



Ministry of Health

## 2013 ANNUAL PERFORMANCE MONITORING REPORT



April, 2014

Second Health Sector Support Program, 2009-15

MINISTRY OF HEALTH  
No. 151-53, Kampuchea Krom Blvd  
Phnom Penh, Kingdom of Cambodia.



in joint  
partnership with:



## Second Health Sector Support Program, 2009-15

### Implementing Units

- Department of Administration
- Department of Budget and Finance
- Department of Communicable Disease Control
- Department of Drugs, Food and Cosmetics
- Central Medical Stores
- Department of Hospital Services
- Department of Human Resources
- Department of Internal Audit
- Department of International Cooperation
- Department of Personnel
- Department of Planning and Health Information
- Department of Preventive Medicine
- National Dengue Control Program (CNM)
- Helminths Control Program (CNM)
- National Maternal and Child Health Center (NMCHC)
- National Nutrition Program
- National Reproductive Health Program (NMCHC)
- National Immunization Program (NMCHC)
- Prevention of Mother to Child Transmission Program (NMCHC)
- ARI-CDD-Cholera Program (NMCHC)
- National Center for Blood Transfusion
- National Center for Health Promotion
- University of Health Sciences
- Technical School for Medical Care
- Regional Training Centers (Battambang, Kampot, Kampong Cham, Stung Treng)
- All Provincial Health Departments
- All Operational District Offices

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## ACRONYMS

ADB	Asian Development Bank
AFD	French Cooperation Agency
AFH	Action for Health
AIDS	Acquired Immune Deficiency Syndrome
ALOS	Average Length of Stay
ANC	Antenatal Care
AOP	Annual Operational Plan
AusAID	Australian Agency for International Development
BCC	Behavior Change Communication
BHEF	Bureau for Health Economics and Financing
BHIS	Bureau for Health Information System
BOR	Bed Occupancy Rate
BTC	Belgian Technical Cooperation
BTR	Bed Turnover Rate
CARE	Cooperative for Assistance and Relief Everywhere, Inc
CBHI	Community Based Health Insurance
CDC	Communicable Disease Control Department
CDHS	Cambodia Demographic and Health Survey
CE	Continuing Education
CEC	Continuing Education Coordinators
CENAT	National Anti-Tuberculosis Center
CFR	Case Fatality Rate
CMS	Central Medical Stores
CNM	National Center for Parasitology, Entomology and Malaria Control
CoC	Continuum of Care
CPA	Complementary Package of Activities
CPR	Contraceptive Prevalence Rate
CSES	Cambodia Socio-Economic Survey

CWG	Construction Working Group
CWM	Civil Works Manager
DBF	Department of Budget and Finance
DDF	Department of Drugs and Food
DFID	Department for International Development (UK)
DRF	Drug Revolving Fund
DOTS	Directly Observed Treatment, Short Course
DPHI	Department of Planning and Health Information
DPM	Department of Preventive Medicine
EmONC	Emergency Obstetric and Neonatal Care
EPI	Expanded Program of Immunizations
FTI	Fast Track Initiative
GIZ	Deutsche Gesellschaft für Internationale Zusammenarbeit, GmbH(German International Cooperation Agency)
HC	Health Center
HCP	Health Coverage Plan
HEF	Health Equity Fund
HIS	Health Information System
HIV	Human Immuno-Deficiency Virus
HMIS	Health Management Information System
HP	Health Post
HRD	Human Resources Development Department
HSP1	First Health Sector Strategic Plan, 2003-07
HSP2	Second Health Strategic Plan, 2008-15
HSSP1	First Health Sector Support Project (ADB, DFID, UNFPA, IDA/The World Bank)
HSSP2	Second Health Sector Support Program (AFD, AusAID, BTC, DFID, UNFPA, UNICEF, IDA/The World Bank)
ICB	Institutional Capacity Building
ICBA	Institutional Capacity Building Agency
IDA	International Development Association/The World Bank

IEC	Information, Education, Communication
IMCI	Integrated Management of Childhood Illnesses
IPD	Inpatient Department
ISC	Integrated Supervision Checklist
IYCF	Infant and Young Child Feeding
JAPA	Joint Annual Plan Appraisal
JAPR	Joint Annual Performance Review
JICA	Japan International Cooperation Agency
MCH	Maternal and Child Health
MDG	Millennium Development Goals
MEF	Ministry of Economy and Finance
MOEYS	Ministry of Education, Youth and Sports
MOH	Ministry of Health
MOP	Ministry of Planning
MOU	Memorandum of Understanding
MPA	Minimum Package of Activities
MTR	Mid Term Review
MVHL	Most Vulnerable Households' List
NCHADS	National Center for HIV/AIDS, Dermatology, and Sexually Transmitted Infections
NGO	Non Governmental Organization
NHC	National Health Congress
NIPH	National Institute of Public Health
NIS	National Institute of Statistics
NMCHC	National Maternal and Child Health Center
NP	National Program
NPH	National Pediatric Hospital
NNP	National Nutrition Program
OD	Operational District
ODO	Operational District Office

OPD	Outpatient Department
PAP	Priority Action Program
PHD	Provincial Health Department
PMTCT	Prevention of Mother to Child Transmission of HIV/AIDS
POE	Provincial Office of Education
PRH	Provincial Referral Hospital
PRO-TWGH	Provincial Technical Working Group Health
PSI	Population Services International
QA	Quality Assurance
QI	Quality Improvement
RACHA	Reproductive and Child Health Alliance
RGC	Royal Government of Cambodia
RH	Referral Hospital
RHAC	Reproductive Health Association of Cambodia
RMNCH	Reproductive, Maternal, Newborn and Child Health
RTC	Regional Training Center
SCA	Save the Children Australia
SDMG	Service Delivery Monitoring Group
SOA	Special Operating Agency
SPF	Social Protection Fund
SRC	Swiss Red Cross
STD/STI	Sexually Transmitted Diseases/Infections
SWAp	Sector Wide Approach
SWiM	Sector Wide Management
TA	Technical Assistance
TB	Tuberculosis
TOR	Terms of Reference
TWG-H	Technical Working Group - Health
UNFPA	United Nations Population Fund
UNICEF	United Nations Children's Fund

URC	University Research Company
USAID	U.S. Agency for International Development
USD	U.S. Dollars
VCCT	Voluntary Confidential Counseling and Testing
VHIS	Voluntary Health Insurance Scheme
VHV	Village Health Volunteer
WB	The World Bank/International Development Association
WHO	World Health Organization

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# SECTION

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# A

## KEY PROGRAM INFORMATION

## **A.1 OVERVIEW OF SECTOR PROGRESS**

The following discussion draws on data available in the HMIS. Although for some of the indicators higher percents were reported at the 2013 National Health Congress in March 2014 for the national level incorporating private sector data, breakdowns for the provinces were not provided, thus a detailed discussion of provincial performance has to be based on the HMIS. Where relevant, the revised values for these indicators will be provided.

Also, it should be noted that national hospitals are not included under any of the provinces for the purposes of the comparisons below, and form a separate group in the HMIS. However, their performance is included when reporting the national average for any of the indicators. Thus the provincial average for most, if not all, indicators are not identical to the national average.

### **1. OPD New Cases per capita, All ages**

The national achievement for this indicator was 0.61 in 2013, marginally lower than the 0.63 in 2012. There is a wide variation in provincial performance with Preah Vihear at 1.10 visits per capita versus 0.21 for Phnom Penh. Achievement of at least ten provinces was higher than the national average. In addition to Phnom Penh, poor performing provinces for this indicator included Kratie (0.31), Krong Preah Sihanouk (0.32), Krong Pailin (0.33), Kampot (0.34), and Kampong Speu (0.40). Overall, 6 provinces achieved their targets. The problem of one or more provinces setting over ambitious targets continues. For instance, Krong Pailin set an annual target of 0.8 even though its achievement in the previous year, 2012 was 0.35. In 2013, its achievement was only 0.32 – which is not only substantially lower than its 2013 target but also significantly lower than its achievement in 2012.

### **2. OPD New Cases per capita, Under 5 years**

Similar to the OPD new cases per capita, all ages, the 2013 national achievement for this indicator at 1.48 was only marginally lower than the target set of 1.50. However, the 2013 achievement was an improvement over the 2012 achievement of 1.45 per capita. At least 5 provinces achieved their targets. However, for 9 provinces we were unable to make any evaluation of performance since targets are set in number of children under 5 years, while achievement is reported in per cent. Also, of the 5 provinces that achieved their targets, 2 had set targets for this indicator for 2013 that were substantially lower than their 2012 achievement. These included Mondulkiri with a 2013 target of 1.0 versus an actual achievement of 2.48 in 2013, and an annual achievement of 2.33 in 2012; the other province is Stung Treng which set a 2013 target of 0.43 which was close to half of the previous years, 2012, achievement of 0.78 – the 2013 achievement was 0.84. High performing provinces included Mondulkiri (2.48) and Preah Vihear (2.31), both of which achieved their set targets. Low performing provinces included Kratie (0.67), Kampong Speu (0.64), Kampot (0.64), and Phnom Penh (0.48).

### **3. Deliveries by Trained Staff**

The 2013 national achievement for deliveries by trained staff (at home and in facility) was 75.12% per the HMIS, only slightly above the 2012 achievement of 75%. (At the NHC a revised

country average of 84% was reported by NMCHC based on public and private sector data). Achievement of three provinces was higher than the national HMIS average: Svay Rieng (90.74%), Otdar Meanchey (80.09%), and Takeo (76.53%). Low performers in respect of this indicator comprised of Mondulakiri (48.28%) and Siem Reap (44.71%), with Phnom Penh lowest at 43.89%.

#### **4. Deliveries at Health Facilities**

The country average based on HMIS for this indicator was 70.48%, above the 2012 achievement of 66%. (Note that NMCHC reported a revised figure of 80% at the NHC based on public and private sector data). High performing provinces included Svay Rieng (90.02%), Otdar Meanchey (79.64%), and Takeo (74.49%). Low performing provinces included Siem Reap (40.87%), Phnom Penh (43.86%), and Mondulakiri (44.39%). In Siem Reap, the number of deliveries in NGO-operated hospitals such as Jayavarman VII is currently not provided to the HIS Bureau, and thus these deliveries are not included in the provincial average for Siem Reap. Eleven provinces achieved their targets. It appears Preah Sihanouk had set an ambitious target at 67% since its achievement was only 49%.

#### **5. C-Section Rate**

The 2013 national target of 3.2% was marginally exceeded with an actual achievement of 3.3%. This was higher than the 2012 achievement of 2.83%. Six provinces achieved their targets, while in five cases, over-ambitious targets were set. For example, Siem Reap set a target of 3% while its actual achievement was only 0.7%. Please note that in Siem Reap, the number of deliveries in NGO-operated hospitals such as Jayavarman VII is currently not provided to the HIS Bureau, and thus is not included in the provincial average for Siem Reap. The highest achievement was that of Preah Sihanouk at 3.25% but this was significantly lower than its target of 5%. The lowest performer in addition to Siem Reap was Otdar Meanchey which also reported an achievement of 0.7%, which was slightly higher than its 2013 target of 0.6%.

#### **6. Modern Contraceptive Method Use**

The 2013 national target was 37% for this indicator, while achievement per the HMIS was 31.41%. (NMCHC reported an achievement of 34.25% at the NHC based on public and private sector data). Eight provinces achieved their set targets. High performers included Preah Vihear (54.7%), Takeo (44.31%), Kampong Speu (42.1%), and Koh Kong (41.7%). Low performers included Phnom Penh at 8.8%, Pailin (14.91%), and Kep (15.1%).

#### **7. Antenatal Care Visits, 2 Visits**

The national achievement for this indicator in 2013 was 81.5% as against a target of 86%. The national achievement in 2013 was also significantly lower than the 2012 achievement of 87%. Only four provinces achieved their targets. Several provinces had set ambitious targets of above 90% while their actual achievement fell far short of this figure. High performers included Otdar Meanchey (103.7%) and Preah Vihear (100.4%). Low performers included Preah Sihanouk at 47.13% and Kep at 47.62%.

## **8. Iron Folate Supplements, Pregnant Women**

The national coverage rate for this indicator based on the HMIS was 80.24% against a national target of 90% for 2013. (NMCHC reported a revised figure of 84% at the NHC). The national achievement in 2013 was also significantly lower than the 2011 achievement of 89.7% and the 2012 achievement of 88.3%. Only five provinces achieved their targets with the high performers including Otdar Meanchey (102.31%) and Preah Vihear (100.8%). The third ranked province was Siem Reap with a significantly lower achievement of 80.75%.

## **9. PMTCT**

NMCHC reported national achievement in 2013 as 66.7% only very slightly below the annual target of 67%. Several provinces reported achievement above 100%, including Preah Sihanouk (316%), Koh Kong (269%), Pailin (269%), Phnom Penh (154%), and Battambang (118%). Low performers included Kampong Thom (13%), Siem Reap (16%), and Kampong Speu (16%). In two provinces, Mondulkiri and Ratnakiri, no services were available in 2013.

## **10. Measles Vaccinations**

While the national annual target was set at >95% for 2013, actual achievement as reported at the NHC was 93%, identical to the 2012 achievement. As many as eight provinces reported achievement in excess of 100% with the highest performers being Ratnakiri (139.4%) and Otdar Meanchey (134.2%). Low performers included Phnom Penh (57.1%), Pailin (64.3%), and Preah Sihanouk (66.4%).

### **Note**

A comparison of performance for two indicators, DPT-HepB3 vaccinations and Vitamin A coverage for 6-59 months could not be included, since the HMIS only provides numerators for achievement, while targets are listed as percents.

Please also note that Annex B contains numerators for all PDO Indicators by province and OD for 2013 as reported in the HMIS.

## **A.2 STATUS OF PROGRAM ACTIVITIES**

- MEF confirmed that approximately USD 7.6 million has been allocated to HEFs and SOAs as counterpart financing for 2014, and RGC contributions will appear on MOH budget for first time; funds will flow directly to designated account and be pooled with JPIG funds prior to disbursement to HEF operators and SOAs
- MEF has submitted a request for IDA 16 funds including USD 30 million credit for the health sector conditional on availability of a grant from Australian Government in the amount of AUD 30 million. Australian Government will match IDA loan with up to AUD 15 million per year over two years up to a total of AUD 30 million
- Standardized staff incentive scheme payment scheme for SOAs approved; 6 new SOAs will begin implementation from Q1, 2014 while remaining SOAs will implement it from Q3, 2014 subject to availability of additional financing



- Quality of care assessments for 6 new SOAs completed; organizational capacity assessments to be conducted in Q2, 2014
- Procurement plans for SOAs under decentralized procurement process approved by MEF and MOH
- All 2014 Performance Agreements for PHD Commissioners and Service Delivery Management Contracts for SOAs signed by 30 January, 2014
- Civil works under procurement include:
  - Re-Bid Package for 55 New Additional Post Delivery Rooms
  - Works package for Construction of Additional Buildings at 15 Referral Hospitals
  - Works package for Specialized Works at National Laboratory Drug Quality Control.
  - Bid Package on WASH and CEmONC by RDC Design/Supervision Firm
  - 280 HCs Design Specification & BOQ have been revised and prepared for bid package stage.
- Expansion of HEF to 10 new ODs:
  - ◊ 8 new ODs:
    - Cluster 20-212: CQS, RFP issued to Consultant on Dec 13, 2013
    - Cluster 22-26: EOI and Draft RFP submitted to the Bank for approval on Dec 4, 2013. Bank approved Dec 13, 2013.
  - ◊ 2 ODs (Baray Santuk, Thmor Kok): on the process of expansion under existing HEFO in the Provinces. Evaluation of technical and financial proposal.
  - ◊ Thmor Pouk OD: Malteser and CHC discussed with HSSP2: proposed Direct Benefit Cost support from HSSP2 and Management Cost support from CHC-Malteser.
- Management cost for HEFO support to CBO in OD Tbong, CBO Pursat, CBO Angkor Chum to be supported from HSSP2 after 2013. Evaluation of technical and financial proposal of 3 CBOs.
- MOPOTSYO to be recruited following the SSS method of procurement: evaluation of technical and financial proposal
- Draft IP consultations report prepared and reviewed by MOH; final report under preparation

**PROGRAM FINANCIAL INFORMATION**  
**BASIC PROGRAM DATA**

TABLE 1

Source	Amount	Budget Estimate from PAD (US\$)	Budget Available by Grant Agreements (US\$)	Total Disbursement as of 31 December 2013	Budget Balance
<b>JPA PARTNERS</b>					
<b>I. Pooled Fund</b>					
<b>MDTF (may increase)</b>			99,535,400	90,169,630	9,365,770
AusAID (2009 to June 2011)	37.15 AU\$ Million	30,000,000.00			
AusAID (2012)	8 AU\$ Million				
DFID (2009-2013)	35 GBP Million	50,000,000.00			
IDA (5 years)	SDR 18,500,000.00		30,000,000	17,735,242	12,264,758
UNICEF (2009, 2010, 2011, 2012 and 2013)			1,850,387	1,850,387	0
UNFPA (2009, 2010 and 2011)			1,480,477	1,480,477	0
<b>Sub-Total Pooled Funds:</b>			<b>132,866,263.80</b>	<b>111,235,735.89</b>	<b>21,630,527.91</b>
<b>II. Discrete Funds</b>					
AFD (2008 – 2013)	7 Euro Million	10,000,000.00	10,000,000.00	8,595,899.45	1,404,100.55
BTC (2009 – 2013)	3 Euro Million	4,500,000.00	4,285,714.00	1,958,358.54	2,327,355.46
UNFPA (2009,2010,2011,2012 and 2013)		5,795,140.65	5,795,140.65	5,465,304.49	329,836.16
UNICEF (2009, 2010, 2011, 2012 and 2013)	4 USD Million	4,000,000.00	1,191,596.79	1,191,596.79	-
<b>Sub-Total Discrete Funds:</b>			<b>21,272,451.44</b>	<b>17,211,159.27</b>	<b>4,061,292.17</b>
<b>TOTAL JPA Partners</b>			<b>154,138,715.24</b>	<b>128,446,895.16</b>	<b>25,691,820.08</b>
<b>RGC COUNTERPART FUNDS</b>					
			26,495,703.00	13,136,902.00	13,358,801.00
RGC-CF for Pooled Funds (initial projection)	11.4 USD Million	11,400,000.00			
RGC-CF for year 2013		7,488,681.00			
RGC-CF for year 2014		7,607,022.00			
<b>TOTAL RGC-CF</b>			<b>26,495,703.00</b>	<b>13,136,902.00</b>	<b>13,358,801.00</b>
<b>GRAND TOTAL</b>			<b>180,634,418</b>	<b>141,583,797</b>	<b>39,050,621</b>

Note: RGC-CF will increase base on the sharing % with Pooled Fund for category SDG and HEF.

## SUMMARY OF EXPENDITURES

### EXPENDITURES BY SOURCE OF FUNDS, 2013

TABLE 2

Sources	Budget ('000 USD)	Expenses ('000 USD)	%		
IDA/Pool (4.51%)	2,135	1,220	57.12%		
MDTF/Pool (94.25%)	44,650	25,489	57.09%		
UNICEF/Pool (1.24%)	588	335	57.02%	Total Budget (Pool)	52,412
MDTF/Pool (100%)	5,039	3,031	60.14%	Total Spent (Pool)	30,075
UNICEF discrete	54	55	100.79%	% (Pool)	57.38%
UNFPA discrete	983	971	98.76%		
BTC discrete	227	193	85.16%		
AFD discrete	1,568	1,155	73.64%		
RGCF	8,603	5,408	62.86%		
TOTAL	63,847	37,856	59.29%	(% average)	

**PROJECTED CASH REQUIREMENT FOR NEXT TWO QUARTERS (ALL FUNDS; IN USD)**

TABLE 3

	In US\$				In US\$				
	Funds Received	Funds Expended	Balance Fund	Budget plan for	Commitment	Total Funds	Amount requested but not yet received at date of bank statement	Amount to be requested	
	to date	to date	to date	Quarter 1, 2014	Quarter 2, 2014	Required	i	j = h - i	
a	b	c = a - b	d	e	f = d + e	g	h = f + g - c	j = h - i	
1. Service Delivery Grants	23,416,891	20,463,324	2,953,567	1,939,902	2,715,862	4,655,764	1,265,977	2,968,174	1,544,668
2. HEF Grants (direct benefit cost)	29,178,825	27,366,628	1,812,197	3,296,888	4,615,643	7,912,530	1,729,246	7,829,579	4,766,574
3. MBPI and related payment	270,571	270,571	(0)	-	-	-	-	0	-
4. Others	-	-	-	-	-	-	-	-	-
Goods	12,878,257	10,507,681	2,370,576	4,308,774	1,874,200	6,182,974	-	3,812,398	2,258,694
Works	14,896,320	10,320,320	4,576,001	2,081,040	3,395,662	5,476,701	-	900,701	-
Services	14,348,594	13,027,541	1,321,053	1,648,537	1,387,730	3,036,267	-	1,715,214	1,195,060
Operating Costs	26,340,184	26,412,514	(72,330)	964,906	964,906	1,929,811	-	2,002,141	1,002,795
Training	19,755,534	20,980,840	(1,225,306)	874,020	801,486	1,675,505	-	2,900,811	2,165,882
5. POC	504,806	505,132	(326)	-	-	-	-	326	-
<b>TOTAL</b>	<b>141,589,982</b>	<b>129,854,550</b>	<b>11,735,432.06</b>	<b>15,114,065</b>	<b>15,755,488</b>	<b>30,869,553</b>	<b>2,995,223</b>	<b>22,129,344</b>	<b>12,933,673</b>
									<b>9,195,671</b>

## OVERALL POOLED FUNDS BUDGET PROJECTIONS

TABLE 4

	2009		2010		2011		2012		2013		2014		Total	
	Plan	Disb	Plan	Disb	Plan	Disb	Plan	Disb	Plan	Disb	Plan	Disb		
SDG	1.19	1.76	5.01	5.07	5.01	4.75	3.66	3.05	4.64	8.78	5.92	29.34	16%	
HEF	1.19	2.52	1.97	4.14	3.23	5.00	7.70	6.98	3.96		9.64	38.82		
										10.54			21%	
MBPI/POC	0.70	0.32	0.5	0.00	0.5	-		(0.05)		-	-	0.27	0%	
Civil Works & medical equipment	0.46	1.25	0.09	3.17	7	2.73	22.48	13.30		7.33		43.61		
										10.15	15.84		24%	
Consulting Services	2.84	0.85	1.77	2.84	1.7	2.62	5.23	3.47	6.64	4.56	4.04	18.38	10%	
Training	5.15	5.60	5.02	6.67	3	4.41	5.10	5.04	5.07	4.62	1.93	28.27	16%	
Operating Costs	5.94	4.71	6.49	3.19	5	5.23	7.95	2.79	7.57	3.83	1.68	21.43	12%	
POC		-				-	0.50	0.65		(0.15)	-	0.50	0%	
<b>Sub total</b>		<b>7.00</b>	<b>20.85</b>	<b>25.08</b>	<b>25.44</b>	<b>24.75</b>	<b>52.62</b>	<b>35.24</b>	<b>38.03</b>	<b>39.52</b>	<b>39.04</b>	<b>180.63</b>	<b>100%</b>	
<b>Unallocated performance based funds</b>												(0.00)	0%	
<b>Grand total</b>												<b>180.63</b>	<b>100%</b>	

NOTE: Plan figures include government contributions whereas disbursement amount excludes government contributions.

### A.3 KEY IMPLEMENTATION ISSUES

- IPA services concluded on 15 November, 2013; all procurement activities under HSSP2 and proposed AF will be carried out by MOH with support of five procurement consultants (including one international) who began functioning in December, 2013.
- Beginning in June, 2013 SDMG monitoring teams began conducting provincial, OD, and health facility monitoring visits. Details of these visits and key findings are presented in Chapter 7 of this report.
- On 12 May, 2014 JPIG informed the MOH that WB will extend the Program Trust Fund agreement with additional financing from Australian Government until 31 December, 2014. Further support will be considered for 2015, matched to other donor funding. KOICA also plans to provide funding for the 2014-15 period to support HEFs in addition to administration and management costs. UNICEF will also provide support through pooled funds for 2014-15 while UNFPA will provide support through discrete funding for reproductive and sexual health and rights, maternal and newborn care, and family planning. WB is also considering the RGC request for additional financing through IDA.

## A.4 PROGRAM PERFORMANCE INDICATOR DASHBOARD

PROGRAM INDICATORS	BASELINE		CURRENT	
	Baseline	Current	Baseline	Current
Infant mortality rate	66	45		
Neonatal mortality rate	28	27		
Under 5 mortality rate	83	54		
Maternal mortality ratio	472	206		
Total fertility rate	3.4	3.0		
Stunting	43	40%		
Wasting	8	11%		
Underweight	28	28%		
Exclusive breastfeeding	66	74%		
Body mass index, women, 15-49	20.3	19%		
HIV prevalence rate, 15-49	0.9	0.5%		
TB prevalence all forms per 100,000	617	590		
Malaria case fatality rate	7.3	4.0%		
Road traffic accidents head trauma cases treated	NA	36%		

Source: CDHS 2010, National Programs/MOH

### PROGRAM DEVELOPMENT OBJECTIVE INDICATORS, 2003-13

	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
1 Trained attendance at delivery	22.14	32.97	40.57	35.87	46.00	58.00	63.00	69.00	72.00	75.00	84.00
2 Deliveries at public health facilities	10.60	16.34	24.14	17.77	25.54	39.00	44.00	52.00	61.00	66.00	80.00
3 Modern contraceptive method use	18.46	20.03	21.02	22.49	23.64	26.00	22.32	28.25	29.19	30.48	34.25
4 DPT3-HepB3 vaccinations	73.00	85.00	79.00	80.00	82.00	92.00	95.00	92.00	94.00	97.84	95.00
5 Pregnant women PMTCT	0.00	0.00	0.00	7.50	11.20	27.00	32.30	56.30	61.10	65.00	67.00
6 TB cure rate	89.00	90.00	90.00	89.00	87.00	90.00	92.00	92.00	91.00	91.00	91.00
7 Malaria cases treated per 1,000	10.80	7.50	5.50	7.20	4.20	4.41	5.58	4.31	4.39	2.90	1.70
8 Vitamin A supplements, 6-59 mos.	39.00	73.50	72.00	78.50	88.00	89.00	98.00	95.00	92.00	98.90	100.50
9 Pregnant women iron folate	0.00	0.00	0.00	69.00	63.00	80.00	83.00	80.00	89.69	88.24	84.00
10 Mebendazole, 12-59 mos.						71.00	86.00	92.00	83.00	103.00	103.00

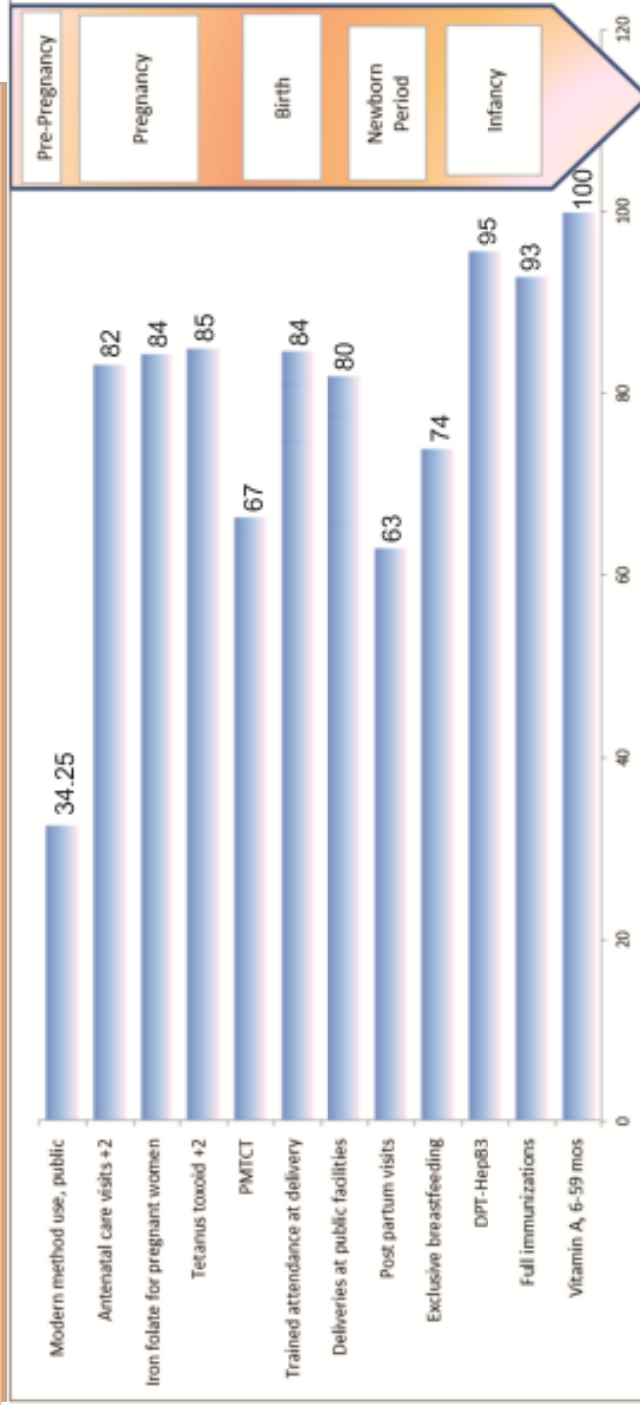
Source: HMIS, National Programs/MOH



in joint partnership with:



### REPRODUCTIVE, MATERNAL, NEWBORN AND CHILD HEALTH FAST TRACK INITIATIVE CONTINUUM OF CARE COVERAGE



Source: CDHS 2010, National Programs/MOH



Note: Readers may note that where minor discrepancies exist in figures above, these are due to differing sources of data e.g., CDHS 2010 (survey estimates) versus Health Management Information System (routine information).

## A.5 PROGRAM DEVELOPMENT OBJECTIVES INDICATORS, PROVINCIAL TABLES

No	Province	OPD -5 Yrs																							
		2008		2009		2010		2011		2012		2013													
		Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved												
1	Banteay Meanchey	0.65	0.58	1.5	0.64	0.72	0.75	0.73	0.80	0.71	0.8	0.69	N/A	82165	1.5	80824	1.25	126368	1.6	1.6	1.5	1.6	1.8	1.55	
2	Battambang	0.46	0.39	0.6	0.46	0.52	0.49	0.55	0.55	0.50	0.57	0.48	0.77	83026	0.6	98531	1.2	143562	1.3	1.27	1.3	1.25	186.58	1.21	
3	Kampong Cham	0.7	0.54	0.5	0.63	0.75	0.72	0.75	0.72	0.75	0.76	0.74	N/A	192198	0.5	242588	0.6	289225	1.6	1.57	1.6	1.61	1.7	1.58	
4	Kampong Chhnang	N/A	0.49	1.3	0.61	0.64	0.66	0.7	0.70	0.68	0.74	0.68	N/A	38378	1.3	58085	0.5	63874	1.2	1.19	2.0	1.06	1.5	1.10	
5	Kampong Speu	N/A	0.32	0.5	0.35	0.5	0.43	0.45	0.44	0.30	0.43	0.28	0.4	N/A	38803	0.5	49348	0.6	65007	0.55	0.77	0.6	0.72	40.165	0.63
6	Kampong Thom	0.5	0.39	0.7	0.46	0.49	0.49	0.5	0.52	0.51	0.53	0.52	0.51	N/A	41477	0.7	50487	0.7	57604	0.7	0.79	0.71	0.9	55.768	0.96
7	Kampot	0.3	0.3	0.3	0.34	0.4	0.41	0.42	0.41	0.50	0.37	0.43	0.34	N/A	24261	0.3	38411	0.4	46051	0.54	0.72	0.75	0.7	40.889	0.63
8	Kandal	0.65	0.52	1.4	0.55	0.62	0.61	>0.75	0.61	0.80	0.58	0.71	0.55	1.3	153145	1.4	192456	0.30	210042	0.81	1.53	1.5	1.55	1.5	1.45
9	Koh Kong	0.6	0.35	0.6	0.34	0.55	0.46	0.5	0.48	0.53	0.55	0.65	0.5	N/A	8439	0.6	9325	0.72	12566	>1	0.95	1.0	1.23	17.112	1.17
10	Kratie	0.45	0.33	0.65	0.37	0.4	0.4	N/A	0.32	0.40	0.31	0.6	0.31	0.83	20910	0.85	33100	1.2	34470	1.6	0.7	0.6	0.73	1.2	0.67
11	Mondul Kiri	N/A	0.65	0.9	0.48	0.5	0.6	0.8	0.84	0.90	0.78	0.7	0.83	N/A	8104	0.9	7242	0.5	14065	1.5	1.74	1.0	2.33	1	2.48
12	Phnom Penh	0.33	0.22	0.7	0.25	0.32	0.3	0.3	0.28	0.25	0.22	0.3	0.21	1.2	54511	0.7	65392	0.36	78554	0.5	0.75	0.52	0.53	0.54	0.47
13	Preah Vihear	0.44	0.68	0.1	0.69	0.6	0.91	0.77	0.99	0.78	1.10	0.94	1.1	N/A	21687	0.1	24280	0.1	31092	1.13	1.61	1.16	2.15	2.2	2.31
14	Prey Veng	0.6	0.53	0.9	0.55	0.49	0.65	0.6	0.66	0.65	0.71	0.7	0.71	1	100261	0.9	102384	1.5	138038	1.7	1.36	2.0	1.24	2	1.21
15	Pursat	0.6	0.4	0.68	0.42	0.6	0.5	0.52	0.45	0.52	0.44	0.6	0.42	0.8	30149	0.68	35756	0.8	46578	1	0.93	1.0	1.02	45.099	1.01
16	Ratanak Kiri	N/A	0.74	1	0.65	0.6	0.75	0.66	0.81	1.20	0.62	1.2	0.68	N/A	23268	1	23778	1	27567	1	1.33	1.2	1.73	1.5	1.79
17	Slem Reap	0.72	0.54	0.6	0.63	0.75	0.65	0.75	0.92	0.65	0.92	0.99	0.83	N/A	112611	0.6	157824	1.7	223442	1.5	2.16	1.7	2.19	254.61	2.03
18	Krong Preah Sihanouk	0.4	0.22	0.5	0.33	0.52	0.38	0.52	0.38	0.52	0.34	0.52	0.32	0.5	8309	0.5	15143	0.6	21181	1.3	0.93	1.3	0.95	1.3	0.85
19	Stung Treng	0.44	0.28	0.5	0.35	0.4	0.39	0.42	0.45	0.47	0.45	0.48	0.48	N/A	4179	0.5	5752	0.4	7906	0.43	0.57	0.43	0.78	0.43	0.84
20	Svay Rieng	0.8	0.45	1	0.51	0.6	0.62	0.6	0.63	0.80	0.61	0.6	0.58	1.3	48824	1	54729	1	73480	1.5	1.33	1.6	1.07	1.5	1.01
21	Takeo	0.7	0.65	0.9	0.74	0.8	0.76	1	0.8	0.70	0.65	0.8	0.87	0.9	125034	0.9	167593	0.75	163191	1.5	2.02	2.0	2.02	2.08	1.97
22	Oddar Meanchey	0.6	0.43	1.3	0.53	1.62	0.76	0.65	0.73	0.725	0.67	0.70	0.68	1.4	16998	1.3	21637	1.2	32503	1.2	1.43	1.37	1.6	36.034	1.82
23	Krong Kep	N/A	0.31	0.56	0.38	0.6	0.36	0.55	0.4	0.50	0.36	0.6	0.47	N/A	1036	0.56	1831	1	1935	0.65	0.5	0.65	0.48	0.65	0.83
24	Krong Pallin	N/A	0.37	1	0.45	0.7	0.48	0.8	0.46	0.60	0.35	0.8	0.33	N/A	6581	1	4859	1.1	9396	1.5	0.98	1.5	1.15	7.000	0.99
25	National Hospitals	N/A	N/A	N/A	407328	N/A	1239108	N/A	1084370	N/A	954798	N/A	1,102,07	N/A	N/A	N/A	218762	N/A	432334	N/A	370318	N/A	284.68	N/A	3,496.2
26	Country Average/Sum	N/A	0.45	1.3	0.54	0.6	0.64	±0.6	0.64	±0.60	0.63	0.6	0.61	N/A	1242449	1.3	1787687	1.5	2302308	1.6	1.57	1.7	1.45	1.5	1.48

NOTE: OPD = OUTPATIENT DEPARTMENT; DTS = DELIVERIES BY TRAINED STAFF; DHF = DELIVERIES AT HEALTH FACILITIES; MMU = MODERN METHOD USE (CONTRACEPTIVES); ANC2 = ANTENATAL CARE, 2 VISITS; IFA = IRON FOLATE SUPPLEMENTS; PMTCT = PREVENTION OF MOTHER TO CHILD TRANSMISSION OF HIV/AIDS;  
SOURCE: HMIS

## DYS

## DHF

No	Province	2008		2009		2010		2011		2012		2013		2014		2015					
		Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved				
1	Banteay Meanchey	60	47.87	60	51.51	65	58.49	70	63.93	70	66.99	70	64.59	41	47.64	55	49.34	55	51.19	55	49.99
2	Battambang	45	46.59	55	55.11	62	60.03	67	60.91	65	61.62	66	59.92	28	39.34	53	53.27	57	55.78	57	58.9
3	Kampong Cham	40	55.95	55	61.76	60	64.23	70	67.65	70	64.63	72	65.41	20	38.75	30	46.97	50	48.16	50	54.76
4	Kampong Chhnang	N/A	57.47	59	68.66	69	64.14	71	60.96	69	64.18	71	65.73	55	64.74	68	61.94	70	58.54	67	63.04
5	Kampong Speu	N/A	38.84	65	46.7	65	54.8	65	52.86	65	56.56	63	56.25	50	36.97	50	48.13	60	47.31	60	50.88
6	Kampong Thom	20	27.57	30	35.17	40	36	40	38.51	41	45.03	42	51.04	26	30.46	30	31.39	36	35.3	37	42.4
7	Kampot	45	47.31	45	52.71	50	56.26	55	58.27	75	67.11	76	71.93	25	38.25	40	47.92	40	49.7	55	56.8
8	Kandal	23	55.92	60	56.63	62	52.22	62	53.27	62	55.54	65	56.79	10	45.83	70	45.74	70	48.13	70	51.49
9	Koh Kong	N/A	48.34	45	49.25	68	52.87	68	53.19	76	49.63	64	50.77	37	44.1	55	49.47	43	51.99	63	48.97
10	Kratie	30	22.99	35	25.78	38	32.93	75	41.6	55	45.7	57	51.53	20	17.39	22	29.4	55	41.05	50	45.5
11	Mondul Kiri	35	31.01	40	24.8	45	41.78	65	54.54	75	42.24	52	48.28	24	17.74	15	34.01	46.8	44.71	30	34.79
12	Phnom Penh	46	34.36	49	45.19	50	56.26	52	54.24	58	45.2	60	43.89	48	43.26	52	54.82	52	53.54	56	44.96
13	Preah Vihear	20	34.16	25	34.21	38	43.55	38	50.76	41	61.56	59	71.08	40	31.24	35	41.01	36	50.21	40	61.06
14	Prey Veng	50	45.93	36	58.63	50	68.06	55	62.77	70	70.02	75	73.49	21	44.71	30	56.78	35	58.05	60	65.17
15	Pursat	30	44.24	38	43.61	45	58.02	75	64.17	61	71.08	75	69.27	25	28.43	29	41.97	55	54.71	48	65.16
16	Ratanak Kiri	N/A	28.51	30	31.67	35	35.62	32.5	42.51	48	50.17	46	55.94	25	30.5	32	34.27	40	41.49	45	49.52
17	Slem Reap	50	60.93	50	65.44	74	77.52	75	78.69	80	78.02	85	44.71	20	31.17	40	39.87	55	41.2	70	42.82
18	Krong Preah Sihanouk	30	39.5	65	50.54	70	53.67	72	62.79	72	61.45	80	59.41	55	42.4	60	47.08	61	51.22	61	49.24
19	Stung Treng	20	26.81	22	30.29	35	32.77	36	43.51	36	48.25	51	55.57	19	28.73	34	31.42	35	42.4	35	47.76
20	Svay Rieng	30	54.71	60	68.54	65	77.27	70	75.39	75	89.84	80	90.74	50	62.89	60	73.78	68	74.47	70	86.73
21	Takeo	60	61.15	65	73.36	85	69.85	62	66.84	68	75.63	71	76.53	60	68.23	75	65.42	62	62.72	63	71.91
22	Oddar Meanchey	34	41.14	47	50.32	65	64.61	67	71.11	69.5	78.07	43	60.09	36	47.39	60	63.33	62	70.26	68.5	77.48
23	Krong Kep	N/A	24.65	35	41.52	34	39.37	50	44.71	50	41.68	60	56.51	42	38.62	35	37.4	45	41.71	45	36.05
24	Krong Pallin	N/A	69.45	50	57.52	80	67.84	85	77.33	80	74.72	82	63.17	48	55.71	70	65.19	75	75.5	75	74.06
25	National Hospitals	N/A	N/A	N/A	13576	N/A	13293	N/A	N/A	N/A	N/A	N/A	28.81	N/A	N/A	13578	N/A	13293	N/A	16466	N/A
26	Country Average/Sum	N/A	53.14	65	64.46	70	69.78	72	71.66	76	75.00	80	75.12	45	50.22	50	58.84	60	61.39	63	66.00



## C-Section

## MMU

No	Province	2008		2009		2010		2011		2012		2013		2014		2015									
		Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved								
1	Banteay Meanchey	N/A	0.12	1.0	0.38	2.0	0.91	2.0	1.06	2.0	1.00	1	1.19	44	38.42	48	38.9	44	40.02	43	38.13	44	38.61		
2	Battambang	1.4	1.28	1.5	1.53	1.6	1.43	1.5	1.32	1.5	1.87	2	2.11	27	23.71	28	28.8	29	28.1	29	29.35	31	30.7		
3	Kampong Cham	0.9	0.8	5.0	1.16	5.0	1.41	2.0	1.73	2.0	1.86	2.5	2.33	22	23.34	25	21.88	29	26.88	29	30.12	30	33.43		
4	Kampong Chhnang	N/A	1.27	1.0	1.57	1.8	2.28	3.3	1.82	2.5	1.88	3	1.89	N/A	16.91	18	18.2	20	19.83	22	20	24	21.49		
5	Kampong Speu	N/A	0.81	0.9	0.7	2.0	0.82	2.0	0.78	2.0	0.71	2	0.74	N/A	26.15	38	31.28	40	30.2	40	41.82	40	42.1		
6	Kampong Thom	N/A	0.48	0.5	0.75	0.8	0.77	0.8	0.87	1.0	1.53	1.6	1.2	35	30.19	38	27.99	32	25.67	35	26.93	32	27.86		
7	Kampot	1	0.63	0.3	0.79	0.9	1.0	N/A	1.41	1.7	2.21	N/A	2.78	37	41.1	39	N/A	42	37.4	41	38.21	40	39.62	43	40.82
8	Kandal	N/A	0.14	0.2	0.27	0.4	0.45	0.5	0.66	0.6	1.06	1.2	1.52	28	25.02	28	26.04	45	27.31	40	28.12	40	29.31	40	30.08
9	Koh Kong	N/A	0.21	1.0	0.31	1.0	1.0	1.0	0.64	1.64	0.59	1.48	0.45	N/A	34.76	32	35.26	40	34.17	42	44.83	35	39.83	45	41.7
10	Kratie	1.7	1.06	1.2	0.61	1.3	1.15	3.0	1.09	2.0	1.57	2	2.31	22	19.7	24	20	25	21.39	33	21.74	26	21.18	25	21.05
11	Mondul Kiri	N/A	0.57	0.4	0.59	2.0	0.62	N/A	0.46	1.0	0.64	1.0	0.29	N/A	28.95	35	29.88	32	35.64	38	39.51	41	37.01	45	38.16
12	Phnom Penh	7.5	N/A	7.7	0.4	0.5	0.63	0.76	1.20	1.5	1.12	2	1.28	3	7.11	9	10.11	8	10.82	8	9.57	8	7.27	9	8.81
13	Preah Vihear	N/A	0.53	2.5	0.94	2.6	0.86	1.03	1.35	1.16	1.42	1.34	2.11	30	35.4	40	40	44.86	43	46.88	44	50.73	48	54.7	
14	Prey Veng	N/A	0.88	1.2	0.81	1.3	0.8	1.5	0.68	1.6	0.95	2	1.25	25	26.25	24	28.25	25	28.36	26	31.81	27	30.88	30	37.37
15	Pursat	2	1.74	1.0	0.38	2.0	1.58	3.0	2.05	2.0	1.89	2	1.58	28	25.05	25	23.85	25	24.88	45	25.19	30	28.82	33	26.74
16	Ratanak Kiri	N/A	0.84	1.0	1.58	0.8	0.8	1.2	0.71	2.0	0.81	2	1.33	N/A	20.67	25	20.78	30	26.02	24	34.02	35	34.81	35	38.84
17	Siem Reap	1	0.24	3.0	0.26	3.0	0.37	2.0	0.47	3.0	0.45	3	0.7	23	21.73	25	5.24	30	32.76	40	35.68	40	36.81	33	38.14
18	Krong Preah Sihanouk	3	1.74	3.0	2.73	3.0	2.56	4.0	3.80	4.0	2.62	5	3.25	35	20.07	36	21.58	38	26.56	38	24.49	38	23.06	40	24.77
19	Stung Treng	8	0.52	8.5	0.36	0.9	0.91	1.0	2.04	2.5	2.00	2.5	2.13	30	31.92	30	N/A	33	33.69	34	34.9	36	34.39	37	34.33
20	Svay Rieng	1	1.02	1.2	2.12	2.5	2.40	3.0	2.22	3.0	2.58	3	2.54	28	25.01	28	26.94	30	30.6	30	32.38	32	34	30	35.61
21	Takeo	1.5	0.78	1.75	1.08	2.0	1.52	2.0	1.84	3.0	1.9	2.8	2.01	35	35.32	40	38.41	65	38.34	45	38.86	35	41.08	39	44.31
22	Oddar Meanchey	0.5	0.3	0.6	0.25	1.0	0.51	1.0	0.55	0.55	0.62	0.6	0.7	38	30.3	38	28.57	42	38.23	38	40.96	41	37.91	42	38.37
23	Krong Kep	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	20.58	30	N/A	40	14.58	30	15.1	35	13.4	30	15.06
24	Krong Pallin	N/A	0.76	2.0	0.34	2.5	3.9	3.0	3.48	3.0	2.83	3	2.05	N/A	16.08	27	18.53	35	18.82	33	19.85	35	15.02	35	14.91
25	National Hospitals	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	5.644	N/A	N/A	N/A	985	N/A	1859	N/A	943	N/A	782	N/A	852
26	Country Average/Sum	N/A	0.77	2.2	1.69	2.5	2.03	2.5	2.43	3.0	2.83	3.2	3.3	N/A	24.6	37	22.32	40	28.25	33	29.15	35	30.43	37	31.41

No	Province	2008		2009		2010		2011		2012		2013		2014		2015									
		Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved								
1	Banteay Meanchey	68	68.45	72	74.97	72	72.83	80	82.36	85	88.09	95	73.57	N/A	58.44	75	35.36	88	71.71	80	82.1	85	87.86	85	72.76
2	Battambang	N/A	73.67	80	87.51	90	76.25	85	81.3	85	80.83	90	73.35	70	61.55	75	53.39	90	78.03	85	81.47	85	81.02	89	72.42
3	Kampong Cham	60	67.07	70	77.62	75	71.1	78	78.59	82	84.01	84	78.4	80	54.68	75	47.38	88	70.18	75	77.94	80	83.3	82	77.63
4	Kampong Chhnang	N/A	71.25	67	71.18	71	68.1	73	69.84	72	65.9	73	64.01	N/A	53.95	75	36.11	72	62.42	75	66.9	81	83.91	82	80.78
5	Kampong Speu	N/A	84.25	75	73.64	85	59.31	80	65.59	80	88.14	82	63.77	N/A	54.94	75	45.04	85	58.28	80	65.72	80	68.7	84	83.21
6	Kampong Thom	60	51.43	60	65.18	70	59.79	70	56.21	70	63.39	71	63.61	55	48.74	60	38.47	70	64.75	70	61.15	70	71.31	71	63.87
7	Kampot	N/A	65.8	55	77.94	65	63.61	68	67.41	75	67.92	70	62.4	45	50.09	75	32.42	75	61.2	80	65.09	50	67.66	85	61.5
8	Kandal	N/A	65.04	70	76.58	90	82	93	82.08	93	84.26	93	84.08	90	80.42	75	43.73	90	80.96	95	74.09	95	80.84	95	81.82
9	Koh Kong	70	67.3	72	67.92	85	73.76	75	80.79	84	77.03	92	67.59	N/A	50.68	75	31.94	83	67.09	83	77.31	86	77.26	93	87.59
10	Kratie	N/A	41.6	45	54.57	48	48.23	90	53.05	65	53.24	65	51.53	N/A	40.19	75	32.33	50	47.03	85	50.81	65	50.34	70	50.38
11	Mondul Kiri	N/A	57.41	60	41.72	32	70.73	75.6	77.87	95	73.98	82	73.08	N/A	42.31	55	28.15	32	70.58	75.6	77.87	95	73.78	85	73.06
12	Phnom Penh	50	61.85	75	79.69	78	76.18	68	80.24	70	67.73	72	64.42	40	60.41	75	64.95	80	74.33	68	82.68	70	70.83	72	68.48
13	Preah Vihear	N/A	55.06	60	62.2	55	81.36	74	86.09	75	95.61	85	100.4	60	39.4	65	68.07	60	81.27	74	88.84	73	94.07	85	100.84
14	Prey Veng	65	71.4	67	66.64	70	78	75	78.91	80	82.34	85	75.71	90	69.42	75	48.7	75	80.12	78	79.79	83	83.73	85	75.93
15	Pursat	N/A	79.49	75	81.49	78	74.48	90	84.79	90	80.82	95	73.74	80	48.38	75	68.82	85	74.13	85	83.2	90	80.23	90	74.85
16	Ratanak Kiri	N/A	52.82	50	48.52	65	51.5	80	61.26	75	74.59	75	78.02	N/A	47.2	75	23.62	85	52.83	85	61.32	70	75.85	75	75.78
17	Siem Reap	N/A	73.18	67	79.98	83	79.12	94	87.5	95	83.75	83	80.82	65	65.48	75	78.17	93	78.95	90	87.34	95	83.7	72	80.75
18	Krong Preah Sihanouk	N/A	43.08	56	59.52	65	51.72	73	62.7	73	59.26	80	47.13	80	37.69	80	33.34	82	48.06	70	64.77	70	58.55	85	48.16
19	Stung Treng	N/A	72.62	75	79.51	75	65.97	67	77.82	80	79.28	82	78.68	60	38.89	75	22.38	80	54.45	70	68.51	75	73.27	77	71.36
20	Svay Rieng	N/A	91.37	85	110.48	95	80.08	75	81.24	77	90.59	77	77.36	67	69.11	75	66.98	95	77.87	72	79.38	75	83.08	75	76.28
21	Takeo	N/A	77.3	75	97.78	85	74.68	80	78.94	84	81.28	82	79.09	90	81.32	75	85.27	80	74.84	99	79.13	80	81.27	80	78.82
22	Oudard Meanchey	N/A	66.45	93	76.62	90	91.2	90	102.15	97	100.9	100	103.7	N/A	49.88	75	63.26	85	85.26	85	99.87	95	98.6	100	102.31
23	Krong Kep	N/A	33.06	40	45.51	45	38.40	50	52.96	60	52.95	60	47.62	N/A	22.9	75	24.95	60	91.14	80	58.39	80	60.02	80	48.14
24	Krong Pallin	N/A	82.47	93	81.25	90	90.71	92	96.38	95	80.35	95	73.48	N/A	72.39	75	55.76	80	98.59	85	90.48	93	74.86	92	68.4
25	National Hospitals	N/A	N/A	N/A	3107	N/A	6983	N/A	10,288	N/A	10,46	N/A	8,982	N/A	N/A	N/A	5,376	N/A	14,135	N/A	60444	N/A	11860	N/A	8,031
26	Country Average/Sum	N/A	75.23	80	88.5	88	80.4	82	86.24	84	87.00	86	81.49	N/A	82.01	75	57.14	83	79.46	85	89.89	86	88.25	90	80.24

