels of governance of the CGIAR system. During 2017-18, ACIAR will continue to work globally in our bilateral country partnerships and multilateral global programs through the CGIAR and other international research collaborations. ACIAR will continue to contribute to the implementation of the second round of CGIAR Research Programs as a member of the CGIAR System Council and lead the development of a coordinated Australian engagement with CGIAR; represent the Pacific Donor Constituency on the System Council and support the Independent Science and Partnership Council (ISPC) and Independent Evaluation Arrangement (IEA) activities. We will also continue to support three other key global partners: Asia Pacific Association of Agricultural Research Institutions (APAARI), Centre for Agriculture and Bioscience International (CABI) and World Vegetable Centre.

We will also engage in co-investments with larger donors such as DFAT, the Canadian International Development Research Center (IDRC), Syngenta Foundation, the Bill and Melinda Gates Foundation (BMGF) and the private sector.

In our **regional programs**, ACIAR will work with ASEAN, to ensure better engagement with greater regional collaboration and will seek to establish trilateral technical cooperation partnerships with the more advanced agricultural economies including: Indonesia; Malaysia; Thailand, and the Philippines.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to ACIAR for its operations and to deliver programs and services on behalf of the government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses for Outcome 1' table in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: ACIAR resource statement — Budget estimates for 2017-18 as at Budget May 2017

	2016-17 Estimated actual \$'000	2017-18 Estimate \$'000
Departmental		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations available	3,439	3,460
Departmental appropriation	9,490	9,364
s 74 retained revenue receipts (b)	2,530	1,170
Departmental capital budget (c)	247	245
<i>Total departmental annual appropriations</i>	15,706	14,239
Total departmental resourcing	15,706	14,239
Administered		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations available	608	500
Outcome 1	93,993	96,882
<i>Total administered annual appropriations</i>	94,601	97,382
Special accounts (d)		
Opening balance	21,144	12,218
Non-appropriation receipts	11,576	16,340
<i>Total special account receipts</i>	32,720	28,558
Total administered resourcing	127,321	125,940
Total resourcing for ACIAR	143,027	140,179
	2016-17	2017-18
Average staffing level (number)	77	76

Please note: All figures shown above are GST exclusive – these may not match figures in the cash flow statement.

- (a) Appropriation Bill (No.1) 2017-18.
- (b) Estimated retained revenue receipts under s 74 of the PGPA Act.
- (c) Departmental capital budgets are not separately identified in Appropriation Bill (No.1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (d) Excludes 'Special Public Money' held in accounts like Other Trust Monies accounts (OTM), Services for Other Government and Non-agency Bodies accounts (SOG) or Services for Other Entities and Trust Moneys accounts (SOETM)). For further information on special appropriations and special accounts, please refer to Budget Paper No. 4 - Agency Resourcing. Please also see Table 2.1 for further information on outcome and program expenses broken down by various funding sources, e.g. annual appropriations, special appropriations and special accounts.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide an entity's complete performance story.

The most recent corporate plan for ACIAR can be found at:
http://aciarc.gov.au/files/16336_aciar-corporate_plan_2016-20-web_new.pdf

The most recent annual performance statement can be found at:
http://aciarc.gov.au/files/16242_aciar_annual_report_2016_web.pdf

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: To achieve more productive and sustainable agricultural systems for the benefit of developing countries and Australia through international agricultural research and training partnerships.

Budgeted expenses for Outcome 1

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.1: Budgeted expenses for Outcome 1

Outcome 1: To achieve more productive and sustainable agricultural systems for the benefit of developing countries and Australia through international agricultural research and training partnerships.

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forw ard estimate \$'000	2019-20 Forw ard estimate \$'000	2020-21 Forw ard estimate \$'000
Program 1: International Agricultural Research and Development					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	93,993	96,882	97,946	99,416	101,006
Special accounts	20,502	20,670	18,450	18,704	21,210
Administered total	114,495	117,552	116,396	118,120	122,216
Departmental expenses					
Departmental appropriation s 74 Retained revenue receipts (a)	9,490	9,364	9,302	9,321	9,367
Expenses not requiring appropriation in the Budget year (b)	1,868	1,170	1,476	1,754	2,050
	491	382	376	399	400
Departmental total	11,849	10,916	11,154	11,474	11,817
Total expenses for program 1.1	126,344	128,468	127,550	129,594	134,033