PMCT

DPIS-Reg03

No	Province	2008		2009		2010		2011		2012		2013		2014		2015									
		Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved								
1	Banteay Meanchey	N/A	N/A	40	32.2	50	28.9	N/A	45.67	60	55	67	57	90	15,826	95	15,945	97	17,240	96	18,438	96	17,77	98	17,409
2	Battambang	N/A	N/A	40	39.4	50	59.4	85	89.53	60	63	67	116	85	25,050	90	26,310	90	28,666	90	25,088	93	28,79	25,233	26,091
3	Kampong Cham	N/A	N/A	40	10.3	50	31.9	25	36.71	60	50	67	54	82	43,849	83	43,891	96	44,929	97	42,869	97	46,67	97	44,846
4	Kampong Chhnang	N/A	N/A	40	6.1	50	13.5	20	29.16	60	24	67	55	N/A	13,678	82	14,775	93	13,693	93	12,707	97	14,02	86	12,966
5	Kampong Speu	N/A	N/A	40	7.0	50	16.4	100	15.81	60	32	67	16	N/A	17,069	87	16,803	88	17,862	96	14,387	86	16,33	18,004	14,478
6	Kampong Thom	N/A	N/A	40	12.6	50	4.6	11	8.18	60	18	67	13	N/A	15,741	87	15,841	90	16,048	90	14,221	>90	15,40	16,541	13,164
7	Kampot	N/A	N/A	40	22.3	50	26.5	N/A	32.84	60	43	67	56	N/A	14,285	85	7,230	94	13,960	95	12,824	95	12,48	13,687	12,776
8	Kandal	N/A	N/A	40	16.7	50	27.5	100	21.36	60	13	67	32	90	24,774	90	25,540	>90	24,170	96	24,894	96	26,92	96	27,818
9	Koh Kong	N/A	N/A	40	82.0	50	117.1	75	97.73	60	87	67	269	N/A	2,638	82	2,368	93.5	2,660	85	2,779	96	2,810	95	2,866
10	Kratie	N/A	N/A	40	5.5	50	6.3	55	25.22	60	38	67	67	83	5,758	85	6,634	85	7,011	97	7,024	95	7,775	96	7,266
11	Mondul Kiri	N/A	N/A	N/A	N/A	N/A	N/A	N/A	9.58	60	0	67	N/A	N/A	1,568	85	1,075	38	1,678	85	1,847	91	1,929	90	1,730
12	Phnom Penh	N/A	N/A	40	146	50	208.2	100	293.7	60	277	67	154	59	18,464	90	21,894	>80	24,166	89	21,817	>87	24,93	95	26,692
13	Preah Vihear	N/A	N/A	40	9.4	50	15.6	4	26.49	60	15	67	50	85	3,467	85	3,358	76	4,546	75.5	4,356	75.5	5,032	100	4,891
14	Prey Veng	N/A	N/A	40	0.0	50	28.7	95	20.14	60	18	67	56	80	19,786	82	19,134	82	22,359	83	19,788	85	20,65	95	20,391
15	Pursat	N/A	N/A	40	24.4	50	46.6	55	53.44	60	48	67	88	80	10,140	85	10,466	93	10,570	94	10,035	95	10,35	8,427	8,612
16	Ratanak Kiri	N/A	N/A	N/A	N/A	N/A	N/A	60	3.8	60	16	67	N/A	N/A	3,929	70	4,288	75	4,824	85	5,880	92	6,209	95	4,550
17	Siem Reap	N/A	N/A	40	2.0	50	8.1	55	160.01	60	149	65	16	80	20,537	90	21,908	92	35,104	95	24,648	90	25,60	88	25,765
18	Krong Preah Sihanouk	N/A	N/A	40	59.2	50	82.2	N/A	120.37	60	134	67	316	80	4,010	90	4,422	95	4,697	96	4,551	100	5,241	98	5,089
19	Stung Treng	N/A	N/A	40	16.3	50	36.2	45	40.58	60	66	67	68	85	2,730	90	1,330	89	2,887	85	2,988	85	3,127	97	2,872
20	Svay Rieng	N/A	N/A	40	26.8	50	20.2	N/A	23.28	60	41	67	57	85	10,050	85	10,970	85	11,514	86	11,074	92	10,85	97	10,668
21	Takeo	N/A	N/A	40	19.1	50	34.3	80	35.64	60	37	67	42	85	18,864	85	19,248	85	19,081	85	17,767	85	19,93	90	19,507
22	Older Meanchey	N/A	N/A	40	2.6	50	3.5	96.8	N/A	60	26	67	39	100	3,631	79	N/A	95	5,277	96	5,313	98	6,302	2,059	6,022
23	Krong Kep	N/A	N/A	40	0.0	50	0.0	100	24.25	60	51	67	100	N/A	804	85	542	95	886	95	818	90	713	95	749
24	Krong Pallin	N/A	N/A	40	64.2	50	100.1	80	130.52	60	169	67	289	N/A	1,363	95	1,430	85	1,486	95	1,403	93	1,506	1,686	1,694
25	National Hospitals	N/A	N/A	N/A	28.8	N/A	41.1	N/A	N/A	N/A	N/A	67	N/A	N/A	1,501	N/A	4,027	N/A	6,854	N/A	6,292	N/A	7,782	N/A	6,894
26	Country Average/Sum	N/A	N/A	N/A	32.3	50	56.3	55	69.25	60	74	67	67	N/A	297,510	94	298,917	96	340,242	97	311,808	97	97.84	>95	328,718

No	Province	2008		2009		2010		2011		2012		2013		2014		2015		2016		2017		2018			
		Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved	Target	Achieved		
1	Banteay Meanchey	N/A	82.76	90	94.2	92	107.84	91	97.03	91	97.41	96	90.91	100	147.211	100	163.111	100	149.588	95	93.257	98	152.751	100	67.565
2	Battambang	>85	81.43	>85	107.88	90	108.88	90	99.94	90	88.8	95	83.15	90	161.847	90	141.749	90	203.757	90	205.293	90	182.459	86.375	110.893
3	Kampong Cham	90	96.97	92	115.69	96	121.58	97	108.02	97	117.0	97	125.5	60	338.239	90	355.435	95	346.988	98	345.861	100	365.869	100	152.807
4	Kampong Chhnang	N/A	93.25	91	128.67	93	117.92	93	106.44	94	82.95	98	84.8	N/A	107.007	90	115.284	93	110.186	91	37.140	92	80.847	83	52.848
5	Kampong Speu	N/A	79.51	88	97.55	88	105.24	98	83.13	88	85.28	98	78.75	N/A	142.123	>85	75.980	100	57.872	95	93.725	98	162.308	77.202	45.770
6	Kampong Thom	82	86.43	82	101.63	87	101.21	90	86.84	>90	101.3	90	90.59	>95	149.390	>85	172.403	>85	142.527	90	76.743	>90	131.602	77.456	52.393
7	Kampot	85	87.53	85	58.25	91	109.85	95	99.2	95	88.84	96	86.87	85	126.284	90	61.905	97	121.488	92	128.754	97	110.210	47.302	47.000
8	Kandal	85	81.79	90	97.64	>90	96.32	96	89.87	98	76.84	98	73.08	65	194.724	90	140.268	>88	108.506	98	194.722	98	210.165	98	87.159
9	Koh Kong	N/A	77.81	78	81.37	83.5	93.56	88	91.45	95	79.97	94	79.17	N/A	25.842	90	12.138	94	25.609	98	18.971	104	25.862	12.044	13.112
10	Kratie	83	58.52	85	70.19	85	78.04	95	74.93	95	83.18	94	75.23	93	55.475	86	33.365	100	58.316	98	28.411	90	98.759	90	16.438
11	Mondul Kiri	N/A	78.72	65	64.67	35	56.14	62	104.17	91	108.5	100	104.3	N/A	13.816	80	17.628	95	14.256	100	16.872	95	16.714	95	7.534
12	Phnom Penh	58	74.07	88	104.15	85	138.49	92	120.85	>95	61.27	95	87.09	60	174.825	90	160.716	100	158.118	100	138.910	98	149.990	98	62.376
13	Preah Vihear	85	74.27	85	67.75	85	84.88	77	87.86	79.5	117.1	100	127.7	90	37.751	90	19.872	96	50.015	98	60.761	96	50.294	100	23.286
14	Prey Veng	80	88.41	80	104.64	82	117.18	83	103.89	85	98.98	95	100.9	100	214.501	90	202.028	91	203.188	100	228.888	100	205.535	100	90.418
15	Pursat	85	88.04	80	108.84	95	109.85	95	102.48	98	82.02	98	88.18	70	81.572	90	65.164	96	86.431	100	74.882	88	64.383	38.338	28.471
16	Ratanak Kiri	N/A	78.5	70	110.68	75	115.39	60	119.25	85	157.8	95	139.4	N/A	15.588	90	8.359	85	17.526	70	40.703	85	38.511	85	17.308
17	Siem Reap	86	76.46	90	98.71	92	128.27	92	104.72	90	90.64	92	90.46	10803	150.592	90	168.909	100	205.710	90	208.102	85	222.851	85	115.675
18	Krong Preah Sihanouk	80	60.96	90	93.18	85	101.9	96	86.39	93	71.13	95	66.4	85	25.460	90	20.035	92	34.082	95	37.728	95	35.628	95	15.730
19	Stung Treng	85	80.38	85	50.18	87	93	82	89.9	82	113.4	96	102.2	90	25.182	90	15.689	90	28.687	90	23.341	>95	22.496	>95	15.844
20	Svay Rieng	85	95.01	85	110.55	85	118.37	90	117.59	92	103.1	96	100.9	100	95.283	90	68.843	97	96.537	88	80.408	92	95.194	90	27.804
21	Takeo	85	80.14	85	120.66	85	119.88	80	107.62	85	98.84	84.45	98.34	85	166.509	85	118.371	85	178.947	98	215.525	96	202.834	100	101.134
22	Oddar Meanchey	97	69.14	78	N/A	N/A	107.59	95	105.31	95	133.7	100	134.2	97	36.046	90	N/A	N/A	29.807	100	52.178	100	51.744	19.317	12.157
23	Krong Kep	N/A	75.38	85	76.73	95	110.34	95	106.07	90	78.48	95	96.45	N/A	4.380	90	3.328	100	5.509	90	7.492	90	5.914	90	3.560
24	Krong Pallin	N/A	72.12	87	32.11	90	75.45	90	103.98	93	78.09	92	64.32	N/A	9.742	90	6.274	95	15.313	95	15.077	95	8.931	7.400	3.807
25	National Hospitals	N/A	1008	N/A	3941	N/A	6951	N/A	5625	N/A	3821	N/A	6585	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
26	Country Average/Sum	N/A	93.45	93	100.23	91	114.2	95	102.88	95	93.00	>95	90.24	N/A	1,518,968	85	1,088,08	98	1,458,552	N/A	1,429,74	96	2,670.83	98	1,170.55

## A.6 PROVINCIAL RANKINGS


















































FIGURE 1

### Annual 2013, Provincial Rankings, Key Performance Indicators

Province Name		OPD All	Province Name	OPD<5yrs
1	Preah Vihear	1.10	Mondulkiri	2.49
2	Takeo	0.87	Preah Vihear	2.31
3	Ratanakiri	0.86	Siem Reap	2.04
4	Mondulkiri	0.83	Takeo	1.98
5	Siem Reap	0.83	Otdar Meancheay	1.82
6	Kampong Cham	0.74	Ratanakiri	1.79
7	Prey Veng	0.71	Kampong Cham	1.58
8	Banteay Meancheay	0.69	Banteay Meancheay	1.56
9	Otdar Meancheay	0.68	<b>Country Average</b>	<b>1.48</b>
10	Kampong Chhnang	0.66	Kandal	1.46
11	<b>Country Average</b>	<b>0.61</b>	Prey Veng	1.22
12	Svay Rieng	0.58	Battambang	1.21
13	Kandal	0.55	Koh Kong	1.17
14	Kampong Thom	0.51	Kampong Chhnang	1.10
15	Koh Kong	0.50	Pursat	1.02
16	Battambang	0.48	Svay Rieng	1.01
17	Stung Treng	0.48	Pailin	0.99
18	Kep	0.47	Kampong Thom	0.96
19	Pursat	0.42	Preah Sihanouk	0.85
20	Kampong Speu	0.40	Stung Treng	0.85
21	Kampot	0.34	Kep	0.83
22	Pailin	0.33	Kratie	0.67
23	Preah Sihanouk	0.32	Kampong Speu	0.64
24	Kratie	0.31	Kampot	0.64
25	Phnom Penh	0.21	Phnom Penh	0.48

NOTE: OPD = OUTPATIENT DEPARTMENT; DTS = DELIVERIES BY TRAINED STAFF; DHF = DELIVERIES AT HEALTH FACILITIES; MMU = MODERN METHOD USE (CONTRACEPTIVES); ANC2 = ANTENATAL CARE, 2 VISITS; IFA = IRON FOLATE SUPPLEMENTS; PMTCT = PREVENTION OF MOTHER TO CHILD TRANSMISSION OF HIV/AIDS; SOURCE: HMIS




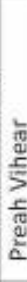














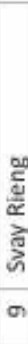

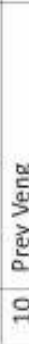


















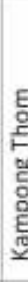

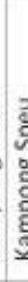
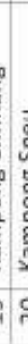



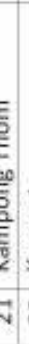



## Annual 2013, Provincial Rankings, Key Performance Indicators

	Province Name	DTS	Province Name	DHF
1	Svay Rieng	 90.74	Svay Rieng	 90.02
2	Otdar Meanchey	 80.09	Otdar Meanchey	 79.64
3	Takeo	 76.53	Takeo	 74.49
4	<b>Country Average</b>	 <b>75.12</b>	<b>Country Average</b>	 <b>70.48</b>
5	Prey Veng	 73.49	Prey Veng	 69.86
6	Kampot	 71.93	Pursat	 65.74
7	Preah Vihear	 71.08	Kampong Chhnang	 64.78
8	Pursat	 69.27	Pailin	 62.94
9	Kampong Chhnang	 65.73	Kampot	 61.33
10	Kampong Cham	 65.41	Battambang	 58.06
11	Banteay Meanchey	 64.59	Kampong Cham	 56.63
12	Pailin	 63.17	Kep	 56.09
13	Battambang	 59.92	Ratanakiri	 55.63
14	Preah Sihanouk	 59.41	Stung Treng	 55.35
15	Kep	 58.51	Kandal	 53.63
16	Kandal	 56.79	Kratie	 51.44
17	Kampong Speu	 56.25	Kampong Speu	 51.30
18	Ratanakiri	 55.94	Koh Kong	 50.52
19	Stung Treng	 55.57	Banteay Meanchey	 49.99
20	Kratie	 51.53	Preah Sihanouk	 48.98
21	Kampong Thom	 51.04	Kampong Thom	 48.22
22	Koh Kong	 50.77	Mondulkiri	 44.39
23	Mondulkiri	 48.28	Phnom Penh	 43.86
24	Siem Reap	 44.71	Siem Reap	 40.87
25	Phnom Penh	 43.89		

## Annual 2013, Provincial Rankings, Key Performance Indicators





















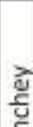

























	Province Name	C-Section	Province Name	MMU
1	Country Average	3.30	Preah Vihear	54.70
2	Preah Sihanouk	3.25	Takeo	44.31
3	Kampot	2.78	Kampong Speu	42.10
4	Svay Rieng	2.54	Koh Kong	41.70
5	Kampong Cham	2.33	Kampot	40.82
6	Kratie	2.31	Otdar Meanchey	39.37
7	Stung Treng	2.13	Mondulkiri	39.16
8	Battambang	2.11	Ratanakiri	38.84
9	Preah Vihear	2.11	Siem Reap	38.14
10	Pailin	2.05	Prey Veng	37.37
11	Takeo	2.01	Banteay Meanchey	36.61
12	Kampong Chhnang	1.99	Svay Rieng	35.61
13	Pursat	1.58	Stung Treng	34.33
14	Kandal	1.52	Kampong Cham	33.43
15	Ratanakiri	1.33	<b>Country Average</b>	<b>31.41</b>
16	Phnom Penh	1.28	Battambang	30.70
17	Prey Veng	1.25	Kandal	30.08
18	Kampong Thom	1.20	Kampong Thom	27.86
19	Banteay Meanchey	1.19	Pursat	26.74
20	Kampong Speu	0.74	Preah Sihanouk	24.77
21	Siem Reap	0.70	Kampong Chhnang	21.49
22	Otdar Meanchey	0.70	Kratie	21.05
23	Koh Kong	0.45	Kep	15.06
24	Mondulkiri	0.29	Pailin	14.91
25	Kep	NA	Phnom Penh	8.81

## Annual 2013, Provincial Rankings, Key Performance Indicators

	Province Name	ANC2	Province Name	IFA
1	Otdar Meanchey	 103.71	Otdar Meanchey	 102.31
2	Preah Vihear	 100.43	Preah Vihear	 100.84
3	<b>Country Average</b>	 <b>81.49</b>	<b>Country Average</b>	 <b>80.24</b>
4	Siem Reap	 80.82	Siem Reap	 80.75
5	Takeo	 79.09	Takeo	 78.82
6	Stung Treng	 78.69	Kampong Cham	 77.63
7	Kampong Cham	 78.40	Svay Rieng	 76.28
8	Ratanakiri	 78.02	Prey Veng	 75.93
9	Svay Rieng	 77.36	Ratanakiri	 75.78
10	Prey Veng	 75.71	Pursat	 74.85
11	Pursat	 73.74	Mondulkiri	 73.06
12	Banteay Meanchey	 73.57	Banteay Meanchey	 72.76
13	Pailin	 73.48	Battambang	 72.42
14	Battambang	 73.35	Stung Treng	 71.36
15	Mondulkiri	 73.06	Phnom Penh	 68.48
16	Koh Kong	 67.59	Pailin	 68.40
17	Phnom Penh	 64.42	Koh Kong	 67.59
18	Kandal	 64.06	Kampong Thom	 63.87
19	Kampong Chhnang	 64.01	Kampong Speu	 63.21
20	Kampong Speu	 63.77	Kandal	 61.82
21	Kampong Thom	 63.61	Kampot	 61.50
22	Kampot	 62.40	Kampong Chhnang	 60.78
23	Kratie	 51.53	Kratie	 50.38
24	Kep	 47.62	Preah Sihanouk	 48.16
25	Preah Sihanouk	 47.13	Kep	 48.14



## Annual 2013, Provincial Rankings, Key Performance Indicators

Province Name		Measles		PMTCT	
1	Ratanakiri	 139.43	 316		
2	Otdar Meanchey	 134.24	 269		
3	Preah Vihear	 127.74	 269		
4	Kampong Cham	 125.55	 154		
5	Mondulkiri	 104.34	 118		
6	Stung Treng	 102.28	 100		
7	Prey Veng	 100.93	 88		
8	Svay Rieng	 100.92	 68		
9	Takeo	 98.34	 67		
10	Kep	 96.45	 67		
11	Banteay Meanchey	 90.91	 57		
12	Kampong Thom	 90.59	 57		
13	Siem Reap	 90.46	 56		
14	<b>Country Average</b>	<b>90.24</b>	<b>56</b>		
15	Kampot	 86.87	 55		
16	Pursat	 86.19	 54		
17	Kampong Chhnang	 84.8	 50		
18	Battambang	 83.15	 42		
19	Koh Kong	 79.17	 39		
20	Kampong Speu	 76.75	 32		
21	Kratie	 75.23	 16		
22	Kandal	 73.09	 16		
23	Preah Sihanouk	 66.4	 13		
24	Pailin	 64.32	NA		
25	Phnom Penh	 57.09	NA		











No	Province/OD	ANZ						IF4						OFF-Market						Market						Finance 4							
		2008		2009		2010		2011		2012		2013		2014		2015		2016		2017		2018		2019		2020		2021		2022		2023	
		%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%		
17	Siam Reap	72.95	79.33	81.56	83.38	84.37	82.19	87.09	79.3	65.55	81.07	84.17	82.19	27.51	36.54	30.66	3076	3119	3174	81.66	86.25	108.94	103.38	91.23	85.81	29162	28737	27731	27383	14192	13406		
	Kratoh	104.28	113.09	84.38	102.24	103.88	89.26	83.8	74.63	84.34	103.23	103.89	89.26	90.45	81.52	87.43	6327	8419	8851	38.02	125.25	124.03	111.87	101.4	702.88	80396	64182	68888	88719	84788	29220		
	Sam Rong	86.69	70.43	62.61	74.83	81.55	79.74	84.02	74.89	64.78	73.86	81.37	75.7	8480	7149	18181	7087	7883	7298	78.48	88.38	155.94	103.78	184.13	193.18	40946	35174	62458	68838	36378	30282		
	Andor Chhant	42.07	48.22	83.22	80.87	83.38	83.57	44.4	46.58	79.21	85.67	83.38	83.57	2203	2053	5192	5048	5382	5324	44.11	53.47	168.11	82.62	88.82	30085	28226	47483	52455	26388	28603			
18	Krong Phnash Sihanouk	50.6	72.82	88.24	81.44	78.81	81.87	44.84	40.79	81.26	84.13	75.93	82.82	4070	4422	4987	4351	5381	5388	71.88	113.87	120.47	112.18	92.18	88.26	25480	26938	34092	37728	15687	12202		
19	Stung Treng	39.46	46.98	38.56	77.84	60.85	74.67	15.7	12.87	32.01	68.63	74.52	72.02	2730	3300	2387	2268	3127	2872	43.87	35.1	64.89	89.85	115.36	104.12	20162	19489	29687	23341	11822	12060		
20	Sray Rieng	86.84	108.83	82.22	86.85	110.83	86.13	77.62	69.82	79.84	80.86	74.45	84.77	2536	2881	2719	2898	2525	2184	82.28	86.89	88.21	102.38	86.92	73.77	23105	12877	22882	8266	11684	8338		
	Romass Iek	75.35	95.14	87.88	87.6	88.83	80.87	54.32	55.84	68.25	87.4	88.95	58.96	5903	8218	8381	8184	8138	8138	48.17	56.83	106.8	103.51	87.93	86.77	50178	48812	53384	62282	28775	25602		
	Chh Phn	88.17	89.2	89.15	88.38	72.3	78.25	54.7	55.84	68.31	68.46	88.98	78.79	1940	2084	2148	2168	2189	2338	89.82	103.18	111.24	112.84	94.28	87.23	22902	8154	20776	28893	9022	10873		
21	Takeo	117.6	152.88	88.95	82.88	96.28	88.57	114.77	118.88	86.87	81.07	84.28	89.86	2788	3288	3181	2813	3212	3118	83.05	139.9	138.34	118.81	188.89	100	28182	12884	28185	48812	14788	12068		
	Ang Rikar	84.06	78.80	85.75	73.48	73.28	73.4	58.6	65.15	87.88	73.59	72.47	72.28	8027	4684	3998	3348	4175	4127	82.33	123.38	111.25	85.86	87.88	88.38	38741	11238	63851	32533	28573	20650		
	Duan Kien	48.45	53.77	58.02	83.81	70.1	74.28	30.03	42.5	32.82	87.82	70.1	74.28	3839	4188	4778	4874	4824	87.17	101.72	98.57	101.81	93.22	92.82	32283	38787	48886	45158	24228	22375			
	Komong	57.91	78.87	72	74.28	70.03	58.41	26.75	67.07	71.08	73.07	88.84	58.47	3175	4351	4423	4188	4487	4828	99.11	103.81	114.77	100.21	85.13	75.81	30091	48838	38075	57348	25281	22542		
	Prey Kibben	88.27	128.87	78.4	73.97	68.22	70.85	78.42	118.82	77.8	71.71	78.18	79.88	2215	3284	3288	3188	3188	3188	83.3	112.72	114.07	108.88	85.81	88.27	38042	18548	33288	38778	17818	17838		
22	Center Meanchey	78.79	95.72	88.46	106.49	184.77	107.81	59.87	82.88	88.04	189.3	108.17	3831	N/A	3277	3213	8302	8822	82.87	N/A	104.38	103.88	138.82	138.8	38045	N/A	28687	52178	28818	22918			
23	Krong Krab	38.3	47.8	38.31	48.83	44.49	47.4	28.07	38.1	40.28	47.45	48.17	88.4	542	688	818	713	746	74.04	60.38	117.09	113.47	88.28	97.25	4383	3318	3588	7461	2828	3178			
24	Krong Phlinit	92.18	109.55	124.03	118.78	187.86	191.5	84.08	35.18	121.13	111.49	100.74	88.71	1583	1488	1488	1488	1588	1884	83.83	42.33	103.28	128.1	78.89	88.21	8242	8274	12313	18877	5418	3478		

## A.8 PROVINCIAL REFERRAL HOSPITALS/SPECIAL OPERATING AGENCIES

TABLE 7

No	Province	PRH	Beds					Inpatient Days					Final Discharges					BOR							
			2008	2009	2010	2011	2012	2013	2008	2009	2010	2011	2012	2013	2008	2009	2010	2011	2012	2013	2008	2009	2010	2011	2012
1	Kampong Cham		280	260	230	230	230	101976	45284	95689	99143	100675	96329	12137	14526	16014	17725	18616	19126	101	83	107	116.91	130.98	114.75
2	Koh Kong		44	66	60	60	60	10659	6428	6104	10175	11507	14289	1326	1306	2707	2520	2858	3668	50	27	45	46.46	52.4	65.29
3	Monduliri		32	32	27	27	35	9396	4548	5147	10530	15213	14334	922	981	2256	2311	3125	2031	44	39	80	106.85	153.95	112.2
4	Preah Vihear		74	74	60	60	80	24543	16863	18217	28780	33039	37224	2864	2939	4636	6114	8114	8264	67	62	91	131.42	150.45	127.48
5	Ratanakiri		111	88	111	88	88	30370	23370	14734	23273	23571	25058	3403	4742	6493	5317	5871	6426	36	73	75	72.46	73.18	78.01
6	Siem Reap		230	230	230	180	250	104833	82859	88050	92298	91286	88541	11372	11540	12821	13302	14132	14675	105	99	125	140.48	99.77	97.03
7	Takeo		200	200	219	219	219	75301	77460	62759	66812	72983	65694	8500	11098	11898	11917	14049	12873	87	106	103	83.58	91.05	82.18
8	Oldar Meancheay		84	84	64	64	64	29804	11976	16565	24946	29750	28431	2451	1604	4622	5131	6223	6201	54	36	97	106.79	127.01	121.71

No	Province	PRH	ALS					OPD All					OPD ->Yr					C-Section								
			2008	2009	2010	2011	2012	2013	2008	2009	2010	2011	2012	2013	2008	2009	2010	2011	2012	2013	2008	2009	2010	2011	2012	2013
1	Kampong Cham		0	6	5.4	5.4	5.04	N/A	22868	11157	10073	10352	N/A	N/A	455	560	443	561	433	555	683	797	862	1004		
2	Koh Kong		8	5	4	4.04	3.9	6746	6258	7641	11417	16545	10815	861	836	1008	1003	2039	1431	7	10	11	23	23	18	
3	Monduliri		6	5	4	4.56	4.87	5.08	137	375	401	1701	1215	787	10	24	661	88	11	14	15	16	12	19	9	
4	Preah Vihear		6	6	5	4.71	4.07	4.5	4184	5141	7276	8880	16945	26668	400	579	967	1084	2222	2953	28	52	48	76	82	124
5	Ratanakiri		4	5	5	4.38	4.01	3.9	7479	8016	10411	11052	13101	15583	1083	1402	2193	2407	3081	3364	52	101	52	47	64	95
6	Siem Reap		8	7	8	6.94	6.46	6.03	10863	9820	10882	62254	24093	24591	1	255	1	2	3	1	56	73	99	136	141	235
7	Takeo		7	7	6	5.61	5.19	5.1	42943	30406	15148	23541	28995	3607	3558	1327	1794	2715	3431	131	201	259	249	283	277	
8	Oldar Meancheay		7	7	6	4.86	4.78	4.58	3213	2391	12482	14131	15517	16068	187	62	190	1305	1792	2541	16	14	29	31	40	47

No	Province	PRH	Dewar HP					Hypertension					Ser-Malaria												
			2008	2009	2010	2011	2012	2013	2008	2009	2010	2011	2012	2013	2008	2009	2010	2011	2012	2013					
1	Kampong Cham		N/A	N/A	36	149	91	108	N/A	279	1684	368	411	N/A	N/A	20	818	845	847	N/A	N/A	88	343	33	13
2	Koh Kong		N/A	N/A	7	107	41	50	N/A	54	133	415	459	N/A	N/A	20	11	63	64	N/A	N/A	53	180	15	8
3	Monduliri		N/A	N/A	3	0	1	16	N/A	49	40	56	65	N/A	N/A	0	0	1	0	N/A	N/A	4	23	0	3
4	Preah Vihear		N/A	N/A	21	25	56	91	N/A	66	104	534	852	N/A	N/A	13	15	213	264	N/A	N/A	92	261	248	125
5	Ratanakiri		N/A	N/A	0	2	12	12	N/A	70	74	323	457	N/A	N/A	15	33	25	10	N/A	N/A	357	254	61	17
6	Siem Reap		N/A	N/A	67	116	194	727	N/A	371	563	1235	1133	N/A	N/A	26	75	108	102	N/A	N/A	106	158	75	16
7	Takeo		N/A	N/A	47	77	78	111	N/A	512	1038	1324	1677	N/A	N/A	90	358	471	235	N/A	N/A	21	60	9	0
8	Oldar Meancheay		N/A	N/A	20	52	49	77	N/A	98	249	829	1601	N/A	N/A	29	56	183	69	N/A	N/A	19	128	1	4

NOTE: BOR = BED OCCUPANCY RATE; ALS = AVERAGE LENGTH OF STAY; OPD = OUTPATIENTS. SOURCE: HIMIS



## A.9 PROGRAM PERFORMANCE INDICATORS

TABLE 8

No	INDICATORS	BASELINE 2008	TARGET 2014	TARGET 2013	ACHIEVEMENT				
					2009	2010	2011	2012	2013
<b>COMPONENT A: HEALTH SERVICE DELIVERY</b>									
1	OPD new cases all ages p.c.	0.54	NA	0.6	0.58	0.64	0.64	0.63	0.61
2	OPD new cases under 5 p.c.	1.1	NA	1.5	1.0	2,362,906	1.6	1.45	1.43
3	ANC 2 visits	81	88	94	88.5	80.4	86.24	87	81.5
4	C-section rate	2	3.5	3.2	2.13	2.56	3.15	2.83	3.3
5	No. of TB cases all forms notified	39,820	40,298	40,500	40,199	41,000	40,866	40,639	40,000
6	% of people living in malaria endemic areas of 20 provinces have sufficient (1net per 2 persons) treated bed nets (LLIN/ITN)	76	>95	>95	75	82	95	100	100
7	DHF case fatality rate reported by public health facilities	0.68	0.6	<0.70	0.32	0.30	0.45	0.44	0.3
8	Percent of children under 5 years with cough or difficult breathing who sought treatment from public health provider	48 (CDHS 2005)	NA	NA	NA	64	NA	NA	NA
9	Percent of children under 5 years with diarrhea who received <b>ORT</b> and Zinc	58 (CDHS 2005)	96	NA	NA	81	NA	NA	NA
10	Number of diabetes cases receiving treatment per 1,000 patients in public health facilities	35	33	33	30	29	21	46.60	47.29
11	Percent of HCs implementing IMCI services	69	NA	95	78	95	98	97	98
12	Percent of essential drugs (15 items listed) at HCs that were out of stock	12.87	<5	<5	6.5	5.35	4.71	4.18	4.10
<b>COMPONENT B: HEALTH FINANCING AND SOCIAL PROTECTION</b>									
1	% of Government (MOH) health expenditure at provincial level	29.85	NA	NA	31	27.14	31	29.9	28.07
2	Percent of RHs implementing health equity fund + subsidy schemes	61	NA	NA	67	72	73	70	66
3	Percent of HCs implementing health equity fund + subsidy schemes	12	NA	13 (2011)	14	29	30	36	50
4	Number of OPD cases receiving health equity fund assistance	152,000	NA	NA	312,713	621,628	769,284	1,033,316	1,204,179
5	Number of IPD cases receiving health equity fund assistance	67,204	NA	NA	102,205	123,553	78,122	135,090	151,668
6	Number of deliveries receiving health equity fund assistance	NA	NA	NA	15,629	25,388	25,150	25,782	61,648
7	Percent of poor people covered by health equity funds	57	NA	57 (2011)	73	77	78	78	78
8	Number of individuals insured under CBHI schemes	73,828	NA	NA	130,397	170,490	237,541	166,663	103,557
9	Government health expenditure per capita (USD)	7.77	NA	NA	8.64	10.78	11.59	13	14
<b>COMPONENT C: HUMAN RESOURCES DEVELOPMENT</b>									
1	Secondary midwives per 10,000 per location: - Country ratio	1.35	NA	NA	1.34	1.32	1.39	1.67	1.68

No	INDICATORS	BASELINE 2008	TARGET 2014	TARGET 2013	ACHIEVEMENT				
					2009	2010	2011	2012	2013
	- Provincial average	1.40			1.38	1.37	1.42	1.74	2.07
	- Provincial median	1.74			1.26	1.20	1.27	1.57	1.98

**COMPONENT D: STEWARDSHIP AND INSTITUTIONS**

1	Percent of external funds for health included in AOPs	50.6	NA	NA	66.4	64.6	98.7	121	117.7
2	Percent of functioning HCMCs	NA	85	NA	NA	85	85	85	85
3	Percent of Licensed private Pharmacies and Depots	49	100	89	59	94	100	100	100
4	Percent of private entities (polyclinics, consultation cabinets, maternity clinics, dental clinics, etc.) that are licensed	56	100	82	72	93	100	100	100

Overall, for Component A, targets for 7 of the 10 indicators were achieved. The shortfalls were for OPD new cases all ages per capita, ANC 2 visits and Number of TB cases all forms notified. For two additional indicators, neither targets nor achievements are available. None of the indicators for Components B and C had targets set for 2013. For Component D, of the 4 indicators listed, only 2 had targets set, both of which were achieved.

## A.10 PROJECT MONITORING INDICATORS

TABLE9

No	INDICATORS	BASELINE 2008	TARGET 2013	ACHIEVEMENT				
				2009	2010	2011	2012	2013
1	Technical content and results-focus of AOP process improves based on MTR and Final Evaluation	NA	Improvement since MTR	NA	NA	Improved	Improved	Improved
2	Number and percentage of MOH central institutions and provinces submitting AOP and 3YRPs according to schedule and in MOH format	79% (2008)	95%+	NA	100%	100%	100%	100%
3	AOP resource allocation of program budgets reflecting HSP2 and JAPR priorities (1.MCH; 2.CDs; and 3.NCDs)	NA	NA		MCH: \$24.3 mill (8.9%) CDC: \$52.8 mill (19.4%) NCD: \$6 mill (2.2%)	MCH: 20% CDC: 57% NCD: 3%	MCH: 17% CDC: 53% NCD: 2%	MCH: CDC: NCD:
4	Rate of Program execution for <ul style="list-style-type: none"> <li>• Government funds</li> <li>• Pooled DP</li> </ul>	NA 105% (JAPR 2009)	95% 95%	RGC: 63% DP(HSSP2): 41%	RGC: 94.8% DP(HSSP2): 59%	RGC: 95.39% DP (HSSP2): 62.1%	60.18% 61.50%	62.86% 57.09%
5	Share of operating cost budget reaching contracting ODs	0	40%	10%	20%	25%	30%	35%
6	Proportion of ODs implementing SDGs and internal contracting meeting at least 80% of their performance targets	0	100%	NA	93%	100%	100%	100%
7	Financial Management Improvement Plan developed and implemented	NA	Implemented	Implemented	implemented	Implemented	Implemented	Impleme nted
8	Number of MOH staff receiving POC payments financed by Project.	0	NA	0	0	239	237 (up to June, 2012)	0
9	Annual health planning summits (JAPR and JAPA) conducted with wide stakeholder participation	NA	JAPA and JAPR conducted	JAPA and JAPR conducted	JAPR and JAPA conducted in March, 2011	JAPR conducted in March, 2012; JAPA conducted in December, 2011	JAPR and JAPA conducted	JAPR conducted; JAPA not conducted

No	INDICATORS	ACHIEVEMENT						
		BASELINE 2008	TARGET 2013	2009	2010	2011	2012	2013
10	Percentage of HSP2 indicators that have <ul style="list-style-type: none"> <li>• Baselines</li> <li>• Targets</li> </ul>	77% 69%		83% 73%	98% 90%	98% 90%	98% 90%	83% (53/64) or 73% (47/64)
11	Selected key HSP2 indicators disaggregated by location and sex	PHDs: No	PHDs: Yes	PHDs: Yes	PHDs: Yes	PHDs: Yes	PHDs: Yes	PHDs: Yes
		Sex disagg: No	Sex disagg: No	Sex disagg: No	Sex disagg: No	Sex disagg: No	Sex disagg: No	Sex disagg: Yes
12	Health personnel receiving training through the Project (number)	NA	NA	43,989	20,359	31,053	37,867	22,205
13	Health facilities constructed, renovated, and/or equipped through the Project	NA	NA	NA	6		1 PRH 57 HCs 2 HP 1 RH Landscapes Physical Completion 30 HCs 1HP	31 HCs 1 HP 26ADRs, 1 OD Pharmacy 2 RTCs, Phase 1 NDQCL.

NOTE: Regarding sex-disaggregated data, these are routinely collected at health facilities. In the HMIS report, sex-disaggregated data are available for OPD and IPD by disease/condition. For indicator 10, decline due to introduction of new indicators.

## **A.11: INTRODUCTION**

### **INTRODUCTION**

This Performance Monitoring Report is the tenth since the launching of HSSP2 in January, 2009 and covers the 2013 reporting period. The structure of this report follows the suggestions contained in World Bank's email to Program Director dated 18 August, 2013 to consolidate certain sections of the report e.g., all financial tables and information to be grouped together, etc.

# SECTION

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# B

## PROGRAM IMPLEMENTATION PROGRESS

## **CHAPTER 1: STRENGTHENING HEALTH SERVICE DELIVERY**

### **1.1 EXPAND COVERAGE OF MPA AND CPA BASED ON HEALTH COVERAGE PLAN AND CLIENT NEEDS**

#### **CIVIL WORKS - UNDER CONSTRUCTION**

##### **UNDER POOLED FUND**

**08 Health Centers:** (construction started in 10 June, 2013)

- 1 HC in Battambang – 80% complete, expected to be completed in February, 2014
- 2 HCs in Kandal – 85% complete, expected to be completed in February, 2014
- 4 HCs in Kg Cham – 75% complete, expected to be completed in February, 2014
- 1 HC in Svay Rieng – 75% complete, expected to be completed in February, 2014

**02 Health Centers:** (construction started in Mid October, 2013)

- 1 HC in Kg Cham – 15% complete, expected to be completed in June, 2014
- 1 HC in Koh Kong – 15% complete, expected to be completed in June, 2014

##### **UNDER AFD FUND**

**Surgical Building in Daunkeo Takeo:** (construction started in Mid January 2013)

- 55% complete and expected to be substantial completion in February, 2014

#### **CIVIL WORKS - HAND OVER TO END USERS**

##### **UNDER POOLED FUND**

**111 New Health Centers**

- 10 HCs in Banteay Meanchey
- 12 HCs in Battambang
- 9 HCs in Kampot
- 10 HCs in Kandal
- 1 HC in Kep
- 13 HCs in Kg Cham
- 2 HCs in Kg Chhnang
- 2 HC in Kg Speu
- 2 HCs in Kg Thom
- 7 HCs in Kratie
- 2 HCs in Pailin
- 1 HC in Preah Vihear
- 14 HCs in Prey Veng
- 4 HCs in Pursath
- 6 HCs in Siem Reap

- 8 HCs in Stung Treng
- 5 HCs in Svay Rieng
- 3 HCs in Uddar Meanchey

**05 New Health Posts**

- 2 HPs in Battambang
- 1 HP in Kg Chhnang
- 1 HP in Kratie
- 1 HP in Prey Veng

**26 Additional Deliveries Rooms (ADR):**

- 05 ADRs in Banteay Meanchey
- 10 ADRs in Battambang
- 02 ADRs in Pursath
- 03 ADRs in Siem Reap
- 02 ADRs in Preah Vihear
- 04 ADRs in Kg Chhnang

- 1 OD Pharmacy Store in Preah Vihear
- 2 Referral Hospital (Preah Vihear RH and Landscape Development in O'Chrov RH)
- 1 Regional Training Center in Battambang
- 1 Regional Training Center in Stung Treng
- 1 National Laboratory Drug Quality Control (Phase I) in Phnom Penh

**UNDER BTC FUND**

- Laboratory in Siem Reap RH
- Expansion Laboratory in Kg Cham RH

**UNDER AFD FUND**

- 04 Health Centers in Takeo
- 10 Additional Deliveries Rooms (ADRs) in Takeo
- 1 Maternity Building in Kirivong RH (Takeo province)

Problem Encountered

*Some delay will occur due to:*

- *Khmer New Year & Phchum Ben Holidays (beyond official holidays)*
- *Design Change due to flood*



- *Delay at the commencement (Contractor management)*
- *Work Stoppages due to poor quality work & material shortages (Contractor management)*
- *Bad Access road during rainy season*
- *Lack of Labor forces due to movement to neighboring countries*

### **Work Package - (Under Procurement)**

#### **UNDER POOLED FUND**

- *Work Package for 53 New Additional Post Deliveries Rooms*
  - 1 ADR in Kampot
  - 4 ADRs in Kandal
  - 1 ADR in Kep
  - 9 ADRs in Kg Cham
  - 5 ADRs in Kg Speu
  - 3 ADRs in Kg Thom
  - 1 ADR in Kratie
  - 2 ADRs in Mondulkiri
  - 4 ADRs in Phnom Penh
  - 4 ADRs in Prey Veng
  - 1 ADR in Rattanakiri
  - 2 ADRs in Sihanoukville
  - 6 ADRs in Svay Rieng
  - 10 ADRs in Takeo
- *Work Package for CEmOC in 15 RHs at 11 provinces*
  - 1 Delivery building in Battambang RH – Battambang province
  - 1 Surgical building in Sampov Loun RH– Battambang province
  - 1 Maternity building in Kg Trach RH– Kampot province
  - 1 Maternity building in Chhouk RH– Kampot province
  - 1 Maternity building in Kg Tralach RH– Kg Chhnang province
  - 1 Maternity building in Korng Pisey RH– Kg Speu province
  - 1 Maternity building in Srey Santhor RH– Kg Cham province
  - 1 Maternity building in Stoung RH– Kg Thom province
  - 1 Maternity building in Kratie RH– Kratie province
  - 1 Maternity building in Mesang RH– Prey Veng province
  - 1 Maternity building in Pearaing RH– Prey Veng province
  - 1 Maternity building in Prek Changkran RH– Prey Veng province
  - 1 Maternity building in Phnom Kravanh RH– Pursath province
  - 1 Maternity building in Rattanakiri RH– Rattanakiri province
  - 1 Maternity building in Anlong Veng RH– Uddar Meanchey province
- *Work Package for Improvement of 280 HCs at 19 provinces*

- *Work Package for Specialized Works of National Laboratory Drug Quality Control in Phnom Penh*

## NEXT STEPS

- Continue handing over the completed health facilities.
- Continue to check defect liability of the completed health facilities.
- Continue supervising the construction of new awarded health facilities.

**New Health Facilities Handed Over to End Users** TABLE 10

#	Facility Name	Type	Location	Contractor	Starting	Deadline	Contract Amount	Amount	Status	Remarks
1	O Dambang I HC	HC	Battambang	PPR	1/7/2011	23/2/2012	58,539.49	57,100.42	complete	HSSP1&2
2	O Dambang II HC	HC	Battambang	PPR	1/7/2011	23/2/2012	58,539.49	55,660.94	complete	HSSP1&2
3	Raing Kessey HC	HC	Battambang	PPR	1/7/2011	23/2/2012	58,539.49	56,967.70	complete	HSSP1&2
4	Tapon	HC	Battambang	Punleu Banteay.	1/3/2012	28/11/2012	60,558.55	61,033.55	complete	
5	Tameun	HC	Battambang	Punleu Banteay.	1/3/2012	28/11/2012	60,558.55	60,145.55	complete	
6	Chroy Sdao	HC	Battambang	Punleu Banteay.	1/3/2012	28/11/2012	60,558.55	60,654.05	complete	
7	Roung Chrey	HC	Battambang	Punleu Banteay.	1/3/2012	28/11/2012	60,558.55	60,525.55	complete	
8	O Trav Chou	HC	Battambang	Punleu Banteay.	1/3/2012	28/11/2012	60,558.55	60,955.55	complete	
9	Kanteu I HP	HP	Battambang	Punleu Banteay.	1/3/2012	28/11/2012	22,847.49	23,298.69	complete	
10	Prey Tralach	HC	Battambang	Punleu Banteay.	1/3/2012	28/11/2012	60,558.55	57,593.55	complete	
11	Roung HP	HP	Battambang	Punleu Banteay.	1/3/2012	28/11/2012	22,847.49	19,914.69	complete	
12	Tasanh	HC	Battambang	Punleu Banteay.	1/3/2012	28/11/2012	60,558.55	61,976.25	complete	
13	Samlot-Chhak Roka	HC	Battambang	Punleu Banteay.	1/3/2012	28/11/2012	60,558.55	60,845.55	complete	
14	Prey Chas	HC	Battambang	Punleu Banteay.	1/3/2012	28/11/2012	60,558.55	44,107.22	complete	
15	RTC Battambang	RTC	Battambang	T-RO	9/12/2011	23/8/2013	463,487.00	493,939.44	complete	
16	Battrang HC	HC	BTM	ST Builder	1/7/2011	12/9/2012	47,429.45	47,325.97	complete	HSSP1&2

17	Taloam HC	HC	BTM	ST Builder	1/7/2011	5/9/2012	46,310.90	44,355.47	complete	HSSP1&2
18	Sarung HC	HC	BTM	ST Builder	1/7/2011	5/9/2012	47,444.81	48,359.52	complete	HSSP1&2
19	Koh Porng Sath	HC	BTM	Khmer Decor	1/3/2012	28/11/2012	58,630.37	60,579.80	complete	
20	Samrong	HC	BTM	Khmer Decor	1/3/2012	28/11/2012	58,630.37	60,361.89	complete	
21	Beung Beng	HC	BTM	Khmer Decor	1/3/2012	28/11/2012	58,630.37	60,261.07	complete	
22	O Sampor	HC	BTM	Khmer Decor	1/3/2012	28/11/2012	58,630.37	60,032.97	complete	
23	O Sralao	HC	BTM	Khmer Decor	1/3/2012	28/11/2012	58,630.37	59,952.02	complete	
24	Kouk Kathen	HC	BTM	Khmer Decor	1/3/2012	28/11/2012	58,630.37	58,873.37	complete	
25	Tean Kam	HC	BTM	Khmer Decor	1/3/2012	28/11/2012	58,630.37	59,480.87	complete	
26	O'Chrov Landscape	RH	BTM	Golden Hall	1/5/2012	1/12/2012	51,314.59	47,246.24	complete	
27	Touk Meas HC	HC	Kampot	ST Builder	1/7/2011	26/6/2012	44,851.39	43,281.39	complete	HSSP1&2
28	Snam Prampi	HC	Kampot	Keurt Company	17/12/11	20/12/12	52,863.17	52,460.69	complete	
29	Prey Thnong	HC	Kampot	Keurt Company	17/12/11	20/12/12	52,863.17	52,776.26	complete	
30	Khnach Prey	HC	Kampot	Keurt Company	17/12/11	20/12/12	52,863.17	56,370.18	complete	
31	Noreay	HC	Kampot	Keurt Company	17/12/11	20/12/12	52,863.17	54,688.29	complete	
32	Phnom Logneang	HC	Kampot	Keurt Company	17/12/11	20/12/12	52,863.17	52,432.66	complete	
33	Prey Tonle	HC	Kampot	Keurt Company	17/12/11	20/12/12	52,863.17	53,371.87	complete	
34	Sam Lanh	HC	Kampot	Keurt Company	17/12/11	10/2/2013	52,863.17	52,864.88	complete	
35	Tany	HC	Kampot	Keurt Company	17/12/11	10/2/2013	52,863.17	51,548.79	complete	
36	Lum Hach	HC	Kandal	Keurt Company	31/12/11	30/9/2012	52,472.64	51,888.93	complete	
37	Saang Phnom	HC	Kandal	Keurt Company	31/12/11	31/1/2013	52,472.64	54,645.11	complete	
38	Chhvaing	HC	Kandal	Keurt Company	31/12/11	31/1/2013	52,472.64	53,898.79	complete	
39	Kg Oss	HC	Kandal	Keurt Company	31/12/11	31/1/2013	52,472.64	44,053.03	complete	

40	Koh Ras	HC	Kandal	Keurt Company	31/12/11	31/1/2013	52,472.64	52,117.73	complete	
41	Lvear Sar	HC	Kandal	Keurt Company	31/12/11	31/1/2013	52,472.64	52,241.85	complete	
42	Prek Rey	HC	Kandal	Keurt Company	31/12/11	31/1/2013	52,472.64	51,420.05	complete	
43	Kh'am Samnar	HC	Kandal	Keurt Company	31/12/11	31/1/2013	52,472.64	53,169.81	complete	
44	Bak Dav	HC	Kandal	Keurt Company	31/12/11	31/1/2013	52,472.64	54,012.45	complete	
45	Koh Oknha Tey	HC	Kandal	Keurt Company	31/12/11	6/3/2013	52,472.64	53,331.09	complete	
46	Prey Thom HC	HC	Kep	ST Builder	1/7/2011	26/6/2012	44,851.39	48,265.39	complete	HSSP1&2
47	Svay Khlaing	HC	Kg Cham	Woodland	1/1/2012	28/10/2012	55,459.77	55,503.71	complete	
48	Prek Achi	HC	Kg Cham	Woodland	1/1/2012	28/10/2012	55,459.77	49,030.02	complete	
49	Khpop Ta Nguon	HC	Kg Cham	Woodland	1/1/2012	28/10/2012	55,459.77	46,851.94	complete	
50	Chumnik	HC	Kg Cham	Woodland	1/1/2012	28/10/2012	55,459.77	50,973.49	complete	
51	Rokapo Pram Muoy	HC	Kg Cham	Woodland	1/1/2012	28/10/2012	55,459.77	55,112.68	complete	
52	Kokor	HC	Kg Cham	Woodland	1/1/2012	2/11/2012	55,459.77	57,027.74	complete	
53	Svay Sach Phnom	HC	Kg Cham	Woodland	1/1/2012	2/11/2012	55,459.77	54,986.38	complete	
54	Prek Dambok	HC	Kg Cham	Woodland	1/1/2012	19/10/2012	55,459.77	55,133.88	complete	
55	Torng Tralach	HC	Kg Cham	Woodland	1/1/2012	2/11/2012	55,459.77	55,276.22	complete	
56	Pram Yam	HC	Kg Cham	Woodland	1/1/2012	2/11/2012	55,459.77	55,393.12	complete	
57	Khchao	HC	Kg Cham	Woodland	1/1/2012	11/10/2012	55,459.77	54,937.70	complete	
58	Rokar Ar	HC	Kg Cham	Woodland	1/1/2012	11/10/2012	55,459.77	55,130.20	complete	
59	Tonle Beth	HC	Kg Cham	Woodland	1/1/2012	25/10/2012	55,459.77	58,820.88	complete	
60	Laboratory Kg Cham RH	Labo Expan.	Kg Cham	Vimeanchey Gr.	1/7/2012	30/11/2012	49,528.02	54,146.88	complete	<b>BTC</b>
61	Kraing Leav	HC	Kg Chhnang	Punleu Santeph.	7/1/2012	23/10/2012	55,498.50	55,804.10	complete	
62	Peam	HC	Kg Chhnang	Punleu Santeph.	7/1/2012	23/10/2012	55,498.50	55,470.90	complete	
63	Kang Meas HP	HP	Kg Chhnang	Punleu Santeph.	7/1/2012	23/10/2012	19,766.58	26,698.18	complete	
64	Chachep	HC	Kg Speu	Keurt	17/12/11	31/1/2013	52,863.17	53,188.27	complete	

Tuol Sala				Company						
65	Kat Phlouk Pheakdey	HC	Kg Speu	Keurt Company	17/12/11	31/1/2013	52,863.17	52,813.24	complete	
66	Chamnar Leu	HC	Kg Thom	Punleu Santeph.	7/1/2012	28/10/2012	55,498.50	50,857.46	complete	
67	Trea	HC	Kg Thom	Punleu Santeph.	7/1/2012	28/10/2012	55,498.50	49,488.50	complete	
68	Trapaing Sre HC	HC	Kratie	Camdeg	1/7/2011	26/3/2012	60,361.71	59,870.37	complete	HSSP1&2
69	Dar	HC	Kratie	T-RO	1/3/2012	31/1/2013	57,730.78	61,166.91	complete	
70	Chang Krang	HC	Kratie	T-RO	1/3/2012	31/1/2013	57,730.78	61,079.32	complete	
71	Kbal Trach	HC	Kratie	T-RO	1/3/2012	31/1/2013	57,730.78	56,851.32	complete	
72	Monorom	HC	Kratie	T-RO	1/3/2012	31/1/2013	57,730.78	51,086.97	complete	
73	Snuol	HC	Kratie	T-RO	1/3/2012	31/1/2013	57,730.78	59,891.32	complete	
74	Russey Keo	HC	Kratie	T-RO	1/3/2012	31/1/2013	57,730.78	47,738.15	complete	
75	Kranhoung HP	HC	Kratie	T-RO	1/3/2012	31/1/2013	19,800.09	23,846.89	complete	
76	O Chrar (Pailin)	HC	Pailin	Punleu Banteay.	1/3/2012	28/11/2012	60,558.55	61,707.45	complete	
77	Phnum Spung	HC	Pailin	Punleu Banteay.	1/3/2012	28/11/2012	60,558.55	61,633.05	complete	
78	NLDQC (Phase I)	Labo	Phnom Penh	Meas Sovuthidy	6/6/2011	21/10/2013	846,093.15	897,746.69	complete	HSSP1&2
79	Tbeng Meanchey RH	RH	Preah Vihear	BKC	20/9/2010	15/3/2012	2009063.57	2,138,777.14	complete	HSSP1&2
80	Pharmacy Store PV	OD Ph.	Preah Vihear	Reakcon Group	1/7/2012	28/2/2013	65,981.84	72,028.70	complete	
81	Chamreun	HC	Preah Vihear	Khmer Decor	1/3/2012	30/11/2012	56,573.10	55,878.48	complete	
82	Lovea	HC	Prey Veng	Punleu Santeph.	2/1/2012	23/11/2012	55,498.50	50,288.29	complete	
83	Speu "A"	HC	Prey Veng	Punleu Santeph.	2/1/2012	23/11/2012	55,498.50	55,607.00	complete	
84	Speu "B"	HC	Prey Veng	Punleu Santeph.	2/1/2012	23/11/2012	55,498.50	55,456.00	complete	
85	Cham	HC	Prey Veng	Punleu Santeph.	2/1/2012	16/11/2012	55,498.50	55,540.00	complete	
86	Kansom Ork	HC	Prey Veng	Punleu Santeph.	2/1/2012	16/11/2012	55,498.50	55,905.00	complete	
87	Pra Theat	HC	Prey Veng	Punleu Santeph.	2/1/2012	16/11/2012	55,498.50	55,322.00	complete	

88	Poreang	HC	Prey Veng	Punleu Santeph.	2/4/2012	20/12/2012	55,498.50	55,109.00	complete	
89	Chong Ampil	HC	Prey Veng	Punleu Santeph.	2/5/2012	20/12/2012	55,498.50	54,689.00	complete	
90	Angkor Tret	HC	Prey Veng	Punleu Santeph.	2/6/2012	20/12/2012	55,498.50	54,689.00	complete	
91	Damrey Puon	HC	Prey Veng	Punleu Santeph.	2/7/2012	20/12/2012	55,498.50	55,109.00	complete	
92	Smoang Tbond	HC	Prey Veng	Punleu Santeph.	2/1/2012	29/1/2013	55,498.50	54,409.00	complete	
93	Banlech Prasat	HC	Prey Veng	Punleu Santeph.	2/1/2012	11/2/2013	55,498.50	50,540.45	complete	
94	Prek Sambour	HC	Prey Veng	Punleu Santeph.	2/1/2012	11/2/2013	55,498.50	57,156.40	complete	
95	Peam Meanchey	HC	Prey Veng	Punleu Santeph.	2/1/2012	11/2/2013	55,498.50	46,574.81	complete	
96	Koang Sre HP	HP	Prey Veng	Punleu Santeph.	2/1/2012	29/1/2013	19,766.58	23,138.61	complete	
97	Sna Ansa	HC	Purasth	Punleu Banteay.	1/3/2012	20/11/2012	60,558.55	59,737.55	complete	
98	Roleap	HC	Pursath	Punleu Banteay.	1/3/2012	20/11/2012	60,558.55	59,558.30	complete	
99	Svay Sar	HC	Pursath	Punleu Banteay.	1/3/2012	20/11/2012	60,558.55	60,573.55	complete	
100	Kg Por	HC	Pursath	Punleu Banteay.	1/3/2012	20/11/2012	60,558.55	61,598.55	complete	
101	Balaing	HC	Siem Reap	Khmer Decor	1/3/2012	30/11/2012	56,573.10	56,243.39	complete	
102	Lvear Kraing	HC	Siem Reap	Khmer Decor	1/3/2012	30/11/2012	56,573.10	57,981.70	complete	
103	Khnat	HC	Siem Reap	Khmer Decor	1/3/2012	30/11/2012	56,573.10	56,927.67	complete	
104	Kantuot	HC	Siem Reap	Khmer Decor	1/3/2012	30/11/2012	56,573.10	56,764.15	complete	
105	Ta An	HC	Siem Reap	Khmer Decor	1/3/2012	30/11/2012	56,573.10	57,952.70	complete	
106	Snuol	HC	Siem Reap	Khmer Decor	1/3/2012	30/11/2012	56,573.10	56,825.40	complete	
107	Laboratory Siem Reap RH	Labo	Siem Reap	Golden Hall	20/6/12	20/5/2013	214,019.14	231,899.14	complete	<b>BTC</b>
108	Srah Russey HC	HC	Stung Treng	Camdeg	1/7/2011	26/3/2012	60,361.71	62,174.58	complete	HSSP1&2
109	Siem Pang HC	HC	Stung Treng	Camdeg	1/7/2011	26/3/2012	60,361.71	58,498.14	complete	HSSP1&2

110	Thala Borivath	HC	Stung Treng	T-RO	1/3/2012	4/4/2013	57,730.78	59,618.96	complete	
111	Preah Rumkel	HC	Stung Treng	T-RO	1/3/2012	4/4/2013	57,730.78	59,891.32	complete	
112	Chamkar Leu	HC	Stung Treng	T-RO	1/3/2012	4/4/2013	57,730.78	59,507.32	complete	
113	Koh Sralay	HC	Stung Treng	T-RO	1/3/2012	4/4/2013	57,730.78	59,401.32	complete	
114	Sre Krasaing	HC	Stung Treng	T-RO	1/3/2012	4/4/2013	57,730.78	57,971.56	complete	
115	Koh Preah	HC	Stung Treng	T-RO	1/3/2012	4/4/2013	57,730.78	58,921.32	complete	
116	RTC Stung Treng	RTC	Stung Treng	Khmer Décor	5/6/2012	5/9/2013	1100717.54	1136147.34	complete	
117	Bassac	HC	Svay Rieng	Punleu Santeph.	2/1/2012	16/11/2012	55,498.50	55,616.00	complete	
118	Pong Tek	HC	Svay Rieng	Punleu Santeph.	2/1/2012	16/11/2012	55,498.50	55,102.00	complete	
119	Bavet	HC	Svay Rieng	Punleu Santeph.	2/1/2012	16/11/2012	55,498.50	55,568.00	complete	
120	Chik Dey	HC	Svay Rieng	Punleu Santeph.	2/2/2012	20/12/2012	55,498.50	55,109.00	complete	
121	Tuol Sdey	HC	Svay Rieng	Punleu Santeph.	2/3/2012	20/12/2012	55,498.50	55,214.00	complete	
122	Kampeng	HC	Takeo	Golden Hall	10/5/2012	4/4/2013	58,939.84	51,953.91	complete	<b>AFD</b>
123	Prey Ampork	HC	Takeo	Golden Hall	10/5/2012	4/4/2013	58,939.84	53,121.68	complete	<b>AFD</b>
124	Kouk Thlork	HC	Takeo	Golden Hall	10/5/2012	4/4/2013	52,749.58	44,236.67	complete	<b>AFD</b>
125	Trea	HC	Takeo	Golden Hall	10/5/2012	4/4/2013	58,939.84	49,322.66	complete	<b>AFD</b>
126	Maternity in Kirivong RH	Mater	Takeo	Vimeanchey	10/1/2013	10/11/2013	118,545.61	118,545.61	complete	<b>AFD</b>
127	Bansay Reak	HC	UDM	Khmer Decor	1/3/2012	28/11/2012	58,630.37	58,382.37	complete	
128	Krasaing	HC	UDM	Khmer Decor	1/3/2012	28/11/2012	58,630.37	58,506.67	complete	
129	Daun Ken HC	HC	UDM	ST Builder	1/7/2011	5/9/2012	48,124.88	47,733.56	complete	HSSP1&2
130	Tuol Ta Ek HC	ADR	BB	MTA	1/11/2012	5/4/2013	23,893.85	23,893.85	complete	
131	Prek Norin HC	ADR	BB	MTA	1/11/2012	5/4/2013	23,893.85	23,573.65	complete	
132	Russey Kraing HC	ADR	BB	MTA	1/11/2012	5/4/2013	23,893.85	23,573.85	complete	
133	Kor Koh HC	ADR	BB	MTA	1/11/2012	5/4/2013	23,893.85	23,573.85	complete	

134	Beung Pring HC	ADR	BB	MTA	1/11/2012	5/4/2013	23,402.20	23,082.20	complete	
135	Bavel 1 HC	ADR	BB	MTA	1/11/2012	5/4/2013	23,402.20	23,082.20	complete	
136	Takrey HC	ADR	BB	MTA	1/11/2012	5/4/2013	23,402.20	23,402.20	complete	
137	Traing HC	ADR	BB	MTA	1/11/2012	5/4/2013	23,402.20	23,082.20	complete	
138	Chrey HC	ADR	BB	MTA	1/11/2012	5/4/2013	23,402.20	23,402.20	complete	
139	Kanteu II HC	ADR	BB	MTA	1/11/2012	5/4/2013	23,579.08	23,579.08	complete	
140	Seb HC	ADR	KgChhnang	MTA	1/11/2012	3/4/2013	23,402.20	24,834.64	complete	
141	Cheap HC	ADR	KgChhnang	MTA	1/11/2012	3/4/2013	23,579.08	23,579.08	complete	
142	Chranok HC	ADR	KgChhnang	MTA	1/11/2012	3/4/2013	23,609.08	23,609.08	complete	
143	Taches HC	ADR	KgChhnang	MTA	1/11/2012	3/4/2013	23,579.08	23,579.08	complete	
144	Tbeng Meanchey HC	ADR	Preah Vihear	MTA	1/11/2012	10/4/2013	23,402.20	23,402.20	complete	
145	Choam Khsan HC	ADR	Preah Vihear	MTA	1/11/2012	10/4/2013	23,402.20	23,402.20	complete	
146	Samrong HC	ADR	Pursath	MTA	1/11/2012	3/4/2013	23,578.70	23,578.70	complete	
147	Khnar Toteung HC	ADR	Pursath	MTA	1/11/2012	3/4/2013	23,579.08	23,579.08	complete	
148	Nam Tao HC	ADR	BTM	MTA	1/11/2012	15/4/2013	23,578.70	23,578.70	complete	
149	Kob HC	ADR	BTM	MTA	1/11/2012	15/4/2013	24,395.63	24,395.63	complete	
150	Treas HC	ADR	BTM	MTA	1/11/2012	15/4/2013	23,579.08	23,579.08	complete	
151	Phkorm HC	ADR	BTM	MTA	1/11/2012	15/4/2013	23,402.20	23,402.20	complete	
152	Angkor Thom HC	ADR	Siem Reap	MTA	1/11/2012	15/4/2013	23,579.08	23,579.08	complete	
153	Pongro Kroam HC	ADR	Siem Reap	MTA	1/11/2012	15/4/2013	23,579.08	23,579.08	complete	
154	Kouk Thlork HC	ADR	Siem Reap	MTA	1/11/2012	15/4/2013	23,578.70	23,578.70	complete	
155	Kouk Mon HC	ADR	UDM	MTA	1/11/2012	15/4/2013	23,402.20	23,402.20	complete	
156	Tram Khnar HC	ADR	Takeo	Golden Hall	10/12/2012	7/9/2013	21,339.09	21,254.09	complete	AFD
157	Khvav HC	ADR	Takeo	Golden Hall	10/12/2012	7/9/2013	21,028.06	20,716.58	complete	AFD
158	Krapum Chhouk HC	ADR	Takeo	Golden Hall	10/12/2012	7/9/2013	22,197.99	21,905.99	complete	AFD
159	Ang Ta Som HC	ADR	Takeo	Golden Hall	10/12/2012	7/9/2013	19,837.09	19,752.09	complete	AFD



160	Kus HC	ADR	Takeo	Golden Hall	10/12/2012	7/9/2013	19,837.09	19,752.09	complete	AFD
161	Roneam HC	ADR	Takeo	Golden Hall	10/12/2012	7/9/2013	21,028.06	20,716.58	complete	AFD
162	Sambuor HC	ADR	Takeo	Golden Hall	10/12/2012	7/9/2013	21,028.06	20,652.58	complete	AFD
163	Tang Yap HC	ADR	Takeo	Golden Hall	10/12/2012	7/9/2013	19,837.09	19,837.09	complete	AFD
164	Sanlong HC	ADR	Takeo	Golden Hall	10/12/2012	7/9/2013	21,028.06	20,652.58	complete	AFD
165	Ta O HC	ADR	Takeo	Golden Hall	10/12/2012	7/9/2013	21,028.06	20,716.58	complete	AFD

## Civil Works Under Construction

#	Facility Name	Type	Location	Contractor	Starting	Deadline	Contract Amount	Status	Remarks
HSSP2/AFD/2011/CW/ICB/04-Lot 2									
									AFD
1	Surgical Building in Daunkeo RH	Surg	Takeo	Golden Hall	10/1/2013	10/2/2014	374,566.88	55%	
HSSP2/CKP/2012/NCB/W013-Lot 1									
1	Angkor Ban HC	HC	Battambang	PPR	10/6/2013	19/2/2014	60,073.46	80%	HSSP2
HSSP2/CKP/2012/NCB/W013-Lot 2									
1	Lgneang HC	HC	Kg Cham	PPR	10/6/2013	24/2/2014	55,202.59	75%	HSSP2
2	Muong Reav HC	HC	Kg Cham	PPR	10/6/2013	24/2/2014	55,202.59	75%	HSSP2
HSSP2/CKP/2012/NCB/W013-Lot 3									
1	Srak HC	HC	Kg Cham	PPR	10/6/2013	19/2/2014	59,400.67	76%	HSSP2
2	Prek Bak HC	HC	Kg Cham	PPR	10/6/2013	19/2/2014	57,254.40	71%	HSSP2
HSSP2/CKP/2012/NCB/W013-Lot 5									
1	Khsach Tunlea HC	HC	Kandal	PPR	10/6/2013	14/2/2014	61,131.27	72%	HSSP2
2	Sambuor Meas HC	HC	Kandal	PPR	10/6/2013	14/2/2014	55,811.26	98%	HSSP2
HSSP2/CKP/2012/NCB/W013-Lot 7									
1	Chres HC	HC	Svay Rieng	PPR	10/6/2013	14/2/2014	59,862.14	75%	HSSP2
HSSP2/CKP/2012/NCB/W013-Lot 6									
1	O Mlou HC	HC	Kg Cham	Golden Hall	15/10/2013	15/5/2014	55,954.97	15%	HSSP2
2	Russey Chrum HC	HC	Koh Kong	Golden Hall	15/10/2013	15/5/2014	55,954.97	15%	HSSP2

## 1.2 TARGET PUBLIC HEALTH SERVICE PROVISION AND PUBLIC HEALTH INTERVENTIONS ACCORDING TO NEED

### 1.2.1 REPRODUCTIVE, MATERNAL, NEONATAL, AND CHILD HEALTH

#### 1.2.1.1 NUTRITION OF WOMEN AND CHILDREN

TABLE 11

No	INDICATOR	Quarter 1		Quarter 2		Quarter 3		Quarter 4		ANNUAL	
		Target	Ach	Target	Ach	Target	Ach	Target	Ach	Target	Ach
1	% of pregnant women receiving 90 tablets of iron/folate supplementation	22%	NA	50%	41%	63%	74%	87%	84%	87%	84%
2	% of postpartum women receiving 42 tablets of iron/folate supplementation	20%	NA	40%	40%	60%	58%	82%	78%	82%	78%
3	% of children 6-59 months receiving vitamin A 2 doses during the last 6 months (@: CMDG indicator)			96%	R1= 91 %			96%	R2 = 110%	96%	R1= 91% R2= 110 %
4	% of children 6-59 months receiving vitamin A 2 doses during the last 6 months (@: CMDG indicator)			96%	R1= 92 %			96%	R2 = 111%		R1= 95% , R2= 111 %

Source: National Nutrition Program

#### CONSTRAINTS

- Non availability of person responsible for PHD and OD Nutrition Program in some cases
- Creation of new OD, HC and villages, with some new HC staff
- Guidance on management of health service delivery to community supported only for remote villages
- National policy not yet disseminated widely to HC staff
- Stock out of vitamin powder, and poor distribution
- Human resources limited
- Late approval of budget in May after Round 1 of Vitamin A distribution

#### 1.2.1.2 MATERNAL AND NEWBORN SERVICES AND FAMILY CARE PRACTICES

##### NATIONAL REPRODUCTIVE HEALTH PROGRAM

TABLE 12

No	INDICATOR	Quarter 1		Quarter 2		Quarter 3		Quarter 4		ANNUAL	
		Target	Ach	Target	Ach	Target	Ach	Target	Ach	Target	Ach
1	Modern method Use	NA	30.14%	NA	30.63%	NA	30.79%	NA	31.34%	37%	31.34%
2	ANC 2 visits	NA	18.68%	NA	39.15%	NA	61.17%	NA	81.49%	86%	81.49%
3	Deliveries by trained staff	NA	18.99%	NA	36.28%	NA	55.55%	NA	75.11%	80%	75.11%

4	Delivery by trained health provider in health facilities	NA	17.50%	NA	33.60%	NA	51.84%	NA	70.47%	66%	70.47%
5	Delivery by C-section	NA	0.78%	NA	1.47%	NA	4.25% 2.42%	NA	4.29%	3.2%	4.29%
6	Number of referral Hospital and Health Centers functioning as B-EmONC	NA		NA		NA		NA		122	96
7	Number of referral Hospitals functioning as C-EmONC	NA		NA		NA		NA		44	36
8	Number of public health facilities providing safe abortion	NA		NA		NA		NA		54	82 RH 326 HCs
9	Number of public health facilities providing ADSRH services	NA		NA		NA		NA		270	840

### CONSTRAINTS

- Delay of permission to use funds for workshops in Q1 contributed to delay in implementing some activities in the same quarter
- Per diem for EmONC trainees is very low
- The process of printing IEC materials for RH program delayed

### NEXT STEPS

- Organize Training of Trainers
  - Hold meetings and workshops
  - Continue to conduct field monitoring visits to PHD and HC levels
  - Conduct EmONC monitoring and coaching at RH and HC levels
  - Conduct training follow up
- Request for printing IEC materials and purchasing materials for HCs

## Emergency Obstetric and Newborn Care Improvement Plan

### Facilities and Services

The Table below shows the number of Comprehensive and Basic EmONC facilities at the baseline assessment in 2009, the targets by 2015 as laid out in PHD/OD plans, and the global standards as recommended by the UN agencies, including the World Bank. Note that the global standards suggest that for every 500,000 population in a jurisdiction, there should be a minimum of 5 EmONC facilities, including 1 CEmONC and 4 BEmONC facilities.

TABLE 13

Type of Facility	National EmONC Assessment, 2009 (Baseline)	Global Standards for EmONC Facilities	Planned EmONC Facilities by 2015 per PHD/OD Plans
CEmONC	25	34	44
BEmONC	19	105	136
<b>Total</b>	<b>44</b>	<b>139</b>	<b>180</b>

Source: NRHP Presentation, TWG-H Meeting, 19 December, 2013.

As can be seen, from a total of 44 EmONC facilities in 2009 (25 CEmONC and 19 BEmONC), the current plan is to increase to a total of 180 such facilities (44 CEmONC and 136 BEmONC) in

excess of the minimum prescribed globally of 139 total facilities, with 34 CEmONC and 105 BEmONC.

The process of expanding EmONC services involved the following steps:

- (i) Planning stage, extending from 6-12 months and involving establishment of service standards, review of protocols, addressing policy issues, and development of an EmONC services improvement plan
- (ii) Preparation stage which built on the needs assessment and involving renovation and maintenance of physical plant, ensuring supplies and equipment, facility set-up, data collection, training, staffing and team building
- (iii) Service delivery stage including ensuring ongoing readiness, availability of 24/7 EmONC services, on-site quality improvement processes, and external supervision,

all eventually leading to an increase in utilization and coverage.

The figure below shows the steady progress made from the baseline year of 2009 through the end of this reporting period in the establishment of upgraded EmONC facilities. It is expected that by the end of 2015, the number of facilities indicated by the three columns in the far-right of the chart will all have been established.

FIGURE 2



### Staff Training

Currently, for training in EmONC NMCHC conducts a long term course of 12 weeks duration for physicians, and a 4 week course for secondary midwives. In-service training at

Clinical Training Sites (CTS) are of short term duration with a training focus on magnesium sulphate treatment, manual vacuum extraction, post-partum hemorrhage, and immediate newborn care and conducted at Kampong Cham PRH (24 courses in total), Battambang PRH (14 courses), and Takeo PRH (10 courses). The Table below shows the progress achieved to date.

TABLE 14

<b>EmONC Training: Requirements, Achievement and Gap</b>			
	<b>Surgeons</b>	<b>Anesthesiologists</b>	<b>Secondary MWs</b>
Staff required to be trained by 2015	82	Minimum 82 Ideal 122	458
Staff trained by end of 2013	44	0	119
Remainder of staff to be trained, 2014-15	38	Minimum 82 Ideal 122	339

### CONSTRAINTS

- Shortage of physicians from remote rural areas for CEmONC training
- Shortage of anesthetists since none have been trained so far
- NMCHC only site providing full package of training for CEmONC and BEmONC
- Staff attrition and entry of new staff who require training
- Shortage of secondary midwives from remote locations for training in BEmONC

### NEXT STEPS

- Scale up and roll out of full one month long courses at CTSs where possible
- Focus on establishing CEmONC services in remote areas
- Conduct training of anesthetists for CEmONC services

### 1.2.1.3 CHILD HEALTH SERVICES AND FAMILY CARE PRACTICES

#### NATIONAL IMMUNIZATION PROGRAM

TABLE 15

No	INDICATOR	Quarter 1		Quarter 2		Quarter 3		Quarter 4		ANNUAL	
		Target	Ach	Target	Ach	Target	Ach	Target	Ach	Target	Ach
1	BCG	24.5%	25.7%	24.5%	22.3%	24.5%	20	24.5%	24	98%	93
2	HepB <24H	16.2%	17%	16.2%	14%	16.2%	11	16.2%	16	65%	58
3	OPV3	24%	25%	24%	24%	24%	15	24%	16	97%	77
4	DPT-HepB-Hib3	24%	25%	24%	24%	24%	22	24%	20	97%	92
5	Measles	24%	22.5%	24%	22.3%	24%	24	24%	21	96%	90
6	TT2+(PW)	24.5%	25.7%	24.5%	22.3%					98%	

**Note:** Annual achievement of DPT-HepB-Hib3 and measles were reported as 95% and 93%, based on public and private sectors.

## CONSTRAINTS

- Improvement of effective vaccine management to assure smooth introduction of new vaccines in the future
- Some provinces with poor report of vaccine preventable diseases
- Inconsistency of denominators
- Mobile population, and minorities hard to reach for program/HC staff

## NEXT STEPS

- Measles and Rubella introduction in routine immunization
- Maternal and neonatal tetanus elimination
- Training in administration of pneumococcal vaccine for HC staff for introduction (PCV)
- Maintain polio free status (needs OPV3 coverage >95%)
- Elimination of measles in 2013 (needs M9 and M19 >95% coverage)
- Reduce HepB prevalence to <2% (cold chain at RH in maternity ward and provide HepB vaccine at birth )
- Achieving national goals needs equity in access to immunization with a focus on high risk communities
- Strengthening high risk communities strategy (updated HRC , microplan at HC level, and analysis of immunization coverage by village)
- Every village, urban community, all missed/marginalized groups must have regular access to immunization
- Effectiveness of Vaccine Mangement (EVM) improvement plan

## 1.2.2 COMMUNICABLE DISEASES

### 1.2.2.1 DENGUE

TABLE 16

No	INDICATOR	Quarter 1		Quarter 2		Quarter 3		Quarter 4		ANNUAL	
		Target	Ach	Target	Ach	Target	Ach	Target	Ach	Target	Ach
1	Dengue Incid. Rate (per 100,000 population)	253.4	10.5	253.4	47.7	253.4	106.7	253.4	122.1	253.4	122.1
2	Dengue Case Fatality Rate (%)	< 0.7	< 0.4	< 0.7	< 0.4	< 0.7	< 0.3	< 0.7	< 0.3	< 0.7	0.3

Please note that there were 17,533 cases and 59 deaths nationwide in 2013.

## CONSTRAINTS

- Fund not enough to cope with the overall real dengue situation
- Inadequate equipments and supplies for surveillance system (computers, phone, fax machines) and clinical management monitoring, specially at intensive care units of

PRHs (CBC machines, vital signs monitoring machines, centrifuge machines, blood Cuffs etc., and at HCs

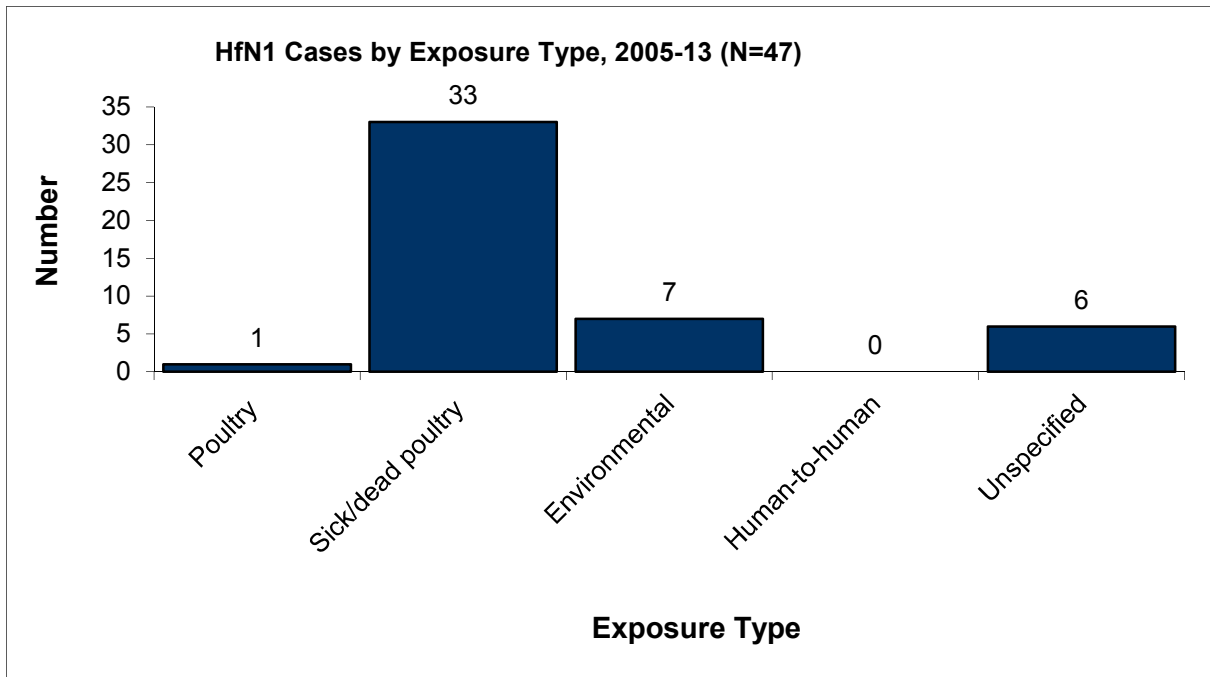
- Not enough reagents for labs and no rapid diagnosis tests to support investigation activities, during dengue epidemics
- Not enough resource persons for data collection and management
- Health education coverage still low for community and schools (TV/radio broadcasting not on time, IEC materials production not sufficient)
- Less supervision/follow-up activities for health education (school and community-based) surveillance system and clinical management
- Application of IVM as rapid response activities in some localities of some dengue outbreak provinces not properly done and not on time
- In some localities, little or no participation of local authority/parents

#### **NEXT STEPS**

- Advocate for adequate funding to cover all dengue strategy/ activities
- Procure equipment and supplies for surveillance system and for clinical management monitoring
- Procure reagents for lab and rapid diagnosis tests
- Conduct training of resource persons for data collection and management
- Expand health education coverage for all high risk communities, and schools (TV/radio broadcasting needs to be on time and cover the transmission period, IEC materials production needs to be sufficient)
- Strengthen supervision/follow-up activities for health education (school and community-based), surveillance system and clinical management
- Advocate for allocation of some budget as a package for rapid response activities as IVM strategy

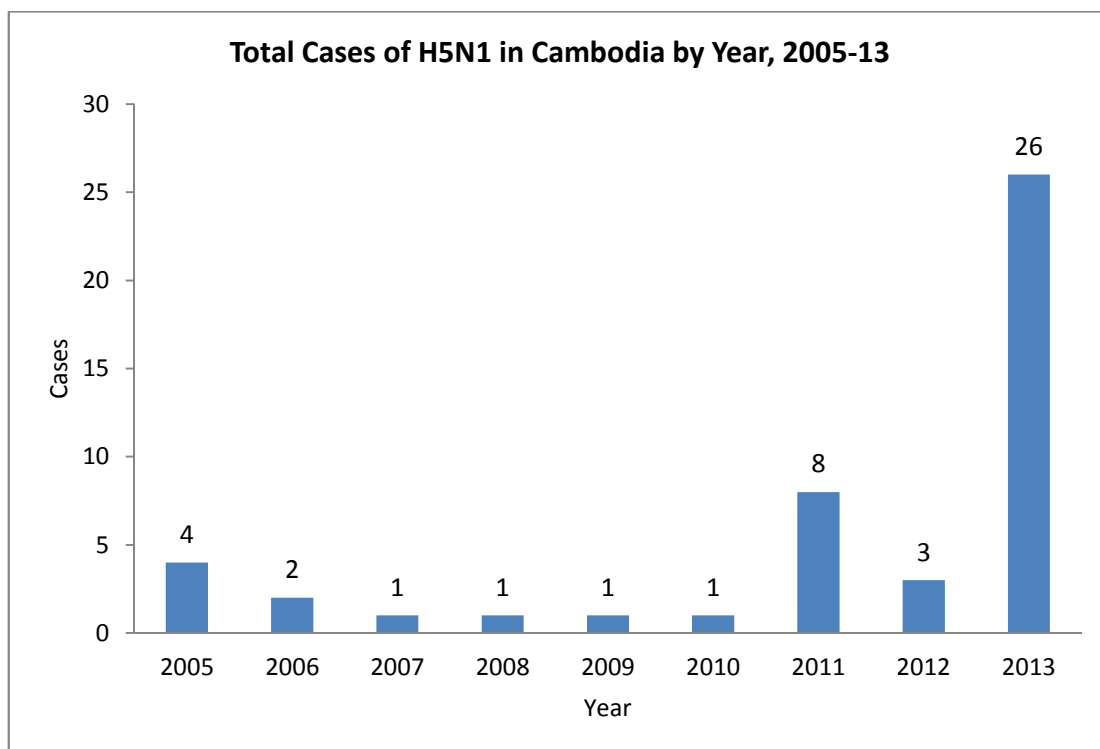
### 1.2.2.2 AVIAN INFLUENZA: A/H5N1 IN CAMBODIA

FIGURE 3



### Summary of Human Cases

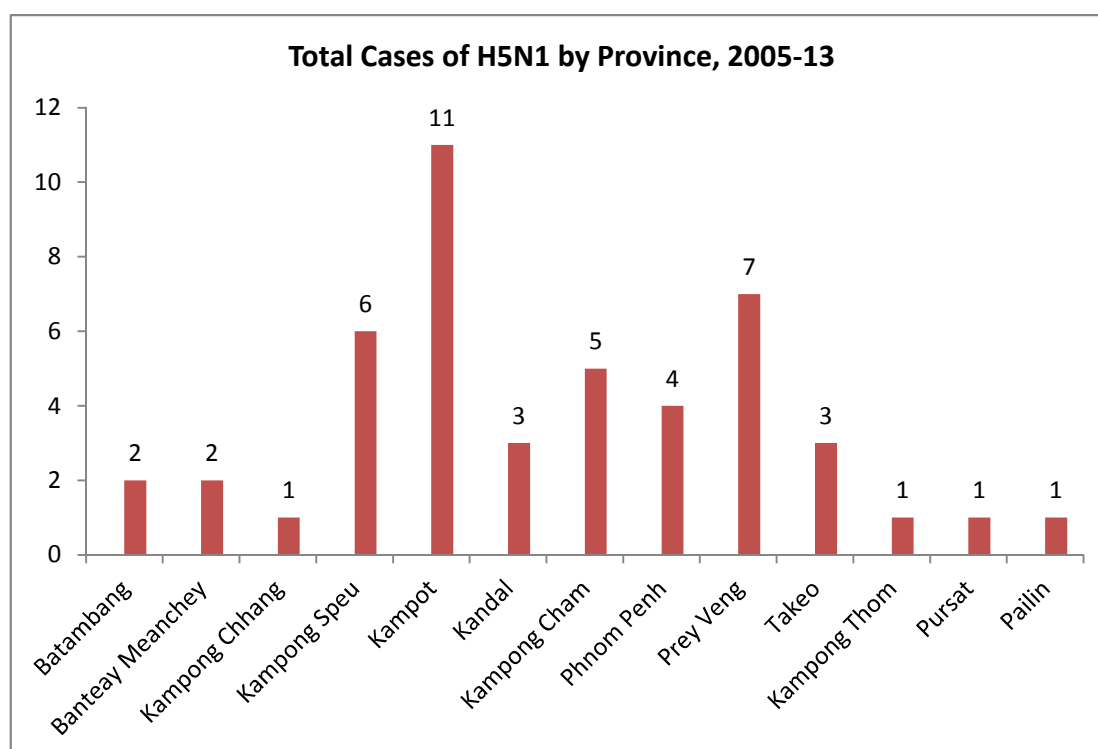
FIGURE 4





	2005-2013	2013
Human Cases	47(fatal 33)	26 (fatal 14)
Median Age	6 years	5 years
Age Range	9 months-58 years	6 months-58 years
Sex	Male: 20	Male: 13
	Female: 27	Female: 13

FIGURE 5



### 1.2.2.3 HELMINTHS

TABLE 17

INDICATOR	Quarter 1		Quarter 2		Quarter 3		Quarter 4		ANNUAL	
	Target	Ach	Target	Ach	Target	Ach	Target	Ach	Target	Ach
1 Number new Lymphatic filariasis case stay at hospital per year	no report	no report	no report	no report	no report	no report	no report	no report	no report	no report
2 The prevalence of Lymphatic Filariasis by IUs	NA	NA	0%	NA	0%	NA	0%	NA	0%	NA
3 The prevalence of Soil-Transmitted Helminth (STH)	NA	NA	25%	NA	NA	NA	25%	NA	25%	NA
4 % of school age children 6 to 14 Years Old receive deworming tablets	NA	NA	100%	92.6%	100%	96.95%	Finished	96%	94.77%	94.77%

INDICATOR	Quarter 1		Quarter 2		Quarter 3		Quarter 4		ANNUAL	
	Target	Ach	Target	Ach	Target	Ach	Target	Ach	Target	Ach
5 % of children aged 12-59 months received deworming tablets	100%	95%	NA	NA	100%	97%	Finished		100%	96.00%
6 % of Women of Child Bearing age 15 to 49 Years Old receive deworming tablets	100%	29.2%							100%	29.20%
7 The prevalence of S. mekongi in endemic areas	<1%	NA	<1%	NA	<1%	NA			<1%	NA
8 % of eligible population received Mass drug administration in schistosomiasis endemic areas	100%	NA	100%	87.67%	Finished		Finished		100%	87.67%

## CONSTRAINTS

- Mountainous areas, hard to access during the rainy season
- For some other remote villges we will try to integrate deworming activities in to other program
- Budget gap for implementing all acitivities
- No budget allocated for meetings with school teachers for school-based program

## NEXT STEPS

- Scale up coverage rate for mass drug administration for school age children and non school age children (children under 5 years)
- Scale up program coverage for mass drug administration for women of child bearing age to 24 provinces
- Scale up mass drug administratioon campaign for schistosomiasis
- Expand health education on parasitic diseases at community level

### 1.2.2.4 STAFF DISTRIBUTION AND RETENTION, WITH PRIORITY TO PERSONNEL ESSENTIAL TO HEALTH SECTOR PRIORITIES

#### STAFF DEPLOYMENT

Annex A contains a detailed table of the deployment of all MOH staff in the health system by category and by key locations (departments, national programs, provinces, etc.).

### 1.3 DEVELOP CONTRACTING MODELS AS COMPREHENSIVE APPROACH TO HEALTH SERVICE DELIVERY

#### 1.3.1 SPECIAL OPERATING AGENCIES/SERVICE DELIVERY GRANTS

In 2013 there were a total of 30 Special Operating Agencies (SOAs), including 22 operational Districts and 8 Provincial Referral Hospitals. The Table below shows the status of each SOA in 2013.

### 1.3.2 SERVICE DELIVERY GRANT ALLOCATIONS TO SOAs, 2013

The Table below shows the SDG approved allocations by SOA for the year 2013. The allocations were based on a review of the original formula, and extensive discussions with JPIG.

TABLE 18

Province	PRH/OD SOA	Contract Population 2013	Contract MOH-PHD	Contract PHD with PRH or OD	SDG Implementation Date	SDG 12 months contract budget	Advance Payment for 2 quarters Date Released	Advance Payment for quarters 3 Date Release	Advance Payment for quarters 4 Date Release
							Pools Fund GCF	Pools Fund GCF	Pools Fund GCF
Kampong Cham	Kg. Cham PRH	1,744,579	14-Mar-13	7-Feb-13	1-Jan-10	165,000	28-Mar-13 24-Apr-13	12-Nov-13 12-Nov-13	12-Nov-13 12-Nov-13
	Chamkar Leu-Stueng Trang	164,608		21-Jan-13	1-Jan-10	200,000	28-Mar-13 24-Apr-13	18-Oct-13 18-Oct-13	18-Oct-13 18-Oct-13
	Choeung Prey-Batheay	201,598		25-Jan-13	1-Jan-10	237,500	28-Mar-13 24-Apr-13	18-Oct-13 18-Oct-13	18-Oct-13 18-Oct-13
	Memut	137,772		16-Jan-13	1-Jul-09	177,793	28-Mar-13 24-Apr-13	18-Oct-13 18-Oct-13	18-Oct-13 18-Oct-13
	Ponhea Krek-Dambae	205,707		4-Feb-13	1-Jul-09	254,600	28-Mar-13 24-Apr-13	18-Oct-13 18-Oct-13	18-Oct-13 18-Oct-13
	Prey Chhor-Kang Meas	189,631		25-Jan-13	1-Jan-10	243,600	28-Mar-13 24-Apr-13	18-Oct-13 18-Oct-13	18-Oct-13 18-Oct-13
						<b>1,278,493</b>			

Province	PRH/OD SOA	Contract Population 2013	Contract MOH-PHD	Contract PHD with PRH or OD	SDG Implementation Date	SDG 12 months contract budget	Advance Payment for 2 quarters Date Released	Advance Payment for quarters 3 Date Release	Advance Payment for quarters 4 Date Release	
<b>Koh Kong</b>										
			7-Feb-13							
	Koh Kong PRH	118,187		24-Jan-13	1-Aug-09	73,058	24-Apr-13	23-Aug-13	12-Sep-13	1-Oct-13
	Smach Meanchey	57,916		24-Jan-13	1-Aug-09	109,586	24-Apr-13	23-Aug-13	12-Sep-13	1-Oct-13
	Sre Ambel	60,271		24-Jan-13	1-Aug-09	201,160	24-Apr-13	23-Aug-13	12-Sep-13	22-Nov-13
						<b>383,804</b>				
<b>Mondul Kiri</b>										
			7-Feb-13							
	Mondulkiri PRH	66,766		24-Jan-13	1-Oct-09	91,378	24-Apr-13	23-Aug-13	23-Aug-13	1-Oct-13
	Sen Monorom	66,766		22-Jan-13	1-Oct-09	185,525	24-Apr-13	13-Aug-13	13-Aug-13	1-Oct-13
						<b>276,903</b>				
<b>Preah Vihear</b>										
			28-Jan-13							

Province	PRH/OD SOA	Contract Population 2013	Contract MOH-PHD	Contract PHD with PRH or OD	SDG Implementation Date	SDG 12 months contract budget	Advance Payment for 2 quarters Date Released	Advance Payment for quarters 3 Date Release	Advance Payment for quarters 4 Date Release
	Preah Vihear PRH	200,161		21-Jan-13	1-Oct-09	196,034	15-Mar-13	13-Aug-13	1-Oct-13
	Tbeng Meanchey	200,161		21-Jan-13	1-Oct-09	416,573	15-Mar-13	13-Aug-13	1-Oct-13
						<b>612,607</b>			
<b>Prey Veng</b>				25-Jan-13					
	Pearaing	201,831		17-Jan-13	1-Jul-09	237,614	15-Mar-13	13-Aug-13	1-Oct-13
	Preah Sdach	119,252		17-Jan-13	1-Jul-09	140,394	15-Mar-13	8-Aug-13	1-Oct-13
						<b>378,008</b>			
<b>Ratanak Kiri</b>				28-Jan-13					
	Ratanakiri PRH	172,900		2-Jan-13	1-Aug-10	220,501	15-Mar-13	6-Aug-13	1-Oct-13
	Banlong	172,900		2-Jan-13	1-Aug-10	330,751	15-Mar-13	6-Aug-13	1-Oct-13

Province	PRH/OD SOA	Contract Population 2013	Contract MOH-PHD	Contract PHD with PRH or OD	SDG Implementation Date	SDG 12 months contract budget	Advance Payment for 2 quarters Date Released	Advance Payment for quarters 3 Date Release	Advance Payment for quarters 4 Date Release	
<b>Siem Reap</b>										
				6-Feb-13		<b>551,252</b>				
	Siem Reap PRH	971,593		23-Jan-13	1-Jan-10	182,038	15-Mar-13	24-Apr-13	18-Oct-13	18-Oct-13
	Kralanh	121,415		21-Jan-13	1-Jan-10	149,729	15-Mar-13	24-Apr-13	23-Aug-13	12-Sep-13
	Siem Reap	353,429		23-Jan-13	1-Jan-10	270,860	15-Mar-13	24-Apr-13	20-Aug-13	20-Aug-13
	Sotnikum	274,468		21-Jan-13	1-Jan-10	342,000	15-Mar-13	24-Apr-13	20-Aug-13	12-Sep-13
	Angkor Chum	222,281		23-Jan-13	1-Jan-10	257,851	15-Mar-13	24-Apr-13	20-Aug-13	20-Aug-13
						<b>1,202,478</b>				
<b>Takeo</b>										
				25-Jan-13						
	Ta Keo PRH	963,444		18-Jan-13	1-Jun-10	200,000	15-Mar-13	24-Apr-13	16-Dec-13	16-Dec-13

Province	PRH/OD SOA	Contract Population 2013	Contract MOH-PHD	Contract PHD with PRH or OD	SDG Implementation Date	SDG 12 months contract budget	Advance Payment for 2 quarters Date Released	Advance Payment for quarters 3 Date Release	Advance Payment for quarters 4 Date Release		
Ang Rokar		141,375		16-Jan-13	1-Jul-09	159,849	15-Mar-13	24-Apr-13	1-Oct-13	1-Oct-13	1-Oct-13
Bati		202,026		18-Jan-13	1-Jun-10	246,723	15-Mar-13	24-Apr-13	1-Oct-13	1-Oct-13	1-Oct-13
Daun Keo		222,888		18-Jan-13	1-Jun-10	217,758	15-Mar-13	24-Apr-13	1-Oct-13	1-Oct-13	1-Oct-13
Kirivong		233,003		18-Jan-13	1-Jul-09	262,801	15-Mar-13	24-Apr-13	1-Oct-13	1-Oct-13	1-Oct-13
Prey Kabass		164,151		18-Jan-13	1-Jun-10	200,467	15-Mar-13	24-Apr-13	1-Oct-13	1-Oct-13	1-Oct-13
							<b>1,287,598</b>				
<b>Otdar Meanchey</b>											
			31-Jan-13								
Otdar Meanchey PRH		227,264		22-Jan-13	1-Jan-10	110,200	15-Mar-13	24-Apr-13	13-Aug-13	13-Aug-13	1-Oct-13
Samraong		227,264		25-Jan-13	1-Jan-10	440,800	15-Mar-13	24-Apr-13	13-Aug-13	13-Aug-13	1-Oct-13
<b>30 SOAs</b>			<b>9 contracts</b>			<b>551,000</b>					

Province	PRH/OD SOA	Contract Population 2013	Contract MOH-PHD	Contract PHD with PRH or OD	SDG Implementation Date	SDG 12 months contract budget	Advance Payment for 2 quarters Date Released	Advance Payment for quarters 3 Date Release	Advance Payment for quarters 4 Date Release
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Total 6,522,143



The Table below shows the approved budget for 2013 and the proportions for pooled and counterpart funds per the agreements reached with JPIG, and in line with the World Bank credit agreement. All figures are in USD.