Outcome 1 Totals by appropriation type					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	93,993	96,882	97,946	99,416	101,006
Special accounts	20,502	20,670	18,450	18,704	21,210
Administered total	114,495	117,552	116,396	118,120	122,216
Departmental expenses					
Departmental appropriation s74 Retained revenue receipts (a)	9,490	9,364	9,302	9,321	9,367
Expenses not requiring appropriation in the Budget year (b)	1,868	1,170	1,476	1,754	2,050
	491	382	376	399	400
Departmental total	11,849	10,916	11,154	11,474	11,817
Total expenses for Outcome 1	126,344	128,468	127,550	129,594	134,033

	2016-17	2017-18
Average staffing level (number)	77	76

(a) Estimated expenses incurred in relation to receipts retained under s 74 of the PGPA Act 2013.

(b) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses and audit fees.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

Table 2.2: Performance criteria for Outcome 1

Table 2.2 below details the performance criteria for the single program associated with Outcome 1. It also summarises how the program is delivered and where 2017-18 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – To achieve more productive and sustainable agricultural systems for the benefit of developing countries and Australia through international agricultural research and training partnerships.		
Program 1 – International agricultural research for development for more productive and sustainable agriculture		
Delivery	ACIAR's delivery mechanism is as both a valued funder and knowledgeable research broker operating through establishing active working partnerships, supporting the empowerment of women and girls, and providing timely and consistent funding and strong technical backing. ACIAR will build on its current close working relations with regional and country agricultural research organisations and forums to support the development of national agricultural systems.	
Performance information		
Year	Performance criteria	Targets
2016-17	Productivity and profitability of agricultural systems Sustainability Capability Institutional efficiency and effectiveness	<i>Forecast against targets for 2016-17 were generally met. A high level of satisfaction was expressed by ministers. New measures have been instigated to improve ACIAR's domestic visibility.</i>
2017-18	Food security and poverty reduction Human health and nutrition Natural resources and climate change Value chains and private sector engagement Empowering women and girls Capacity building	- Productive, sustainable and resilient farming systems -Healthier and better nourished families - More resilient livelihoods in the face of climate change -Safer and more inclusive agrifood value chains -Improved social inclusion and greater empowerment of women and girls -Individual and institutional level capacity built in our partner countries, in Australia and in ACIAR
2018-19 and beyond	<i>As per 2017-18</i>	<i>As per 2017-18</i>
Purpose	ACIAR's purpose is to achieve more productive and sustainable agricultural systems for the benefit of developing countries and Australia through supporting international agricultural research and training partnerships.	

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2017-18 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Departmental financial statements and schedule of administered activity

Under the Australian Government's budgeting framework, and consistent with Australian Accounting Standards, transactions that agencies control (departmental transactions) are budgeted for, and reported on, separately to transactions which agencies do not have control over (administered transactions). This ensures that agencies are only held fully accountable for the transactions over which they have control.

- Departmental items are those assets, liabilities, revenues and expenses in relation to an agency or authority that are controlled by the agency. Departmental expenses include employee and supplier expenses and other administrative costs, which are incurred by the agency in providing its goods and services.
- Administered items are revenues, expenses, assets and liabilities that are managed by an agency or authority on behalf of the government according to set government directions. Administered expenses include subsidies, grants and personal benefit payments and administered revenues include taxes, fees, fines and excises.

Appropriations in the budgeting framework

Under the Australian Government's budgeting framework, separate annual appropriations are provided. These include:

- Departmental appropriations: representing the government's funding for agency programs;
- Departmental capital budget appropriations: representing the government's funding through additional equity for the replacement of existing agency assets as they reach the end of their useful life;
- Departmental capital appropriations: for new investments by the government through additional equity; and

- Administered expense appropriations: for the estimated administered expenses relating to specific programs.