TABLE19

SOA	Approved Budget 2011 (in USD)	Approved Budget 2012 (in USD)		Approved Budget 2013 (in USD)		Approved Budget 2013 (in USD)	Approved Budget 2013 (in USD)		
		Pooled (80%)	GCF (20%)	Pooled (70%)	GCF (30%)		Pooled (60%)	GCF (40%)	
Kampong. Cham PRH	165,000	132,000	33,000	165,000	115,500	49,500	165,000	99,000	66,000
Memot OD	177,793	142,234	35,559	177,793	124,455	53,338	177,793	106,676	71,117
Ponhea Krek OD	254,600	203,680	50,920	254,600	178,220	76,380	254,600	152,760	101,840
Cheung Prey OD	237,500	190,000	47,500	237,500	166,250	71,250	237,500	142,500	95,000
Chamkar Leu OD	200,000	160,000	40,000	200,000	140,000	60,000	200,000	120,000	80,000
Prey Chhor OD	243,600	194,880	48,720	243,600	170,520	73,080	243,600	146,160	97,440
Takeo PRH	200,000			200,000			200,000	120,000	80,000
Daun Keo OD	217,758			217,758			217,758	130,655	87,103
Prey Kabass OD	200,467			200,467			200,467	120,280	80,187
Bati OD	246,723	100% AFD allocations		246,723	100% AFD allocations		246,723	148,034	98,689
Kirivong OD	262,801			262,801			262,801	157,681	105,120
Ang Rokar OD	159,849			159,849			159,849	95,909	63,940
Smach Meachey OD	109,586	87,669	21,917	109,586	76,710	32,876	109,586	65,752	43,834
Koh Kong PRH	73,058	58,446	14,612	73,058	51,141	21,917	73,058	43,835	29,223
Sre Ambel OD	201,160	160,928	40,232	201,160	140,812	60,348	201,160	120,696	80,464
Banlong OD	330,751	264,601	66,150	330,751	231,526	99,225	330,751	198,451	132,300
Ratanakiri PRH	220,501	176,401	44,100	220,501	154,351	66,150	220,501	132,301	88,200
Sen Monorom OD	185,525	148,420	37,105	185,525	129,868	55,658	185,525	111,315	74,210
Mondulkiri PRH	91,378	73,102	18,276	91,378	63,965	27,413	91,378	54,827	36,551
Tbeng Meanchey OD	416,573	333,258	83,315	416,573	291,601	124,972	416,573	249,944	166,629
Preah Vihear PRH	196,034	156,827	39,207	196,034	137,224	58,810	196,034	117,620	78,414
Samroang OD	440,800	352,640	88,160	440,800	308,560	132,240	440,800	264,480	176,320
Otdar Meanchey PRH	110,200	88,160	22,040	110,200	77,140	33,060	110,200	66,120	44,080
Siem Reap OD	270,860	216,688	54,172	270,860	189,602	81,258	270,860	162,516	108,344
Siem Reap PRH	182,038	145,630	36,408	182,038	127,427	54,611	182,038	109,223	72,815
Sot Nikum OD	342,000	273,600	68,400	342,000	239,400	102,600	342,000	205,200	136,800
Angkor Chum OD	257,851	206,281	51,570	257,851	180,496	77,355	257,851	154,711	103,140
Kralanh OD	149,729	119,783	29,946	149,729	104,810	44,919	149,729	89,837	59,892
Preah Sdach OD	140,394	112,315	28,079	140,394	98,276	42,118	140,394	84,236	56,158
Pearaing OD	237,614	190,091	47,523	237,614	166,330	71,284	237,614	142,568	95,046
<b>Total</b>	<b>6,522,143</b>	<b>5,217,714</b>	<b>1,304,429</b>	<b>6,522,143</b>	<b>4,565,500</b>	<b>1,956,643</b>	<b>6,522,143</b>	<b>3,913,286</b>	<b>2,608,857</b>

### 1.3.3 PERFORMANCE BONUS AWARDS FOR 2013 (AWARDED IN 2014)

Note that since quality assessments and organizational capacity assessment were not conducted for all SOAs in 2013, the performance bonus awards are tentative based on

achievement of other performance targets. Once these assessments are conducted in 2014, their scores will be included in the calculations and final awards determined.

#### A. SOA BONUS PAYMENTS: SCORING FOR INDIVIDUAL INDICATORS AND OVERALL GRADING

TABLE20

PERCENT OF TARGET ACHIEVED	INDIVIDUAL SCORE	AVERAGE SCORE	GRADE	BONUS PAYMENT
100% or more	3	3	A	15% Staff + 5% SI/QI
95-99%	2	2.0-2.9	B	10% Staff + 10% SI/QI
90-94%	1	1.0-1.9	C	5% Staff + 15% SI/QI
<90%	0	0	No Grade	None

NOTE: SI = Service improvements; QI = Quality of care improvements

#### B. RULES APPLIED FOR CALCULATION OF 2013 BONUS PAYMENTS

1. For all Indicators except Drugs Stockout Rate and Average Length of Stay, if 2013 achievement was below Baseline, score awarded was 0; for Drugs Stockout Rate and Average Length of Stay, the opposite held true.
2. Baseline figures were taken from the Contracts; where Indicator or Baseline figure was not available, the HIS figure was used.
3. Where Baseline figures were listed as being above 100% e.g., 110% or 120% as was the case for some of the immunization results, the actual Baseline figure used for calculation of scores was 100%.
4. Five Indicators have been excluded from calculations per Minutes from earlier meetings with JPIG: Expenditure Rates (PBB and SDG), Malaria Case Fatality Rate, Dengue Case Fatality Rate, BOR, and client satisfaction rate.
5. Where a specific service is not provided e.g., C-sections, the relevant Indicator also has been excluded.
6. Per agreement with JPIG, scores for annual quality of care and organizational management capacity assessment have been weighted by a factor of 2 in the calculations. Scores will be excluded for SOAs which did not have assessment in 2013. The Table below shows the average scores achieved by each SOA based on its performance versus approved targets in 2013, and the overall grade assigned, on the basis of which the performance bonus was calculated.

TABLE21

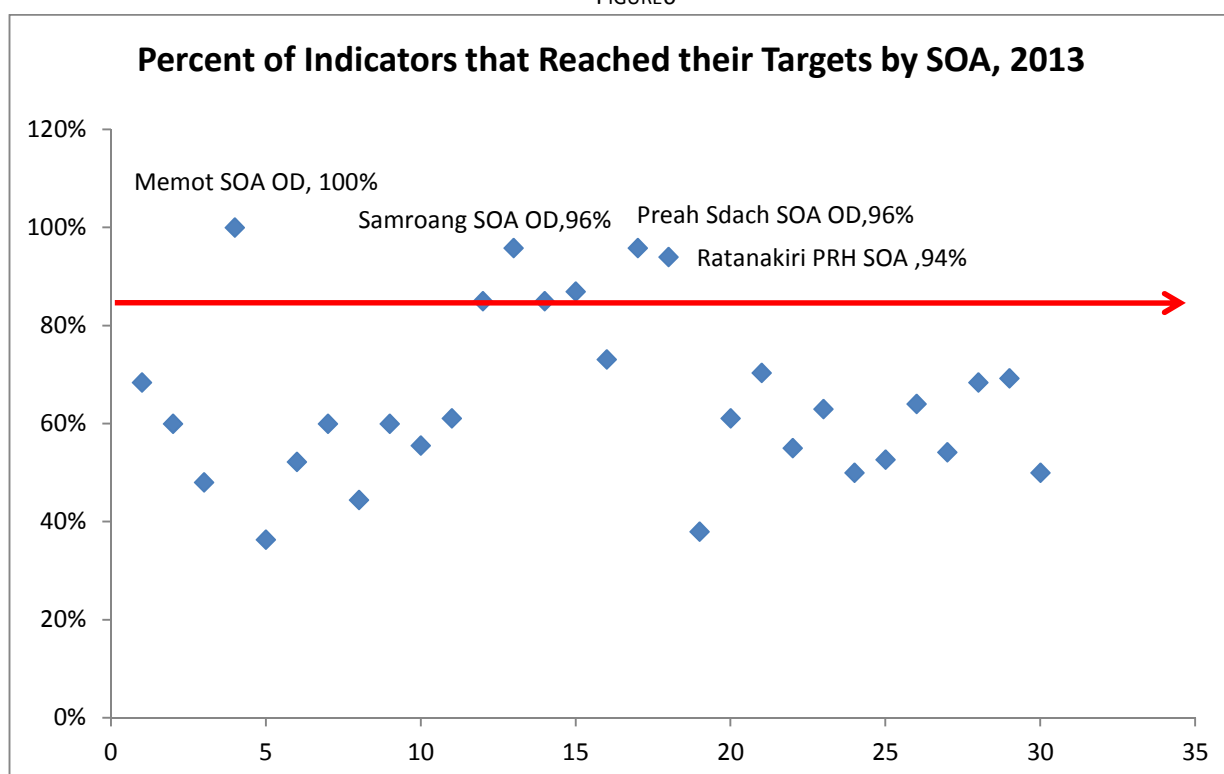
PROVINCE	SOA	SCORE	# OF VALID INDICATORS	DISTRIBUTION OF INDIVIDUAL SCORES	AVERAGE SCORE	GRADE
Kampong Cham	Kampong Cham PRH	37	16	A: 12 ; B:0; C:1	2.31	B
	Chamkar Leu-Stueng Trang	41	23	A:13 ; B:1; C:0	1.78	C
	Choeung Prey-Batheay	32	23	A:10 ; B:1; C:0	1.39	C
	Memut	72	24	A:24 ; B:0; C:0	3.00	A
	Ponhea Krek-Dambae	25	20	A:6 ; B:3; C:1	1.25	C
	Prey Chhor-Kang Meas	35	21	A:10 ; B:2; C:1	1.67	C

PROVINCE	SOA	SCORE	# OF VALID INDICATORS	DISTRIBUTION OF INDIVIDUAL SCORES	AVERAGE SCORE	GRADE
Koh Kong	Koh Kong PRH	29	17	A:9 ; B:1; C:0	1.71	C
	Smach Mean Chey	28	18	A: 8; B:1; C:2	1.56	C
	Srae Ambel	43	23	A: 13; B:2; C:0	1.87	C
Mondulkiri	Mondulkiri PRH	24	15	A:8 ; B:0; C:0	1.60	C
	Sen Monorom	35	18	A:11; B:1; C:0	1.94	C
Oddar Meanchey	Oddar Meanchey PRH	42	17	A:14; B:0; C:0	2.47	B
	Samraong	68	22	A:21 ; B:2; C:0	3.09	A
Preah Vihear	Preah Vihear PRH	44	17	A:14 ; B:1; C:0	2.59	B
	Tbeng Meanchey	54	21	A:18 ; B:0; C:0	2.57	B
Prey Veng	Pearaing	53	24	A:17 ; B:1; C:0	2.21	B
	Preah Sdach	69	22	A:21 ; B:0; C:0	3.14	A
Ratanakiri	Ratanakiri PRH	45	15	A:14; B:0; C:0	3.00	A
	Banlung	27	22	A:7 ; B; C:3	1.23	C
Siem Reap	Siem Reap PRH	35	16	A:11 ; B:1; C:0	2.19	B
	Kralanh	59	25	A:17 ; B:2; C:1	2.36	B
	Siem Reap	39	20	A:11 ; B:1; C:1	1.95	C
	Sot Nikum	48	25	A:16 ; B:0; C:0	1.92	C
	Angkor Chum	47	22	A:11 ; B:5; C:1	2.14	B
Takeo	Takeo PRH	21	18	A:7; B:0; C:0	1.17	C
	Ang Rokar	47	23	A:14 ; B:2; C:1	2.04	B
	Bati	34	22	A:11 ; B:0; C:1	1.55	C
	Daun Keo	45	19	A:13 ; B:2; C:0	2.37	B
	Kirivong	48	24	A:16 ; B:0; C:0	2.00	B
	Prey Kabass	40	22	A:10 ; B:4; C:2	1.82	C
<b>SUMMARY OF AVERAGE SCORES ACHIEVED</b>						
GRADE AWARDED	NUMBER OF SOAs	PERCENT OF TOTAL SOAs				
A	4	13.33%				
B	11	36.67%				
C	15	50.00%				
None	0	0.00%				
Total	30	100.00%				

### 1.3.4 PERFORMANCE OF SOAs AND NON SOAs

The graph below shows for each SOA represented by a small diamond, the percent of contractual indicators that reached their targets for the year 2013 (with the exclusion of quality and organizational capacity assessment scores, since these assessments were not conducted for all SOAs in 2013).

FIGURE6



### PERCENT OF INDICATORS THAT REACHED THEIR TARGETS, 2013

TABLE22

Province	SOA	Percent	Province	SOA	Percent
Kampong Cham	Kampong Cham PRH	68%	Prey Veng	Pearaing	73%
	Chamkar Leu-Stueng Trang	60%		Preah Sdach	96%
	Choeung Prey-Batheay	48%	Ratanakiri	Ratanakiri PRH	94%
	Memut	100%		Banlung	38%
	Ponhea Krek-Dambae	36%	Siem Reap	Siem Reap PRH	61%
	Prey Chhor-Kang Meas	52%		Kralanh	70%
Koh Kong	Koh Kong PRH	60%		Siem Reap	55%
	Smach Mean Chey	44%		Sot Nikum	63%

	Srae Ambel	60%		Angkor Chhum	50%
Mondulkiri	Mondulkiri PRH	56%	Takeo	Takeo PRH	53%
	Sen Monorom	61%		Ang Rokar	64%
Oddar Meanchey	Oddar Meanchey PRH	85%		Bati	54%
	Samraong	96%		Daun Keo	68%
Preah Vihear	Preah Vihaer PRH	85%		Kirivong	69%
	Tbeng Meanchey	87%		Prey Kabass	50%
<b>Average</b>					<b>&lt;84%</b>

The line graphs below show average performance of SOA, GAVI and non-SOA ODs for the period from 2008 to 2013 for 6 key contractual Indicators. National achievement is provided for benchmark purposes only, and no comparison is implied. National achievement also includes all national and provincial referral hospitals. Also, note that all the data are from the HMIS Database as extant, and have not been independently verified. In general, it appears that overall SOA performance exceeds that of either GAVI funded ODs, or non-SOA ODs.

### 1. OPD PER CAPITA FOR ALL NEW CASES FIGURE7

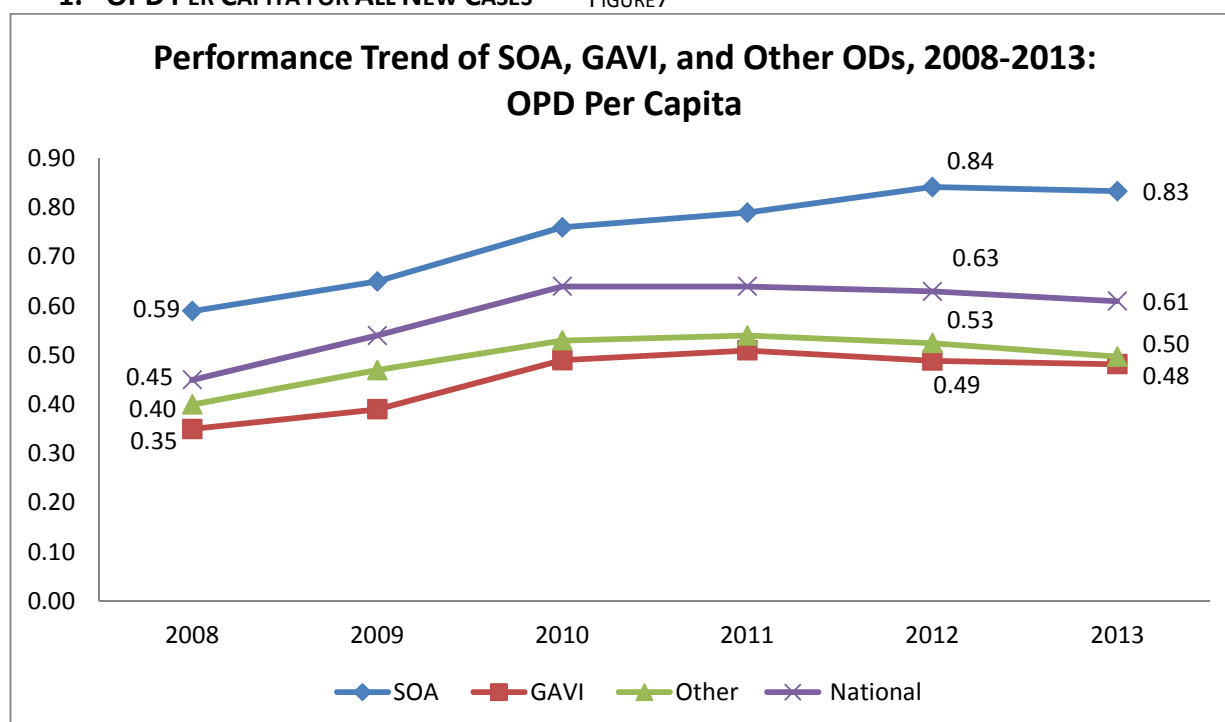


TABLE23

OUT PATIENTS (OPD) PER CAPITA						
Key Metrics	2008	2009	2010	2011	2012	2013
SOA	0.59	0.65	0.76	0.79	0.84	0.83
GAVI	0.35	0.39	0.49	0.51	0.49	0.48
Non SOA Non GAVI	0.40	0.47	0.53	0.54	0.53	0.50
National	0.45	0.54	0.64	0.64	0.63	0.61
Difference SOA vs GAVI	0.24	0.26	0.27	0.28	0.35	0.35
Difference SOA vs Non-SOA/Non-GAVI	0.19	0.18	0.23	0.25	0.32	0.34
Difference SOA vs National	0.14	0.11	0.12	0.15	0.21	0.22
Difference GAVI vs Non-SOA/Non-GAVI	-0.05	-0.08	-0.04	-0.03	-0.04	-0.02
Difference GAVI vs National	-0.10	-0.15	-0.15	-0.13	-0.14	-0.13

Difference Non-SOA/Non-GAVI vs National	-0.05	-0.07	-0.11	-0.10	-0.11	-0.11
Annual % Increase SOA (2008-09, 2009-10, 2010-11)		10.17%	16.92%	3.95%	6.62%	-1.03%
Annual % Increase GAVI (2008-09, 2009-10, 2010-11)		11.43%	25.64%	4.08%	-4.12%	-1.43%
Annual % Increase Non-SOA /Non-GAVI (2008-09, 2009-10, 2010-11)		17.50%	12.77%	1.89%	-2.78%	-5.29%

## 2. ANTENATAL CARE, 2 VISITS

FIGURE8

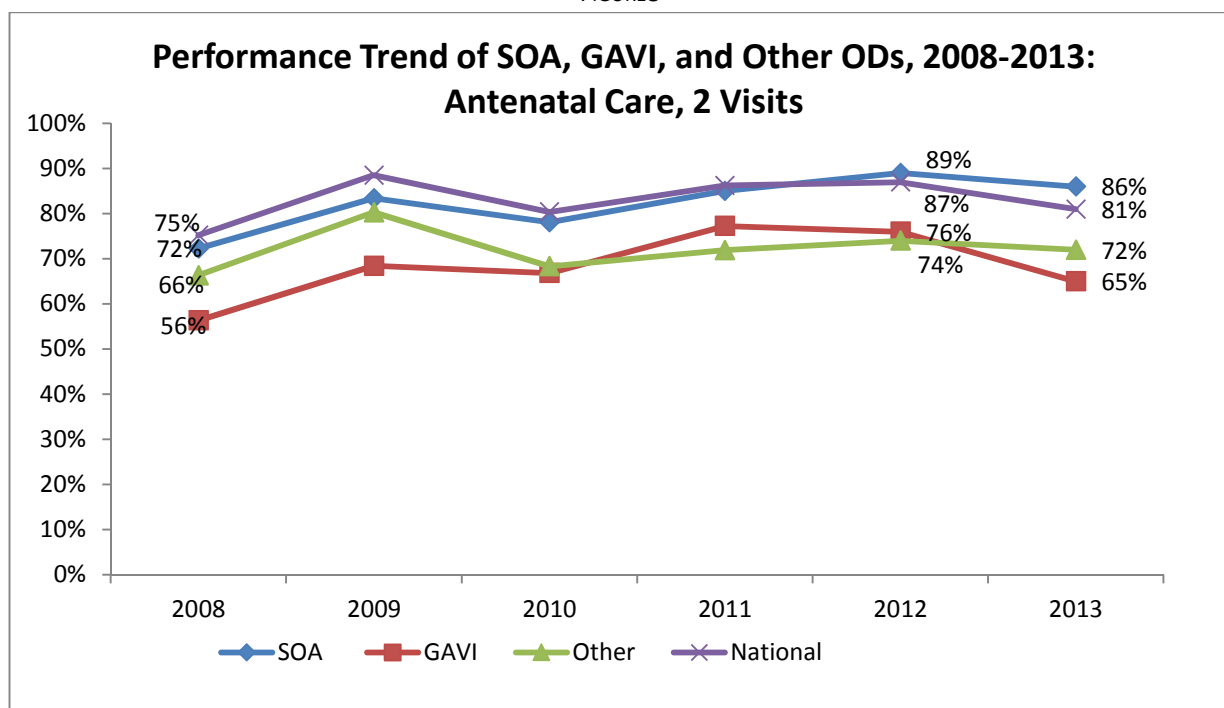


TABLE24

ANTENATAL CARE 2 VISITS						
Key Metrics	2008	2009	2010	2011	2012	2013
SOA	72%	83%	78%	85%	89%	86%
GAVI	56%	68%	67%	77%	76%	65%
Non SOA Non GAVI	66%	80%	68%	72%	74%	72%
National	75%	89%	80%	86%	87%	81%
Difference SOA vs GAVI	15.93%	14.96%	11.22%	7.78%	13.00%	21.00%
Difference SOA vs Non-SOA/Non-GAVI	5.98%	3.11%	9.72%	13.13%	15.00%	14.00%
Difference SOA vs National	-2.95%	-5.10%	-2.33%	-1.20%	2.00%	5.00%
Difference GAVI vs Non-SOA/Non-GAVI	-9.95%	-11.85%	-1.50%	5.35%	2.00%	-7.00%
Difference GAVI vs National	-18.88%	-20.06%	-13.55%	-8.98%	-11.00%	-16.00%
Difference Non-SOA/Non-GAVI vs National	-8.93%	-8.21%	-12.05%	-14.33%	-13.00%	-9.00%
Annual % Increase SOA (2008-09, 2009-10, 2010-11)		15.38%	-6.39%	8.93%	4.66%	-3.37%
Annual % Increase GAVI (2008-09, 2009-10, 2010-11)		21.46%	-2.32%	15.57%	-1.63%	-14.47%
Annual % Increase Non-SOA/Non-GAVI (2008-09, 2009-10, 2010-11)		21.10%	-14.87%	5.21%	2.91%	-2.70%

### 3. DELIVERIES BY TRAINED STAFF

FIGURE9

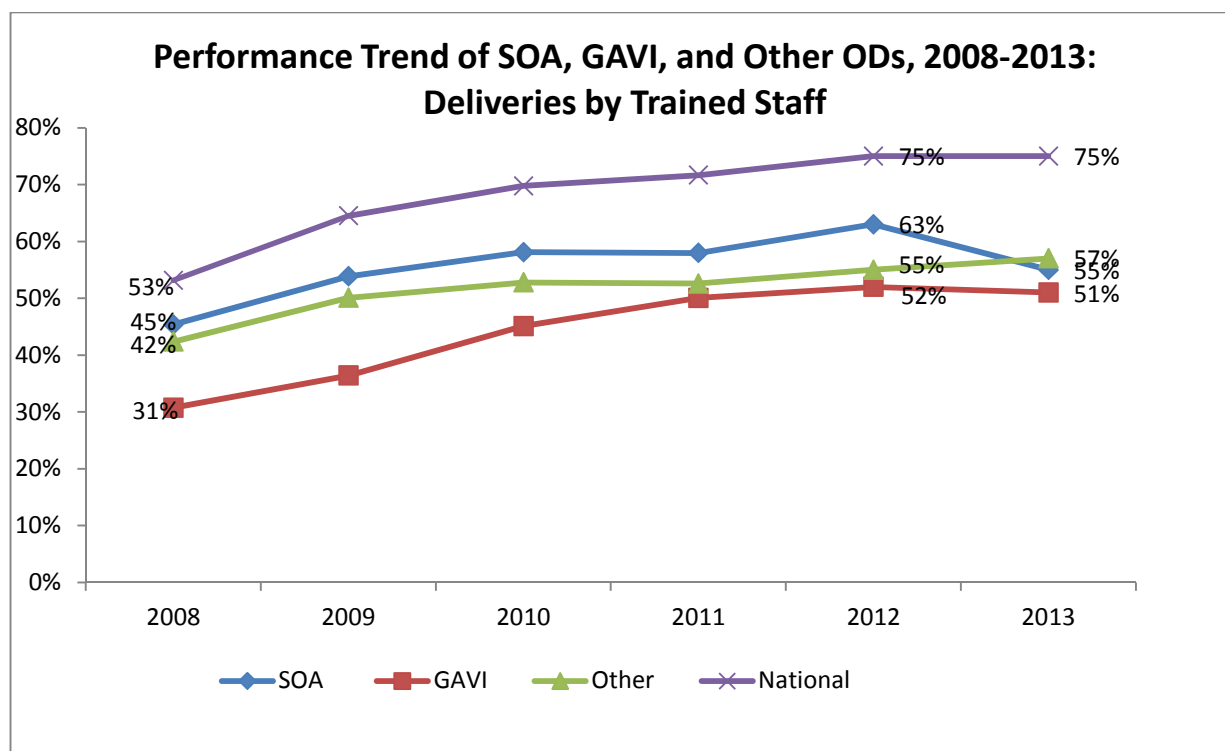


TABLE25

DELIVERIES BY TRAINED STAFF

Key Metrics	2008	2009	2010	2011	2012	2013
SOA	45%	54%	58%	58%	63%	55%
GAVI	31%	36%	45%	50%	52%	51%
Other	42%	50%	53%	53%	55%	57%
National	53%	65%	70%	72%	75%	75%
Difference SOA vs GAVI	14.64%	17.46%	12.99%	7.92%	11.00%	4.00%
Difference SOA vs Others	3.00%	3.77%	5.30%	5.38%	8.00%	-2.00%
Difference SOA vs National	-7.76%	-10.66%	-11.68%	-13.69%	-12.00%	-20.00%
Difference GAVI vs Others	-11.64%	-13.69%	-7.69%	-2.54%	-3.00%	-6.00%
Difference GAVI vs National	-22.40%	-28.12%	-24.67%	-21.61%	-23.00%	-24.00%
Difference Others vs National	-10.76%	-14.43%	-16.98%	-19.07%	-20.00%	-18.00%
Annual % Increase SOA (2008-09, 2009-10, 2010-11, 2011-12, 2012-13)		18.66%	7.89%	-0.22%	8.68%	-12.70%
Annual % Increase GAVI (2008-09, 2009-10, 2010-11, 2011-12, 2012-13)		18.38%	23.96%	10.95%	3.90%	-1.92%
Annual % Increase Others (2008-09, 2009-10, 2010-11, 2011-12, 2012-13)		18.17%	5.43%	-0.40%	4.58%	3.64%

#### 4. DELIVERIES AT HEALTH FACILITIES

FIGURE10

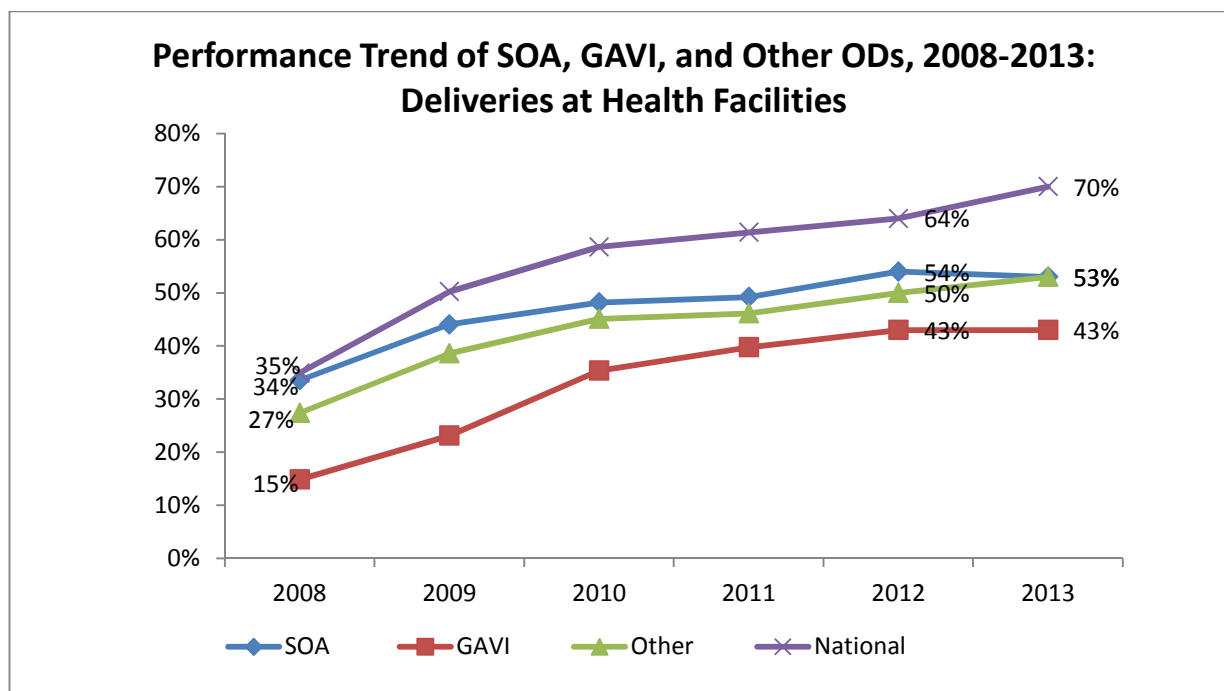


TABLE26

DELIVERIES AT HEALTH FACILITY						
Key Metrics	2008	2009	2010	2011	2012	2013
SOA	34%	44%	48%	49%	54%	53%
GAVI	15%	23%	35%	40%	43%	43%
NoN-SOA Non-GAVI	27%	39%	45%	46%	50%	53%
National	35%	50%	59%	61%	64%	70%
Difference SOA vs GAVI	18.68%	20.94%	12.84%	9.47%	11.00%	10.00%
Difference SOA vs Non-SOA/Non-GAVI	6.14%	5.46%	3.08%	3.08%	4.00%	0.00%
Difference SOA vs National	-1.36%	-6.17%	-10.46%	-12.19%	-10.00%	-17.00%
Difference GAVI vs Non-SOA/Non-GAVI	-12.54%	-15.48%	-9.76%	-6.39%	-7.00%	-10.00%
Difference GAVI vs National	-20.04%	-27.11%	-23.30%	-21.66%	-21.00%	-27.00%
Difference Non-SOA/Non-GAVI vs National	-7.50%	-11.63%	-13.54%	-15.27%	-14.00%	-17.00%
Annual % Increase SOA (2008-09, 2009-10, 2010-11)		31.37%	9.38%	2.12%	9.76%	-1.85%
Annual % Increase GAVI (2008-09, 2009-10, 2010-11)		55.62%	52.92%	12.42%	8.23%	0.00%
Annual % Increase Non-SOA/Non-GAVI (2008-09, 2009-10, 2010-11)		40.89%	16.87%	2.26%	8.41%	6.00%



5. C-SECTIONS

FIGURE11

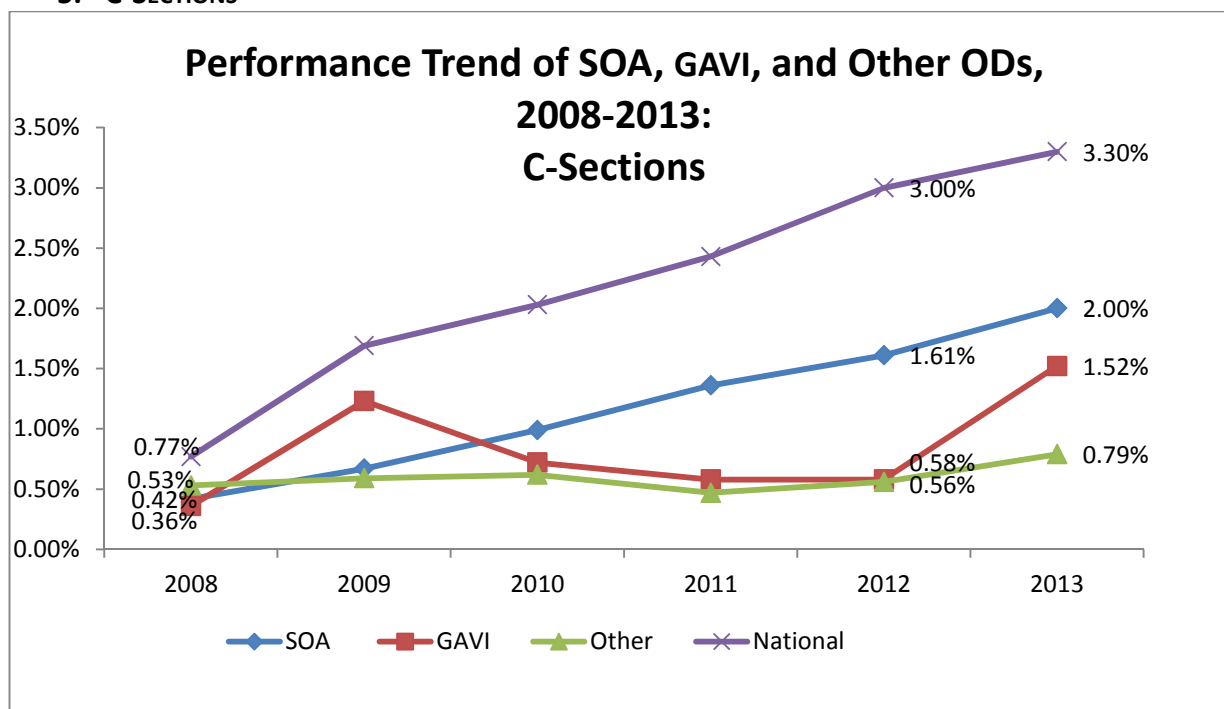
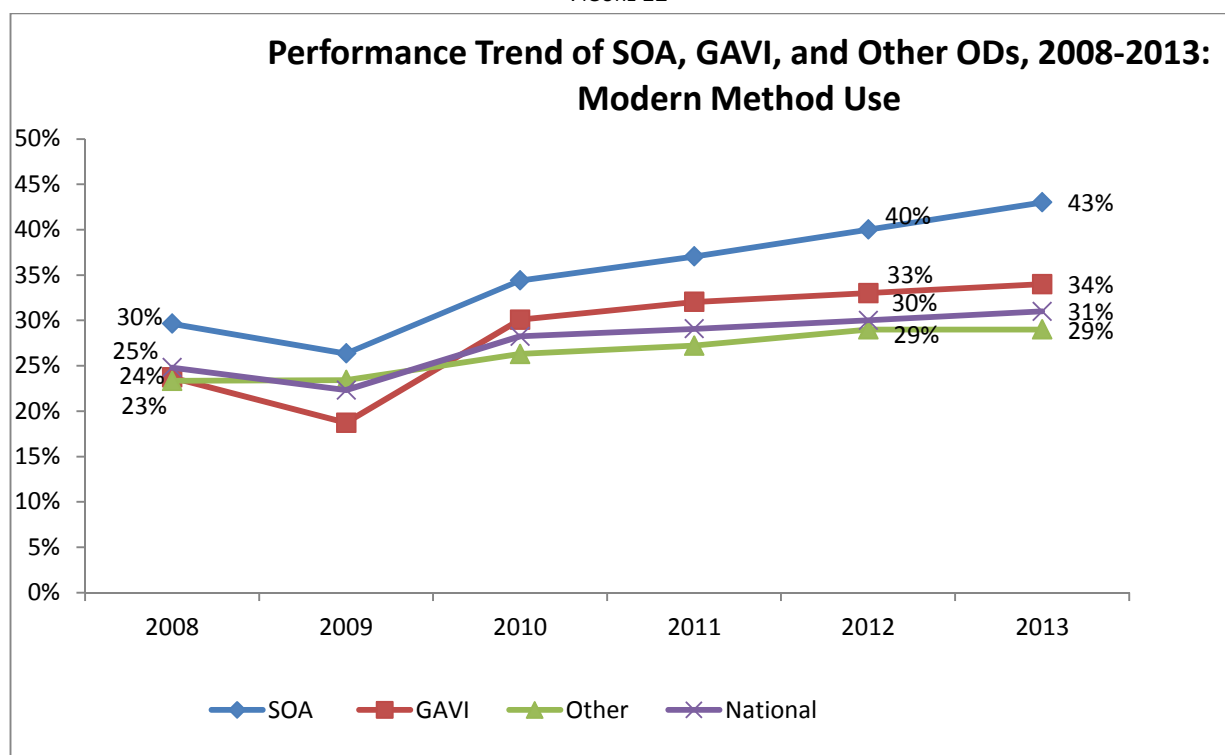


TABLE27

C-SECTIONS						
Key Metrics	2008	2009	2010	2011	2012	2013
SOA	0.42%	0.67%	0.99%	1.36%	1.61%	2.00%
GAVI	0.36%	1.23%	0.72%	0.58%	0.58%	1.52%
NoN-SOA Non-GAVI	0.53%	0.59%	0.62%	0.47%	0.56%	0.79%
National	0.77%	1.69%	2.03%	2.43%	3.00%	3.30%
Difference SOA vs GAVI	0.06%	-0.56%	0.27%	0.78%	1.03%	0.48%
Difference SOA vs Non-SOA/Non-GAVI	-0.11%	0.08%	0.37%	0.89%	1.05%	1.21%
Difference SOA vs National	-0.35%	-1.02%	-1.04%	-1.07%	-1.39%	-1.30%
Difference GAVI vs Non-SOA/Non-GAVI	-0.17%	0.64%	0.10%	0.11%	0.02%	0.73%
Difference GAVI vs National	-0.41%	-0.46%	-1.31%	-1.85%	-2.42%	-1.78%
Difference Non-SOA/Non-GAVI vs National	-0.24%	-1.10%	-1.41%	-1.96%	-2.44%	-2.51%
Annual % Increase SOA (2008-09, 2009-10, 2010-11)		59.52%	47.76%	37.37%	18.38%	24.22%
Annual % Increase GAVI (2008-09, 2009-10, 2010-11)		241.67%	-41.46%	-19.44%	0.00%	162.07%
Annual % Increase Non-SOA/Non-GAVI (2008-09, 2009-10, 2010-11)		11.32%	5.08%	-24.19%	19.15%	41.07%

## 6. MODERN METHOD USE

FIGURE 12



MODERN METHOD USE		TABLE 28				
Key Metrics	2008	2009	2010	2011	2012	2013
SOA	30%	26%	34%	37%	40%	43%
GAVI	24%	19%	30%	32%	33%	34%
Non-SOA Non-GAVI	23%	23%	26%	27%	29%	29%
National	25%	22%	28%	29%	30%	31%
Difference SOA vs GAVI	5.93%	7.63%	4.32%	5.01%	7.00%	9.00%
Difference SOA vs Non-SOA-GAVI	6.29%	2.92%	8.10%	9.83%	11.00%	14.00%
Difference SOA vs National	4.83%	4.03%	6.15%	7.98%	10.00%	12.00%
Difference GAVI vs Non-SOA/Non-GAVI	0.36%	-4.71%	3.78%	4.82%	4.00%	5.00%
Difference GAVI vs National	-1.10%	-3.60%	1.83%	2.97%	3.00%	3.00%
Difference Non-SOA/Non-GAVI vs National	-1.46%	1.11%	-1.95%	-1.85%	-1.00%	-2.00%
Annual % Increase SOA (2008-09, 2009-10, 2010-11)		-11.07%	30.55%	7.70%	7.96%	7.50%
Annual % Increase GAVI (2008-09, 2009-10, 2010-11)		-21.01%	60.68%	6.52%	3.00%	3.03%
Annual % Increase Non-SOA/Non-GAVI (2008-09, 2009-10, 2010-11)		0.39%	12.25%	3.50%	6.54%	0.00%

## **SDMG MONITORING VISITS, 2013**

Details on SDMG monitoring visits in 2013 are in section 7.3 below.

### **PROGRESS ON SPECIAL OPERATING AGENCIES**

- 6 new SOAs began functioning from January, 2014 bringing the total number of SOAs to 36 in the country
- SDG Manual printed and dissemination of English version completed
- Khmer translation is still under procurement after two rounds of reviews by Program staff. Second round revealed that many suggestions had not been incorporated by translation firm.
- GCF tracking updated
- SOA Procurement Plan approved by World Bank on 25 September, 2013 and approved plans sent to each SOA for reference and record.
- MEF sent its no objection to SOA Procurement Committee nominations on 22 January, 2014. Refresher training for SOAs was conducted from 17-19 December, 2013 focusing on bid preparation process, bid opening, evaluation and contract management
- All Performance Agreements with PHD Commissioners and Service Delivery Management Contracts with SOAs were completed by 30 January, 2014. The contracts included indicative targets as agreed by JPIG, pending final HMIS returns for 2013.
- Final 2014 performance targets for all 36 SOAs were approved by the end of Q1, 2014 and contracts amended accordingly.
- A standardized staff incentive scheme for all SOAs utilizing SDGs was approved by the MOH on 29 April, 2014. The scheme will be initially implemented in the 6 new SOAs from Q1, 2014 onwards, and extended to the other 30 SOAs from Q3, 2014 subject to approval of additional financing for the Program.

### **SPECIFIC ISSUES REGARDING SOAs**

- There are continuing issues with the implementation of the Level 2 quality of care assessment tool as reported by DHS
  - The full L2 tool is yet to be finalized and approved for assessments
  - Budget for 2014 is insufficient for conducting assessments in all SOAs
  - Proposed method for assessments using new medical graduates cannot be implemented due to MEF restrictions on per diem payments to non-civil servants
- Many SOAs are not complying with the approved format for quarterly reports, and are failing to submit complete reports in a timely fashion

**TRACKING OF PBB BUDGET FOR SOAs**

The tables below show the tracking tables for the PBB budget releases to the SOAs. The tracking is carried out by the DBF, and reported quarterly to the SDMG.

**STATUS OF PBB BUDGET FOR SPECIAL OPERATING AGENCIES, 2013**

TABLE29

No	Name's SOA	Requested (in Riel)	Date requested by SOA to PHD (Signing date of the request)	Accounting & Administration Office (AAO) - PHD			Provincial Treasury (PT)	PHD / AAO	Actual received date at SOA account	Total of days taken between request and receive	Actual Amount Received (at SOA account)	Difference between amount requested and received
				Date of PHD SOA request.	Date of approval from PHD director	Date sent the request to Provincial Treasure						
<b>Kg. Cham</b>		<b>918,250,000</b>									<b>918,250,000</b>	
1	Kg Cham PRH	293,750,000	23-Jan-13	23-Jan-13	24-Jan-13	29-Mar-13	29-Mar-13	29-Mar-13	65	185,500,000	<b>108,250,000</b>	
2	Chamkar Leu - Stueng Trang	92,500,000	23-Jan-13	23-Jan-13	24-Jan-13	29-Mar-13	29-Mar-13	29-Mar-13	65	92,500,000	<b>0</b>	
3	Choeung Prey - Batheay	94,500,000	24-Jan-13	24-Jan-13	25-Jan-13	29-Mar-13	29-Mar-13	29-Mar-13	64	94,500,000	<b>0</b>	
4	Memut	170,000,000	21-Dec-12	21-Dec-12	24-Jan-12	29-Mar-13	29-Mar-13	29-Mar-13	98	170,000,000	<b>0</b>	
5	Ponhea Krek - Dambae	187,500,000	20-Dec-12	20-Dec-12	23-Jan-13	29-Mar-13	29-Mar-13	29-Mar-13	99	187,500,000	<b>0</b>	
6	Prey Chhor - Kang Meas	80,000,000	24-Jan-13	24-Jan-13	25-Jan-13	29-Mar-13	29-Mar-13	29-Mar-13	64	80,000,000	<b>0</b>	
<b>Koh Kong</b>		<b>150,000,000</b>									<b>150,000,000</b>	
7	Koh Kong PRH	70,000,000	28-Jan-13	28-Jan-13	28-Jan-13	29-Jan-13	29-Jan-13	30-Jan-13	2	70,000,000	<b>0</b>	
8	Smach Mean Chey	80,000,000	16-Jan-13	18-Jan-13	28-Jan-13	29-Jan-13	29-Jan-13	30-Jan-13	14	80,000,000	<b>0</b>	
9	Srae Ambel	112,500,000	24-Jan-13	28-Jan-13	28-Jan-13	29-Jan-13	29-Jan-13	30-Jan-13	6	112,500,000	<b>0</b>	
<b>Mondulkiri</b>		<b>167,500,000</b>									<b>167,500,000</b>	
10	Mondulkiri PRH	51,250,000	5-Feb-13	4-Feb-13	5-Feb-13	15-Mar-13	15-Mar-13	15-Mar-13	38	51,250,000	<b>0</b>	

No	Name's SOA	Requested (in Riel)	Date requested by SOA to PHD (Signing date of the request)	Accounting & Administration Office (AAO) - PHD			Date of PHD received SOA request.	Date of approval from PHD director	Date sent the request to Provincial Treasure	cheque received date from PT (for PHD)	Date of fund transfer from PHD to SOA	Provincial Treasury (PT)	PHD / AAO	Actual received date at SOA account	Total of days taken between request and receive	Actual Amount Received (at SOA account)	Difference between amount requested and received
11	Senmonorum	116,250,000	5-Feb-13	4-Feb-13	5-Feb-13	5-Feb-13	15-Mar-13	18-Mar-13	18-Mar-13	18-Mar-13	18-Mar-13	18-Mar-13	18-Mar-13	41	116,250,000	0	
	<b>Oddar Meanchey</b>	<b>217,751,000</b>													<b>217,751,000</b>		
12	Oddor Meanchey PRH	65,325,000	17-Jan-13	17-Jan-13	17-Jan-13	17-Jan-13	19-Feb-13	19-Feb-13	19-Feb-13	19-Feb-13	19-Feb-13	19-Feb-13	19-Feb-13	33	65,325,000	0	
13	Samrong OD	152,426,000	17-Jan-13	17-Jan-13	17-Jan-13	17-Jan-13	19-Feb-13	19-Feb-13	19-Feb-13	19-Feb-13	19-Feb-13	19-Feb-13	19-Feb-13	33	152,425,000	1,000	
	<b>Preah Vihear</b>	<b>190,000,000</b>													<b>190,000,000</b>	<b>0</b>	
14	Preah Vihear PRH	53,200,000	15-Feb-13	15-Feb-13	18-Feb-13	13-Mar-13	15-Mar-13	15-Mar-13	15-Mar-13	15-Mar-13	15-Mar-13	15-Mar-13	15-Mar-13	28	53,200,000	0	
15	Tbeng Meanchey	136,800,000	5-Feb-13	5-Feb-13	12-Feb-13	13-Mar-13	15-Mar-13	15-Mar-13	15-Mar-13	15-Mar-13	15-Mar-13	15-Mar-13	15-Mar-13	38	136,800,000	0	
	<b>Prey Veng</b>	<b>270,000,000</b>													<b>270,000,000</b>	<b>0</b>	
16	Peareang	165,000,000	28-Jan-13	28-Jan-13	28-Jan-13	28-Jan-13	29-Jan-13	29-Jan-13	29-Jan-13	29-Jan-13	29-Jan-13	29-Jan-13	29-Jan-13	1	165,000,000	0	
17	Preah Sdach	105,000,000	28-Jan-13	28-Jan-13	28-Jan-13	28-Jan-13	29-Jan-13	29-Jan-13	29-Jan-13	29-Jan-13	29-Jan-13	29-Jan-13	29-Jan-13	1	105,000,000	0	
	<b>Rattanakiri</b>	<b>205,000,000</b>													<b>205,000,000</b>	<b>0</b>	
18	Rattanakiri PRH	75,000,000	18-Mar-13	18-Mar-13	18-Mar-13	18-Mar-13	19-Mar-13	19-Mar-13	19-Mar-13	19-Mar-13	19-Mar-13	19-Mar-13	20-Mar-13	2	75,000,000	0	
19	Banlung	130,000,000	13-Mar-13	13-Mar-13	13-Mar-13	18-Mar-13	19-Mar-13	19-Mar-13	19-Mar-13	19-Mar-13	19-Mar-13	19-Mar-13	20-Mar-13	7	130,000,000	0	
	<b>Siem Reap</b>	<b>466,000,000</b>													<b>466,000,000</b>	<b>0</b>	
20	Siemreap PRH	205,000,000	18-Jan-13	18-Jan-13	18-Jan-13	18-Jan-13	3-Apr-13	5-Apr-13	5-Apr-13	5-Apr-13	5-Apr-13	5-Apr-13	5-Apr-13	77	205,000,000	0	

No	Name's SOA	Requested (in Riel)	Date requested by SOA to PHD (Signing date of the request)	Accounting & Administration Office (AAO) - PHD			Provincial Treasury (PT)	PHD / AAO	Actual received date at SOA account	Total of days taken between request and receive	Actual Amount Received (at SOA account)	Difference between amount requested and received
				Date of PHD received SOA request.	Date of approval from PHD director	Date sent the request to Provincial Treasury						
21	Kralanh	58,500,000	18-Jan-13	18-Jan-13	18-Jan-13	18-Jan-13	3-Apr-13	5-Apr-13	77	58,500,000	0	
22	Siem Reap	43,000,000	21-Jan-13	21-Jan-13	21-Jan-13	3-Apr-13	3-Apr-13	5-Apr-13	74	43,000,000	0	
23	Sot Nikum	94,500,000	18-Jan-13	18-Jan-13	18-Jan-13	3-Apr-13	3-Apr-13	5-Apr-13	77	94,500,000	0	
24	Ankor Chhum	65,000,000	21-Jan-13	21-Jan-13	21-Jan-13	3-Apr-13	3-Apr-13	5-Apr-13	74	65,000,000	0	
<b>Accounting &amp; Administration Office (AAO) - PHD</b>												
No	Name's SOA	Requested (in Riel)	Date requested by SOA to PHD (Signing date of the request)	Date of PHD received SOA request.	Date of approval from PHD director	Date sent the request to Provincial Treasury	Provincial Treasury (PT)	PHD / AAO	Actual received date at SOA account	Total of days taken between request and receive	Actual Amount Received (at SOA account)	Difference between amount requested and received
		<b>918,250,000</b>									<b>918,250,000</b>	<b>0</b>
1	Kg Cham PRH	293,750,000.00	29-Mar-13	1-Apr-13	3-Apr-13	11-Apr-13	12-Apr-13	13-Apr-13	13-Apr-13	137	293,750,000	0
2	Chamkar Leu - Stueng Trang	92,500,000.00	1-Apr-13	3-Apr-13	8-Apr-13	11-Apr-13	12-Apr-13	13-Apr-13	13-Apr-13	134	92,500,000	0
3	Choeung Prey - Batheay	94,500,000.00	4-Apr-13	8-Apr-13	9-Apr-13	11-Apr-13	12-Apr-13	13-Apr-13	13-Apr-13	131	94,500,000	0
4	Memut	170,000,000.00	25-Mar-13	27-Mar-13	29-Mar-13	11-Apr-13	12-Apr-13	13-Apr-13	13-Apr-13	141	170,000,000	0
5	Ponhea Krek - Dambae	187,500,000.00	27-Mar-13	29-Mar-13	3-Apr-13	11-Apr-13	12-Apr-13	13-Apr-13	13-Apr-13	139	187,500,000	0
6	Prey Chhor - Kang Meas		28-Mar-13	1-Apr-13	3-Apr-13	11-Apr-13	12-Apr-13	13-Apr-13	13-Apr-13	138	80,000,000	0

No	Name's SOA	Requested (in Riel)	Date requested by SOA to PHD (Signing date of the request)	Accounting & Administration Office (AAO) - PHD			Provincial Treasury (PT)	PHD / AAO	Actual received date at SOA account	Total of days taken between request and receive	Actual Amount Received (at SOA account)	Difference between amount requested and received
				Date of PHD received SOA request.	Date of approval from PHD director	Date sent the request to Provincial Treasure						
<b>Koh Kong</b>												
		80,000,000.00									90,500,000	0
7	Koh Kong PRH	70,000,000	16-May-13	17-May-13	17-May-13	20-May-13	22-May-13	23-May-13	23-May-13	7	70,000,000	0
8	Smach Mean Chey	8,000,000	7-May-13	16-May-13	17-May-13	20-May-13	22-May-13	23-May-13	23-May-13	16	8,000,000	0
9	Srae Ambel	12,500,000	22-Apr-13	7-May-13	17-May-13	20-May-13	22-May-13	23-May-13	23-May-13	31	12,500,000	0
<b>Mondulkiri</b>												
		167,500,000									167,500,000	0
10	Mondulkiri PRH	51,250,000	5-Apr-13	5-Apr-13	9-Apr-13	9-Apr-13	10-Jul-13	10-Jul-13	10-Jul-13	96	51,250,000	0
11	Senmonorum	116,250,000	5-Apr-13	5-Apr-13	9-Apr-13	9-Apr-13	10-Jul-13	10-Jul-13	10-Jul-13	96	116,250,000	0
<b>Oddar Meanchey</b>												
		217,750,000									217,750,000	0
12	Oddar Meanchey PRH	65,325,000	22-Mar-13	22-Mar-13	25-Mar-13	25-Mar-13	25-Mar-13	25-Mar-13	25-Mar-13	3	65,325,000	0
13	Samrong	152,425,000	23-Mar-13	23-Mar-13	25-Mar-13	25-Mar-13	25-Mar-13	25-Mar-13	25-Mar-13	2	152,425,000	0
<b>Preah Vihear</b>												
		190,000,000									190,000,000	0
14	Preah Vihear PRH	53,200,000	10-Apr-13	19-Apr-13	8-May-13	20-Jun-13	11-Jul-13	11-Jul-13	11-Jul-13	92	53,200,000	0
15	Tbeng Meanchey	136,800,000	22-Apr-13	23-Apr-13	8-May-13	20-Jun-13	11-Jul-13	11-Jul-13	11-Jul-13	80	136,800,000	0
<b>Prey Veng</b>												
		270,000,000									270,000,000	0
16	Pearreang	165,000,000	28-Jan-13	28-Jan-13	28-Jan-13	28-Jan-13	29-Jan-13	29-Jan-13	29-Jan-13	1	165,000,000	0
17	Preah Sdach	105,000,000	28-Jan-13	28-Jan-13	28-Jan-13	28-Jan-13	29-Jan-13	29-Jan-13	29-Jan-13	1	105,000,000	0
<b>Rattanakiri</b>												
		205,000,000									205,000,000	0
18	Rattanakiri PRH	75,000,000	29-Apr-13	6-May-13	7-May-13	8-May-13	5-Aug-13	5-Aug-13	5-Aug-13	105	75,000,000	0
19	Banlung	130,000,000	26-Apr-13	6-May-13	7-May-13	8-May-13	12-Aug-13	12-Aug-13	12-Aug-13	108	130,000,000	0
<b>Siem Reap</b>												
		466,000,000									466,000,000	0
20	Siemreap PRH	205,000,000	30-Apr-13	30-Apr-13	30-Apr-13	30-Apr-13	6-Aug-13	6-Aug-13	6-Aug-13	100	205,000,000	0
21	Kralanh	58,500,000	30-Apr-13	30-Apr-13	30-Apr-13	30-Apr-13	6-Aug-13	6-Aug-13	6-Aug-13	100	58,500,000	0
22	Siem Reap	43,000,000	29-Apr-13	30-Apr-13	30-Apr-13	30-Apr-13	6-Aug-13	6-Aug-13	6-Aug-13	100	43,000,000	0
23	Sot Nikum	94,500,000	5-Apr-13	30-Apr-13	30-Apr-13	30-Apr-13	6-Aug-13	6-Aug-13	6-Aug-13	124	94,500,000	0
24	Ankor Chhum	65,000,000	30-Apr-13	30-Apr-13	30-Apr-13	30-Apr-13	6-Aug-13	6-Aug-13	6-Aug-13	99	65,000,000	0
<b>Takeo</b>												
		614,750,000									614,750,000	0
25	Takeo PRH	105,250,000	7-Mar-13	26-Mar-13	26-Mar-13	26-Mar-13	26-Mar-13	26-Mar-13	26-Mar-13	1	105,250,000	0



No	Name's SOA	Requested (in Riel)	Date requested by SOA to PHD (Signing date of the request)	Accounting & Administration Office (AAO) - PHD		Provincial Treasury (PT)	PHD / AAO	Actual received date at SOA account	Total of days taken between request and receive	Actual Amount Received (at SOA account)	Difference between amount requested and received
				Date sent the request to Provincial Treasure	Date of approval from PHD director						
26	Bati	71,500,000	26-Mar-13	26-Mar-13	26-Mar-13	26-Mar-13	26-Mar-13	26-Mar-13	1	71,500,000	0
27	Daun Keo	56,500,000	26-Mar-13	26-Mar-13	26-Mar-13	26-Mar-13	26-Mar-13	26-Mar-13	1	56,500,000	0
28	Kirivong	187,500,000	26-Mar-13	26-Mar-13	26-Mar-13	26-Mar-13	26-Mar-13	26-Mar-13	1	187,500,000	0
29	Ang Rokar	125,000,000	26-Mar-13	26-Mar-13	26-Mar-13	26-Mar-13	26-Mar-13	26-Mar-13	1	125,000,000	0
30	Prey Kabas	69,000,000	26-Mar-13	26-Mar-13	26-Mar-13	26-Mar-13	26-Mar-13	26-Mar-13	1	69,000,000	0
Total										<b>3,139,750,000</b>	
Average Number of Days										66.233333	

No	Name's SOA	Requested (in Riel)	Date requested by SOA to PHD (Signing date of the request)	Accounting & Administration Office (AAO) - PHD		Provincial Treasury (PT)	PHD / AAO	Actual received date at SOA account	Total of days taken between request and receive	Actual Amount Received (at SOA account)	Difference between amount requested and received	
				Date sent the request to Provincial Treasure	Date of approval from PHD director							cheque received date from PT (for PHD)
<b>Kg. Cham</b>											<b>918,250,000</b>	<b>0</b>
1	Kg Cham PRH	293,750,000	28-Jun-13	1-Jul-13	3-Jul-13	1-Oct-13	2-Oct-13	2-Oct-13	96	293,750,000	0	
2	Chamkar Leu - Stueng Trang	92,500,000	28-Jun-13	1-Jul-13	3-Jul-13	1-Oct-13	2-Oct-13	2-Oct-13	96	92,500,000	0	
3	Choeng Prey - Batheay	94,500,000	28-Jun-13	1-Jul-13	3-Jul-13	1-Oct-13	2-Oct-13	2-Oct-13	96	94,500,000	0	
4	Memut	170,000,000	24-Jun-13	26-Jun-13	3-Jul-13	1-Oct-13	2-Oct-13	2-Oct-13	100	170,000,000	0	

No	Name's SOA	Requested (in Riel)	Date requested by SOA to PHD (Signing date of the request)	Accounting & Administration Office			Provincial Treasury (PT)		PHD / AAO	Actual received date at SOA account	Total of days taken between request and receive	Actual Amount Received (at SOA account)	Difference between amount requested and received
				Date of PHD received SOA request.	Date of approval from PHD director	Date sent the request to Provincial Treasure	cheque received date from PT (for PHD)	Date of fund transfer from PHD to SOA					
5	Ponhea Krek - Dambae	187,500,000	24-Jun-13	26-Jun-13	3-Jul-13	9-Sep-13	1-Oct-13	2-Oct-13	2-Oct-13	100	187,500,000	0	
6	Prey Chhor - Kang Meas	80,000,000	28-Jun-13	1-Jul-13	3-Jul-13	9-Sep-13	1-Oct-13	2-Oct-13	2-Oct-13	96	80,000,000	0	
	<b>Koh Kong</b>	<b>199,500,000</b>									<b>199,500,000</b>	<b>0</b>	
7	Koh Kong PRH	7,000,000	7-Aug-13	14-Aug-13	14-Aug-13	14-Aug-13	14-Aug-13	27-Aug-13	28-Aug-13	21	7,000,000	0	
8	Smach Mean Chey	80,000,000	31-Jul-13	5-Aug-13	5-Aug-13	14-Aug-13	14-Aug-13	27-Aug-13	28-Aug-13	28	80,000,000	0	
9	Srae Ambel	112,500,000	21-Jul-13	18-Jul-13	30-Jul-13	14-Aug-13	14-Aug-13	27-Aug-13	28-Aug-13	47	112,500,000	0	
	<b>Mondulkiri</b>	<b>167,500,000</b>									<b>167,500,000</b>	<b>0</b>	
10	Mondulkiri PRH	51,250,000	8-Aug-13	8-Aug-13	8-Aug-13	9-Aug-13	28-Oct-13	28-Oct-13	28-Oct-13	81	51,250,000	0	
11	Senmonorum	116,250,000	8-Aug-13	8-Aug-13	8-Aug-13	9-Aug-13	28-Oct-13	28-Oct-13	28-Oct-13	81	116,250,000	0	
	<b>Oddar Meanchey</b>	<b>217,750,000</b>									<b>217,750,000</b>	<b>0</b>	
12	Oddor Meanchey PRH	65,325,000	17-Jun-13	17-Jun-13	17-Jun-13	17-Jun-13	19-Jun-13	19-Jun-13	19-Jun-13	2	65,325,000	0	
13	Samrong	152,425,000	17-Jun-13	17-Jun-13	17-Jun-13	17-Jun-13	19-Jun-13	19-Jun-13	19-Jun-13	2	152,425,000	0	
	<b>Preah Vihear</b>	<b>190,000,000</b>									<b>190,000,000</b>	<b>0</b>	
14	Preah Vihear PRH	53,200,000	23-Jul-13	30-Jul-13	20-Sep-13	22-Oct-13	22-Oct-13	22-Oct-13	22-Oct-13	91	53,200,000	0	
15	Tbeng Meanchey	136,800,000	26-Aug-13	26-Aug-13	20-Sep-13	22-Oct-13	22-Oct-13	22-Oct-13	22-Oct-13	57	136,800,000	0	
	<b>Prey Veng</b>	<b>270,000,000</b>									<b>270,000,000</b>	<b>0</b>	

No	Name's SOA	Requested (in Riel)	Date requested by SOA to PHD (Signing date of the request)	Accounting & Administration Office			Provincial Treasury (PT)		PHD / AAO	Actual received date at SOA account	Total of days taken between request and receive	Actual Amount Received (at SOA account)	Difference between amount requested and received
				Date of PHD received SOA request.	Date of approval from PHD director	Date sent the request to Provincial Treasure	cheque received date from PT (for PHD)	Date of fund transfer from PHD to SOA					
16	Peareang	165,000,000	1-Jul-13	2-Jul-13	2-Jul-13	2-Jul-13	3-Jul-13	3-Jul-13	3-Jul-13	2	165,000,000	0	
17	Preah Sodach	105,000,000	1-Jul-13	2-Jul-13	2-Jul-13	2-Jul-13	3-Jul-13	3-Jul-13	3-Jul-13	2	105,000,000	0	
	<b>Rattanakiri</b>	<b>205,000,000</b>									<b>205,000,000</b>	<b>0</b>	
18	Rattanakiri PRH	75,000,000	19-Aug-13	26-Aug-13	30-Aug-13	2-Sep-13	21-Oct-13	22-Oct-13	22-Oct-13	64	75,000,000	0	
19	Banlung	130,000,000	21-Aug-13	28-Aug-13	30-Aug-13	2-Sep-13	21-Oct-13	22-Oct-13	22-Oct-13	62	130,000,000	0	
	<b>Siem Reap</b>	<b>466,000,000</b>									<b>466,000,000</b>	<b>0</b>	
20	Siemreap PRH	205,000,000	30-Jul-13	30-Jul-13	1-Aug-13	1-Aug-13	27-Sep-13	30-Sep-13	30-Sep-13	62	205,000,000	0	
21	Kralanh	58,500,000	31-Jul-13	31-Jul-13	1-Aug-13	1-Aug-13	27-Sep-13	30-Sep-13	1-Oct-13	62	58,500,000	0	
22	Siem Reap	43,000,000	31-Jul-13	31-Jul-13	1-Aug-13	1-Aug-13	27-Sep-13	30-Sep-13	30-Sep-13	61	43,000,000	0	
23	Sot Nikum	94,500,000	31-Jul-13	31-Jul-13	1-Aug-13	1-Aug-13	27-Sep-13	30-Sep-13	30-Sep-13	61	94,500,000	0	
24	Ankor Chhum	65,000,000	31-Jul-13	31-Jul-13	1-Aug-13	1-Aug-13	27-Sep-13	30-Sep-13	30-Sep-13	61	65,000,000	0	
	<b>Takeo</b>	<b>614,750,000</b>									<b>614,750,000</b>	<b>0</b>	
25	Takeo PRH	105,250,000	2-Jul-13	16-Jul-13	16-Jul-13	16-Jul-13	16-Jul-13	24-Jul-13	24-Jul-13	23	105,250,000	0	
26	Bati	71,500,000	28-Jun-13	16-Jul-13	16-Jul-13	16-Jul-13	16-Jul-13	24-Jul-13	24-Jul-13	27	71,500,000	0	
27	Daun Keo	56,500,000	16-Jul-13	16-Jul-13	16-Jul-13	16-Jul-13	16-Jul-13	24-Jul-13	24-Jul-13	10	56,500,000	0	
28	Kirivong	187,500,000	16-Jul-13	16-Jul-13	16-Jul-13	16-Jul-13	16-Jul-13	24-Jul-13	24-Jul-13	9	187,500,000	0	
29	Ang Rokar	125,000,000	28-Jun-13	16-Jul-13	16-Jul-13	16-Jul-13	16-Jul-13	24-Jul-13	24-Jul-13	27	125,000,000	0	

No	Name's SOA	Requested (in Riel)	Date requested by SOA to PHD (Signing date of the request)	Accounting & Administration Office (AAO) - PHD			Date sent the request to Provincial Treasure	cheque received date from PT (for PHD)	Date of fund transfer from PHD to SOA	PHD / AAO	Actual received date at SOA account	Total of days taken between request and receive	Actual Amount Received (at SOA account)	Difference between amount requested and received
				Date of PHD received SOA request.	Date of approval from PHD director	Date of approval from PHD director								
30	Prey Kabas	69,000,000	28-Jun-13	16-Jul-13	16-Jul-13	16-Jul-13	16-Jul-13	24-Jul-13	24-Jul-13	24-Jul-13	27	69,000,000	0	
											Average Number of Days	51.8		

No	Name's SOA	Requested (in Riel)	Date requested by SOA to PHD (Signing date of the request)	Accounting & Administration Office (AAO) - PHD			Provincial Treasury (PT)		PHD / AAO	Actual received date at SOA account	Total of days taken between request and receive	Actual Amount Received (at SOA account)	Difference between amount requested and received
				Date of PHD received SOA request.	Date of approval from PHD director	Date sent the request to Provincial Treasury	cheque received date from PT (for PHD)	Date of fund transfer from PHD to SOA					
	<b>Kg. Cham</b>	<b>918,250,000</b>										<b>918,250,000</b>	<b>0</b>
1	Kg Cham PRH	293,750,000	1-Oct-13	1-Oct-13	2-Oct-13	14-Oct-13	21-Nov-13	22-Nov-13	22-Nov-13	52	293,750,000	0	
2	Chamkar Leu - Stueng Trang	92,500,000	27-Sep-13	30-Sep-13	1-Oct-13	14-Oct-13	21-Nov-13	22-Nov-13	22-Nov-13	56	92,500,000	0	
3	Choeng Prey - Batheay	94,500,000	26-Sep-13	27-Sep-13	30-Sep-13	14-Oct-13	21-Nov-13	22-Nov-13	22-Nov-13	57	94,500,000	0	
4	Memut	170,000,000	20-Sep-13	23-Sep-13	26-Sep-13	14-Oct-13	21-Nov-13	22-Nov-13	22-Nov-13	63	170,000,000	0	
5	Ponhea Krek - Dambae	187,500,000	20-Sep-13	23-Sep-13	26-Sep-13	14-Oct-13	21-Nov-13	22-Nov-13	22-Nov-13	63	187,500,000	0	
6	Prey Chhor - Kang Meas	80,000,000	27-Sep-13	30-Sep-13	30-Sep-13	14-Oct-13	21-Nov-13	22-Nov-13	22-Nov-13	56	80,000,000	0	
	<b>Koh Kong</b>	<b>199,500,000</b>										<b>199,500,000</b>	<b>0</b>
7	Koh Kong PRH	7,000,000	11-Oct-13	17-Oct-13	17-Oct-13	17-Oct-13	27-Nov-13	27-Nov-13	27-Nov-13	47	7,000,000	0	
8	Smach Mean Chey	80,000,000	14-Oct-13	16-Oct-13	17-Oct-13	17-Oct-13	27-Nov-13	27-Nov-13	27-Nov-13	44	80,000,000	0	
9	Srae Ambel	112,500,000	27-Sep-13	8-Oct-13	17-Oct-13	17-Oct-13	27-Nov-13	27-Nov-13	27-Nov-13	61	112,500,000	0	
	<b>Mondulkiri</b>	<b>167,500,000</b>										<b>167,500,000</b>	<b>0</b>
10	Mondulkiri PRH	51,250,000	30-Oct-13	30-Oct-13	30-Oct-13	30-Oct-13	26-Nov-13	26-Nov-13	26-Nov-13	27	51,250,000	0	
11	Senmonorum	116,250,000	30-Oct-13	30-Oct-13	30-Oct-13	30-Oct-13	26-Nov-13	26-Nov-13	26-Nov-13	27	116,250,000	0	
	<b>Oddar Meanchey</b>	<b>217,750,000</b>										<b>217,750,000</b>	<b>0</b>

12	Oddor Meanchey PRH	65,325,000	18-Sep-13	18-Sep-13	23-Sep-13	23-Sep-13	23-Sep-13	23-Sep-13	23-Sep-13	23-Sep-13	23-Sep-13	23-Sep-13	23-Sep-13	23-Sep-13	5	65,325,000	0
13	Samrong	152,425,000	18-Sep-13	18-Sep-13	23-Sep-13	23-Sep-13	23-Sep-13	23-Sep-13	23-Sep-13	23-Sep-13	23-Sep-13	23-Sep-13	23-Sep-13	23-Sep-13	5	152,425,000	0
	<b>Preah Vihear</b>	<b>190,000,000</b>														<b>190,000,000</b>	<b>0</b>
14	Preah Vihear PRH	53,200,000	30-Sep-13	9-Oct-13	15-Nov-13	22-Nov-13	6-Dec-13	9-Dec-13	9-Dec-13	9-Dec-13	9-Dec-13	9-Dec-13	9-Dec-13	9-Dec-13	70	53,200,000	0
15	Tbeng Meanchey	136,800,000	31-Oct-13	4-Nov-13	15-Nov-13	22-Nov-13	6-Dec-13	9-Dec-13	9-Dec-13	9-Dec-13	9-Dec-13	9-Dec-13	9-Dec-13	39	136,800,000	0	
	<b>Prey Veng</b>	<b>269,988,800</b>														<b>269,988,800</b>	<b>0</b>
16	Pearreang	164,988,800	6-Sep-13	6-Sep-13	6-Sep-13	11-Sep-13	25-Sep-13	25-Sep-13	25-Sep-13	25-Sep-13	25-Sep-13	25-Sep-13	25-Sep-13	19	164,988,800	0	
17	Preah Sdach	105,000,000	6-Sep-13	6-Sep-13	6-Sep-13	11-Sep-13	25-Sep-13	25-Sep-13	25-Sep-13	25-Sep-13	25-Sep-13	25-Sep-13	25-Sep-13	19	105,000,000	0	
	<b>Rattanakiri</b>	<b>205,000,000</b>														<b>205,000,000</b>	<b>0</b>
18	Rattanakiri PRH	75,000,000	3-Dec-13	4-Dec-13	4-Dec-13	4-Dec-13	13-Dec-13	13-Dec-13	13-Dec-13	13-Dec-13	13-Dec-13	13-Dec-13	13-Dec-13	10	75,000,000	0	
19	Banlung	130,000,000	22-Nov-13	28-Nov-13	4-Dec-13	4-Dec-13	13-Dec-13	13-Dec-13	13-Dec-13	13-Dec-13	13-Dec-13	13-Dec-13	13-Dec-13	21	130,000,000	0	
	<b>Siem Reap</b>	<b>466,000,000</b>														<b>466,000,000</b>	<b>0</b>
20	Siemreap PRH	205,000,000	17-Sep-13	17-Sep-13	17-Sep-13	25-Sep-13	4-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	52	205,000,000	0	
21	Kralanh	58,500,000	17-Sep-13	17-Sep-13	17-Sep-13	25-Sep-13	4-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	52	58,500,000	0	
22	Siem Reap	43,000,000	17-Sep-13	17-Sep-13	17-Sep-13	25-Sep-13	4-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	52	43,000,000	0	
23	Sot Nikum	94,500,000	25-Sep-13	25-Sep-13	25-Sep-13	25-Sep-13	4-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	44	94,500,000	0	
24	Ankor Chhum	65,000,000	13-Sep-13	13-Sep-13	13-Sep-13	25-Sep-13	4-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	56	65,000,000	0	
	<b>Takeo</b>	<b>614,750,000</b>														<b>614,750,000</b>	<b>0</b>
25	Takeo PRH	105,250,000	9-Oct-13	10-Oct-13	10-Oct-13	7-Nov-13	7-Nov-13	7-Nov-13	7-Nov-13	7-Nov-13	7-Nov-13	7-Nov-13	7-Nov-13	29	105,250,000	0	
26	Bati	71,500,000	1-Oct-13	2-Oct-13	2-Oct-13	7-Nov-13	7-Nov-13	7-Nov-13	7-Nov-13	7-Nov-13	7-Nov-13	7-Nov-13	7-Nov-13	42	71,500,000	0	
27	Daun Keo	56,500,000	2-Oct-13	10-Oct-13	10-Oct-13	7-Nov-13	7-Nov-13	7-Nov-13	7-Nov-13	7-Nov-13	7-Nov-13	7-Nov-13	7-Nov-13	41	56,500,000	0	
28	Kirivong	187,500,000	10-Oct-13	10-Oct-13	10-Oct-13	7-Nov-13	7-Nov-13	7-Nov-13	7-Nov-13	7-Nov-13	7-Nov-13	7-Nov-13	7-Nov-13	33	187,500,000	0	

29	Ang Rokar	125,000,000	8-Oct-13	8-Oct-13	8-Oct-13	7-Nov-13	7-Nov-13	8-Nov-13	8-Nov-13	31	125,000,000	0
30	Prey Kabas	69,000,000	30-Sep-13	11-Oct-13	11-Oct-13	7-Nov-13	7-Nov-13	13-Nov-13	14-Nov-13	45	69,000,000	0
	<b>Battambang</b>	<b>292,000,000</b>									<b>292,000,000</b>	<b>0</b>
31	BB PRH	292,000,000	4-Nov-13	4-Nov-13	8-Nov-13	8-Nov-13	8-Nov-13	8-Nov-13	8-Nov-13	4	292,000,000	0
	<b>Steung Treng</b>	<b>146,000,000</b>									<b>146,000,000</b>	<b>0</b>
32	Steung Treng PRH	51,100,000	14-Nov-13	14-Nov-13	14-Nov-13	15-Nov-13	20-Nov-13	20-Nov-13	20-Nov-13	6	51,100,000	0
33	Steung Treng	94,900,000	14-Nov-13	14-Nov-13	14-Nov-13	15-Nov-13	20-Nov-13	20-Nov-13	20-Nov-13	6	94,900,000	0
	<b>Banteay Meanchey</b>	<b>70,850,000</b>									<b>70,850,000</b>	<b>0</b>
34	Poy Pet	62,500,000	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	0	62,500,000	0
35	Preahnet Preah	8,350,000	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	6-Nov-13	0	8,350,000	0
	<b>Pursat</b>	<b>293,000,000</b>									<b>293,000,000</b>	<b>0</b>
36	Barkan	293,000,000	11-Oct-13	14-Oct-13	14-Oct-13	14-Oct-13	16-Oct-13	16-Oct-13	16-Oct-13	5	293,000,000	0
	<b>Total</b>	<b>4,050,588,800</b>										<b>40.6</b>

## **CHAPTER 2: HEALTH CARE FINANCING**

### **2.1 HEALTH SYSTEM FINANCING: POLICY ENVIRONMENT**

Discussion of development in Health Financing Policy is in Section 5.3.1.



CBHI Coverage and Expansion, 2013

TABLE30

No	Province	No.	Scheme	Start date	No.	Operational District(s)	Total Beneficiaries(Individuals)	% OD Population Covered	New Beneficiaries in 2013	Drop out in 2013	% Beneficiaries covered by social assistance scheme
1	Oddar Meanchey	1	CAAFW	January, 2009	1	Samrong	104160	14.04%	25528	10566	0.00%
2	Kampong Thom	2	AFH	January, 2010	2	Kampong Thom	39758	4.58%	5654	3557	13.20%
3	Kampot	3	AFH	January, 2013	3	Stong	16563	4.71%	7175	324	9.31%
		4		2012	4	Kampot	229	0.00%	0	290	0.31%
4	Siem Reap	3	CHC	June, 2011	5	Siem Reap	3557	17.69%	970	0	0.00%
		6		January, 2012	6	KLH	43950	11.24%	10491	1946	0.00%
5	PP. Municipal	4	STSA	August, 2010	7	Angkor Chum	57890	11.30%	1308	26977	3.45%
		5	SKY	Dec, 2006	8	Phnom Penh	19841	0.00%	3237	6727	0.00%
6	Takeo	6	BFH	January, 2006	9	Kirivong	22922	4.50%	2286	2401	0.00%
		10		June, 2012	10	Ang Roka	29271	5.59%	1744	1627	0.00%
		11		June, 2012	11	Bati	5090	0.91%	399	519	0.00%
		12		June, 2012	12	Prey Kabbas	5149	1.11%	1702	1345	0.00%
		13		June, 2012	13	Dau Keo	9604	1.45%	1341	779	0.00%
7	Prey Veng	7	RACHA/HN	July, 2010	14	Pearaing	15861	2.51%	2156	2.05	0.00%
		8	PCHSFA	January, 2012	15	Bakan	9324	2.03%	1402	5860	75.00%
		9	CHO	August, 2011	16	Sampov Meas	29244	3.29%	2319	17880	75.00%
		17		October, 2009	17	Battambang	27604	1.00%	0	0	0.00%
		18		Januray, 2010	18	Sangke	9128	1.00%	0	0	0.00%
		19		March, 2012	19	Thma Kol	7333	0.75%	482	196	0.00%
		19		OD			455648	1.15%	68194	79052	44.07%

CBHI Utilization, 2013

TABLE31

No	Province	No.	Scheme	Start date	No.	Operational District(s)	OPD Visits			IPD Visits			Delivery at Facility	Number of Referrals
							Total	Male	Female	Total	Male	Female		
1	Oddar Meanchey	1	CAAFW	January, 2009	1	Samrong	58,445	13,327	35,665	9,453	417	1,333	5	112
2	Kampong Thom	2	AFH	January, 2010	2	Kampong Thom	15,496	6,482	9,014	311	8	95	6	43
		3	AFH	January, 2013	3	Stong	6,410	2,366	4,024	344	1	11	7	30
3	Kampot	4	CHC	2012	4	Kampot	102	40	62	11	1	35	3	2
4	Siem Reap	3	CHC	June, 2011	5	Siem Reap	3,145	701	1,795	649	-	1	-	59

	January, 2012	6	KLH	23,639	4,954	11,310	7,375	1,018	256	609	153	253	6	669
4	STSA	5	Angkor Chum	38,399	13,427	24,972	10,784	1,139	460	679	230	1,035	6	677
5	PP. Municipal	5	SKY	4,748	1,418	2,552	778	359	103	144	72	40	-	-
	January, 2006	9	Kirivong	18,860	7,492	11,368	-	830	443	387	-	271	5	6
	June, 2012	10	Ang Roka	19,821	7,674	11,918	324	657	182	281	194	92	4	12
6	Takeo	6	BFH	3,493	2,041	-	-	938	469	-	-	47	4	8
	June, 2012	12	Prey Kabbas	6,585	2,286	2,688	-	68	39	29	-	50	4	45
	June, 2012	13	Daun Keo	9,331	4,845	-	-	406	166	-	-	101	5	247
7	Prey Veng	7	RACHA/HN	17,663	-	-	-	582	-	-	151	102	4	1,135
	January, 2012	15	Bakan	12,882	4,060	8,822	4,457	140	45	95	31	471	5	30
8	Pursat	8	PCHSFA	13,851	4,509	9,342	5,130	429	141	288	47	681	3	104
	October, 2009	17	Battambang	2,310	696	1,515	636	46	10	28	10	49	5	9
9	Battambang	9	CHO	797	213	485	110	38	7	23	8	9	5	5
	March, 2012	19	Thma Kol	730	115	567	46	63	24	27	12	8	5	5
	19	OD												
	<b>Total</b>			<b>256707</b>	<b>76646</b>	<b>136099</b>	<b>40408</b>	<b>10,202</b>	<b>3,524</b>	<b>4,483</b>	<b>1,335</b>	<b>4,684</b>	<b>4.45</b>	<b>3,198</b>

CBHI Financial Information, 2013

TABLE 32

No	Province	No.	Scheme	Start date	No	Operational District(s)	Total Premiums Collected	Others Income	Total Income(USD)	Expenditures					
										Total direct medical benefits paid	Total non-medical benefits paid	Administrative costs	Outreach and social marketing costs	Other costs	Total Expenditure
1	Oddar Meanchey	1	CAAF W	January, 2009	1	Samrong	117,417.00	196,654.54	314,071.54	115,683.80	17,142.45	47,711.11	16,237.14	-	196,774.50
2	Kampong Thom	2		January, 2010	2	Kampong Thom	33,717.12	-	33,717.12	43,319.43	77,403.02	7,631.10	1,213.62	134,577.00	
3	Kampot	3	AFH	January, 2013	3	Stong	17,226.63	-	17,226.63	0,405.67	2,376.34	26,538.07	5,012.35	321.14	44,653.57
4		4		2012	4	Kampot	-	-	-	241.95	394.00	28,616.51	3,013.93	-	48,589.84
5	Siem Reap	5	CHC	June, 2011	5	Siem Reap	4,940.77	30,762.47	35,704.24	3,687.16	170.06	26,005.44	3,147.73	46.01	33,056.40
6	Siem Reap	6		January, 2012	6	KIH	38,377.60	15,614.67	53,992.27	42,708.26	4,600.38	65,905.17	25,269.32	77.89	138,561.01
7	PP. Municipal	7	STSA	August, 2010	7	Angkor Chum	24,773.93	173,647.22	198,421.15	97,115.98	22,297.45	29,990.29	7,428.38	-	156,832.09
8	PP. Municipal	8	SKY	Dec, 2006	8	Phnom Penh	72,700.80	736.77	73,437.57	44,578.07	4,228.85	120,874.08	-	347.25	170,028.25
9		9		January, 2006	9	Kirivong	19,922.00	18.10	19,940.10	22,579.57	560.00	11,543.37	5,072.25	-	39,755.19
10		10		June, 2012	10	Ang Roka	25,034.13	12.98	25,047.11	18,666.80	5,138.07	10,383.68	5,402.38	-	39,590.93
11	Takeo	11	BFH	June, 2012	11	Bati	7,315.73	3.67	7,319.40	4,922.83	247.22	10,757.73	7,420.30	-	23,348.08
12		12		June, 2012	12	Prey Kabbas	8,049.33	7.88	8,057.21	9,039.64	1,550.08	7,682.75	7,880.38	-	26,152.85
13		13		June, 2012	13	Daun Keo	8,397.93	22.73	8,420.65	14,535.08	677.63	10,633.31	4,344.53	-	30,190.55
14	Prey Veng	14	RACH A/HN	July, 2010	14	Pearaing	14,383.00	43,865.00	58,248.00	27,464.00	7,832.00	-	-	-	28,210.00
15	Pursat	15	PCHSF A	January, 2012	15	Bakan	6,481.06	-	6,481.06	25,540.70	3,629.64	-	-	-	29,043.90
16		16		August, 2011	16	Sampov Meas	13,133.17	172,813.27	185,946.44	57,223.06	13,612.74	7,024.57	-	-	78,506.06

October, 2009	17	Battambang	-	764.00	674.00	1,870.00	171.00	416.00	397.00	277.00	3,281.00				
9	Battambang	9	CHO	Januray, 2010	18	Sangke	-	764.00	674.00	1,898.00	172.00	416.00	397.00	277.00	3,160.00
March, 2012	19	Thma Kol	9,591.00	350.00	9,791.00	542.00	416.00	905.00	277.00	4,381.00					
<b>Total</b>			421,461.20	636,037.29	<b>1,057,169.49</b>	85,341.89	482,317.10	99,558.79	2,836.91	<b>1,228,692.21</b>					

### CBHI General Information, 2013

TABLE33

No.	Operational District(s)	No. Rhs with CBHI	No. HC with CBHI	Payment Model	Primary Referral Hospital	Payment Model	Secondary Referral
1	Samrong	0	19	case	Anlong Veng Referral Hospital	Case	Samrong
2	Kampong Thom	0	21	Formular linkage	Prvincial hospital	Case based + User Fees	None
3	Stong	0	8	Formula linkage	Stoung Referral Hospital	Case based + User fees	Kampong Thom Provincial Hospital
4	Kampot	0	12	Capitation	Kampot Hospital	Capitation	Kampot RH
5	Siem Reap	0	22	User fee	RH	User fee	0
6	KLH	0	10	User Fee	KRL RH	User Fee	SRP RH
7	Angkor Chum	0	17	Case	Angkor Chhum and Puok RH	Case	Siem Reap RH and Khmer Soviet
8	Phnom Penh	0	2	Fee	Pochentong Referral Hospital, Samdch Ov Referral Hospital, Mean Chey Referral hospital	Lumpsum	Kosamak National Hospital, Khmer Soviet National Hospital,
9	Kirivong	0	22	Capitation	Kirivong Referral Hospital	Capitation	Takeo RH
10	Ang Roka	0	10	Capitation	Ang Roka Referral Hospital	Capitation	Takeo RH
11	Bati	0	13	Capitation	Bati Referral Hospital	Capitation	Takeo RH
12	Prey Kabbas	0	14	Capitation	Prey Kabbas Referral Hospital	Capitation	Takeo RH

	No	Capitation	No	No	Takeo RH
13	Daun Keo	0	15	Case based	Phnom Penh Municipal Hospital and Khmer So Viet
14	Pearaing	0	10	Flat Rate	Pursat Referral Hospital
15	Bakan	0	10	Flat Rate	Khmer-Soviet Hospital
16	Sampov Meas	0	22	Case	0
17	Battambang	0	9	Case	0
18	Sangke	0	3	Case	0
19	Thma Kol	0	1	Case	Battambang RH
<b>19</b>		<b>0</b>	<b>240</b>		

### Current Coverage of HEFs, 2013

TABLE 34

Province	No.	Operational District(s)	Model	Source of Funding	HEFI	HEFO	Hospitals			Former District Hospital	Health Center	Health post
							National	CPA3	CPA2			
Banteay Meanchey	1	Mongkol Borei	HEF	HSSP2	URC-CHS	PFD	1	1	1	2	0	19
	2	O'Chrov	HEF	HSSP2	URC-CHS	PFD	1	1	1	3	10	2
	3	Preah Net Preah	HEF	HSSP2	URC-CHS	PFD	1	1	1	1	12	5
	4	Battambang	HEF	HSSP2	URC-CHS	PFD	1	1	1	3	20	5
Battambang	5	Sangke	HEF	HSSP2	URC-CHS	PFD			-	2	13	
	6	Mong Russey	HEF	HSSP2	URC-CHS	PFD	1	1	1	0	13	1
Koh Kong	7	Sampov Luon	HEF	HSSP2	URC-CHS	PFD			1	1	7	
	8	Smach Meanchey	HEF	HSSP2	URC-CHS	RHAC	1	1	1	3	4	3
Rattanakiri	9	Sre Ambel	HEF	HSSP2	URC-CHS	RHAC	1	1	1	1	4	
Monduliri	10	Banlung	HEF	HSSP2	URC-CHS	AFH	1	1	1	4	1	10
	11	Senmonorom	HEF	HSSP2	URC-CHS	AFH	1	1	1	0	5	7

Kampong Thom	12	Kampong Thom	Linkage HEF & CBHI	HSSP2	URC-CHS	AFH	1	1	4	17
	13	Stong	HEF	HSSP2	URC-CHS	AFH	1	1	0	8
	14	Tbong Kmum	RPH	HSSP2	URC-CHS	RHAC	1	1	0	11
Kampong Cham	15	Ponhea Krek	HEF	HSSP2	URC-CHS	RHAC	1	1	0	13
	16	Memut	HEF	HSSP2	URC-CHS	RHAC	1	1	0	10
	17	Prey Chhor/Kang Meas	HEF	HSSP2	URC-CHS	AFH	1	1	0	6
	18	Chamkar Leu /Stung Trang	HEF	HSSP2	URC-CHS	AFH	1	1	0	6
	19	Choeung Prey - Batthey	HEF	HSSP2	URC-CHS	AFH	1	1	0	6
20	Kampong Cham - Kampong Siem	HEF	HSSP2	URC-CHS	AFH	1	1	0	0	
Siem Reap	21	Angkor Chum	Linkage HEF & CBHI	HSSP2/USAID	URC-CHS	STSA	2	1	1	21
	22	Siem Reap	HEF	HSSP2	URC-CHS	AFH	1	1	1	5
	23	Sotnikum	HEF	HSSP2	URC-CHS	AFH	1	1	0	6
Oddar Meanchey	24	Kralanh	Linkage HEF & CBHI	HSSP2	URC-CHS	CHC	1	1	1	9
	25	Samroang	HEF	HSSP2	URC-CHS	CHC	2	2	0	19
	26	Kandal	HEF	HSSP2	URC-CHS	FHD	1	1	1	1
PP. Municipal	27	Choeung	HEF	HSSP2	URC-CHS	FHD	1	1	0	2
	28	Lech	HEF	HSSP2	URC-CHS	FHD	1	1	0	1
	29	Sensok	HEF	HSSP2	URC-CHS	FHD	-	-	2	2
Kampong Chhnang	30	Tbong	HEF	HSSP2	URC-CHS	KCHP/FHD	1	1	0	7
	31	Kampong Chhnang	HEF	HSSP2	URC-CHS	RHAC/ODO	1	1	3	14
	32	Kampong Tralach	RPH	HSSP2	URC-CHS	RHAC	1	1	0	12
Takeo	33	Boribo	RPH	HSSP2	URC-CHS	RHAC	1	1	0	11
	34	Kirivong	Linkage HEF & CBHI	HSSP2	URC-CHS	BFH	1	1	1	21

35	Ang Roka	Linkage HEF & CBHI	HSSP2	URC-CHS	BFH	1	1	0	10	1			
36	Dau Kao	Linkage HEF & CBHI	HSSP2	URC-CHS	BFH	1	1	1	14				
37	Prey Kabas	Linkage HEF & CBHI	HSSP2	URC-CHS	BFH	1	1	1	13				
38	Bati	Linkage HEF & CBHI	HSSP2	URC-CHS	BFH	1	1	1	12				
39	Thbeng Meanchey	HEF	HSSP2	URC-CHS	AFH	1	1	3	3				
40	Pearaing	HEF	HSSP2	URC-CHS	AFH	1	1	0	6				
41	Preah Sdach	HEF	HSSP2	URC-CHS	AFH	1	1	0	6	1			
42	Sihanouk	HEF	HSSP2	URC-CHS	BFH	1	1	0	13				
43	Kratie	HEF	HSSP2	URC-CHS	AFH	1	1	1	5	5			
44	Chhlong	HEF	HSSP2	URC-CHS	AFH	1	1	1	5	2			
45	Sampov Meas	Linkage HEF & CBHI	HSSP2/USAID	URC-CHS	PCHSFA	1	1	3	25	3			
46	Bakan	Linkage HEF & CBHI	HSSP2/USAID	URC-CHS	PCHSFA	1	1	0	11				
47	Svay Rieng	HEF	HSSP2	URC-CHS	SRHFO	1	1	0	1				
48	Kampot	HEF	HSSP2	URC-CHS	BFH	1	1	0	14				
49	Kep	HEF	HSSP3	URC-CHS	BFH			0	4	1			
<b>49 OD</b>	<b>Total</b>					<b>1</b>	<b>14</b>	<b>17</b>	<b>19</b>	<b>50</b>	<b>41</b>	<b>458</b>	<b>47</b>

HEFs Total Expenditures, 2013

TABLE 35

No.	Provinces	No.	Operational District	Operator	Total Direct benefit cost (USD)											Total Direct	
					OPD	IPD including Delivery	Transport OPD	Transport IPD	Food	(Other)	Total Direct	OPD	IPD including Delivery	Transport OPD	Transport IPD		Food
1	Banteay Meanchey	1	Mongkol Borei	PFD	62,321	168,547	12,849	12,864	48,642	764	305,987	7,371	168,547	12,864	48,642	764	250,884
		2	Poi Pet	PFD	33,261	62,824	224	2,208	12,874	60	111,451	10,169	62,824	2,208	12,874	60	88,311
		3	Preah Net Preah	PFD	41,372	23,897	956	1,382	5,890	45	73,542	4,529	23,897	1,382	5,890	45	36,342
2	Battambang	4	Moung Russei	PFD	86,436	82,363	12,929	12,475	17,006	345	211,554	8,308	82,363	11,710	12,475	17,006	132,208
		5	Sampov Luon	PFD	23,244	75,591	684	7,797	14,349	440	122,104	2,474	75,591	357	7,797	14,349	101,007
		6	Battambang	PFD	131,407	339,403	32,173	33,671	61,673	2,738	601,065	30,404	339,403	31,475	33,671	61,673	499,364
7			Sangkae	AFH	86,031	11,014	938	124	0	98,107	13,146	11,014	22	124	0	24,306	
3	Kampong Cham	8	Chamkar Leu	AFH	10,254	56,964	546	10,345	16,301	150	94,559	55	56,964	327	10,345	16,301	84,141
		9	Choeung Prey	AFH	20,302	39,364	2,967	8,692	15,106	60	86,490	449	39,364	2,522	8,692	15,106	66,193
		10	Kampong Cham	AFH	4,593	338,411	20,151	17,101	67,550	1,871	449,676	4,593	338,411	20,151	17,101	67,550	449,676
4	Kampong Chhnang	11	Memut	RHAC	15,193	83,929	1,172	5,701	14,780	145	120,919	181	83,929	468	5,701	14,780	105,204
		12	Ponhea Krek	RHAC	15,293	56,930	7,601	4,058	15,777	117	99,776	2,428	56,930	7,081	4,058	15,777	86,392
		13	Prey Chhor	AFH	14,567	31,411	299	4,049	10,382	30	60,738	0	31,411	0	4,049	10,382	45,872
14			Thong Khnum - Kroch Chhmar	RHAC	19,662	105,255	945	2,441	20,997	225	149,525	1,489	105,255	571	2,441	20,997	130,978
5	Kampong Thom	15	Kampong Chhnang	RHAC	25,170	112,382	1,861	12,708	27,212	475	179,807	2,818	112,382	68	12,708	27,212	155,663
		16	Tralach	RHAC	25,279	28,629	733	1,147	7,149	15	62,951	77	28,629	0	1,147	7,149	37,017
		17	Boribo	RHAC	30,312	17,207	813	1,623	4,141	15	54,112	13	17,207	45	1,623	4,141	23,046
6	Koh Kong	18	Kampong Thom	AFH	43,370	109,836	53,111	21,048	22,424	973	250,761	12,637	109,836	53,111	21,048	22,424	220,029
		19	Stong	AFH	9,287	46,236	6,542	5,146	13,678	179	81,069	2,955	46,236	6,542	5,146	13,678	74,737
		20	Smach Mean Chey	RHAC	20,260	74,264	2,208	5,874	14,413	765	117,784	11,768	74,264	2,195	5,874	14,413	109,279
7	Kratie	21	Srae Ambel	RHAC	11,081	40,226	1,417	8,945	9,383	108	71,159	2,523	40,226	1,120	8,945	9,383	62,304
		22	Chhlong	AFH	14,390	72,911	232	9,479	14,075	256	111,344	1,538	72,911	0	9,479	14,075	98,259
		23	Kratie	AFH	14,279	213,763	1,981	29,441	37,809	1,617	298,890	6,969	213,763	1,864	29,441	37,809	291,464
8	Oddar Meanchey	24	Senmonorum	AFH	2,113	57,918	127	51,701	16,327	420	128,607	0	57,918	0	51,701	16,327	126,366
		25	Samraong	CHC	16,697	101,943	27,172	13,309	19,035	416	178,572	4,615	101,943	27,133	13,309	19,035	166,451
		26	Cheung	FHD	8,327	2,876	2,066	2,435	2,716	151	18,571	222	2,876	1,751	2,435	2,716	151
10	Phnom Penh	27	Kandal	FHD	91,980	647,492	37,969	37,514	73,380	2,603	890,938	88,851	647,492	37,969	37,514	73,380	887,810
		28	Lech	FHD	11,663	9,605	2,082	3,296	3,054	0	29,699	9,724	9,605	2,016	3,296	3,054	27,694
		29	Thong	FHD	1,035	0	0	0	0	0	1,035	0	0	0	0	0	0



Tbong Khan Mean Chhey		KCHP		17,679		21,721		7,555		2,178		5,403		0		2,178		7,452		2,178		5,403		0		45,880						
Mean Chhey		FHD		12,950		0		213		0		0		0		13,163		0		0		0		0		0						
Sen Sok		Tbeng Meanchey		12,139		117,861		116,472		35,446		26,724		921		309,563		9,534		116,196		35,446		26,724		921		306,682				
11	Preah Vihear	31	Meanchey	AFH	12,139	117,861	116,472	35,446	26,724	921	309,563	9,534	116,196	35,446	26,724	921	306,682															
12	Prey Veng	32	Pearang	AFH	11,324	73,645	2,092	7,528	14,448	258	109,295	776	73,645	2,092	7,528	14,448	258	98,747														
13	Pursat	33	Preah Sdach	AFH	24,197	29,674	87	6,522	11,186	140	71,807	0	29,674	0	6,522	11,186	140	47,523														
14	Ratanakiri	34	Bakan	PFD	37,130	12,457	5,084	1,782	5,405	75	61,932	2,436	12,457	4,455	1,782	5,405	75	26,609														
		35	Sampov Meas	PFD	96,045	110,253	13,157	7,823	20,763	510	248,551	23,647	110,253	12,211	7,823	20,763	510	175,207														
		36	Banlung	AFH	2,011	67,169	330	11,793	11,834	211	93,348	1,458	67,169	330	11,793	11,834	211	92,794														
		37	Angkor Chhum	STSA	83,270	19,658	1,249	376	1,496	285	106,334	4,532	19,658	1,065	376	1,496	285	27,411														
		38	Kralanh	CHC	9,770	20,145	3,114	1,237	6,587	30	40,882	1,479	20,145	3,113	1,237	6,587	30	32,590														
		39	Siem Reap	AFH	30,006	189,400	122,511	16,645	46,700	1,553	406,815	19,165	189,400	122,392	16,645	46,700	1,553	395,855														
		40	Sot Nikum	AFH	28,272	70,157	67,790	17,994	19,713	761	204,686	8,527	70,157	67,603	17,994	19,713	761	184,755														
		41	Sihanouk Ville	BFH	29,623	143,702	5,943	8,150	26,806	1,148	215,371	1,476	143,702	5,599	8,150	26,806	1,148	186,880														
		42	Kirivong	BFH	54,961	92,939	39,744	12,656	21,665	329	222,294	8,469	92,939	39,506	12,656	21,665	329	175,564														
		43	Ang Rokr	BFH	55,299	36,014	6,730	3,000	13,397	30	114,469	8,333	36,014	6,361	3,000	13,397	30	67,135														
		44	Daun Keo	BFH	13,806	115,360	1,488	2,836	12,085	240	145,815	2,447	115,360	1,346	2,836	12,085	240	134,314														
		45	Bati Bati	BFH	18,146	20,661	1,023	1,364	5,072	248	46,514	1,964	20,661	811	1,364	5,072	248	30,121														
		46	Prey Kabass	BFH	37,282	7,826	17,443	1,413	2,098	18	66,080	8,808	7,826	17,237	1,413	2,098	18	37,400														
		47	Svay Rieng	SHSFO	3,010	60,602	3,673	2,652	7,172	89	77,198	2,998	60,602	3,673	2,652	7,172	89	77,186														
		48	Kampot	AFH	3,848	10,714	772	290	1,534	0	17,158	740	10,714	723	290	1,534	0	14,002														
		49	Kep	BFH	1,403	1,381	548	210	590	0	4,133	375	1,381	515	210	590	0	3,072														
		Total			1,471,346	4,232,529	649,766	468,468	846,799	21,828	7,690,737	346,597	4,232,529	634,650	468,468	846,799	21,828	6,550,871														

**Total Indirect Cost (USD)**

No	Provinces	No	Operational District	Operator	Indirect Benefit Costs	Salary of staff (exclude pre-identification salary)	Pre-identification Costs	Salarials	Materials	Transport	Per Diems	Other Costs	Community Networking	HEF Promotion Activities	Administrative Costs	All Other Staff Salaries	Office Rent/Utilities/Communications/Supplies	Overhead	Program Development Costs	Consultants	Technical Assistance	Start-up Costs	Grand total
1	Mongkol Borei	PFD			30,735	26,513	0	0	0	0	0	0	2,715	1,507	24,154	9,778	14,376	0	0	0	0	0	54,889
2	Poi Pet	PFD			27,713	16,251	7,968	79	0	0	0	0	2,033	1,461	2,180	0	1,187	993	0	0	0	0	29,893
3	Preah Net Preah	PFD			20,831	16,860	0	0	0	0	0	0	2,437	1,534	2,836	0	2,836	0	0	0	0	0	23,667
4	Moung Russei	PFD			19,028	14,456	326	0	0	48	278	0	2,229	2,017	3,891	0	3,891	0	0	0	0	0	22,920
5	Sampov Lun	PFD			15,687	10,287	1,249	0	12	187	1,050	0	1,863	2,289	3,621	0	2,712	909	0	0	0	0	19,308
6	Battambang	PFD			57,753	48,800	0	0	0	0	0	0	4,602	4,350	6,753	0	6,753	0	0	0	0	0	64,506