Asset valuation

In accordance with current Australian accounting standards the Agency's assets are carried at fair value.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forw ard estimate \$'000	2019-20 Forw ard estimate \$'000	2020-21 Forw ard estimate \$'000
EXPENSES					
Employee benefits	7,419	6,435	6,873	7,251	7,647
Suppliers	3,970	4,130	3,937	3,856	3,802
Depreciation and amortisation	460	351	344	367	368
Total expenses	11,849	10,916	11,154	11,474	11,817
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	2,530	1,170	1,476	1,754	2,050
Total own-source revenue	2,530	1,170	1,476	1,754	2,050
Gains					
Other	31	31	32	32	32
Total gains	31	31	32	32	32
Total own-source income	2,561	1,201	1,508	1,786	2,082
Net (cost of)/contribution by services	(9,288)	(9,715)	(9,646)	(9,688)	(9,735)
Revenue from Government	9,490	9,364	9,302	9,321	9,367
Surplus/(deficit) attributable to the Australian Government	202	(351)	(344)	(367)	(368)
Total comprehensive income/(loss)	202	(351)	(344)	(367)	(368)
Total comprehensive income/(loss) attributable to the Australian Government	202	(351)	(344)	(367)	(368)

Table continued on the following page.

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)**Note: Impact of net cash appropriation arrangements**

	2016-17	2017-18	2018-19	2019-20	2020-21
	\$'000	\$'000	\$'000	\$'000	\$'000
Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations	202	(351)	(344)	(367)	(368)
less depreciation/amortisation expenses previously funded through revenue appropriations (a)	-	-	-	-	-
Total comprehensive income/(loss) - as per the statement of comprehensive income	202	(351)	(344)	(367)	(368)

(a) From 2010-11, the government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forw ard estimate \$'000	2019-20 Forw ard estimate \$'000	2020-21 Forw ard estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	71	71	71	71	71
Trade and other receivables	3,733	3,766	3,809	3,843	3,843
Total financial assets	3,804	3,837	3,880	3,914	3,914
Non-financial assets					
Land and buildings	974	840	718	602	486
Property, plant and equipment	276	246	231	205	200
Intangibles	1,082	1,140	1,178	1,196	1,194
Other non-financial assets	152	152	152	152	152
Total non-financial assets	2,484	2,378	2,279	2,155	2,032
Assets held for sale					
Total assets	6,288	6,215	6,159	6,069	5,946
LIABILITIES					
Payables					
Suppliers	531	590	600	606	606
Other payables	378	338	298	258	258
Total payables	909	928	898	864	864
Provisions					
Employee provisions	2,221	2,235	2,308	2,376	2,376
Total provisions	2,221	2,235	2,308	2,376	2,376
Total liabilities	3,130	3,163	3,206	3,240	3,240
Net assets	3,158	3,052	2,953	2,829	2,706
EQUITY*					
Parent entity interest					
Contributed equity	2,234	2,479	2,724	2,967	3,212
Reserves	112	112	112	112	112
Retained surplus (accumulated deficit)	812	461	117	(250)	(618)
Total parent entity interest	3,158	3,052	2,953	2,829	2,706
Total equity	3,158	3,052	2,953	2,829	2,706

* 'Equity' is the residual interest in assets after deduction of liabilities.

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2017-18)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2017				
Balance carried forward from previous period	812	112	2,234	3,158
Adjusted opening balance	812	112	2,234	3,158
Comprehensive income				
Surplus/(deficit) for the period	(351)	-	-	(351)
Total comprehensive income	(351)	-	-	(351)
of which:				
Attributable to the Australian Government	(351)	-		(351)
Departmental capital budget (DCB)		-	245	245
Sub-total transactions with owners	(351)	-	245	(106)
Closing balance attributable to the Australian Government	461	112	2,479	3,052

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forw ard estimate \$'000	2019-20 Forw ard estimate \$'000	2020-21 Forw ard estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	9,469	9,331	9,259	9,287	9,310
Receipts from Government					
Sale of goods and rendering of services	2,530	1,170	1,475	1,754	2,050
Net GST received	230	230	230	230	230
Total cash received	12,229	10,731	10,964	11,271	11,590
Cash used					
Employees	7,371	6,421	6,799	7,183	7,647
Suppliers	4,196	4,310	4,165	4,088	3,943
Total cash used	11,567	10,731	10,964	11,271	11,590
Net cash from/(used by) operating activities	662	-	-	-	-
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment and intangibles	909	245	245	243	245
Total cash used	909	245	245	243	245
Net cash from/(used by) investing activities	(909)	(245)	(245)	(243)	(245)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	247	245	245	243	245
Total cash received	247	245	245	243	245
Net cash from/(used by) financing activities	247	245	245	243	245
Net increase/(decrease) in cash held	-	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	71	71	71	71	71
Cash and cash equivalents at the end of the reporting period	71	71	71	71	71

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forw ard estimate \$'000	2019-20 Forw ard estimate \$'000	2020-21 Forw ard estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	247	245	245	243	245
Total new capital appropriations	247	245	245	243	245
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - DCB (a)	247	245	245	243	245
Funded internally from departmental resources (b)	662				
TOTAL	909	245	245	243	245
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	909	245	245	243	245
Total cash used to acquire assets	909	245	245	243	245

(a) Does not include annual finance lease costs. Includes purchases from current and previous years' Departmental capital budgets (DCBs).