37	Angkor Chhum Kralanh	STSA	559	0	0	0	0	0	0	559	0	35,441	17,605	17,304	532	0	0	0	36,000
38	Siem Reap	CHC	11,986	9,615	0	0	0	0	0	2,326	46	2,964	0	2,751	213	0	0	0	14,951
39	Siem Reap	AFH	16,087	15,584	0	0	0	0	0	504	0	22,031	1,973	15,400	4,658	0	0	0	38,118
40	Sot Nikum	AFH	22,689	21,488	0	0	0	0	0	1,200	0	14,259	1,973	7,628	4,658	0	0	0	36,948
41	Sihanouk Ville	BFH	38,120	31,281	0	0	0	0	0	6,839	0	5,144	0	5,144	0	2,678	2,678	0	45,941
42	Kirivong	BFH	57,589	48,696	880	0	880	0	0	1,989	6,025	18,611	2,217	15,733	661	0	0	0	76,200
43	Ang Roka	BFH	41,777	36,718	691	0	691	0	0	1,963	2,405	14,971	2,217	12,591	164	0	0	0	56,748
44	Daun Keo	BFH	32,389	28,407	0	0	0	0	0	1,334	2,648	8,967	0	8,651	316	0	0	0	41,357
45	Bati-Bati	BFH	39,596	31,727	0	0	0	0	0	5,264	2,605	16,812	2,402	14,273	136	0	0	0	56,408
46	Prey Kabass	BFH	43,337	34,963	0	0	0	0	0	5,163	3,210	15,167	2,402	12,584	180	0	0	0	58,504
47	Svay Rieng	SHSFO	5,435	5,343	0	0	0	0	0	92	0	1,179	0	1,179	0	0	0	0	6,614
48	Kampot	BFH	13,217	11,463	0	0	0	0	0	1,754	0	2,117	0	1,760	357	0	0	0	15,334
49	Kep	BFH	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Total		1,053,248	814,071	20,585	79	1,583	68	8,555	179,494	39,098	635,449	243,840	277,101	114,508	5,151	2,678	0	2,416,933

HEFs Supported by HSSP2, Total Utilization, 2013

TABLE36

Total utilization

No.	Provinces	No.	Operational District	Operator	OPD	IPD	Surgery	Delivery	ALS	Total
1	Banteay Meanchey	1	Mongkol Borei	PFD	51,395	5,020	5,020	1,252	9	56,415
2		2	Poi Pet	PFD	25,378	2,494	2,494	596	6	27,872
3		3	Preah Net Preah	PFD	35,258	1,402	1,402	538	6	36,660
4		4	Moung Russei	AFH	69,209	2,937	2,937	1,264	5	72,146
5	Battambang	5	Sampov Luon	PFD	16,331	2,691	2,691	869	5	19,022
6		6	Battambang	AFH	98,527	8,205	8,205	2,471	3	106,732
7		7	Sangkae-Battambang	AFH	70,807	734	734	968	3	71,541
8		8	Chamkar Leu	AFH	7,195	3,246	3,246	633	4	10,441
9		9	Choeung Prey	AFH	15,214	2,281	2,281	561	5	17,495
10		10	Kampong Cham	AFH	1,840	7,435	7,435	879	8	9,275
11	Kampong Cham	11	Memut	RHAC	12,409	2,905	2,905	684	5	15,314
12		12	Ponhea Krek	RHAC	15,069	2,942	2,942	595	5	18,011
13		13	Prey Chhor	AFH	10,122	1,946	1,946	412	4	12,068
14		14	Tbong Khnum-Kroch Chhmar	RHAC	23,220	3,624	3,624	694	6	26,844

4	Kampong Chhnang	15	Kampong Chhnang	RHAC	28,001	5,988	1,496	5	33,989
		16	Kampong Tralach	RHAC	29,275	1,485	897	5	30,760
		17	Boribo	RHAC	41,827	937	679	4	42,764
5	Kampong Thom	18	Kampong Thom	AFH	39,794	3,064	469	6	42,858
		19	Stong	AFH	11,672	1,648	441	7	13,320
6	Koh Kong	20	Smach Mean Chey	RHAC	14,884	2,698	434	5	17,582
		21	Srae Ambel	RHAC	13,357	2,047	567	4	15,404
7	Kratie	22	Chhlong	AFH	13,798	2,663	488	5	16,461
		23	Kratie	AFH	7,796	5,232	961	6	13,028
8	Mondulkiri	24	Senmororum	AFH	1,600	1,994	34	7	3,594
9	Oddar Meanchey	25	Samraong	CHC	13,670	4,040	722	5	17,710
		26	Cheung	FHD	6,966	336	99	7	7,302
10	Phnom Penh	27	Kandal	FHD	24,869	6,266	645	10	31,135
		28	Lech	FHD	5,903	555	128	4	6,458
		29	Tbong	FHD	908	0	2	0	908
		30	Sen Sok	FHD	13,381	1,310	240	4	14,691
11	Preah Vihear	31	Tbeng Meanchey	AFH	10,081	0	153	0	10,081
12	Prey Veng	32	Pearang	AFH	7,141	4,345	359	6	11,486
		33	Preah Sdach	AFH	10,788	2,309	229	6	13,097
13	Pursat	34	Bakan	PFD	24,607	1,738	183	5	26,345
		35	Sampov Meas	PFD	24,990	787	567	6	25,777
14	Ratanakiri	36	Banlung	AFH	61,835	3,091	1,749	6	64,926
		37	Angkor Chhum	STSA	1,744	1,848	126	6	3,592
15	Siemreap	38	Kralanh	CHC	68,288	1,135	935	5	69,423
		39	Siem Reap	AFH	8,596	850	215	9	9,446
		40	Sot Nikum	AFH	20,726	4,160	208	10	24,886
16	Sihanouk Ville	41	Sihanouk Ville	BFH	23,838	2,561	401	6	26,399
		42	Kirivong	BFH	21,711	4,089	1,180	6	25,800
		43	Ang Rokar	BFH	52,223	3,539	860	5	55,762
17	Takeo	44	Daun Keo	BFH	52,520	2,333	697	5	54,853
		45	Bati-Bati	BFH	10,116	2,380	534	8	12,496
		46	Prey Kabass	BFH	15,939	1,633	450	3	17,572

18	Svay Rieng	47	Svay Rieng		SHSFO	33,114	496	453	5	33,610
19	Kampot	48	Kampot		AFH	1,317	1,306	166	9	2,623
<b>Total</b>						2,470	273	87	6	2,743

**Total utilization at RH**

**Total utilization at HC**

No.	Provinces	No.	Operational District	Operator	OPD	IPD include delivery	Surgery	Delivery	ALS	Total	OPD Include Delivery	IPD	Delivery	ALS	Total
1	Banteay Meanchey	1	Mongkol Borei	PFD	3,687	5,020		778	9	8,707	47,708	474	474		47,708
		2	Poi Pet	PFD	5,318	2,494		389	6	7,812	20,060	207	207		20,060
		3	Preah Net Preah	PFD	4,175	1,402		159	6	5,577	31,083	379	379		31,083
		4	Moung Russei	AFH	3,242	2,937		530	5	6,179	65,967	734	734		65,967
		5	Sampov Luon	PFD	1,217	2,691		399	5	3,908	15,114	470	470		15,114
2	Battambang	6	Battambang	AFH	14,270	8,205		1,372	3	22,475	84,257	1,099	1,099		84,257
		7	Sangkae-Battambang	AFH	12,076	734		163	3	12,810	58,731	805	805		58,731
		8	Chamkar Leu	AFH	37	3,246		458	4	3,283	7,158	175	175		7,158
		9	Choeng Prey	AFH	301	2,281		258	5	2,582	14,913	303	303		14,913
		10	Kampong Cham	AFH	1,840	7,435		879	8	9,275					0
3	Kampong Cham	11	Memut	RHAC	92	2,905		384	5	2,997	12,317	300	300		12,317
		12	Ponhea Krek	RHAC	1,630	2,942		224	5	4,572	13,439	371	371		13,439
		13	Prey Chhor	AFH	0	1,946		102	4	1,946	10,122	310	310		10,122
		14	Tbong Khmum-Kroch Chhmar	RHAC	749	3,624		306	6	4,373	22,471	388	388		22,471
		15	Kampong Chhnang	RHAC	5,668	5,988		745	5	11,656	22,333	751	751		22,333
4	Kampong Chhnang	16	Kampong Tralach	RHAC	50	1,485		246	5	1,535	29,225	651	651		29,225
		17	Boribo	RHAC	9	937		133	4	946	41,818	546	546		41,818
		18	Kampong Thom	AFH	7,591	3,064		366	6	10,655	32,203	103	103		32,203
5	Kampong Thom	19	Stong	AFH	1,470	1,648		440	7	3,118	10,202	1	1		10,202
		20	Smach Mean Chey	RHAC	7,133	2,698		376	5	9,831	7,751	58	58		7,751
6	Koh Kong	21	Srae Ambel	RHAC	2,336	2,047		455	4	4,383	11,021	112	112		11,021
		22	Chhlong	AFH	1,587	2,663		287	5	4,250	12,211	201	201		12,211
7	Kratie	23	Kratie	AFH	2,872	5,232		810	6	8,104	4,924	151	151		4,924
8	Monduliri	24	Senmonorom	AFH	0	1,994		1	7	1,994	1,600	33	33		1,600
9	Oddar Meanchey	25	Samraong	CHC	3,077	4,040		333	5	7,117	10,593	389	389		10,593
		26	Cheung	FHD	234	336		3	7	570	6,732	96	96		6,732
		27	Kandal	FHD	21,744	6,266		645	10	28,010	3,125	0	0		3,125
10	Phnom Penh	28	Lech	FHD	4,366	555		104	4	4,921	1,537	24	24		1,537
		29	Tbong	FHD	0	0		0	0	0	908	2	2		908
		30	Sen Sok	FHD	5,985	1,310		190	4	7,295	7,396	50	50		7,396
11	Preah Vihear	31	Tbeng Meanchey	AFH	0	0		0	0	0	10,081	153	153		10,081
		32	Pearaeng	AFH	5,584	4,345		289	6	9,929	1,557	70	70		1,557
12	Prey Veng	33	Preah Sdach	AFH	392	2,309		229	6	2,701	10,396	0	0		10,396

13	Pursat	34	Bakan	PFD	0	1,738	183	5	1,738	24,607	0	24,607
35	Sampov Meas	PFD	1,018	787	81	1,805	81	6	1,805	23,972	486	23,972
14	Ratanakiri	36	Banlung	AFH	14,406	3,091	701	6	17,497	47,429	1,048	47,429
37	Angkor Chnum	STSA	1,301	1,848	120	3,149	6	3,149	443	6	443	
38	Kralanh	CHC	4,130	1,135	46	5,265	5	5,265	64,158	889	64,158	
39	Siem Reap	AFH	1,443	850	124	2,293	9	2,293	7,153	91	7,153	
40	Sot Nikum	AFH	10,873	4,160	155	15,033	10	15,033	9,853	53	9,853	
16	Shanouk Ville	41	Shanouk Ville	BFH	6,751	2,561	182	6	9,312	17,087	219	17,087
42	Kirivong	BFH	993	4,089	835	5,082	6	5,082	20,718	345	20,718	
43	Ang Roka	BFH	7,527	3,539	364	11,066	5	11,066	44,696	496	44,696	
44	Daun Keo	BFH	4,175	2,333	72	6,508	5	6,508	48,345	625	48,345	
45	Bati-Bati	BFH	1,139	2,380	358	3,519	8	3,519	8,977	176	8,977	
46	Prey Kabass	BFH	1,068	1,633	131	2,701	3	2,701	14,871	319	14,871	
18	Svay Rieng	47	Svay Rieng	SHSFO	5,442	496	101	5	5,938	27,672	352	27,672
19	Kampot	48	Kampot	AFH	1,292	1,306	166	9	2,598	25	0	25
<b>Total</b>					268	273	39	6	541	2,202	48	2,202

TABLE37

## Subo (National Hospital) General Information, 2013

Province	No.	Operational District(s)	Model	Source of Funding	HEFI	HEFO	Level Hospital
	1	National Pediatric Hospital	Subo	Government Funding	National Pediatric Hospital	National Pediatric Hospital	CPAS
	2	Ang Doung Hospital	Subo	Government Funding	Ang Doung Hospital	Ang Doung Hospital	CPA3
Phnom Penh	3	Khmer Soviet Hospital	Subo	Government Funding	Khmer Soviet Hospital	Khmer Soviet Hospital	CPA3
	4	Kossamak Hospital	Subo	Government Funding	Kossamak Hospital	Kossamak Hospital	CPA3
	5	Calmette Hospital	Subo	Government Funding	Calmette Hospital	Calmette Hospital	CPA3
	6	MCH	Subo	Government Funding	MCH	MCH	CPA3

## Direct Benefit Cost at National Hospitals, 2013

TABLE38

No.	Provinces	No.	Operational District	Operator	Total Direct Benefit Cost (USD)					
					OPD	IPD including Delivery	Transport	Food	(Other)	Total Direct
1	National Pediatric Hospital	1	National Pediatric Hospital	National Pediatric Hospital	0	34,729	0	0	0	34,729
2	Ang Doung Hospital	2	Ang Doung Hospital	Ang Doung Hospital	0	6,625	0	0	0	6,625
3	Khmer Soviet Hospital	3	Khmer Soviet Hospital	Khmer Soviet Hospital	0	33,196	0	0	0	33,196
4	Kossamak Hospital	4	Kossamak Hospital	Kossamak Hospital	0	3,797	0	0	0	3,797
5	Calmette Hospital	5	Calmette Hospital	Calmette Hospital	0	145,745	0	0	0	145,745
6	MCH	6	MCH	MCH	0	5,007	0	0	0	5,007
<b>Total</b>		6			0	229,099	0	0	0	229,099

Direct Benefit Cost at National Hospitals, 2013

TABLE39

			Total Direct benefit cost (USD) at National Hospital						Total Direct benefit cost (USD) at HC							
No.	Provinces	No.	Operational District	Operator	OPD	IPD including Delivery	Transport	Food	(Other)	Total Direct	OPD	IPD	Transport	Food	(Other)	Total Direct
1	Phnom Penh	3	National	National Pediatric Hospital	0	34,729	0	0	0	34,729	0	0	0	0	0	0
2		2	Ang DOUNG Hospital	Ang DOUNG Hospital	0	6,625	0	0	0	6,625	0	0	0	0	0	0
3		3	Khmer Soviet Hospital	Khmer Soviet Hospital	0	33,196	0	0	0	33,196	0	0	0	0	0	0
4		4	Kossamak Hospital	Kossamak Hospital	0	3,797	0	0	0	3,797	0	0	0	0	0	0
5		5	Calmette Hospital	Calmette Hospital	0	145,745	0	0	0	145,745	0	0	0	0	0	0
6		6	MCH	MCH	0	5,007	0	0	0	5,007	0	0	0	0	0	0
Total		6			0	229,099	0	0	0	229,099	0	0	0	0	0	0

Subo at National Hospitals, Utilization Grand Total, 2013

TABLE40

		Total utilization							Total utilization at National							Total utilization HC								
No.	Provinces	Operational District	Operator	OPD	IPD	Surgery	Delivery	ALS	Grand Total	OPD	IPD include delivery	Surgery	Delivery	ALS	Total	OPD Include Delivery	IPD	Delivery	ALS	Total	Deli very	A L S	Total	
1	Phnom Penh	National Pediatric Hospital	National Pediatric Hospital	0	1,756	0	17	1,756	0	0	1,756	0	0	17	1,756	0	0	0	0	0	0	0	0	0
2		Ang DOUNG Hospital	Ang DOUNG Hospital	0	335	0	27	335	0	0	335	0	0	27	335	0	0	0	0	0	0	0	0	0
3		Khmer Soviet Hospital	Khmer Soviet Hospital	0	1,676	0	52	1,676	0	0	1,676	0	0	52	1,676	0	0	0	0	0	0	0	0	0
4		Kossamak Hospital	Kossamak Hospital	0	192	0	11	192	0	0	192	0	0	11	192	0	0	0	0	0	0	0	0	0
5		Calmette Hospital	Calmette Hospital	0	4,442	120	22	4,442	0	4,442	0	120	22	4,442	0	0	0	0	0	0	0	0	0	0
6		MCH	MCH	0	253	210	17	253	0	253	0	210	17	253	0	0	0	0	0	0	0	0	0	0
<b>Total</b>				<b>0</b>	<b>8,654</b>	<b>330</b>	<b>0</b>	<b>8,654</b>	<b>0</b>	<b>8,654</b>	<b>0</b>	<b>330</b>	<b>8</b>	<b>8,654</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Direct Benefit Cost, Subsidy Operational Districts, Grand Total, 2013 TABLE41

No.	Provinces	No.	Operational District	Operator	Total Direct benefit cost (USD)					
					OPD	IPD including Delivery	Transport	Food	(Other)	Total Direct
1	Kamport	1	Kampong Trach	Kampong Trach	832	22,732	0	0	0	23,564
2		2	Angkor Chey	Angkor Chey	1,490	18,952	0	0	0	20,442
3		3	Chouk	Chouk	2,266	13,057	0	0	0	15,323
2	Prey Veng	4	Kampong Trabek	Kampong Trabek	0	12,412	0	0	0	12,412
3	Svay Rieng	5	Romeas Hek	Romeas Hek	0	4,266	0	0	0	4,266
4		6	Chi Pou	Chi Pou	0	6,928	0	0	0	6,928
4	Kampong Speu	7	Kampong Speu	Kampong Speu	0	21,516	0	0	0	21,516
5	Kampong Chhang	8	Kampong Chhang	Kampong Chhang	0	25,468	0	0	0	25,468
6	Kandal	9	Takmao	Takmao	0	32,738	0	0	0	32,738
7	Pailin	10	Ksach Kandal	Ksach Kandal	0	13,246	0	0	0	13,246
		11	Pailin	Pailin	0	14,969	0	0	0	14,969
	Total				4,588	186,285	0	0	0	190,873

No.	Provinces	No.	Operational District	Operator	Total Direct benefit cost (USD) at OD					
					OPD	IPD including Delivery	Transport	Food	(Other)	Total Direct
1	Kamport	1	Kampong Trach	Kampong Trach	0	22,732	0	0	0	22,732
2		2	Angkor Chey	Angkor Chey	0	18,069	0	0	0	18,069
3		3	Chouk	Chouk	0	13,057	0	0	0	13,057
2	Prey Veng	4	Kampong Trabek	Kampong Trabek	0	10,200	0	0	0	10,200
3	Svay Rieng	5	Romeas Hek	Romeas Hek	0	4,266	0	0	0	4,266



6	Chi Pou	Chi Pou	0	6,928	0	0	0	0	6,928
4	Kampong Speu	Kampong Speu	0	21,516	0	0	0	0	21,516
5	Kampong Chhang	Kampong Chhang	0	25,468	0	0	0	0	25,468
6	Kandal	Takmao	0	32,738	0	0	0	0	32,738
7	Pailin	Pailin	0	14,969	0	0	0	0	14,969
	Total		0	180,178	0	0	0	0	180,178

**Total Direct benefit cost (USD) at HC**

No.	Provinces	No.	Operational District	Operator	OPD	IPD	Transport	Food	(Other)	Total Direct
1	Kamport	1	Kampong Trach	Kampong Trach	832	0	0	0	0	832
2		2	Angkor Chey	Angkor Chey	1,490	883	0	0	0	2,373
3		3	Chouk	Chouk	2,266	0	0	0	0	2,266
2	Prey Veng	4	Kampong Trabek	Kampong Trabek	0	2,212	0	0	0	2,212
3	Svay Rieng	5	Romeas Hek	Romeas Hek	0	0	0	0	0	0
4	Kampong Speu	6	Chi Pou	Chi Pou	0	0	0	0	0	0
5	Kampong Chhang	7	Kampong Speu	Kampong Speu	0	0	0	0	0	0
6	Kandal	8	Kampong Chhang	Kampong Chhang	0	0	0	0	0	0
7	Pailin	9	Takmao	Takmao	0	0	0	0	0	0
		10	Ksach Kandal	Ksach Kandal	0	3,012	0	0	0	3,012
		11	Pailin	Pailin	0	0	0	0	0	0
	Total				4,588	6,107	0	0	0	10,695

Subo (Subsidy Operational Districts) Information in 2013

TABLE42

Province	No.	Operational District(s)	Model	Source of Funding	HEFI	HEFO	Level Hospital	No. RHs with HF	No. HCs with HEF
Kampot	1	Kampong Trach	Subo	Government Funding	Kampong Trach	Kampong Trach	CPA2	1	12
	2	Angkor Chey	Subo	Government Funding	Angkor Chey	Angkor Chey	CPA2	1	10
	3	Chouk	Subo	Government Funding	Chouk	Chouk	CPA2	1	16
Prey Veng	4	Kampong Trabek	Subo	Government Funding	Kampong Trabek	Kampong Trabek	CPA2	1	8
Svay Rieng	5	Romeas Hek	Subo	Government Funding	Romeas Hek	Romeas Hek	CAP2	1	
	6	Chi Pou	Subo	Government Funding	Chi Pou	Chi Pou	CAP1	1	
Kampong Speu	7	Kampong Speu	Subo	Government Funding	Kampong Speu	Kampong Speu	CPA3	1	
Kampong Chhang	8	Kampong Chhang	Subo	Government Funding	Kampong Chhang	Kampong Chhang	CPA3	1	
	9	Takmao	Subo	Government Funding	Takmao	Takmao	CPA3	1	
Kandal	10	Ksach Kandal	Subo	Government Funding	Ksach Kandal	Ksach Kandal	CPA1	1	11
	11	Pailin	Subo	Government Funding	Pailin	Pailin	CPA2	1	0
<b>Total 7 Provinces</b>		<b>11 Ods</b>						<b>11</b>	<b>57</b>

Subo at Operational District Utilization Grand Total, 2013

TABLE43

No	Provinces	Operational District	Total utilization					Total utilization at OD					Total utilization HC						
			OPD	IPD	Surge ry	Delive ry	ALS	Total	IPD include delivery	Surgery	Deliver y	ALS	Total	IPD	Delivery	ALS	Total		
1	Kampong Trach	Kampong Trach	2,196	1,842	135	0	7	4,038	1,842	0	0	0	7	1,842	2,196	0	135	0	2,196
2	Angkor Chey	Angkor Chey	5,855	2,198	391	3,093	7	8,053	1,464	0	259	7	4,557	2,762	734	132	0	3,496	
<b>1</b>	<b>Kampong Trach</b>	<b>Angkor Chey</b>	<b>7,951</b>	<b>4,040</b>	<b>526</b>	<b>3,093</b>	<b>14</b>	<b>12,091</b>	<b>3,306</b>	<b>0</b>	<b>259</b>	<b>14</b>	<b>6,404</b>	<b>5,458</b>	<b>768</b>	<b>132</b>	<b>0</b>	<b>5,690</b>	

2	Prey Veng	4	Kampong Trabeek	4	1,801	4	10,124	4,361	667	0	113	4	5,028	4,189	907	1,688	0	5,096
3	Svay Rieng	5	Romeas Hek	7	20	6	1,423	1,077	346	0	20	6	1,423	0	0	0	0	0
4	Kampong Speu	7	Chi Pou	141	14	5	950	141	809	0	14	5	950	0	0	0	0	0
5	Kampong Chhang	8	Kampong Speu	7	212	4	8,959	7,807	1,152	0	212	4	8,959	0	0	0	0	0
6	Kandal	10	Kampong Chhang	7	235	7	1,892	0	1,892	0	235	7	1,892	0	0	0	0	0
7	Pailin	11	Kampong Chhang	7	218	4	2,085	877	1,208	0	218	4	2,085	0	0	0	0	0
	<b>Total</b>				31,337	15,937	47,274	17,401	13,077	0	1,414	6	30,478	13,936	2,860	3,995	0	16,796

## 2.5 INCREASE GOVERNMENT BUDGET AND IMPROVE EFFICIENCY OF GOVERNMENT RESOURCE ALLOCATION FOR HEALTH

TABLE 44

Key Health Financing Indicators	2009	2010	2011	2012	2013	Remarks
Government Adjusted Budget for Health (Riels)	549,534,152,000	645,138,220,000	699,598,400,000	794,214,000,000	906 billion	
% of budget for central level	69.84%	71.74%	69.00%	70.1%	72	Includes drugs
% of budget for provincial level	30.16%	28.56%	31.00%	29.9%	28	
% of GDP for Health	1.28%	1.37%	0.22%	1.31%	1.37%	
Health budget as % of current national disbursement (riels)	11.11%	12.83%	NA	11.54%	12.28%	
Total Government health disbursement (Riels)	522,926,557,167	611,357,559,206	667,374,071,040	759,207,000,000	842.2 billion	
Total Population (CIPS 2013)	13,614,706	13,778,974	14,300,000	14,500,000	14,676,591	
Exchange Rate of Riels per USD	4,140	4,044	4,050	4,050	4,100	
Government Health Disbursement per Capita (Riels)	38,408	44,369	46,957	51,503	57,295	
Government Health Disbursement per Capita (USD)	9.36	10.78	11.59	13	14	
% Government Spending vs. Adjusted Budget	95.16%			95.6%	93%	
% of spending at central	95.16%	94.80%	95.39%	100.8%	NA	
% of spending at provinces	96.00%	96.70%	96.00%	83.2%	NA	
% of government Disbursement/Total disbursement by provinces:				NA	NA	
PHDO				NA	NA	
ODO				NA	NA	
PRH				NA	NA	
RH				NA	NA	
HC				NA	NA	
OOP disbursement per capita to public health facility via user fees (USD)	1.17	0.62	\$1.33	\$0.57	NA	
OOP per capita public and private, excluding transport costs				NA	NA	
Donor funds into health sector (USD) per AOP	\$129,601,479	\$88,196,043	\$114,481,024	\$139,400,000	141,426,823	
Donor funds per capita (USD)	\$9.52	\$6.29	\$8.06	\$9.60	\$10	
Total Health Disbursement per capita (USD)	\$46	\$47	\$49	\$52	\$55	

INDICATORS	BASELINE			TARGET			ACHIEVEMENT					
	2008	2013	2010	2010	2011	2009	2010	2011	2012	2013		
<b>COMPONENT B: HEALTH FINANCING AND SOCIAL PROTECTION</b>												
% of Government (MOH) health expenditure at provincial level:												
1	29.85	NA	30.36%	29.52%	30.16%	28%	31%	29.9%	27			
% of Donors health expenditure at provincial level and below:												
2	NA	NA	NA	NA	NA	NA	NA	NA	NA			
	NA	NA	NA	NA	NA	NA	NA	NA	NA			
3	57.28%	NA	54%	64%	71%	51.68%	65.3%	NA	NA			
4	7.77	NA	8.32	11.75	\$9.36	\$10.78	\$11.59	\$13.00	14			

Source: Bureau of Health Economics and Financing, Department of Planning and Health Information, 2014. Annual Health Financing Report 2013. Phnom Penh: Ministry of Health.

## CHAPTER 3: HUMAN RESOURCES FOR HEALTH

### 3.1 IMPROVE TECHNICAL SKILLS AND COMPETENCE OF HEALTH WORKFORCE

#### A. PROGRESS OF CAPACITY BUILDING ACTIVITIES

TABLE 45

No	Types of Training	Total Nb of Staff Trained	Sex		% of total staff trained	% of total trained by sex	
			M	F		M	F
1	<b>MCH/NNP</b>	2,577	880	1,697	11.6%	7.4%	16.4%
	24 PHDs	1,995	607	1,388	9.0%	5.1%	13.4%
	Central-National Program	582	273	309	2.6%	2.3%	3.0%
2	<b>MCH/ Reproductive Health</b>	3,262	1,088	2,174	14.7%	9.2%	21.0%
	24 PHDs	3,262	1,088	2,174	14.7%	9.2%	21.0%
	Central-National Program	0	0	0	0.0%	0.0%	0.0%
3	<b>MCH/PMTCT</b>	776	418	358	3.5%	3.5%	3.5%
	24 PHDs	158	0	158	0.7%	0.0%	1.5%
	Central-National Program	618	418	200	2.8%	3.5%	1.9%
4	<b>MCH/NIP</b>	2,260	1,271	989	10.2%	10.7%	9.5%
	24 PHDs	1,226	674	552	5.5%	5.7%	5.3%
	Central-National Program	1,034	597	437	4.7%	5.0%	4.2%
5	<b>Health Promotion</b>	2,937	1,690	1,247	13.2%	14.3%	12.0%
	24 PHDs	2,074	1,182	892	9.3%	10.0%	8.6%
	Central-National Program	863	508	355	3.9%	4.3%	3.4%
6	<b>Dengue/Malaria</b>	801	548	253	3.6%	4.6%	2.4%
	24 PHDs	241	115	126	1.1%	1.0%	1.2%
	Central-National Program	560	433	127	2.5%	3.7%	1.2%
7	<b>Helminth</b>	0	0	0	0.0%	0.0%	0.0%
	24 PHDs	0	0	0	0.0%	0.0%	0.0%
	Central-National Program				0.0%	0.0%	0.0%
8	<b>Drugs Management</b>	0	0	0	0.0%	0.0%	0.0%
	24 PHDs	0	0	0	0.0%	0.0%	0.0%
	DDF	0	0	0	0.0%	0.0%	0.0%
9	<b>Management</b>	3,547	1,963	1,584	16.0%	16.6%	15.3%
	24 PHDs	2,146	1,418	728	9.7%	12.0%	7.0%
	Central- Pers Dpt	1,401	545	856	6.3%	4.6%	8.2%
10	<b>Administration</b>	427	311	116	1.9%	2.6%	1.1%
	24 PHDs	274	204	70	1.2%	1.7%	0.7%
	Central- Adm Dpt	153	107	46	0.7%	0.9%	0.4%
11	<b>Accounting/ Finance</b>	109	66	43	0.7%	0.4%	0.3%
	24 PHDs	109	66	43	0.5%	0.6%	0.4%
	DBF	0	0	0	0.0%	0.0%	0.0%
12	<b>Language</b>	0	0	0	0.0%	0.0%	0.0%
13	<b>Computer</b>	0	0	0	0.0%	0.0%	0.0%
14	<b>Other Training</b>	5,509	3,594	1,915	24.8%	30.4%	18.5%
	24 PHDs	2,702	1,552	1,150	12.2%	13.1%	11.1%
	ARI	451	366	85	2.0%	3.1%	0.8%
	NCTM	82	56	26	0.4%	0.5%	0.3%

PMD	1,094	761	333	4.9%	6.4%	3.2%
DPHI	108	90	18	0.5%	0.8%	0.2%
CDC	660	508	152	3.0%	4.3%	1.5%
HRD	52	19	33	0.2%	0.2%	0.3%
HSD	360	242	118	1.6%	2.0%	1.1%
RTCs	0	0	0	0.0%	0.0%	0.0%
<b>Total - Trained Staff</b>	<b>22,205</b>	<b>11,829</b>	<b>10,376</b>	<b>100%</b>	<b>53%</b>	<b>47%</b>

No	Types of Workshop	Total Nb of Staff Trained	Sex		% of total staff trained	% of total trained by sex	
			M	F		M	F
<b>1</b>	<b>MCH/NNP</b>	3,050	1,192	1,858	9.1%	6%	13%
	24 PHDs	2,489	872	1,617	7.4%	5%	11%
	Central-National Program	561	320	241	1.7%	2%	2%
<b>2</b>	<b>MCH/ Reproductive Health</b>	3,272	1,251	2,021	9.8%	7%	14%
	24 PHDs	2,655	1,025	1,630	7.9%	5%	11%
	Central-National Program	617	226	391	1.8%	1%	3%
<b>3</b>	<b>MCH/PMTCT</b>	794	371	423	2.4%	2%	3%
	24 PHDs	710	299	411	2.1%	2%	3%
	Central-National Program	84	72	12	0.3%	0%	0%
<b>4</b>	<b>MCH/NIP</b>	5,454	3,038	2,416	16.3%	16%	17%
	24 PHDs	4,279	2,094	2,185	12.8%	11%	15%
	Central-National Program	1,175	944	231	3.5%	5%	2%
<b>5</b>	<b>Health Promotion</b>	7,208	3,924	3,284	21.5%	21%	23%
	24 PHDs	3,023	1,699	1,324	9.0%	9%	9%
	Central-National Program	4,185	2,225	1,960	12.5%	12%	13%
<b>6</b>	<b>Dengue</b>	160	152	8	0.5%	1%	0%
	24 PHDs	-	-	-	0.0%	0%	0%
	Central-National Program	160	152	8	0.5%	1%	0%
<b>7</b>	<b>Helminth/Malaria</b>	-	-	-	0.0%	0%	0%
	24 PHDs	-	-	-	0.0%	0%	0%
	Central-National Program	-	-	-	0.0%	0%	0%
<b>8</b>	<b>Drugs Management</b>	271	173	98	0.8%	1%	1%
	24 PHDs	-	-	-	0.0%	0%	0%
	DDF	271	173	98	0.8%	1%	1%
<b>9</b>	<b>Management</b>	5,488	3,699	1,789	16.4%	20%	12%
	24 PHDs	5,332	3,571	1,761	15.9%	19%	12%
	Central- Personnel Dept	156	128	28	0.5%	1%	0%
<b>10</b>	<b>Administration</b>	-	-	-	0.0%	0%	0%
	24 PHDs	-	-	-	0.0%	0%	0%
	Central- Admin Dept	-	-	-	0.0%	0%	0%
<b>11</b>	<b>Accounting/ Finance</b>	120	55	65	0.8%	0%	0%
	24 PHDs	120	55	65	0.4%	0%	0%
	DBF	-	-	-	0.0%	0%	0%
<b>12</b>	<b>Language</b>	-	-	-	0.0%	0%	0%
<b>13</b>	<b>Computer</b>	-	-	-	0.0%	0%	0%
<b>14</b>	<b>Other Training</b>	7,651	5,065	2,586	22.9%	27%	18%

24 PHDs	3,738	2,113	1,625	11.2%	11%	11%
ARI	107	81	26	0.3%	0%	0%
NCTM	-	-	-	0.0%	0%	0%
PMD	375	305	70	1.1%	2%	0%
DPHI	1,686	1,348	338	5.0%	7%	2%
CDC	634	521	113	1.9%	3%	1%
HRD	34	28	6	0.1%	0%	0%
HSD	181	117	64	0.5%	1%	0%
RTCs	896	552	344	2.7%	3%	2%
<b>Total Trained Staff</b>	<b>33,468</b>	<b>18,920</b>	<b>14,548</b>	<b>100%</b>	<b>57%</b>	<b>43%</b>

## B. RTCs TRAINING ACTIVITIES REPORT

There were no RTC training activities funded by HSSP2 in 2013.

## TOTAL TRAINING REPORT FOR ALL NPs, DEPARTMENTS, 24 PHDs AND RTCs

TABLE 46

No	Description	Total Nb of Staff Trained	Sex		% of total staff trained	% of total trained by sex	
			M	F		M	F
1	Central-National Program	4,190	2,651	1,539	19%	12%	7%
2	Departments	3,828	2,272	1,556	17%	10%	7%
3	24 PHDs	14,187	6,906	7,281	64%	31%	33%
4	RTCs	-	-	-	0%	0%	0%
<b>Total - Attended</b>		<b>22,205</b>	<b>11,829</b>	<b>10,376</b>	<b>100%</b>	<b>53%</b>	<b>47%</b>

MCH program (NNP, RH, PMTCT, and NIP) had conducted training presented of 49% of total staff trained which is 33% to men and 67% to women.

## C. RTCs WORKSHOP ACTIVITIES REPORT

TABLE 47

No	Type of Session Meeting - Workshop	Total Nb Staff Attended	Sex		% of total staff trained	% of total trained by sex	
			M	F		M	F
1	RTC Battambang	241	128	113	27%	14%	13%
2	RTC Kg Cham	147	77	70	16%	9%	8%
3	RTC Kampot	410	277	133	46%	31%	15%
4	RTC Stung Treng	98	70	28	11%	8%	3%
<b>Total RTCs trained</b>		<b>896</b>	<b>552</b>	<b>344</b>	<b>100%</b>	<b>62%</b>	<b>38%</b>

## TOTAL WORKSHOP REPORT FOR ALL NPs, DEPARTMENTS, 24 PHDs AND RTCs

TABLE 48

No	Description	Total Nb of Staff Trained	Sex		% of total staff trained	% of total trained by sex	
			M	F		M	F
1	Central-National Program	6,889	4,020	2,869	21%	12%	9%
2	Departments	3,337	2,620	717	10%	8%	2%



3	24 PHDs	22,346	11,728	10,618	67%	35%	32%
4	RTCs	896	552	344	3%	2%	1%
<b>Total - Attended</b>		<b>33,468</b>	<b>18,920</b>	<b>14,548</b>	<b>100%</b>	<b>57%</b>	<b>43%</b>

MCH program (NNP, RH, PMTCT, and NIP) had conducted training presented of 49% of total staff trained which is 33% to men and 67% to women.

- Maternal and Child Health Program (NNP, RH, PMTCT, NIP,) had conducted training presented of 40% (8,875 persons) of total staff trained that is 41% (3,657 persons) of men and 59% (5,218 persons) of women.
- In the whole year 2013 training conducted at central ministry of health covered 36% while at provincial and operational district levels covered 64% and none at regional training centers.
- For workshop, Maternal and Child Health Program (NNP, RH, PMTCT, and NIP) had conducted workshop presented of 38% (12,750 persons) of total staff attended workshop that is 47% to men and 53% to women. The workshop conducted at central ministry of health covered 30% while at provincial and Operational levels covered 67% and only 3% at regional training centers.
- Total staff participation for trainings and workshops were 53% versus 47% and 57% versus 43% for men and women respectively.

#### CONSTRAINTS AND RECOMMENDATIONS

- MOH has developed an economical model for preparing training facilitators to deliver the courses using Training of Trainer (TOT) modalities at the sub-national level combined with leadership from key facilitators from national agencies to provide cost-effective training “By the right people.”
- Training/workshop topics were reviewed by respective task forces. These were verified and endorsed by program director in order for a real need of the local requirements and effectively deliver training “Teaching the right thing”.
- Some of health institutions have delayed or lack of conducting training/workshop as a result of annual operational plan (AOP) were late approved. However, some management workshops were approved officially in advance to avoid interfering performance at the Implementing Units. In order to achieve the target performance, the Implementing Units should re-allocate the activities from semester one to semester two.

#### D. SUMMARY OF TRAINING ACTIVITIES UNDER FINANCIAL MANAGEMENT IMPROVEMENT PLAN (FMIP) 2<sup>ND</sup> PHASE

FMIP 2 has been implemented by DBF pending recruitment of external firm.

TABLE 49

No.	Activity	Planned Budget		Actual Expense		Target	Actual
		Amount	Source	Amount	Source		
1	Supervision and monitoring on financial management of all PHDs, ODs, PRHs, and SOAs after training	\$41,4000	Pooled Fund	\$9,206.95	Pooled Fund	103	41

2	Routine supervision and monitoring of all PHDs, ODs, PRHs, and SOAs	\$30,000.00	Pooled Fund	\$9,629.84	Pooled Fund	91	42
3	Refresher training and updating of public financial management (Total: 8 workshops)	\$112,700.00	Pooled Fund	\$31,375.91	Pooled Fund	4	3
<b>TOTAL</b>		<b>\$184,100.00</b>		<b>\$50,212.70</b>		<b>198</b>	<b>86</b>

Data from International University (IU) are not collected by HRD on a routine basis.

### 3.2 STAFF DISTRIBUTION AND RETENTION, WITH PRIORITY TO PERSONNEL ESSENTIAL TO HEALTH SECTOR PRIORITIES

#### STAFF DEPLOYMENT

Annex A contains a detailed table of the deployment of all MOH staff in the health system by category and by key locations (departments, national programs, provinces, etc.).

### 3.3 STAFF TRAINING AT RTCs

TABLE 50

No	INDICATOR	Quarter 1		Quarter 2		Quarter 3		Quarter 4		ANNUAL	
		Target	Ach	Target	Ach	Target	Ach	Target	Ach	Target	Ach
1	# of Nursing preceptors attended preceptor courses	0	0	38	0	38	29	0	0	76	29
2	# of Midwifery preceptors attended preceptor courses	0	0	38	23	0	0	38	0	76	23
3	# of Teachers attended TOT on teaching methodology	0	0	0	0	30	0	0	0	30	0
4	% of PNM questionnaires developed	0	0	50%	0	25%	0%	25%	0%	100%	0%
5	% of exit exam guideline for PNM was developed	0	0	50%	0	25%	0%	25%	0%	100%	0%
6	% of Pharmacy curriculum contents and guideline were reviewed	0	0	4	4	0	0	4	0	8	4
7	# of supervision on Pre-services training activities for Associated Degree in Midwife	0	0	0	0	0	0	50%	0	50%	0
8	# of supervision on database at RTCs	0	0	16	4	0	0	0	0	16	4
9	# of participants attended workshop on strengthening database system	0	0	35	0	35	0	0	0	70	0
10	# of National meeting on training for health	1	0	1	1	1	0	1	1	4	2

#### CONSTRAINTS

- There is a bit problem that caused to delay of HSSP2 budget approved in 1st quarter 2013.
- HRD was busy with preparation of national entrance exam and exit exam of students in all public and private schools at last two quarters that caused to delay and canceled some activities. Also new recruitment and exit exam of students at all RTCs are occupied for the last quarter.

## NEXT STEPS

HRD Department will move some activities that are remaining in AOP 2013 to 2014 and reduce some activities that could be less important.

## 3.4 PERFORMANCE MANAGEMENT SYSTEM

### PERSONNEL DEPARTMENT

TABLE 51

No	INDICATOR	Quarter 1		Quarter 2		Quarter 3		Quarter 4		ANNUAL	
		Target	Ach	Target	Ach	Target	Ach	Target	Ach	Target	Ach
1	Number of provinces and municipalities supervised on personnel management	6	6	6	6	4	4	7	7	23	23
2	Number of newly graduated staff recruited to be civil servants	1314	0	1,314	1,314	0	0	0	0	1,314	1,314

### CONSTRAINTS

- Personnel department does not have enough human resources to implement all new department functions on SOA and PMAS implementation.

### NEXT STEPS

- Activity plans not implemented in 2013 will be carried over to 2014.

## **CHAPTER 4: HEALTH MANAGEMENT INFORMATION SYSTEM**

### **4.1 DATA USE**

This reporting period saw continued use of data and analysis at sector level. During the Pre-JAPR workshop conducted 18-19 February, 2013 in Phnom Penh, sector and provincial dashboards were prepared by DPHI and used by the task forces in conducting sector and provincial performance reviews. No Mid Year Review of the AOP was conducted during this reporting period due to the national elections for the Fifth Mandate.

At the SOA Annual Review Workshop on 2 March, 2013 at the Dara Airport Hotel in Phnom Penh, an A2 size booklet with one page spread per SOA containing 2012 performance versus targets for contractual Indicators, Basic Data on the SOA, and Quality of Care and Organizational Capacity Assessment scores, was disseminated to selected participants, including JPIG members. A 2012 Data sheet showing achievement on contractual indicators was also distributed. Large size posters of line graphs and bullet graphs for each SOA's key contractual Indicators for 2012 were displayed during the meeting for participants to review. Similar materials were disseminated at the SDMG quarterly meeting on 29 August at the Raffles Le Royale Hotel in Phnom Penh.

### **4.2 Data Quality Audit**

The third Data Quality Audit survey was conducted in 4<sup>th</sup> quarter, 2013 with 120 health facilities in a nationally representative sample, with a further 22 health facilities surveyed in USAID/URC ODs. The data will be analyzed and reported on by a WHO consultant in May, 2014.

## CHAPTER 5: HEALTH SYSTEM GOVERNANCE

### 5.1 HARMONIZATION AND ALIGNMENT

This reporting period witnessed the Ninth Joint Review Mission (JRM) of the MOH and Program partners which was conducted from 8 April to 10 May, 2013, and the Tenth Joint Review Mission from 16 October to 15 November, 2013. Discussions with the MEF were conducted on 14 November with a follow-up meeting on 11 December, 2013. Both missions included joint MOH-JPIG visits to the provinces, ODs and health facilities.

The Tenth JRM concluded that overall progress toward Program development objectives remains moderately satisfactory. There has been steady progress toward achieving the CMDGs with significant progress in CMDGs 4, 5 and 6, but little improvements in 1 relating to child nutrition. The Aide-Memoire highlighted the following key issues:

- MEF confirmed that approximately USD 7.5 million has been allocated for HEFs and SOAs as government counterpart financing for 2014, with RGC contributions appearing on the MOH budget for the first time. RGC funds will continue to flow directly to designated accounts and will be pooled with JPIG funds before being disbursed to HEF operators and the SOAs
- MEF submitted a request for IDA 16 funding, including USD 30 million credit conditional on availability of a grant from the Australian Government of AUD 30 million. Also, the Australian Government reiterated its intention to match the IDA loan with up to AUD 15 million per year for two years.
- MOH stated that its priorities for Additional Financing were expansion of HEFs and SOAs per the objectives of the Health Strategic Plan, 2008-15.
- In view of all HEF contracts expiring on 30 June, 2014, JPIG approved a no-cost extension to December, 2014.

Further to the above, in its letter of 31 March, 2014 KOICA committed to support HSSP2 Additional Funding from 2014 to 2015 with membership of the Joint Partnership Arrangement (JPA) and requested MOH's approval. KOICA plans to provide USD 5 million to support essential services under HEFs and SDGs in addition to essential administration costs.

JPIG vide its letter of 12 May, 2014 confirmed that WB would extend the HSSP2 Trust Fund agreement until 31 December, 2015. The Australian Government will provide AUD 9.5 million until December 2014 and additional support will be considered for 2015 matched to other donor funding. UNICEF will provide USD 800,000 to pooled funds over 2014-15, while UNFPA will provide USD 4.05 million in discrete funding for reproductive and sexual health and rights, maternal and newborn health, and family planning. WB is also considering RGC request for additional financing through IDA.

## 5.2 PUBLIC-PRIVATE PARTNERSHIPS

The NIP's PPP activities included the following:

TABLE52

No.	Private Clinics	BCG	HepB0	TT						TT total (optional)
				PW			CBAW			
				TT0	TT2+	TT total	TT0	TT2+	TT total	
P.Penh										
1. OD Lech										
1	1	Clinic Angkor Thom	214	386	12					6
2	2	Clinic Chum Chao	234	506	125					47
3	3	Clinic Lam Bun Than	278	260	283					13
		<b>Total</b>	<b>726</b>	<b>1152</b>	<b>420</b>					<b>66</b>
2. OD Tbong										
4	1	Clinic Sok Sausdey	1967	1825	252					385
5	2	Clinic Kbalthnal	2306	2306	688					0
		<b>Total</b>	<b>4273</b>	<b>4131</b>	<b>940</b>					<b>385</b>
3. OD Kandal										
6	1	Clinic Sourphea	3677	3031	3006					502
7	2	Clinic Visalsok	758	694	106					38
8	3	Clinic Bayon	391	246	220					0
9	4	Clinic Angkor Thom	120	100	99					0
10	5	Rhac(Local Org)	0	0	1223					785
		<b>Total</b>	<b>4946</b>	<b>4071</b>	<b>4654</b>					<b>1325</b>
4. OD Cheung										
			0	0	0					0
		<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>					<b>0</b>
5. OD Sensok										
			0	0	0					0
		<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>					<b>0</b>
Kandal	11	Takhmau	Keo San ?	3683	2347					121
Kg Cham	12		Ouk Varang	4429	2727					0
	13		Chab Chan Thida	1286	762					0
	14		Sao Sambo	1639	1054					0
Battambang	15		Visasok	303	303					212
<b>TOTAL</b>		<b>15 Private Clinics</b>	<b>21,285</b>	<b>16,547</b>	<b>6,014</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,776</b>
<b>333</b>										
TT total (optional)										
No.	Private Clinics	BCG	HepB0	TT						TT total (optional)
				PW			CBAW			
				TT0	TT2+	TT total	TT0	TT2+	TT total	
P.Penh										
1. OD Lech										
1	1	Clinic Angkor Thom	214	386	12					6
2	2	Clinic Chum Chao	234	506	125					47
3	3	Clinic Lam Bun Than	278	260	283					13
		<b>Total</b>	<b>726</b>	<b>1152</b>	<b>420</b>					<b>66</b>
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		<b>Total</b>	<b>4273</b>	<b>4131</b>	<b>940</b>					<b>385</b>
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9	4	Clinic Angkor Thom	120	100	99					0
10	5	Rhac(Local Org)	0	0	1223					785
		<b>Total</b>	<b>4946</b>	<b>4071</b>	<b>4654</b>					<b>1325</b>
4. OD Cheung										
			0	0	0					0
		<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>					<b>0</b>
5. OD Sensok										
			0	0	0					0
		<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>					<b>0</b>
Kandal	11	Takhmau	Keo San ?	3683	2347					121
Kg Cham	12		Ouk Varang	4429	2727					0
	13		Chab Chan Thida	1286	762					0
	14		Sao Sambo	1639	1054					0
Battambang	15		Visasok	303	303					212
<b>TOTAL</b>		<b>15 Private Clinics</b>	<b>21,285</b>	<b>16,547</b>	<b>6,014</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,776</b>
<b>333</b>										

## 5.3 INSTITUTIONAL DEVELOPMENT

### 5.3.1 POLICY DEVELOPMENT AND IMPLEMENTATION

The draft National Health Financing Policy was developed over the 2012-13 period through a consultative inter-ministerial process. It has recently been submitted to the Council of Ministers for review and approval. The goal of the policy is to guide the country's development toward achieving universal health coverage so that all Cambodians may obtain required health care services without facing financial hardship. The draft policy outlines strategies and mechanisms to achieve its goal under six key topics: universal population coverage, benefits, purchasing services, sources of funds, institutions, and regulation (BHEF, 2014).

### 5.4 STRENGTHEN MOH HEALTH SECTOR STEWARDSHIP THROUGH DECENTRALIZATION AND DECONCENTRATION

Subsequent to the submittal of the functional mapping report in December, 2012 no further activities occurred during this reporting period. The approval of the Community Participation Policy is in process.