(b) s 74 Retained revenue receipts.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2017-18)

	Buildings \$'000	Other property, plant and equipment \$'000	Computer software and intangibles	Total \$'000
As at 1 July 2017				
Gross book value	1,246	581	1,784	3,611
Accumulated depreciation/ amortisation and impairment	(272)	(305)	(702)	(1,279)
Opening net book balance	974	276	1,082	2,332
Capital asset additions				
Estimated expenditure on new or replacement assets				
By purchase - appropriation ordinary annual services (a)	-	45	200	245
Total additions	-	45	200	245
Other movements				
Depreciation/amortisation expense	(134)	(75)	(142)	(351)
Total other movements	(134)	(75)	(142)	(351)
As at 30 June 2018				
Gross book value	1,246	626	1,984	3,856
Accumulated depreciation/ amortisation and impairment	(406)	(380)	(844)	(1,630)
Closing net book balance	840	246	1,140	2,226

(a) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No.1) 2016-17 for depreciation/amortisation expenses, DCBs or other operational expenses.

Prepared on Australian Accounting Standards basis.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
EXPENSES					
Employee benefits	917	2,735	2,708	2,761	2,810
Suppliers	113,578	114,817	113,688	115,359	119,406
Total expenses administered on behalf of Government	114,495	117,552	116,396	118,120	122,216
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Non-taxation revenue					
Sale of goods and rendering of services	11,576	16,340	17,100	17,700	18,300
Total non-taxation revenue	11,576	16,340	17,100	17,700	18,300
Total own-source revenue administered on behalf of Government	11,576	16,340	17,100	17,700	18,300
Total own-sourced income administered on behalf of Government	11,576	16,340	17,100	17,700	18,300
Net (cost of)/contribution by services	102,919	101,212	99,296	100,420	103,916

Prepared on Australian Accounting Standards basis.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forw ard estimate \$'000	2019-20 Forw ard estimate \$'000	2020-21 Forw ard estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	12,218	7,888	6,538	5,534	2,624
Taxation receivables	538	538	538	538	538
Total financial assets	12,756	8,426	7,076	6,072	3,162
Total assets administered on behalf of Government	12,756	8,426	7,076	6,072	3,162
LIABILITIES					
Payables					
Suppliers	866	817	817	817	817
Other payables	482	482	482	482	482
Total payables	1,348	1,299	1,299	1,299	1,299
Provisions					
Employee provisions	30	79	79	79	79
Total provisions	30	79	79	79	79
Total liabilities administered on behalf of Government	1,378	1,378	1,378	1,378	1,378
Net assets/(liabilities)	11,378	7,048	5,698	4,694	1,784

Prepared on Australian Accounting Standards basis.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forw ard estimate \$'000	2019-20 Forw ard estimate \$'000	2020-21 Forw ard estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Net GST received	5,000	5,000	5,000	5,000	5,000
Other	11,576	16,340	17,100	17,700	18,300
Total cash received	16,576	21,340	22,100	22,700	23,300
Cash used					
Suppliers	113,591	114,826	113,588	115,259	119,406
Employees	904	2,686	2,708	2,761	2,810
Total cash used	114,495	117,512	116,296	118,020	122,216
Net cash from/(used by) operating activities	(97,919)	(96,172)	(94,196)	(95,320)	(98,916)
Net increase/(decrease) in cash held	(97,919)	(96,172)	(94,196)	(95,320)	(98,916)
Cash and cash equivalents at beginning of reporting period	21,144	12,218	7,928	6,678	5,774
Cash from Official Public Account for:					
- Appropriations	93,993	96,882	97,946	99,416	101,006
Total cash from Official Public Account	93,993	96,882	97,946	99,416	101,006
Cash to Official Public Account for:					
- Appropriations	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Total cash to Official Public Account	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Cash and cash equivalents at end of reporting period	12,218	7,928	6,678	5,774	2,864

Prepared on Australian Accounting Standards basis.