### 5.5 STRENGTHENING COMMUNITY ENGAGEMENT

#### 5.5.1 MONITORING INDICATORS FOR HEALTH PROMOTION

TABLE 53

No	INDICATOR	Quarter 1		Quarter 2		Quarter 3		Quarter 4		ANNUAL	
		Target	Ach	Target	Ach	Target	Ach	Target	Ach	Target	Ach
1	Number of sustained media-TV Station campaign on ANC	NA	NA	3TV station,	Process procurement	3TV station,	32W waves (TV3, TVK, Bayon)	3TV station,	32 waves (TV3, TVK, Bayon)	3TV station,	64 waves (TV3, TVK, Bayon)
	Number of Sustained media-Spot campaign on ANC	NA	NA	3 spot	Process procurement	3 spot	3 spot	3 spot	3 spot	3 spot	3 spot
	Number of Sustained media-Karaoke campaign on ANC	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
2	Number of monitoring and supervision visits on BCC/IPC in RH	NA	NA	5	3	7	7	7	7	19	17
3	Number of workshops on development of study book of elderly health care promotion	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
4	Number of monitoring visits for anti-tobacco or health activities	NA	NA	2	1	4	3	4	3	10	7
5	Number of technical working group meetings on alcohol abuse	NA	NA	NA	NA	3	0	1	1	4	1
6	Number of awareness workshops on tobacco harmful and smoke free work place declaration	NA	NA	5	5	NA	NA	9	9	14	14
7	Number of workshops on harmful alcohol use	NA	NA	NA	NA	NA	NA	3	2	3	2
8	Number of training workshops on smoke free policy	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
9	Number of T shirts to be used on CR-PR campaign	NA	NA	T-shirt 1000	Process procurement	NA	NA	NA	NA	T-shirt 1000	Process procurement
	Number of hats to be used on	NA	NA	Cap	Process	NA	NA	NA	NA	Cap	Process

No	INDICATOR	Quarter 1		Quarter 2		Quarter 3		Quarter 4		ANNUAL	
	CR-PR campaign			1000		procurement				1000	ss procurement
	Number of banners to be used on CR-PR campaign	NA	NA	Banner 30		Process procurement	NA	NA	NA	NA	Banner 30 Process procurement
10	Number of technical support visits on provider behavior change intervention (PBCI)	NA	NA	NA	NA	NA	NA	16	12	16	12
11	Number of workshops to develop poster on smoke free home	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
12	Number of workshops to develop T shirt on smoke free home	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
13	Number of Pre- Tests of Poster and T shirt on Smoke free home	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
14	Number of CR-PR campaigns	NA	NA	1	1	NA	NA	NA	NA	1	1
	Number of community involved	NA	NA	1000	761	NA	NA	NA	NA	1000	761
15	Number of TOT on provider behavior change intervention (PBCI)	NA	NA	NA	NA	4	4	NA	NA	4	4
16	Number of books developed on TOT for Health Center Management Committee	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
17	Number of curricula developed for TOT for Health Center Management Committee	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
18	Number TOT for Health Center Management Committee in community	NA	NA	3	3	NA	NA	NA	NA	3	3
19	Number of Technical support to all provinces for implementing ANC Campaign	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
20	Number of monitoring visits on BCC/IPC on HP	NA	NA	5	6	7	6	3	4	15	16
21	Number of technical support visits on BCC forum	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
22	Number of Quarterly Workshops on CFC Management Committee	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
23	Number of Orientation Workshops on COMBI Plan on CFC in 9 provinces implementing inter-personal communication on CF.	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
24	Number of workshops to develop print materials and audio visual materials for use in CFC campaign	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
25	Number of TOT on quit smoking counseling	NA	NA	NA	NA	3	3	NA	NA	3	3
26	Number of monitoring visits on C-IMCI implementation in 24 provinces	NA	NA	NA	NA	NA	NA	2	2	2	2
27	Number of technical support visits for step down training TOT on C-IMCI in 7 provinces	NA	NA	2	2	3	3	5	5	10	10
28	Number of technical support visits for step down training on client rights and provider rights and duties	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
29	Number of leaflets printed for campaigns on client rights and provider rights and duties	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
30	Number of Printing leaflets for campaign on clients' rights and	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA



No	INDICATOR	Quarter 1	Quarter 2	Quarter 3	Quarter 4	ANNUAL
	providers' rights-duties					

#### CONSTRAINTS

- Procurement is not by plan. It is always delayed
- Difficult to travel from PHD to OD, HC and Villages for conduct monitoring
- Delay of some activities during the election time.
- Pretesting of BCC materials not conducted since materials not ready

#### NEXT STEPS

- Continue TOT activities on CIMCI, HCMC, Basic IEC, Hygiene and Tobacco
- Monitoring and Supervision on health promotion activities such as M&E on ToH, CIMCI, CR\_PR and HCMC
- Develop and revise AOP 2015 of NCHP and PHPU's at 24 provinces
- Organize the WS for summary semester report of BCC activities

## **CHAPTER 6: PROGRAM MANAGEMENT AND IMPLEMENTATION**

### **6.1 KEY PROGRAM MANAGEMENT AND IMPLEMENTATION ISSUES**

#### **6.1.1 EXTERNAL INTEGRATED TECHNICAL AND FINANCIAL AUDITS**

During this reporting period, draft integrated financial and technical audit reports for Q1-3, 2013 were submitted for MOH review. However, these reports continue to face delays. Non-compliance with financial procedures and policies on the part of some IUs continue to be reported. These include: (i) non-segregation of duties between accountant and cashier (ii) pre-signed cheques (iii) non-submittal of advance clearance forms (iv) counting of fixed assets and updating of the registers, and (v) failure to withhold tax on salaries, etc. MOH will conduct FM refresher training in 2014. In general, MOH notes that there are no serious technical issues arising from these reports. In its 27 December, 2013 meeting with the auditors, MOH recommended that auditors prepare a summary report that identifies problems that appear to be recurring over time, and in particular locations. Currently, with separate quarterly reports, it is difficult to identify such patterns or trends in audit findings.

#### **6.1.2 LEGAL COVENANTS**

In general, the Program complied with the legal covenants. The detailed Legal Covenants Table is in Annex E below.

#### **6.1.3 JOINT QUARTERLY MEETINGS**

Joint quarterly meetings of the Joint Program Management Group were regularly held during this reporting period. The 15<sup>th</sup> JQM was held on 22 March, the 16<sup>th</sup> JQM on 10 June, the 17<sup>th</sup> JQM on 26 August, 2013 and the 18<sup>th</sup> on 13 December, 2013. The MOH presented overall progress on HSSP2, and participants reviewed the draft Interim Financial Reports (IFR) for the reporting period.

### **6.2 GOOD GOVERNANCE FRAMEWORK**

The matrix detailing the progress of implementation of the Good Governance Framework is in Annex D. In general, there has been satisfactory progress on implementation of the Framework, and substantial progress has been made on disclosure elements.

### **6.3 SOCIAL SAFEGUARDS**

The project includes measures to reach beneficiaries living in areas that are home to ethnic minorities including the north-east provinces, such as recruiting personnel from indigenous peoples groups, introduction of HPs and/or mobile services to improve access, and implementation of a strategy to ensure retention of health workers in highland areas. Social safeguards policies have been distributed to all implementing units during launching workshops, and the documents have been circulated to all provinces. The MOH's health equity funds provide increased access to public health services by the poor, and this scheme is being expanded. Outreach activities have been implemented in all villages: these help to promote public health services for both prevention and cure, and bring some specific services such

immunization and nutrition directly to the communities. In particular, the new internal contracting modality includes community participation as a means to promote health service utilization and coverage, and this has been implemented by all internally contracted ODs, the results of which will be monitored through regular quarterly meetings. The MOH has approved the construction of additional new Health Centers under Pooled Fund to serve isolated ethnic minority communities in Mondolkiri, Ratanakiri, and Preah Vihear provinces. These health centers are fixed locations to provide outreach activities to tribal communities who have financial constraints and access barriers to availing of health center services.

The second phase of consultations with indigenous peoples and a social assessment were conducted and the draft report reviewed by the MOH. It is currently under finalization by the NGO recruited for the task.

#### **6.4 ENVIRONMENTAL SAFEGUARDS**

Currently, environmental safeguards are ensured as an integral part of HF design work. Confirmation for each site is made to ensure that there is no adverse environmental impact in the vicinity. All HCs possess medium size incinerators with high chimneys that can manage to dispose of the solid waste properly. For Referral Hospitals, there is a waste collection system from the city for non-medical solid waste. There is also the drainage system of the city to drain the rain water, and non-contaminated water into the main system. The remaining wastes that may be hazardous to a HF's neighbors are supposed to be disposed of in septic tanks with two compartments or to be burned them in the high chimney incinerators.

In health facilities where water tests showed contamination by iron, manganese, etc., signs to this effect are installed clearly marked in the local script with: *<The water is only for washing or bathing, do not drink> or <Do not drink the water unless you boil it>*,etc.

Drainage system has also been provided with soak away system to treat the sewage under evaporation process before dumping in the low land area for all drilled wells or hand-dug wells in the HCs and RH compounds. MOH is committed to carry out efforts to address any concerns relating to water supply provided at health facilities and institute remedial measures where required and educate community members in situations where elevated arsenic levels are discovered in sources of water supply.

The Environmental Management Plan was updated by the MOH on 20 January, 2014 and submitted to WB.

**WATER AND SANITATION**
**TABLE 54**

#	Province	Drill Well (Nos.)	Motor Pump (Nos.)				Solar Panels (Sets)		Incinerator (Nos.)	Dump Pit (Nos.)	Toilet & Bath (Nos.)	25 m <sup>3</sup> RC Water Tank (Nos.)	1000 s/s Tank (Nos.)
			Submersible		Centrifugal		Motor Pump	Lighting					
			Urban supply	Solar energy	Urban supply	Solar energy	Centrifugal	Lighting					
1	Banteay Meanchey	1	9	2	4	4	4	6	7	17	10	11	9
2	Battambang	8	10	3	1	0	0	3	11	12	12	6	9
3	Kg Cham	12	14	14	1	1	1	19	19	28	16	10	20
4	Kg Chhnang	3	2	6	0	2	2	11	4	10	9	4	1
5	Kg Speu	5	9	3	0	0	0	4	6	14	4	8	8
6	Kg Thom	9	5	6	2	0	0	6	4	4	2	5	7
7	Kampot	2	4	4	4	0	0	5	4	8	4	7	8
8	Kandal	5	4	2	1	0	0	3	10	11	9	3	2
9	Koh Kong	0	0	0	0	0	0	0	0	0	0	0	0
10	Kratie	1	2	2	0	0	0	4	3	4	5	2	0
11	Kep	1	2	0	0	0	0	0	0	2	0	1	0
12	Mondulkiri	0	0	1	0	0	0	3	0	0	3	0	2
13	Oddar Meanchey	1	0	3	0	0	0	3	2	0	1	3	1
14	Phnom Penh	0	0	0	0	0	0	0	0	0	0	0	0
15	Preah Vihear	0	1	8	0	0	0	1	9	8	2	6	8
16	Prey Veng	9	4	18	0	0	0	19	3	23	14	7	3
17	Pailin	0	0	0	0	0	0	0	0	0	0	0	0
18	Pursat	1	1	1	2	0	0	0	5	8	4	4	0
19	Rattankiri	0	1	3	0	0	0	3	0	2	4	0	1
20	Siem Reap	2	1	9	1	1	1	6	11	15	9	10	6
21	Preah Sihanouk	0	0	0	0	0	0	0	0	0	0	0	0
22	Stung Treng	1	1	0	0	0	0	0	0	0	1	0	1
23	Svay Rieng	2	1	14	0	0	0	5	4	15	7	1	13
24	Takeo	7	13	4	4	0	0	0	1	10	3	12	9

**6.5 INVOLUNTARY RESETTLEMENT**

The proposed construction works are at sites of existing health facility locations that are endorsed by valid land titles signed by different levels of local authorities to ensure that the

land was not obtained by force or through eviction or through confiscation of any farming land currently in use. No resettlement issues occurred during the course of CW construction over this reporting period due to the fact that RHs are at existing public sites with clear boundaries and clear land titles. Health centers and health posts are also at existing public sites reserved for construction, according to the MOH's own Health Coverage Plan. Some sites need to be preserved to prevent neighbors from encroaching where the land has become lucrative, particularly in urban areas.

A resettlement policy (A Framework for Land Acquisition Policy and Procedures) laying out the process in case land acquisition is required was prepared at the time of HSSP2 design. This was updated in January, 2014 and submitted to WB for review.

MOH has considered public land acquired for the construction to be an important pre-condition for construction. Problems of land ownership and defined land boundaries during construction were not encountered at this stage due to constant warnings from the MOH that a land title document at least certified (as a minimum requirement) by the local commune chief, district chief or even provincial governor should be produced before an HF facility is considered for construction. Any new land acquisitions to build new health centers and health posts newly created by the MOH will need to meet this pre-condition to be approved. This implies that any use of any public open land needs to be endorsed by different levels of local authorities, along with the thumb prints of all neighbors surrounding the patch of land.

## **6.6 PROCUREMENT**

TABLE 55

GOODS

Contract Package No.	Description of Contract Package	Total Estimated Cost (USD)	Minors of Procurement (ICB/NCB/Shopping etc.)	Demands Preference (ICB/Shopping only)	Review by Bank	Implementing Agency/Name	Plan vs Actual	Prepare technical inputs	Receipt of technical inputs from PIA	Technical input/submit to PIA	Completion of draft Bid Docs	Submit Bid Docs to meeting	Bid Approval by PRC	Bid issue date	Bid closing date & opening	Completion of BER	Submit BER for PRC meeting and Approval	Submit BER for the Bank's NOL	Receipt of Bank NOL	Notification of Award signature	Contract signature	Company's Name	Actual Contract Value US\$	Contract Start Date	Estimated Contract End Date	Contract Submitted to WB	Comment	
HSS/P/2011/HC B/G/SHO09	Distilled water for 30 HCs and 3 RBs (delivery instruments sterilize) for Sway Reag Province)	18,000	NS	No	Post	MOH	Original Plan	20-Jan-11	27-Jan-11	N/A	28-Jan-11	28-Jan-11	04-Feb-11	05-Feb-11	07-Mar-11	14-Mar-11	15-Mar-11	N/A	N/A	29-Mar-11	12-Apr-11	N/A	12-Apr-11	27-May-11	N/A	N/A		
HSS/P/2011/HC B/G/SHO03	Mirco&Biometers for Laboratory (Biochemistry Analyzer 3000, 2, Automatics, 4-Microscope Premium, 1-Microscope Standard, 2-Microscope Mass one Chair, 6-Electrolyte count 60TS, Ionogram Electrolyte Plus Analyzer 8-Flu Reader Single Plus, 50mla Reader IS to Advanced Venipuncture, 300mla Reader, 30mla Reader for UHS-TSMC	54,945	NCB	No	Post	IPA	Original Plan	N/A	N/A	N/A	15-Feb-13	N/A	N/A	N/A	N/A	10-Apr-13	17-Apr-13	N/A	N/A	01-May-13	08-May-13	N/A	N/A	08-May-13	7-Jul-13	N/A	N/A	Read by IPA
HSS/P/2011/HC B/G/SHO04	Refrigerator for 175 HCs & 20 RBs and 3 Provincial Hospitals (Lot-1 & Lot-2)	874,919	ICB	Yes	Prior	IPA	Original Plan	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	01-Oct-12	08-Oct-12	N/A	N/A	08-Oct-12	30-Dec-12	N/A	N/A	Contract was award for Lot-1, but rebid Lot2
HSS/P/2011/HC B/G/SHO05	Refrigerator for 175 HCs & 20 RBs and 3 Provincial Hospitals (Lot-2)	179,925	ICB	Yes	Prior	IPA	Original Plan	N/A	N/A	N/A	08-Oct-12	15-Oct-12	25-Oct-12	N/A	28-Dec-12	27-Jan-13	27-Jan-13	10-Feb-13	N/A	17-Feb-13	N/A	V.S.V Trading Co. Ltd	491,847.85	18-Feb-13	26-Feb-13	N/A	N/A	
HSS/P/2011/HC B/G/SHO06	Medical equipment for 175 HCs & 20 RBs and 3 Provincial Hospitals (Lot-2)	6,297,000	ICB	Yes	Prior	IPA	Original Plan	N/A	N/A	N/A	15-Oct-12	25-Oct-12	N/A	N/A	28-Dec-12	27-Jan-13	27-Jan-13	10-Feb-13	N/A	17-Feb-13	N/A	Pidana Co., Ltd	156,444.00	03-Mar-13	09-Jun-13	N/A	N/A	Contract was award for Lot-1, but rebid Lot2
HSS/P/2011/HC B/G/SHO07	Medical equipment for 175 HCs & 20 RBs and 3 Provincial Hospitals (Lot-2)	4,046,720	ICB	Yes	Prior	IPA	Original Plan	N/A	N/A	N/A	01-Aug-12	01-Aug-12	01-Aug-12	09-Aug-12	19-Oct-12	17-Oct-12	18-Nov-12	02-Dec-12	N/A	09-Dec-12	N/A	Enriching Co., Ltd	817,921.10	28-Jun-13	12-Feb-13	N/A	N/A	Lot2&Lot4
HSS/P/2011/HC B/G/SHO08	Medical equipment for 175 HCs & 20 RBs and 3 Provincial Hospitals (Lot-2)	40,000	NS	No	Post	MOH	Original Plan	20-Mar-12	27-Mar-12	03-Apr-12	10-Apr-12	17-Apr-12	24-Apr-12	24-Apr-12	08-May-12	17-Feb-12	24-Feb-12	02-Mar-12	N/A	05-Mar-12	08-Mar-12	N/A	N/A	08-Mar-12	7-May-12	N/A	N/A	Awaiting design by RDC
HSS/P/2011/HC B/G/SHO09	Medical equipment for 175 HCs & 20 RBs and 3 Provincial Hospitals (Lot-2)	1,195,600	ICB	Yes	Prior	IPA	Original Plan	09-Mar-13	16-Mar-13	23-Mar-13	30-Mar-13	06-Apr-13	20-Apr-13	20-Apr-13	27-Jun-13	27-Jul-13	27-Jul-13	16-Aug-13	N/A	25-Aug-13	N/A	Enriching Co., Ltd	817,921.10	28-Jun-13	12-Feb-13	N/A	N/A	Lot2&Lot4

Contract Package No.	Description of Contract Package	Total Estimated Cost (USD)	Method of Procurement (CB/NS)	Domestic Preference (Yes/No)	Review by Bank	Procurement Agency's Name	Implementing Agency's Name	Plans vs Actual	Prepare Technical Inputs	Receipt of Technical Proposal	Completion of Draft Bid Docs	Submit Draft Bid to Procurement Meeting	Bid Approval by PRC	Bid Issue date	Bid closing date & opening	Completion of BER	Submit BER for PRC Approval	Approval by PRC	Submit BER for Bank's NOL	Receipt of Bank NOL	Notification of Award	Contract signature	Company's Name	Actual Contract Value (\$)	Contract Start Date	Estimated Contract End Date	Contract Submitted To WB	Comment
HSS2/PF/2012N/SG01	MPA Kit for 175 HC and 121HS including Refrigerator	617,000	CB	Yes	Prior	IPA	HCs	Original Plan Current Plan Actual	NA NA NA	NA NA 06-Jun-12	NA NA 12-Jun-12	NA NA 12-Jun-12	NA NA NA	NA NA 15-Jun-12	28-Apr-12	30-Oct-12	NA	NA	10-Oct-12	24-Dec-12	25-Dec-12	Envisioning Co., Ltd	676,107.33	27-Dec-12	23-May-13	10-Jan-13		
To be Design	Equipment material for water supply and sanitation	600,000	NS	No	Post	SOAs	HCs	Original Plan Current Plan Actual	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	Awaiting design by SOG
HSS2/PF/2012N/SG02	Solar Panels for 16 HC's	46,000	NS	No	Post	MOH	HCs	Original Plan Current Plan Actual	6-Dec-12 NA NA	NA NA NA	13-Dec-12 21-Feb-13 NA	20-Dec-12 28-Feb-13 NA	27-Dec-12 7-Mar-13 NA	26-Dec-12 8-Mar-13 26-Apr-13	11-Jan-13 22-Mar-13 10-May-13	18-Jun-13	25-Jun-13	1-Feb-13	NA	NA	08-Feb-13	11-Feb-13	NA	NA	11-Mar-13	11-Mar-13	11-Mar-13	N/A
HSS2/PF/2012N/SG03	Digital Camera 8 units & Voice Recorder 1 unit	4,000	NS	No	Post	MOH	SOA	Original Plan Current Plan Actual	29-Apr-12 NA NA	NA NA NA	5-Sep-12 NA 25-Oct-12	12-Sep-12 NA 26-Oct-12	19-Sep-12 NA 26-Oct-12	20-Sep-12 NA 1-Nov-12	20-Sep-12 NA 1-Nov-12	4-Oct-12	18-Oct-12	NA	NA	NA	NA	01-Nov-12	NA	04-Nov-12	2-Dec-12	2-Dec-12	2-Dec-12	N/A
HSS2/PF/2012N/SG04	Accessories: Schedules (10); 15 beds (15); 10 chairs (10); 5 tables (5); 2 refrigerators (2 units) and Medical Refrigerators (8 units) for CMS	32,950	NS	No	Post	MOH	CMS & OD	Original Plan Current Plan Actual	28-Nov-12 NA NA	NA NA NA	5-Dec-12 21-Feb-13 NA	12-Dec-12 28-Feb-13 NA	19-Dec-12 7-Mar-13 NA	20-Dec-12 8-Mar-13 22-Mar-13	3-Jan-13	10-Jan-13	23-Nov-12	17-Jan-13	19-Apr-13	NA	NA	31-Jan-13	07-Feb-13	28-Apr-13	10-Jun-13	10-Jun-13	10-Jun-13	N/A
HSS2/PF/2012N/SG05	Iron Box (Metal Cabinet 10 units), Office Desk (27 units), Sewed Chair (7 units), Nylon Tables (5), Bed (4), Delivery (5) units, Wooden Cabinet (10 units) and Meeting Table (12 units)	38,210	NS	No	Post	MOH	ODR	Original Plan Current Plan Actual	3-Dec-12 NA NA	NA NA NA	10-Dec-12 21-Feb-13 NA	17-Dec-12 28-Feb-13 NA	24-Dec-12 7-Mar-13 NA	25-Dec-12 8-Mar-13 22-Mar-13	8-Jan-13	20-Jan-13	5-Feb-13	12-Feb-13	19-Apr-13	NA	NA	19-Feb-13	26-Feb-13	10-Jun-13	10-Jun-13	10-Jun-13	N/A	
HSS2/PF/2012N/SG06	Generator for Pray Chon-Kong Area (0)	4,900	NS	No	Post	MOH	Pr. Chon-Kong Meas OD	Original Plan Current Plan Actual	1-Nov-12 NA NA	NA NA NA	8-Nov-12 11-Feb-13 NA	15-Nov-12 18-Feb-13 NA	22-Nov-12 25-Feb-13 NA	23-Nov-12 28-Feb-13 NA	7-Dec-12	28-Dec-12	4-Jan-13	11-Jan-13	2-Apr-13	NA	18-Jan-13	25-Jan-13	18-Mar-13	4-Mar-13	4-Mar-13	4-Mar-13	N/A	
HSS2/PF/2012N/SG07	Cooking Machine (6 units), Big (1 unit) & DVD unit	2,690	NS	No	Post	MOH	SOA	Original Plan Current Plan Actual	3-Dec-12 NA NA	NA NA NA	10-Dec-12 8-Feb-13 NA	17-Dec-12 15-Feb-13 NA	24-Dec-12 22-Feb-13 NA	25-Dec-12 22-Feb-13 22-Apr-13	1-Jan-13	15-Jan-13	22-Jan-13	29-Jan-13	30-Mar-13	NA	5-Feb-13	13-Apr-13	14-Jun-13	19-Jun-13	19-Jun-13	19-Jun-13	N/A	
HSS2/PF/2012N/SG08	Digital Camera (4 units), TV (4 units) & DVD unit	5,550	NS	No	Post	MOH	SOA	Original Plan Current Plan Actual	3-Dec-12 NA NA	NA NA NA	10-Dec-12 8-Feb-13 NA	17-Dec-12 15-Feb-13 NA	24-Dec-12 22-Feb-13 NA	25-Dec-12 22-Feb-13 22-Apr-13	1-Jan-13	15-Jan-13	22-Jan-13	29-Jan-13	30-Mar-13	NA	5-Feb-13	13-Apr-13	14-Jun-13	19-Jun-13	19-Jun-13	19-Jun-13	N/A	
HSS2/PF/2012N/SG09	Water Pump (6 units)	480	NS	No	Post	MOH	S-Rep OD	Original Plan Current Plan Actual	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA	NA NA NA

Contract Package No.	Description of Contract Package	Total Estimated Cost (USD)	Method of Procurement (ICB/NCB/Single Source, etc.)	Domestic Preference (Yes/No)	Review by Bank (P/B)	Procuring Agency/ Agency's Name	Implementing Agency's Name	Plan vs Actual	Prepare technical inputs	Receipt of all inputs/ Approval by PRC from IPA	Technical inputs/ Proposal send to IPA	Completion of Draft Bid Docs	Submit Draft Bid to PRC meeting	Bid Approval by PRC	Bid issue date	Bid closing date & opening	Completion of BER	Submit BER for PRC meeting Approval	Approval by PRC	Submit BER for the Bank NOL	Receipt of Bank NOL	Notification of Award	Contract signature	Company's Name	Actual Contract Value (US\$)	Contract Start Date	Estimated Contract End Date	Contract Status (N/A/)	Comment		
HSSP/PF/13N/CG/01	Medical Equipment (attached file)	128,474	NCB	No	Post	IPA	SOA	Original Plan	12-Dec-12	28-Dec-12	2-Jun-13	19-Dec-12	26-Dec-12	9-Jun-13	31-Jun-13	2-Mar-13	18-Mar-13	28-Mar-13	30-Mar-13	N/A	N/A	6-Apr-13	13-Apr-13		06-Apr-13	5-Jun-13	N/A				
HSSP/PF/13N/CG/01	Motorcycles 21 units	364,650	ICB		Prior	IPA	SOA	Original Plan	3-Dec-12	17-Dec-12	31-Dec-12	10-Dec-12	17-Dec-12	31-Dec-12	22-Jan-13	8-Mar-13	22-Mar-13	28-Mar-13	5-Apr-13	12-Apr-13	26-Apr-13	12-Apr-13	10-Apr-13		12-Apr-13	11-Jun-13	N/A				
HSSP/PF/13N/CG/02	Office Equipment Laptop (70 units), Desktop (14 units), External Hard Disk (14 units), External Photocopy Machine (1 unit), External Scanner (1 unit), External USB Flash (10 units), External Hard Disk (10 units), External Photocopy Machine (1 unit), External Scanner (1 unit), External USB Flash (10 units), External Hard Disk (10 units)	400,020	ICB	Yes	Prior	IPA	SOAs	Actual	N/A	N/A	19-Mar-13	25-Mar-13	25-Mar-13	4-Apr-13	7-May-13	20-Jun-13	N/A	N/A	N/A	N/A				To Ark Hong Rice Machine Supply Co., Ltd	186,433.00			Lot-1 Laptop Computer			
<b>Additional for AOP 2013</b>																															
HSSP/PF/13N/CG/01	BTL	400,000	Single Source		Prior	MOH	OMI	Current Plan	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A						02-Jul-13	31-Aug-13				
HSSP/PF/13N/CG/02	Furniture for NUDOC	286,600	NCB	Yes	Post	IPA	NLDOC	Original Plan	8-May-13	15-May-13	22-May-13	15-May-13	22-May-13	5-Jun-13	27-Jun-13	11-Aug-13	25-Aug-13	N/A	N/A	N/A						16-Sep-13	16-Nov-13				
HSSP/PF/13N/CG/01	Office Equipment (42 units of Desktop with UPS, 14 units of Laptop, 14 units of External Hard Disk, 14 units of Printer, 14 units of Scanner, 14 units of Photocopy Machine)	81,820	NCB	No	Post	MOH	HEF	Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A						20-Sep-13	14-Nov-13				
HSSP/PF/13N/SG/01	28 units of Motorcycles	46,200	NS	No	Post	MOH	HEF	Current Plan	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A						08-Sep-13	20-Oct-13				
HSSP/PF/13N/SG/02	Furniture (56 units of Office Desk, 36 units of Swivel Chair, 84 units of Stool, 14 units of Storage Cabinet, 14 units of Shelving Cabinet & 14 units of Filing Cabinet), 14 units of Safe and 70 Units of Dust Bin	33,180	NS	No	Post	MOH	HEF	Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A						15-Sep-13	27-Oct-13				
HSSP/PF/13N/SG/03	42 Units of Digital Camera	8,400	NS	No	Post	MOH	HEF	Current Plan	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A						15-Sep-13	27-Oct-13				
HSSP/PF/13N/SG/04	14 Units of Audio Voltage Regulator (AVR) & 66 units of Blanking Fan	6,400	NS	No	Post	MOH	HEF	Current Plan	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A						22-Sep-13	3-Nov-13				



Contract Package No.	Description of Contract Package	Total Estimated Cost (USD)	Method of Procurement (N/A, Direct Contracting, etc.)	Domestic Preference (Yes/No)	Review by Bank (Prior/Post)	Procuring Agency's Name	Implementing Agency's Name	Plan vs Actual	Prepare Technical Inputs	Receipt of all inputs/Approval by PRC from PIA	Technical inputs/Proposal send to PFA	Completion Date Bid to PRC	Submit Bid to PRC meeting	Bid Issue Date	Bid closing date	Completion of BER	Submit BER for PRC Approval	Approval by PRC	Submit BER to Bank NOL	Receipt of Bank NOL	Notification of Award signature	Contract Value US\$	Actual Contract End Date	Estimated Contract End Date	Contract Start Date	Contract End Date	Comment	
HSSP/PF/13N S/G/05	14 sets of Wireless Router	840	NS	No	Post	MOH	HEF	Current Plan	NA	NA	NA	12-Jan-13	15-Jul-13	22-Jul-13	8-Aug-13	29-Aug-13	1-Sep-13	8-Sep-13	N/A	N/A	15-Sep-13	22-Sep-13		22-Sep-13	3-Nov-13		Received from Network from 1,400 to 840	
<b>Plan for Year 2013 (AOP 2013)</b>																												
HSSP/PF-13-LB-G-01	Multi-micronutrient Powders (Multivitamin Powder, 12,900,000 sachets)	352,170	UB	No	Prior	MOH	NMCH C	Current Plan	NA	NA	NA	13-Oct-13	23-Oct-13	8-Oct-13	23-Oct-13	13-Nov-13	16-Nov-13	23-Nov-13	N/A	N/A	30-Nov-13	07-Dec-13			18-Jan-14			
HSSP/PF-13-Direct-G-01	Therapeutic food BP-100 (62,000 boxes/6100)	146,840	Direct Contracting	No	Prior	MOH	NMCH C	Current Plan	NA	NA	NA	15-Nov-13	22-Nov-13	02-Dec-13	09-Dec-13	16-Dec-13	16-Dec-13	22-Nov-13	22-Nov-13	02-Dec-13	16-Dec-13				16-Feb-14			
HSSP/PF-13-IGS-G-01	Medical Equipment (Accelerator including TPS for Russian Hospital)	857,000	ICB	Yes	Prior	MOH	Russia IIT	Current Plan	NA	NA	NA	10-Oct-13	13-Oct-13	20-Oct-13	22-Oct-13	21-Nov-13	12-Dec-13	22-Dec-13	N/A	N/A	20-Dec-13				16-Feb-14			Subject to be approved by MW
HSSP/PF-13-IGS-G-02	Medical Equipment and Material for Eye Health	710,890	ICB	Yes	Prior	MOH	Eye Health	Current Plan	30-Sep-13	10-Oct-13	N/A	17-Oct-13	18-Oct-13	26-Oct-13	27-Oct-13	11-Dec-13	1-Jan-14	2-Jan-14	09-Jan-14	16-Jan-14	19-Jan-14				02-Feb-14			
HSSP/PF-13-IGS-G-03	Solar System for 109 HCAs	299,750	NCB	No	Post	MOH	Health Centers	Current Plan	26-Sep-13	3-Oct-13	NA	10-Oct-13	13-Oct-13	20-Oct-13	22-Oct-13	21-Nov-13	12-Dec-13	22-Dec-13	N/A	N/A	20-Dec-13				05-Jan-14			
HSSP/PF-13-IGS-G-04	Furniture (as attached list)	94,820	NCB	No	Post	MOH		Current Plan	10-Oct-13	17-Oct-13	NA	24-Oct-13	27-Oct-13	3-Nov-13	5-Nov-13	26-Dec-13	28-Dec-13	5-Jan-14	N/A	N/A	12-Jan-14				19-Jan-14			
HSSP/PF-13-IGS-G-05	Office Equipment (as attached list)	117,800	NCB	No	Post	MOH		Current Plan	26-Sep-13	3-Oct-13	NA	10-Oct-13	13-Oct-13	20-Oct-13	22-Oct-13	21-Nov-13	12-Dec-13	22-Dec-13	N/A	N/A	20-Dec-13				05-Jan-14			
HSSP/PF-13-IGS-G-06	Vehicle (1 unit for Center for Mental Health, 2 units for Eye Health Program)	81,000	NCB	No	Post	MOH	OMH & EIT	Current Plan	1-Oct-13	8-Oct-13	NA	15-Oct-13	18-Oct-13	26-Oct-13	27-Oct-13	26-Nov-13	17-Dec-13	20-Dec-13	N/A	N/A	3-Jan-14				10-Jan-14			
HSSP/PF/13N S/G/06	1 Quickbook Accounting Software with 2 Computer Laptops	5,600	NS	No	Post	MOH	HSP2	Current Plan	22-Oct-13	29-Oct-13	NA	1-Nov-13	4-Nov-13	11-Nov-13	13-Nov-13	28-Nov-13	19-Dec-13	22-Dec-13	N/A	N/A	5-Jan-14				12-Jan-14			
HSSP/PF/13N S/G/07	Air-conditioner (26 units)	39,200	NS	No	Post	MOH	OAS & RTCs	Current Plan	8-Oct-13	15-Oct-13	NA	19-Oct-13	21-Oct-13	28-Oct-13	30-Oct-13	14-Nov-13	5-Dec-13	8-Dec-13	N/A	N/A	22-Dec-13				29-Dec-13			
HSSP/PF/13N S/G/08	Sound System (1 set for RTC BB & 1 set for RTC St. Treng)	5,000	NS	No	Post	MOH	RTCs	Current Plan	8-Oct-13	15-Oct-13	NA	19-Oct-13	21-Oct-13	28-Oct-13	30-Oct-13	14-Nov-13	5-Dec-13	8-Dec-13	N/A	N/A	22-Dec-13				29-Dec-13			
HSSP/PF/13N S/G/09	1 unit of Coffee Maker Machine for HSP2 & 1 unit of Refrigerator & 1 unit of Hot & Cold Water for OCH	2,850	NS	No	Post	MOH	HSP2	Current Plan	1-Oct-13	8-Oct-13	NA	11-Oct-13	14-Oct-13	21-Oct-13	23-Oct-13	30-Oct-13	6-Nov-13	9-Nov-13	N/A	N/A	23-Nov-13				26-Nov-13			
<b>Plan 2013 for 12 MOH Clinic (AOP 2013)</b>																												
HSSP/PF-13-NCS-G-06	Material and Medical Equipment	99,290	NCB	No	Post	MOH	PMD	Current Plan	20-Sep-13	27-Sep-13	NA	4-Oct-13	7-Oct-13	14-Oct-13	16-Oct-13	15-Nov-13	6-Dec-13	9-Dec-13	N/A	N/A	23-Dec-13				30-Dec-13			
HSSP/PF/13N S/G/10	Office Equipment (Detail as attached list)	30,800	NS	No	Post	MOH	PMD	Current Plan	23-Sep-13	30-Sep-13	NA	3-Oct-13	6-Oct-13	13-Oct-13	15-Oct-13	30-Oct-13	20-Nov-13	23-Nov-13	N/A	N/A	7-Dec-13				14-Dec-13			

Contract Package No.	Description of Contract Package	Total Estimated Cost (USD)	Method of Procurement (ICB/BID/Shopping etc.)	Domestic Preference (for ICB only)	Review by Bank	Procuring Agency's Name	Implementing Agency's Name	Plan vs Actual	Prepare technical inputs	Receipt of input/Approval by PRC from PIA	Technical input/Proposal send to IPA	Completion of Draft Bid Docs	Submit Draft Bid to PRC meeting	Bid Approval by PRC	Bid issue date	Bid closing date & opening	Completion of BER	Submit BER for PRC meeting Approval	Approval by PRC	Submit BER for the Bank's NOL	Receipt of Bank NOL	Notification of Award	Contract signature	Company's Name	Actual Contract Value (\$)	Contract Start Date	Estimated Contract Bid Date	Contract Bid Submitted to WB	Comment		
HSSP/RF/13N S/G/11	Furniture (Detail as attached list)	23,580	NS	No	Post	MOH	PMD	Current Plan Actual	27-Sep-13	4-Oct-13	N/A	7-Oct-13	10-Oct-13	17-Oct-13	19-Oct-13	3-Nov-13	24-Nov-13	27-Nov-13	4-Dec-13	N/A	N/A	11-Dec-13	18-Dec-13			29-Jun-14					
HSSP/RF/13N S/G/12	Refrigerator (12 units)	3,120	NS	No	Post	MOH	PMD	Current Plan Actual	26-Sep-13	3-Oct-13	N/A	6-Oct-13	9-Oct-13	16-Oct-13	18-Oct-13	25-Oct-13	15-Nov-13	18-Nov-13	25-Nov-13	N/A	N/A	2-Dec-13	09-Dec-13			20-Jun-14					
HSSP/RF/13N S/G/13	Air-conditioners (24 units)	12,000	NS	No	Post	MOH	PMD	Current Plan Actual	26-Sep-13	3-Oct-13	N/A	6-Oct-13	9-Oct-13	16-Oct-13	19-Oct-13	25-Oct-13	15-Nov-13	18-Nov-13	25-Nov-13	N/A	N/A	2-Dec-13	09-Dec-13			20-Jun-14		Will be procured according to the remaining budget from the remaining			
HSSP/RF/13N S/G/14	Paper (60 boxes, b1/09Aam)	1,400	NS	No	Post	MOH	PMD	Current Plan Actual	30-Sep-13	7-Oct-13	N/A	10-Oct-13	13-Oct-13	20-Oct-13	22-Oct-13	29-Oct-13	19-Nov-13	22-Nov-13	29-Nov-13	N/A	N/A	6-Dec-13	13-Dec-13			24-Jun-14					
	White Board (12 units)	420	Quotation	No	Post	MOH	PMD	Current Plan Actual		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A			N/A					
<b>Plan 2013 for SOAs for Budget Year 2012</b>																															
To be defied by each SOAs	Motorcycle (Detail as attached list)	226,350	NS	No	Post	SOAs	SOAs	Current Plan Actual																							
To be defied by each SOAs	Air-conditioner (Detail as attached file)	5,400	NS	No	Post	SOA	SOA	Current Plan Actual																							
To be defied by each SOAs	Office Furniture (Detail as attached list)	24,895	NS	No	Post	SOAs	SOAs	Current Plan Actual																							
To be defied by each SOAs	Office Equipment (Detail as attached list)	128,800	NS	No	Post	SOAs	SOAs	Current Plan Actual																							
To be defied by each SOAs	Medical Equipment (Detail as attached list)	75,720	NS	No	Post	SOAs	SOAs	Current Plan Actual																							
To be defied by each SOAs	Laundry Machine (Detail as attached list)	6,000	NS	No	Post	SOAs	SOAs	Current Plan Actual																							
To be defied by each SOAs	Solar Power (Detail as attached file)	6,000	NS	No	Post	SOAs	SOAs	Current Plan Actual																							
To be defied by each SOAs	1 unit of television and 1 unit of DVD Player (Detail as attached file)	1,350	NS	No	Post	SOA	SOA	Current Plan Actual																							
<b>Equipment and Material for Cervical Cancer Screening</b>																															
To be defied by each SOAs	Medical equipment and material (Detail as attached list)	8,710	NS	No	Post	SOA	SOA	Current Plan Actual																							
<b>TOTAL GOODS</b>		<b>21,143,928</b>																													

WORKS

TABLE 56

Contract Package No.	Description of Contract Package	Total Estimated Contract Cost (USD)	Method of Procurement (ICB/NCB/Shopping etc.)	Domestic (for ICB only) Yes/No	Review by Bank	Procuring Agency's Name	Implementing Agency's Name	Plan w/ Actual	Pre-qualify technical inputs	Receipt of technical inputs/ Approvals from PFA	Technical inputs/ Proposals received by PFA	Completion of draft Bid Docs	Submission of Bid Docs to PRC meeting	Bid Approval by PRC	Submittal Bid Docs to Bank for NOL	Receipt of Bid Docs from Bank NOL	Bidding and Bid Issuance & opening	Completion of PRC meeting and Approval	Submittal PRC meeting and Approval	Approval by PRC	Submittal PRC for Bank's NOL	Receipt of Bank NOL	Notification of Award	Contract signature	Company's Name	Actual Contract Value (US\$)	Contract Start Date	Estimated Contract End Date	Contract Submitted to WB	Comment				
HSR/PP/12/NCB-W01	Construction of 83 additional delivery rooms, the remaining signed for bid 1, with 28 ADR) signed for bid 1, with 28 ADR)	\$91,029,043	ICB	Yes	Prior	BPA	HEC	Original Plan Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	66,072,67	12-Oct-12			OC-P01, The remaining of bid 1, with 28 ADR) signed for bid 1, with 28 ADR)					
HSR/PP/12/NCB-W02	Construction of 83 additional delivery rooms, the remaining signed for bid 1, with 28 ADR) signed for bid 1, with 28 ADR)	\$1,126,962,92	NCB	No	Prior	BPA	HEC	Original Plan Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	22-Aug-12	N/A	N/A	OC-P02, revised the remaining of bid 2 & bid 3 to NCB, 13 bids				
HSR/PP/12/NCB-W03	Construction of 60 HCs (40-1 to 40-7), Contract signed for bid 1, with 28 ADR) signed for bid 1, with 28 ADR)	\$570,000,00	NCB	Yes	Prior	BPA	HEC	Original Plan Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	23-May-13	23-May-13	23-May-13	23-May-13	23-May-13	The remaining of bid 2 & bid 3, two bids			
HSR/PP/12/NCB-W04	Construction of 1 HC																																	
HSR/PP/12/NCB-W05	Construction of 2 HCs																																	
HSR/PP/12/NCB-W06	Construction of 2 HCs																																	
HSR/PP/12/NCB-W07	Construction of 2 HCs																																	
HSR/PP/12/NCB-W08	Construction of 1 HC																																	
HSR/PP/12/NCB-W09	Construction of 60 HCs (the remaining of bid 2 & bid 6)	\$112,960,00	NCB	No	Prior	BPA	HEC	Original Plan Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
To be Design for HCs	Water supply and sanitation for HCs	\$1,400,000,00	NS	No	Prior	SOA's	HEC	Original Plan Current Plan Actual																										
HSR/PP/12/NCB-W10	Renovation new of 13 RHs	\$3,135,000,00	ICB	Yes	Prior	IPAMORH	HEC	Original Plan Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
HSR/PP/12/NCB-W11	Small work	\$2,000,000	NS	No	Prior	MOH	HEC	Original Plan Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Additional for AOP 2013																																		
HSR/PP/12/NCB-W12	Upgrade Clean Room Area of NUDOC	\$1,750,371,00	ICB	Yes	Prior	BPA	NUDOC	Original Plan Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Revised estimate cost from \$800,000 (NOD) increase to \$1,750,371 (ICB)

Contract Package No.	Description of Contract Package	Total Estimated Cost (USD)	Method of Procurement (Shopping etc)	Domestic Preference (Yes/No)	Review by Bank	Presenting Agency's Name	Implementing Agency's Name	Plan vs Actual	TORs scheduled due by IA	Receipt of technical inputs (TOR) by PRC meeting	Completion of Submit draft TOR/ Proposal	Submittal of TOR/ Proposal	Receipt of Bank NOI	Approval by PRC meeting and PRC Approval	Submit HBR Bank's NOI	Notification of Award	Contract Signature	Company's Name	Contract Value (USD)	Actual Contract Start Date	Estimated Contract End Date	Signed Contract Submitted to WB	Comment
HSP2/011/PP/CS/SC	Construction of Banker and Specific Dose, Water, condition and Removal of existing radition source (g-shab)	851,000.00	NCB	No	Prior	MOH	Current PMD/Resistan Hospital Actual	Original Plan Current Plan	NA	NA	26-Nov-13	26-Nov-13	NA	26-Nov-14	27-Jan-14	05-Feb-14			12-Feb-14	29-Mar-14			Subject to be approved by WB
HSP2/013/NS/WB	Renovation of I.R.C.D Clinic	318,000.00	NS	No	Post	MOH	Current PMD Actual	Original Plan Current Plan	NA	NA	26-Nov-13	26-Nov-13	NA	26-Nov-14	27-Jan-14	05-Feb-14			12-Feb-14	29-Mar-14			
TOTAL		56937,796.52																					

**INDIVIDUALS**

**TABLE 57**

Contract Package No.	Description of Contract Package	Total Estimated Cost (USD)	Method of Procurement (OC/RS/RSU/CS etc)	Review by Bank	Presenting Agency's Name	Implementing Agency's Name	Plan vs Actual	TORs scheduled due by IA	Receipt of technical inputs (TOR) by PRC meeting	Completion of Submit draft TOR/ Proposal	Submittal of TOR/ Proposal	Receipt of Bank NOI	Approval by PRC meeting and PRC Approval	Submit HBR Bank's NOI	Notification of Award	Contract Signature	Company's Name	Contract Value (USD)	Actual Contract Start Date	Estimated Contract End Date	Signed Contract Submitted to WB	Remark	
HSP2/001/1PP/CS/SC	Medical Equipment Specialist	10,000	IC	Prior	MOH	DMC& HSP2	Original Plan Current Plan	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	
HSP2/001/2PP/CS/SC	1 National Procurement Assistant	12,000	IC	Post	MOH	HSP2	Original Plan Current Plan	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	
HSP2/002/2PP/CS/SC	1 National Procurement Assistant	12,000	IC	Post	MOH	HSP2	Original Plan Current Plan	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	
HSP2/003/2PP/CS/SC	1 International Procurement Consultant	10,200	IC	Prior	MOH	HSP2	Original Plan Current Plan	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	Process of registration
<b>Additional for ROP 2013</b>																							
HSP2/001/3PP/CS/SC	1 National Procurement Officer	13,200	IC	Prior	MOH	HSP2	Original Plan Current Plan	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	
HSP2/002/3PP/CS/SC	1 National Planning, Monitoring and Development Officer	20,400	IC	Post	MOH	HSP2	Original Plan Current Plan	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	
HSP2/005/3PP/CS/SC	Performance Management Officer	15,900	IC	Post	MOH	HSP2	Original Plan Current Plan	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	
<b>Contract extra for Individual Consultant</b>																							
01SIC/09-HSP2-Pooled Fund	Chief Financial Management Officer	9,600	Contract Extra km	Prior	MOH	HSP2	Current Plan Actual	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	Current form supplement with supply 31Mar-14
01SIC/09-HSP2-Pooled Fund	Senior Financial Management Officer	4,095	Contract Extra km	Prior	MOH	HSP2	Current Plan Actual	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	Current form supplement with supply 31Mar-14
01SIC/09-HSP2-Pooled Fund	Senior Financial Management Officer	4,095	Contract Extra km	Prior	MOH	HSP2	Current Plan Actual	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	Current form supplement with supply 31Mar-14
01SIC/09-HSP2-Pooled Fund	Post Fund Accounting Assistant	1,755	Contract Extra km	Post	MOH	HSP2	Current Plan Actual	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	Current form supplement with supply 31Mar-14

Plan vs Actual	TORs submitted date by IA	Receipt of technical inputs (TOR) /Approval by PRC from IA	technical inputs (TOR), Proposal send to IPA	Submit EOI/ TOR for Bank NOL	Receive the Bank NOL	EOI published	EOI closing date	Prepare shortlist	Approval of shortlist by PRC	Submit Shortlist for the Bank NOL To Negotiate a contract	Receipt of Bank NOL for shortlist	Invite consultants to negotiate the contract	Submit the draft negotiated contract for the Bank NOL	Receipt of Bank NOL to the draft negotiated contract	Estimated Contract signature Date	Contract Started	Consultant's Name	Contract Amount (US\$)	Estimated Contract End Date	Signed Contract Submitted to WB	Remark
Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1-Apr-14	Ms. Seang Sophorn		30-Jun-14		Current fourth supplement contract with salary \$553/month, end 31Mar/14
Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1-Dec-13	Ms. Heng Kim Heang		30-Jun-14		Current third supplement contract with salary \$488/month, end 30Nov/13
Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1-Dec-13	Ms. Pal Vannearreak		30-Jun-14		Current third supplement contract with salary \$488/month, end 30Nov/13
Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1-Dec-13	Ms. Chea Ratana		30-Jun-14		Current second supplement contract with salary \$462/month, end 30Nov/13
Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1-Dec-13	Mr. Pim Munyrbavro		30-Jun-14		Current second supplement contract with salary \$462/month, end 30Nov/13
Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	17-Sep-13	Mr. Lak Sumbly		30-Jun-14	24-Sep-13	Current contract with salary \$1,150/month, end 16Sep/13
Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	12-Jun-13	Mr. Phiang Phoum		30-Jun-14	19-Jun-13	Current contract with salary \$900/month, end 18Jun/14
Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	12-Jun-13	Mr. Bun Sangvar		30-Jun-14	19-Jun-13	Current contract with salary \$900/month, end 18Jun/14
Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	7/1/2014	Mr. Vijay		30-Jun-14		Current fourth supplement contract with salary \$8,827/month, end 30Jun/14
Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	17-Jan-14	Mr. Heng Samtha		30-Jun-14	24-Jan-14	Current third supplement contract with salary \$948/month, end 30Jan/14
Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1-Feb-14	Dr. Peng Kok		30-Jun-14	8-Feb-14	Current third supplement contract with salary \$1,138/month, end 31Jun/14
Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1-Apr-14	Ph. Chan Phal		30-Jun-14	8-Apr-14	Current fourth supplement contract with salary \$962/month, 31Mar/14
Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1-Apr-14	Ph. Chen Sok Meng		30-Jun-14	8-Apr-14	Current fourth supplement contract with salary \$962/month, 31Mar/14
Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1-Jun-14	Mr. Duong Lot		30-Jun-14		Current fourth supplement contract with salary \$1,298/month, end 30Jun/14

Plan vs Actual	TOR submitted date by IA	Receipt of technical inputs (TOR) /Approval by PRC From IA	technical inputs (TOR), Proposals end to IPA	Submit EOI/TOR for Bank NOL	Receive the Bank NOL	EOI published	EOI closing date	Prepare shortlist	Approval of shortlist by PRC	Submit Shortlist for the Bank NOL To Negotiate a contract	Receipt of Bank NOL to shortlist	Invite consultants to negotiate the contract	Submit the draft negotiated contract for the Bank NOL	Receipt of Bank NOL to the draft negotiated contract	Estimated Contract signature Date	Contract Started	Consultant's Name	Contract Amount (US\$)	Estimated Contract End Date	Signed Contract Submitted to WB	Remark
Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	25-Jun-14	Mr. Him Phannary		30-Jun-14	2-Jun-14	Current contract with salary \$ 1000/month, end 24/Jun/14
Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	20-Jun-14	Mr. Sao Phalla		30-Jun-14	27-Jan-14	Current fourth supplement contract with salary \$1,420/month, end 19/Jan/14
Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1-Jan-14	Mr. Mom Thanech		30-Jun-14	8-Jan-14	Current fourth supplement contract with salary \$1,310/month, end 31/Dec/14
Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1-Jan-14	Mr. Prak Naly		30-Jun-14	8-Jan-14	Current fourth supplement contract with salary \$1,310/month, end 31/Dec/14
Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1-Jan-14	Mr. Peou Cheyvreak		30-Jun-14	8-Jan-14	Current fourth supplement contract with salary \$1,202/month, end 31/Dec/14
Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	20-Jun-14	Mr. Ngeith Narm		30-Jun-14		Current fourth supplement contract with salary \$735/month, end 09/Jun/14
Current Plan Actual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1-Apr-14	Mr. Huy Chheng Damphleap		30-Jun-14		Current second supplement contract with salary \$380/month, end 31/Mar/14

TABLE 58

Contract Package No.	Description of Contract Package	Total Estimated Cost (USD)	Method of Procurement (QCBS/QBS/CS)	Review by Bank	Project/Implementation Agency Name	Planned Start/Actual Start	Technical Proposal Approved by TOR/ TORs Approved by PA	Receive the Bank NOB	EOI published	EOI closing date	Preparation of abstracts and RFP	Approval of abstracts and RFP by RFP	Submit Bank NOB to the Bank	Receipt of Bank NOB and RFP	RFPs awarded to shortlisted consultants	RFP closing date	Technical evaluation and approval by PIC	Receipt of Bank NOB to TOR	Financial proposal evaluation	Final Evaluation and Ranking	Submit the final proposal to the Bank for its evaluation	Issue commitments for contract	Subcontracting	Receipt of contract	Contract start date	Contract amount (USD)	Signature Date	Contract Status	Comments		
HSP2/QCBS-Cluster 14-1	Recruitment of civil works design and supervision firm	148,200	QCBS	Prior	IPA	Original Plan Current Plan Actual	NA NA NA	20-Jul-12	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	1,245,000.00	NA	NA			
HSP2/PFI/SSC S/W/002	Recruitment of SC Specialist & Diagnostic Program (WHO)	92,560	SS	Prior	MOH	Original Plan Current Plan Actual	NA NA NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	1,084,000.00	NA	NA		Review draft contract	
HSP2/QCBS-Cluster 14	Admin & Management Cost for HIV 2012 - Cluster 14	10,000	QCBS	Prior	MOH	Original Plan Current Plan Actual	NA NA NA	19-Mar-13	2-Apr-13	3-May-13	24-Jun-12	12-Sep-12	4-Oct-12	5-Jan-13	6-Jun-13	27-Jul-13	17-Aug-13	8-Sep-13	16-Oct-13	16-Oct-13	15-Aug-13	21-Aug-13	22-Aug-13	24-Sep-13	NA	0.35M400	NA	NA			
HSP2/QCBS-Cluster 15	Admin & Management Cost for Cluster 15, SSS to BHI	235,000	SSS	Prior	MOH	Original Plan Current Plan Actual	NA NA NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	26,711.00	NA	NA			
HSP2/QCBS-Cluster 15	Admin & Management Cost for Cluster 15, SSS to BHI	8,000	SSS	Prior	MOH	Original Plan Current Plan Actual	NA NA NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	121,155.00	NA	NA			
HSP2/QCBS-Cluster 20	Admin & Management Cost for Shuang Tring - Cluster 20	80,000	QCBS	Post	MOH	Original Plan Current Plan Actual	NA NA NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA			
HSP2/QCBS-Cluster 21	Admin & Management Cost for Kamong Home (Dong Kong Psv) - Cluster 21	80,000	QCBS	Post	MOH	Original Plan Current Plan Actual	NA NA NA	3-Apr-13	17-Apr-13	18-May-13	17-Jun-13	20-Jun-13	21-Jun-13	5-Jul-13	12-Jul-13	11-Aug-13	10-Sep-13	24-Sep-13	1-Oct-13	31-Oct-13	3-Nov-13	17-Nov-13	1-Dec-13	8-Dec-13	NA	NA	NA	NA			
HSP2/QCBS-Cluster 22	Admin & Management Cost for Pray Veng OGS S/wg. Abstr. Neak Leong and Khanday West - Cluster 22	230,000	QCBS	Prior	MOH	Original Plan Current Plan Actual	NA NA NA	3-Apr-13	17-Apr-13	18-May-13	17-Jun-13	20-Jun-13	21-Jun-13	5-Jul-13	12-Jul-13	11-Aug-13	10-Sep-13	24-Sep-13	1-Oct-13	31-Oct-13	3-Nov-13	17-Nov-13	1-Dec-13	8-Dec-13	NA	NA	NA	NA			
HSP2/QCBS-Cluster 23	Admin & Management Cost for Kampong Home (Dong Kong Psv) S/wg. Abstr. Neak Leong and Khanday West - Cluster 23	80,000.00	SSS	Prior	MOH	Original Plan Current Plan Actual	NA NA NA	3-Apr-13	17-Apr-13	18-May-13	17-Jun-13	20-Jun-13	21-Jun-13	5-Jul-13	12-Jul-13	11-Aug-13	10-Sep-13	24-Sep-13	1-Oct-13	31-Oct-13	3-Nov-13	17-Nov-13	1-Dec-13	8-Dec-13	NA	NA	NA	NA			
HSP2/QCBS-Cluster 24	Admin & Management Cost for Bahtaming (Cham Koh) - Cluster 24	80,000	QCBS	Post	MOH	Original Plan Current Plan Actual	NA NA NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA			
HSP2/QCBS-Cluster 25	Admin & Management Cost for O'Beang Ou, Keok Chmya - Cluster 25	230,000	QCBS	Prior	MOH	Original Plan Current Plan Actual	NA NA NA	14-Apr-13	29-Apr-13	29-May-13	28-Jun-13	1-Jul-13	2-Jul-13	16-Jul-13	23-Jul-13	22-Aug-13	21-Sep-13	5-Oct-13	12-Oct-13	11-Nov-13	14-Nov-13	28-Nov-13	28-Nov-13	1-Dec-13	9-Dec-13	NA	NA	NA			
HSP2/SSS-Cluster 27	Admin & Management Cost for Sway Reang - Cluster 27	80,000	SSS	Prior	MOH	Original Plan Current Plan Actual	NA NA NA	12-Aug-12	17-Aug-12	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA		
HSP2/SSS-Cluster 27	Admin & Management Cost for Sway Reang - Cluster 27	110,456	Contract Extension	Prior	MOH	Original Plan Current Plan Actual	NA NA NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	607,246.08	30-Jun-14	NA		Admin & Management SSS/25, Direct benefit 300,021	

Contract Package No.	Description of Contract Package	Total Estimated Cost (USD)	Method of Procurement (OCRS/QRIS/IC/3, etc.)	Review by Bank	Procuring Agency's Name	Progressing Agency's Name	Plan's Budgeting Agency's Actual Num	technical from Proposal	Submit RFP from Bank NOI	Approval of RFP by RFP	Receipt of RFP for the Bank NOI	RFP closing date	Technical proposals received and approved by PRC	Receipt of RFP for the Bank NOI	Final evaluation of RFP	Financial opening	Final evaluation of Quality and Cost	Submit the final evaluation of RFP to the Bank for its information	Issue contract to the contractor	Receipt of Bank NOI signed by contractor	Contract start	Contract's Name	Contract Amount (USD)	Estimated Start/End Date	Signed Contract to Vendor	Comment	
HSP2/HS/SS/HE/16	Admin & Management Cost for Mongkol Bhej Proje...	114,672	Contract Extension	Prior	MOH	HSPP	Original Plan Current Plan Actual	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	14/01/13	14/01/13		Contract extension	
HSP2/HS/SS/HE/17	Admin & Management Cost for...	228,648	Contract Extension	Prior	MOH	HSPP	Original Plan Current Plan Actual	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	30/01/14	30/01/14		Contract extension
HSP2/HS/SS/HE/18	Admin & Management Cost for...	237,954	Contract Extension	Prior	MOH	HSPP	Original Plan Current Plan Actual	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	30/01/14	30/01/14		Contract extension
HSP2/HS/SS/HE/19	Admin & Management Cost for...	507,253	Contract Extension	Prior	MOH	HSPP	Original Plan Current Plan Actual	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	30/01/14	30/01/14		Contract extension
HSP2/SSS/Cluster 1	Admin & Management Cost for...	147,237	Contract Extension	Prior	MOH	HSPP	Original Plan Current Plan Actual	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	30/01/14	30/01/14		Contract extension
HSP2/QRIS/Cluster 2	Admin & Management Cost for...	107,657	Contract Extension	Prior	MOH	HSPP	Original Plan Current Plan Actual	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	30/01/14	30/01/14		Contract extension
HSP2/QRIS/Cluster 3	Admin & Management Cost for...	27,115	Contract Extension	Prior	MOH	HSPP	Original Plan Current Plan Actual	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	30/01/14	30/01/14		Contract extension
HSP2/SSS/Cluster 4	Admin & Management Cost for...	124,845	Contract Extension	Prior	MOH	HSPP	Original Plan Current Plan Actual	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	30/01/14	30/01/14		Contract extension
HSP2/SSS/Cluster 5	Admin & Management Cost for...	67,830	Contract Extension	Prior	MOH	HSPP	Original Plan Current Plan Actual	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	30/01/14	30/01/14		Contract extension
HSP2/QRIS/Cluster 6	Admin & Management Cost for...	125,339	Contract Extension	Prior	MOH	HSPP	Original Plan Current Plan Actual	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	30/01/14	30/01/14		Contract extension
HSP2/QRIS/Cluster 7	Admin & Management Cost for...	147,371	Contract Extension	Prior	MOH	HSPP	Original Plan Current Plan Actual	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	30/01/14	30/01/14		Contract extension
HSP2/QRIS/Cluster 8	Admin & Management Cost for...	286,980	Contract Extension	Prior	MOH	HSPP	Original Plan Current Plan Actual	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	30/01/14	30/01/14		Contract extension
HSP2/QRIS/Cluster 9	Admin & Management Cost for...	79,200	Contract Extension	Prior	MOH	HSPP	Original Plan Current Plan Actual	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	30/01/14	30/01/14		Contract extension
HSP2/QRIS/Cluster 10	Admin & Management Cost for...	1,000,000	OCBS	Prior	IPA	HSPP	Original Plan Current Plan Actual	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	30/01/14	30/01/14		Contract extension



## CHAPTER 7: PROGRAM MONITORING AND EVALUATION

### 7.1 STRENGTHENING HEALTH SERVICE DELIVERY SUPPORT SYSTEMS IN AN INTEGRATED MANNER

#### INTEGRATED SUPERVISION

The Table below reports on integrated supervision (ISC) activities conducted by individual provinces and their ODs during the entire year 2013. As can be seen, a total of 232 visits were conducted from PHDs to ODs versus 370 planned (62.7%), 254 visits from PHDs to RHs versus 386 planned (65.8%), and 5,760 visits from ODs to HCs versus 8,619 planned (66.8%). Overall, a total of 6,246 visits were conducted against 9,375 planned yielding an achievement rate of 66.62%. Detailed reasons with explanations for under-achievement of number of planned visits are listed in the “Comments” column below.

TABLE 59

No	Description	PHD to OD		PHD to RH		OD to HCs		Total		Comment
		Plan	Ach	Plan	Ach	Plan	Ach	Plan	Ach	
1	Banteay Meanchey	24	17	30	15	480	277	534	309	Late Budget, PHD team was busy with other task
2	Battambang	30	8	24	8	323	303	377	319	Team leader at PHD were busy, OD to HCs DPHI need them plan 1 time /trimester
3	Kg Speu	18	10	18	6	600	252	636	268	Budget late, DPHI suggested to implement 1 time/quarter
4	Kg Thom	18	3	18	3	202	244	238	250	Budget Late, PHD remain some budget & provide to Kg Thom OD. DPHI allowed to implement 1 time/ trimester
5	Kampot	24	16	24	16	708	320	756	352	Budget Late, Not enough budget
6	Kep									Late Budget, PHD team was busy.
7	Kratie	12	2	18	3	348	146	378	151	Budget late, It have Flood
8	Odor Meanchey					4	4	4	4	Budget late,
9	Pailin			6	3	62	24	68	27	Budget late to approved and Budget not enough
10	Preah Vihear	6	5	6	5	240	240	252	250	Budget late to approved
11	Pursat	12	5	12	5	336	206	360	216	Budget late. Supervisors were busy outside province
12	Stung Treng					45	24	45	24	OD & RH not be done, due to it is nearby PHD,
13	Kampong Cham	60	40	60	60	1,788	1,341	1,908	1,441	Late approval of the AOP in Q1 and lack of staff
14	Kampong Chhnang	18	7	18	9	218	155	254	171	Delayed release of funding in the first quarter and change from monthly to quarterly supervision
15	Kandal	0	0	0	0	0	0	0	0	HSSP2 funds not used, only national budget
16	Koh Kong	0	0	0	0	144	136	144	136	Not raised in AOP 2013 and OD to HCs used the PBB budget
17	Mondulhiri	4	3	4	3	52	48	60	54	Budget not approved on time in January and difficult roads
18	Prey Veng	42	39	42	39	726	276	810	354	Budget not approved on time in January
19	Preah Sihanouk			0	0	39	38	39	38	Changed from monthly to quarterly ISC supervision. PHD to RH not done because of lack of staff.
20	Phnom Penh	30	28	36	30	348	59	414	117	Late approval of AOP in Q1 and changed from monthly to quarterly ISC visits
21	Ratanakiri	6	2	12	2	132	117	150	121	Staff busy with other tasks; conducted technical supervision visits instead of ISC
22	Svay Rieng	12	9	12	9	456	228	480	246	Late AOP approval in Q1 and no budget conduct for Q4 in 2013
23	Siem Reap	24	8	16	8	924	924	964	940	Late approval of the AOP in the quarter 1 and changed from monthly into

24	Takeo	30	30	30	30	444	398	504	458	quarterly ISC supervision Late budget approval in Q 1, lack of staff, and changed from monthly to quarterly ISC supervision	
<b>Total</b>		<b>370</b>	<b>232</b>	<b>386</b>	<b>254</b>	<b>8,619</b>	<b>5,760</b>	<b>9,375</b>	<b>6,246</b>		

## 7.2 PROGRAM MONITORING ACTIVITIES

TABLE 60

No	Description	Central to PHDs		Central to ODs		Central to RHs		Central to HCs		TOTAL		Comment
		Plan	Ach.	Plan	Ach.	Plan	Ach.	Plan	Ach.	Plan	Ach.	
1	ARI	8	7	8	8	0	0	45	24	61	39	
2	NNP	62	55	72	60	82	82	162	141	378	338	
3	PMTCT									0	0	They used GFATM funding
4	NRPH	65	56	0	0	48	47	55	46	168	149	
5	Dengue	72	24	144	51	72	33	384	142	672	250	
6	Helminth	3	3	3	3	3	3	3	3	12	12	
7	NIP	157	133	157	133	157	133	157	133	628	532	Some activities used GFATM funding
8	NCHP	94	82	93	70	34	22	132	99	353	273	
9	NCTM							73	55	73	55	Monitoring of traditional healers
10	Planning and Health Information (DPHI)	225	197	0	0	0	0	0	0	225	197	Late approval of budget and implementation process complicated leading to implementation started delay.
11	Budget and Finance (DBF)	159	94	0	0	0	0	0	0	159	94	There was late approval of budget and shortage of time and staff rotated
12	Hospital Services (DHS)	41	30	0	0	139	117	28	28	208	175	Lack of transport and travel by bus to many health facilities not possible
13	Preventive Medicine (DPM)	16	16	25	25	23	21	100	82	32	25	Sometimes, transportation means is limited, it is not available for the team to use PHD vehicles for transporting from PHDs to ODs, HCs, and communities. All levels supervised using the Government Budget.
14	Personnel (DP)	9	9	11	11	11	11	52	52	83	83	Not enough human resource to implement all new department functions on SOA and PMAS implementation.
15	Drugs and Food (DDF)	187	187	78	76	51	49	288	282	604	594	Lack of transport and travel by bus to many health facilities not possible and lack of humane resource at the field site.
16	Communicable Disease Control (CDC)	45	30	45	30	13	5	58	46	161	111	Delayed release of budget in Q1 and transport not available sometimes
17	Administration (DA)	156	125	99	72	99	72	0	0	354	269	Public transportation cannot reach HCs and remote ODs, and no receipts available for utilization of motorbikes

18	Human Resource Development (HRD)	24	8	0	0	0	0	0	0	24	8	Delay in Q1 budget, staff was busy with preparations for National Exit Examination at last two quarters, and also new recruitment and exit exam of students at all RTCs are occupied for the last quarter.
19	International Cooperation (DIC)	96	61	0	0	0	0	0	0	96	61	Shortage of staff in terms of number and capacity. Delay of approval of budget in Q1 leading to delay in implementation of some activities. No means of transportation which made it difficult to monitor NGO projects.
20	Internal Audit (DIA)	23	23	37	37	42	42	36	36	138	138	
21	Legislative (DL)	20	20	30	26	0	0	0	0	50	46	Difficult to reach some PHDs and ODs by bus

### 7.3 SERVICE DELIVERY MONITORING GROUP

In contrast to 2012 when no monitoring visits were conducted by SDMG Teams, during this period monitoring visits were conducted per the Table below. Key findings and issues from the visits are recorded below. It should be noted that SOA performance also was monitored through desk review and again at the SOA Annual Review Workshop conducted on 2 March, 2013 and the quarterly workshop on 29 August, 2013. Key issues regarding SOA performance have been included in the SOA Contracting section above.

TABLE 61

Team Number	Province	Date Visited
<b>SDMG Monitoring Team First Visits in 2013</b>		
Team 1	Kampong Cham	No visit
Team 1	Mondulakiri	No visit
Team 2	Ratanakiri	1-4 Jul 2013
Team 2	Preah Vihear	29 Jul-2 Aug 2013
Team 2	Siem Reap	5-9 Aug 2013
Team 3	Prey Veng	31 Jul-2 Aug 2013
Team 3	Otdar Meanchey	5-8 Aug 2013
Team 3	Koh Kong	No visit
Team 4	Takeo	24-28 June 2013
<b>SDMG Monitoring Team Second Visits in 2013</b>		
Team 1	Kampong Cham	17-20 Sep 2013
Team 1	Mondulakiri	10-13 Sep 2013
Team 2	Ratanakiri	no visit
Team 2	Preah Vihear	no visit
Team 2	Siem Reap	no visit
Team 3	Prey Veng	28-30 Nov 2013
Team 3	Otdar Meanchey	20-23 Nov 2013
Team 3	Koh Kong	25-28 Sep 2013
Team 4	Takeo	no visit

#### KEY FINDINGS AND ISSUES NOTED

- In general, PHDs are conducting regular monitoring of SOAs per schedule
- Some PHDs (Takeo and Siem Reap), PRHs (Otdar Meanchey, Takeo, and Mondulakiri) and OD Banlong are still not applying PMAS
- There continue to be delays in submitting complete quarterly reports from some SOAs which leads to delays in release of SDGs

- Medical waste management was found to be very poor at Ponhea Krek RH
- In some health facilities, updated inventory lists were not found, and some did not have job descriptions
- Some SOA ODs such as Siem Reap, Kralanh, and Angkor Chum did not conduct self-assessment on QI; similarly, SOA OD Kirivong did not conduct self-assessment on Organizational Capacity
- SOA PRH Takeo has not set up an emergency contact phone number for RHs and HCs as required under the Contract.

These issues were raised in the SOA Annual Review Workshop on 11 April, 2014. A session was also conducted on the format and schedule of quarterly reports for information of all Commissioners and SOAs.

## **ANNEXES**

**ANNEX A. ADMINISTRATION OFFICIAL CADRE IN 2013**

Institution	Total																												
	4,626	22	280	936	345	8	233	45	11	107	16	0	0	14	1,283	164	23	368	31	231	13	57	8	139	52	65	197		
MoH	479	2	2	134	41	1	82	9	0	18	2	0	0	1	38	4	0	9	0	2	0	0	0	0	62	18	13	43	
1. Central + Municipality																													
MoH																													
1 Leader Level	4	0		4																									
2 Cabinet	4	0																1						1				2	
3 AD	25	0		4	5	1								2				2							4	3		4	
4 DBF	64	0		3	3	2								2	1			3							22	2	9	17	
5 CDC	69	0		24	7	1								30												3		4	
6 DDF	77	0			1	1	61	3																	7			4	
7 DPHI	29	0		15	3									1		1									7			2	
8 HSD	50	0	2	28	5	8	2			3				1				1											
9 HRD	23	0		10	6	1				1				1				1							3				
10 IAD	23	0		6	1	1				2																			
11 DIC	15	0		10										1											13				
12 PD	29	0		7	2			2						1	1					2					3	4	3	4	
13 PWD	26	0		12	3	1				8	1																		
14 LD	12	0		1	1	2				3	1														2	1	1		
15 DG/Administration & Finance	4	0		2		1																				1			
16 DG/Technical Health	14	0		4	3	1	2											1										3	
17 DG/Inspections	11	0		4	1	2				1																2		1	

National Hospital	2,098	10	221	381	105	2	38	8	2	38	6	0	0	8	846	54	12	130	4	99	4	35	5	20	4	16	60
1 Camete Hospital	513	2	98	63	15	1	7	1		2	1			1	209	5	7	38	1	31	1	6	3	9		1	13
2 Mittapheap Khmer-Soviet Hospital	536	3	45	100	36		12	4	2	11	2			3	180	19	1	60		24	3	7		1	1	7	18
3 Kunthak Bopha Hospital	151	1	9	12	6		2								97	5		3		9		2		1		1	4
4 National Pediatric Hospital	366	2	30	68	9		4	2		1				3	199	8		1		19		6		3	1	2	10
5 Preah Angduong Hospital	149	1	6	43	4	1	4	1		16	2			1	47	7		3	1	5		1		1	1	2	3
6 Preah Kosamak Hospital	383	2	33	95	35		9			8	1				114	10	4	25	2	11		13	2	5	1	3	12
<b>Central Level</b>	<b>1,305</b>	<b>6</b>	<b>50</b>	<b>311</b>	<b>90</b>	<b>5</b>	<b>94</b>	<b>23</b>	<b>4</b>	<b>34</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>5</b>	<b>216</b>	<b>26</b>	<b>7</b>	<b>114</b>	<b>2</b>	<b>114</b>	<b>6</b>	<b>18</b>	<b>1</b>	<b>54</b>	<b>25</b>	<b>21</b>	<b>83</b>
1 Cambodian Red Cross	17	0		2	2			1							1									1		1	9
2 CIMS	36	0		1	6		11	2								2				1				3	2	1	7
3 National TB & Leprosy Centre	168	1	1	50	16		8	1	2						54				1	19		5		4	1		6
4 National AIDS Centre	108	1	7	44	10		2	1							16	1		2		6				4	2	2	11
5 NAA	27	0		13	4		1								1									3		2	3
6 National Health Promotion	48	0	2	22	10		2	1							3									6	1	1	
7 National Blood Bank Centre	64	0	1	11	1		4	3							19	1	1			15					4	1	2
8 National Malaria Centre	94	0	1	31	10		5	2	1						14	1				13				3	1	1	11
9 National Traditional Medication Centre	34	0	1	7	4		11	3							1	1								4	1		1
10 NIPH	83	0	1	21	3		6	1							4					27		2		8	3		7
11 Lab of Drug Quality Controlling	36	0				1	20	3							3					2				3		2	2
12 NMCH	340	2	25	66	19		11	3			1				60	15	4	97		12			1	11	2	3	10
13 Pasteur Institute	27	0		10	1		3								4	1				4		2				1	1
14 TSMC	92	0	1	8	1		2	1						5	24	2	2	15	1	8		13			3	2	4
15 UHS	131	1	10	25	3	4	8	1	1	34	1				12	2				7		1		4	5	4	9
<b>Phnom Penh Municipality</b>	<b>744</b>	<b>4</b>	<b>7</b>	<b>110</b>	<b>109</b>		<b>19</b>	<b>5</b>	<b>5</b>	<b>17</b>	<b>6</b>				<b>183</b>	<b>80</b>	<b>4</b>	<b>115</b>	<b>25</b>	<b>16</b>	<b>3</b>	<b>4</b>	<b>2</b>	<b>3</b>	<b>5</b>	<b>15</b>	<b>11</b>

2. Provincial Level	16,042	78	76	1,085	617	1	296	54	12	119	41	76	15	71	4,251	3,223	46	2,366	2,301	229	62	105	20	97	36	131	712
1 Banteay Meanchey PHD	1,026	5	4	65	34	16	16	1	1	9	4	2	1	3	267	230		163	122	15	10	3	6	2	3	3	62
2 Battambang PHD	1,477	7	16	61	63	1	24	5	2	11	4	1	1	1	416	275	1	264	159	15	20	7		4	1	4	121
3 Battambang RTC	52	0		1		1	1	1						3	28		4	10		1						1	2
4 Kampong Cham PHD	1,598	8	11	111	59	26	26	3		13	1	10		4	472	272	3	261	231	18	1	16	3	11	3	20	49
5 Kampong Cham RTC	39	0		2						2	1	3		5	12	1	5	6								2	
6 Kampong Chhnang PHD	631	3	2	38	20	17	17	4	1	6	1	3	2	7	132	173		83	108	12	2	3	1	1	1	4	10
7 Kampong Speu PHD	815	4	3	75	32	15	15	4		4	1	1	1	2	181	237		112	98	15	1	10	1	1	2	3	16
8 Kampong Thom PHD	712	3		46	21	13	13	2	1	6	2	5		1	144	146	1	90	112	16		4	1	10	1	8	82
9 Kampot PHD	980	5	2	54	38	16	16	3		8	2		2	3	285	153	5	170	126	14	1	6	2	3	1	8	78
10 Kampot RTC	47	0		4	1	1	1							5	25	1	5	4									1
11 Kandal PHD	1,165	6	7	122	51	27	27	9	3	12	8	1	2	1	300	156	4	186	149	20	2	14		20	3	4	64
12 Koh Kong PHD	240	1	1	34	6	11	11			3		3	2	3	58	30		39	25	4		2	1	5	2	4	7
13 Kratie PHD	649	3		19	26	7	7	1		2	1	2		4	162	170	1	84	143	5		1		1		4	16
14 Kep PHD	128	1		16	3	6	6			4					21	31	1	15	16	1		3		2	2	1	6
15 Pailin PHD	173	1		25	14	7	7			2	1	4	1	2	34	32		16	13	2				1	1	4	14
16 Monduliri PHD	214	1		9	9	4	4	1		1		3	1	4	63	37		23	37	1				1		4	16
17 Oddor Meanchey	291	1		28	19	10	10	1		1		1		2	69	75		33	42	3					3	3	1
18 Preah Vihea PHD	412	2	3	25	6	12	12		2	2		5	1	1	94	91		40	99	4	2	1	1	4		6	13
19 Prey Veng PHD	1,136	5	4	57	75	13	13	2		8	2	20		1	224	317	2	100	209	19	1	11	6	2	11	52	
20 Pursat PHD	553	3	3	29	19	6	6		1	2	3	1		1	186	61		126	59	8	10	2	1	8	1	5	21
21 Rattanak Kiri PHD	356	2	1	20	7	5	5			2	1	3	1	3	97	93		40	57	4			1	1	1	6	13
22 Siem Reap PHD	855	4	7	55	26	16	16	7	1	4	1	2		2	249	160		142	130	8	8	12		2	3	9	11
23 Preah Sihanouk PHD	340	2	1	36	15	13	13	1		2	2			1	116	47		57	31	6		1	1	1	2	1	6
24 Steung Treng PHD	342	2		25	4	6	6			2	1	1		5	90	69		50	67	3				2	2	3	12
25 Steung Treng RTC	32	0		1		1	1							4	16		2	5	1							2	
26 Svay Rieng PHD	548	3	3	44	20	5	5	4		3	2	3		1	121	173		54	82	9		3		5	1	4	11
27 Takeo PHD	1,231	6	8	83	49	18	18	5		10	3	2		2	389	193	12	193	185	26	4	6	1	6	1	9	26
<b>Total 1 + 2</b>	<b>20,668</b>	<b>100</b>	<b>356</b>	<b>2,021</b>	<b>962</b>	<b>9</b>	<b>529</b>	<b>99</b>	<b>23</b>	<b>226</b>	<b>57</b>	<b>76</b>	<b>15</b>	<b>85</b>	<b>5,534</b>	<b>3,387</b>	<b>69</b>	<b>2,734</b>	<b>2,332</b>	<b>460</b>	<b>75</b>	<b>162</b>	<b>28</b>	<b>236</b>	<b>88</b>	<b>196</b>	<b>909</b>
Total of Females	10,132																										
Total of Males	10,536																										







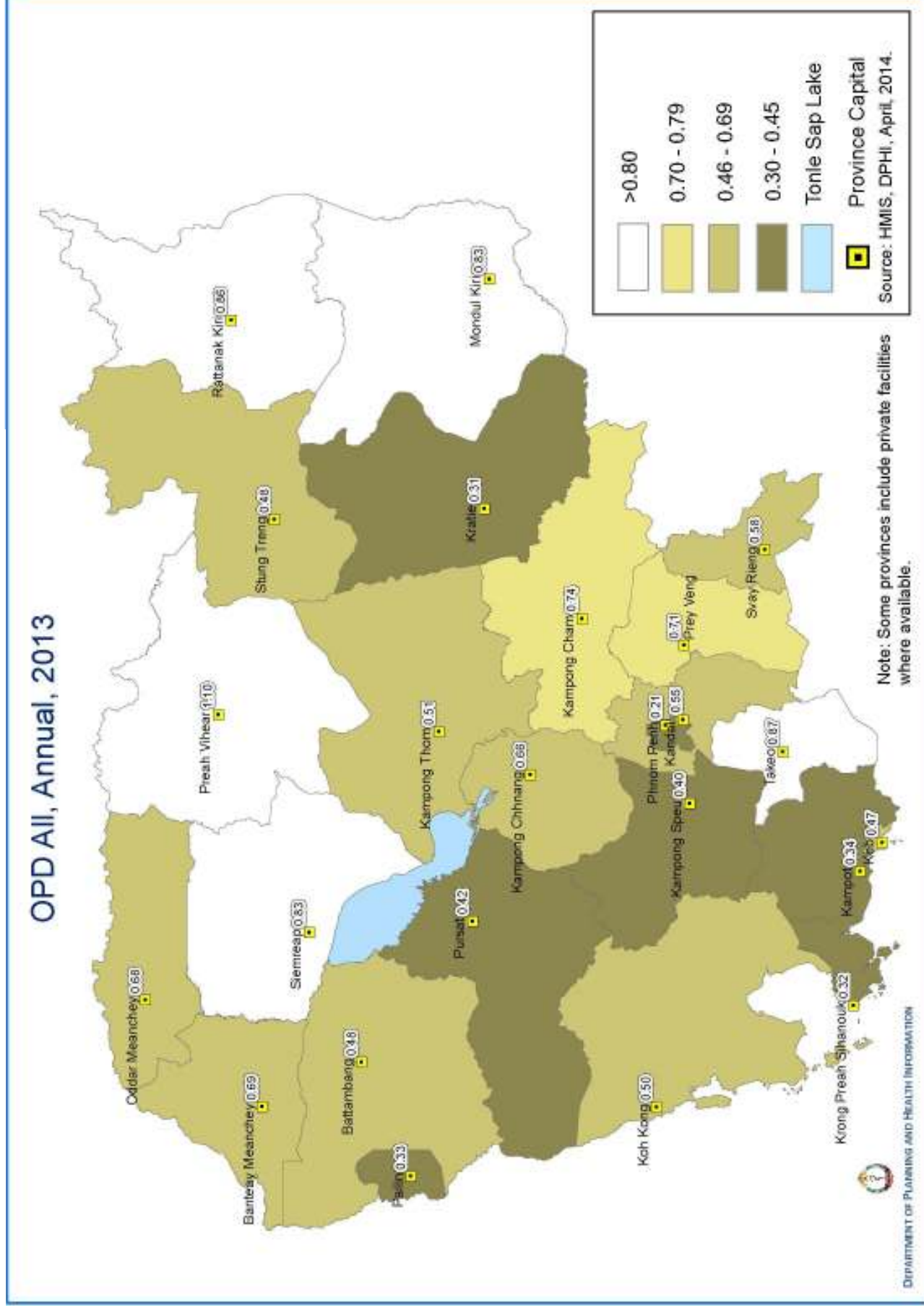




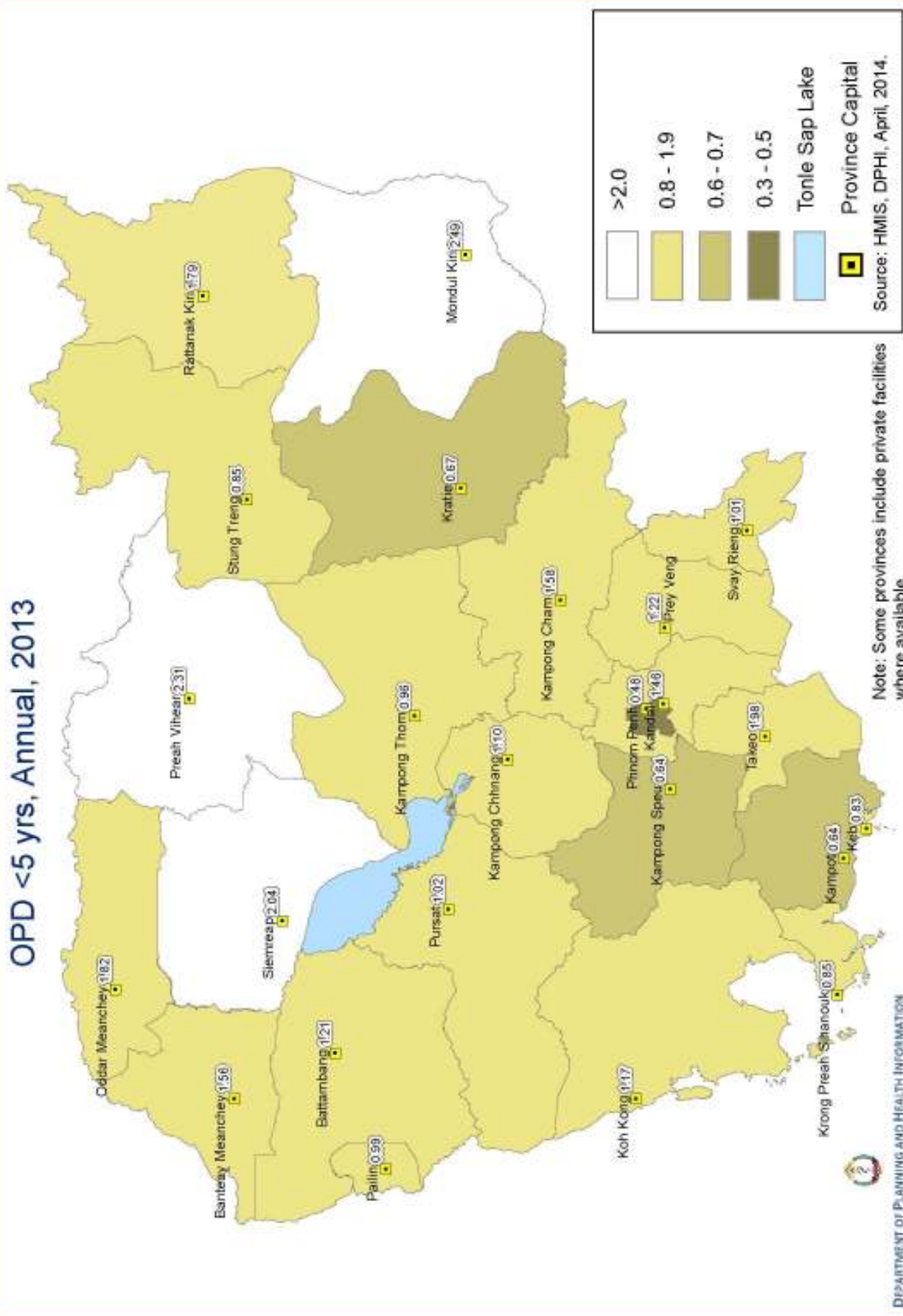


No	Province/OD	GDP in						GDP -5yrs						DIF						BDF						CAGR00s						MDF												
		2006		2009		2012		2006		2009		2012		2008		2009		2012		2008		2009		2012		2008		2009		2012		2008		2009		2012		2008		2009		2012		
		g	g	g	g	g	g	g	g	g	g	g	g	g	g	g	g	g	g	g	g	g	g	g	g	g	g	g	g	g	g	g	g	g	g	g	g	g						
21	Chi Chu	37260	32570	44573	62231	60943	70712	3226	4140	6324	7564	7320	6511	1175	1360	1527	1464	1674	2262	926	1026	1271	1443	1620	2256	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	2421	3270	2884	3693	3363	3367			
	Takao	119209	142188	184529	195245	189640	189749	20524	21845	24586	28927	27404	26106	2884	2847	2476	2126	2776	2776	3106	3077	2219	2541	2288	2108	2588	2737	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	8138	6726	7422	7601	7327	8798			
	Ban	74422	76215	77262	80080	88805	84876	12605	15081	16016	20145	19280	19780	1112	1126	2776	2776	2776	3106	3077	2219	2541	2288	2108	2588	2737	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	8286	8400	8640	9121	8266	10888				
	Dain Kee	88119	79486	86316	138817	132878	138170	12383	18264	20098	28882	32888	33281	2798	2783	2746	3146	3846	4032	1946	2273	2244	2771	3847	3887	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	12388	12420	12316	13202	13678	14417					
	Krueng	84554	130271	156680	178307	188892	168724	20587	31011	37420	38880	42286	38418	3077	4320	4276	4027	4173	3867	3650	4218	2871	4144	2848	64	83	120	218	184	212	7262	11142	11740	11727	11447	12216								
	Prey Kbaas	143604	192516	192322	178254	188084	171547	24648	30888	35401	41456	38757	34427	2812	3111	2880	2385	2642	2794	2208	3026	2826	2284	2479	2602	N/A	N/A	N/A	N/A	N/A	N/A	8	6241	7321	7827	7117	7342	8738						
22	Ordar Meanchey	77122	100034	135280	134120	130799	140007	10511	21575	32313	31490	32000	30300	1957	2074	3380	3658	4513	4720	1783	2510	3305	3611	4475	4809	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	7883	7886	10430	11375	11427	13002					
23	Krong Kamp	5877	7146	7122	6188	6220	10229	381	628	1028	813	724	1603	84	243	228	232	261	377	42	234	208	201	168	348	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1030	N/A	609	641	571	720					
24	Krong Phnom	24550	30305	32688	34958	32479	38781	8551	4853	6336	6214	2896	7002	950	836	606	649	561	798	463	560	853	911	934	702	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1581	1887	1801	2087	2119	2032					

# ANNEX C. CHOROPLETH PROVINCIAL MAPS OF KEY INDICATORS



# OPD <5 yrs, Annual, 2013



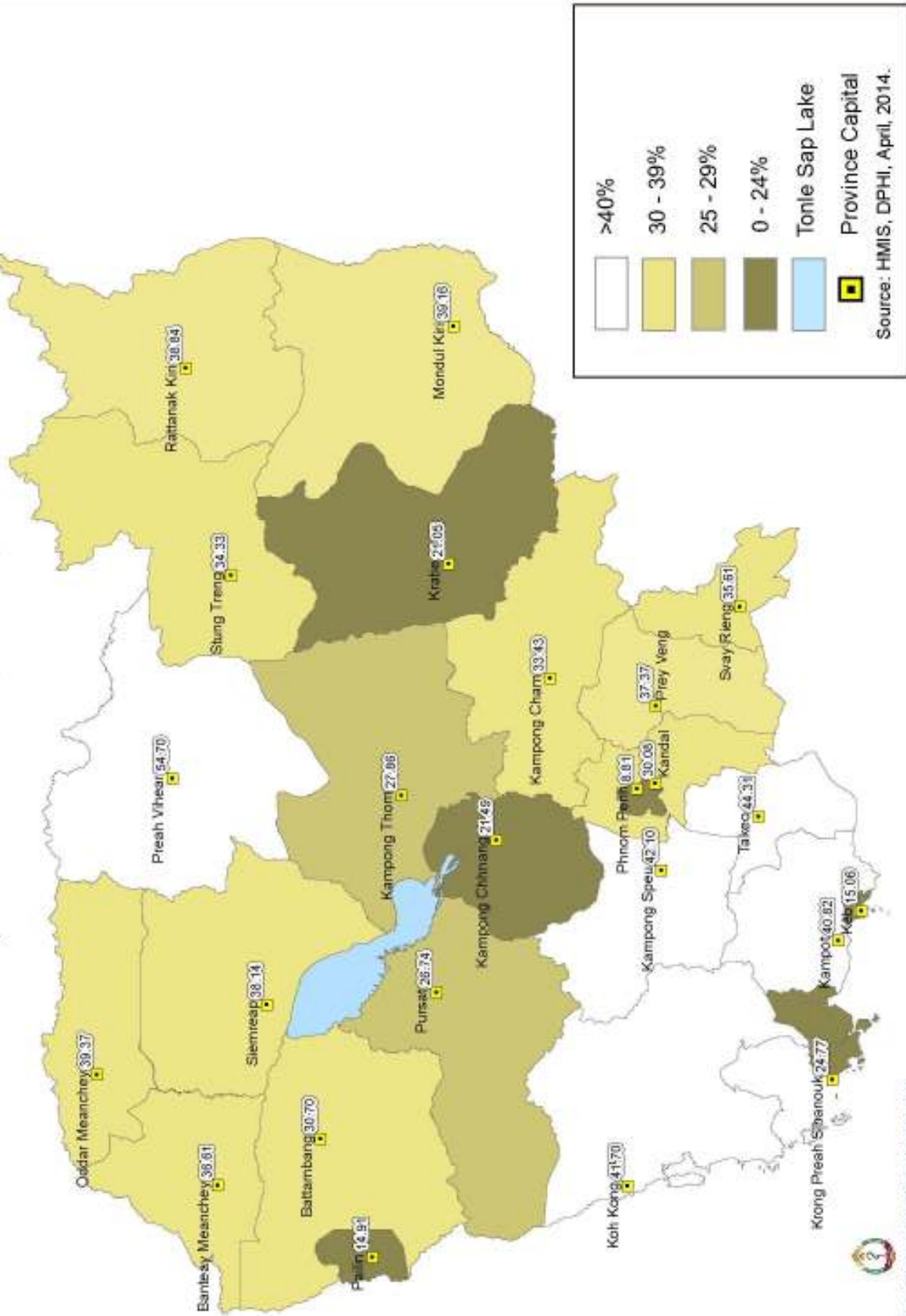
Note: Some provinces include private facilities where available.

DEPARTMENT OF PLANNING AND HEALTH INFORMATION





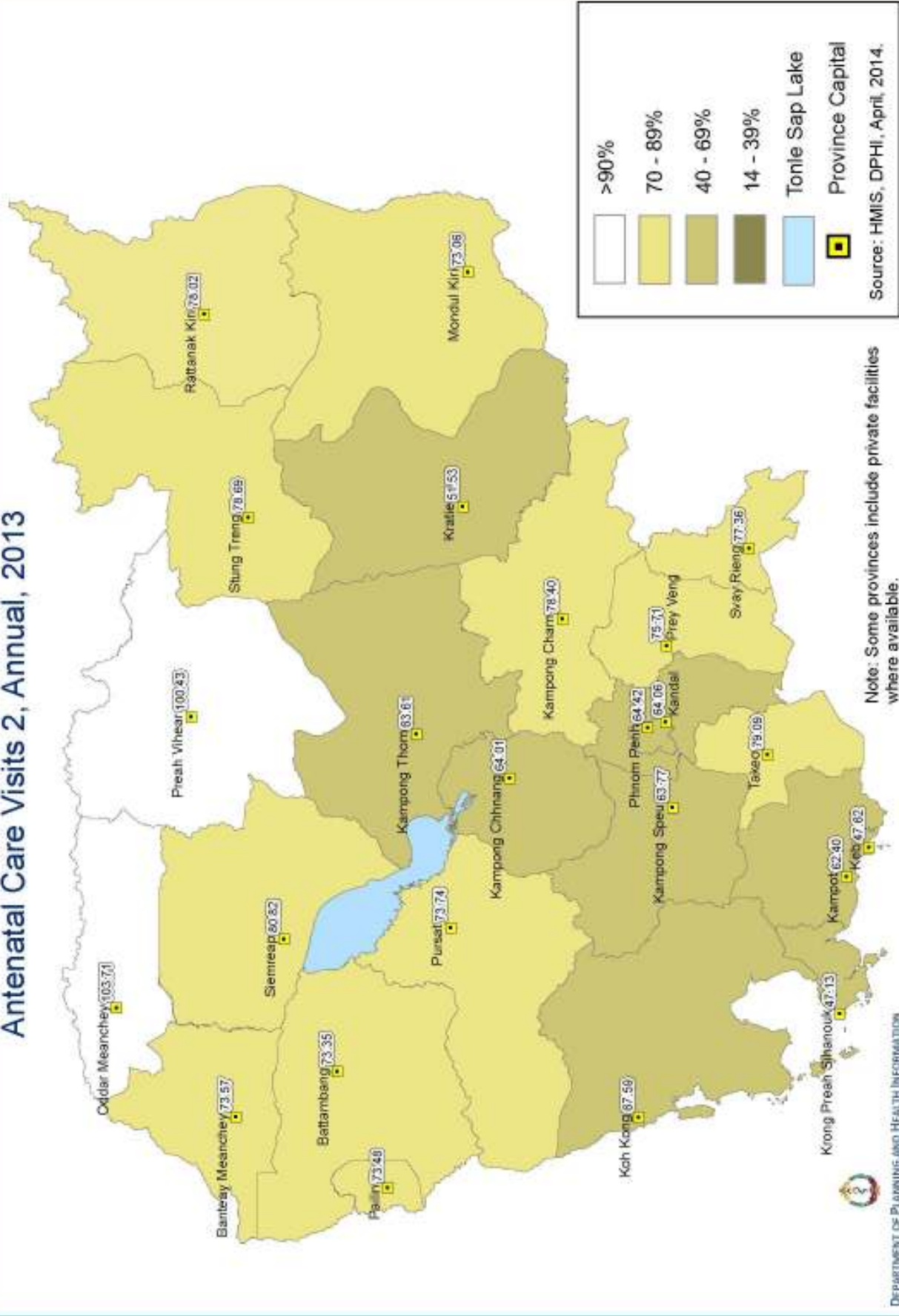
# Modern Contraceptive Method Use, Annual, 2013



DEPARTMENT OF PLANNING AND HEALTH INFORMATION

Source: HMIS, DPHI, April, 2014.

# Antenatal Care Visits 2, Annual, 2013



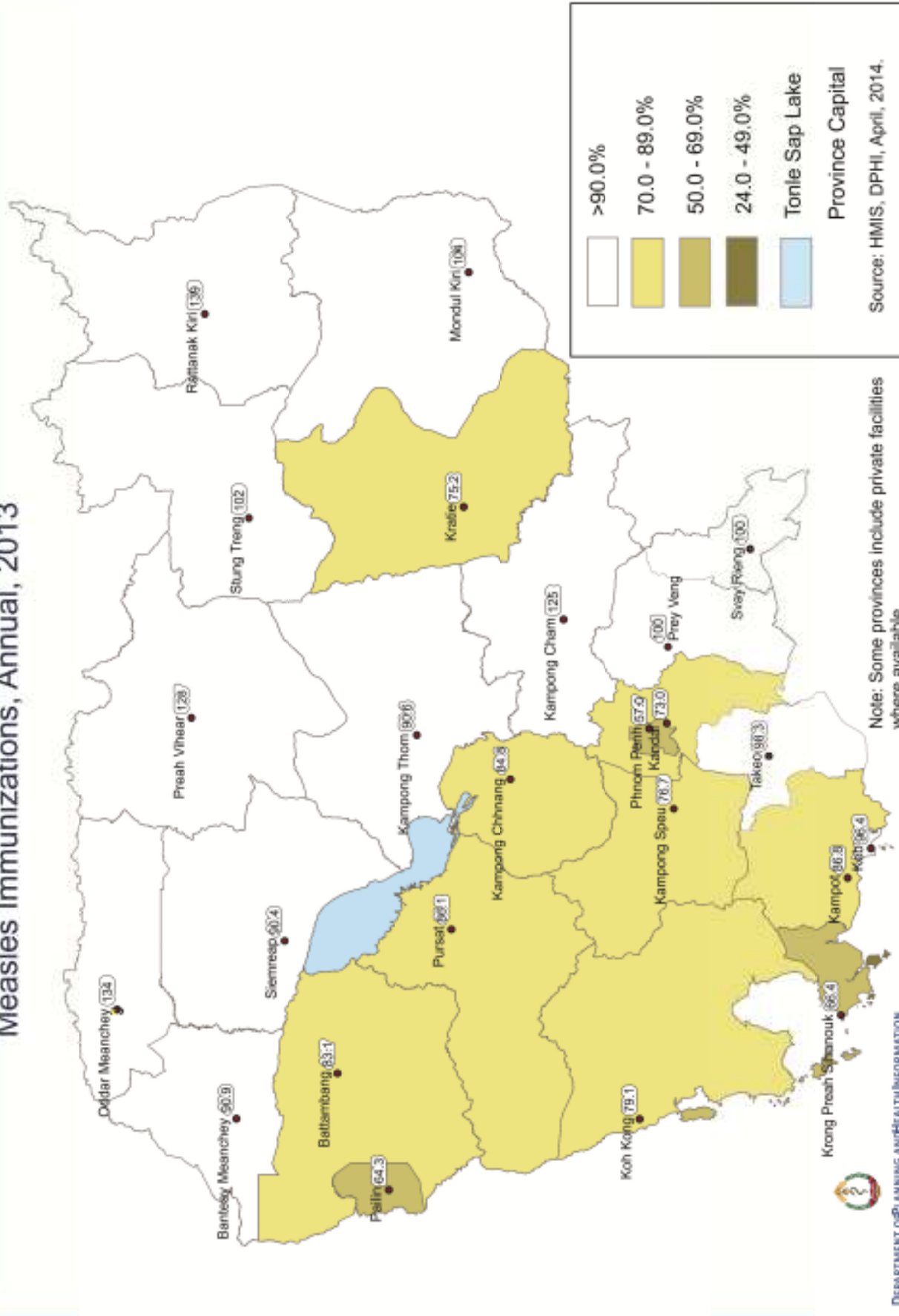
Note: Some provinces include private facilities where available.

Source: HMIS, DPFI, April, 2014.

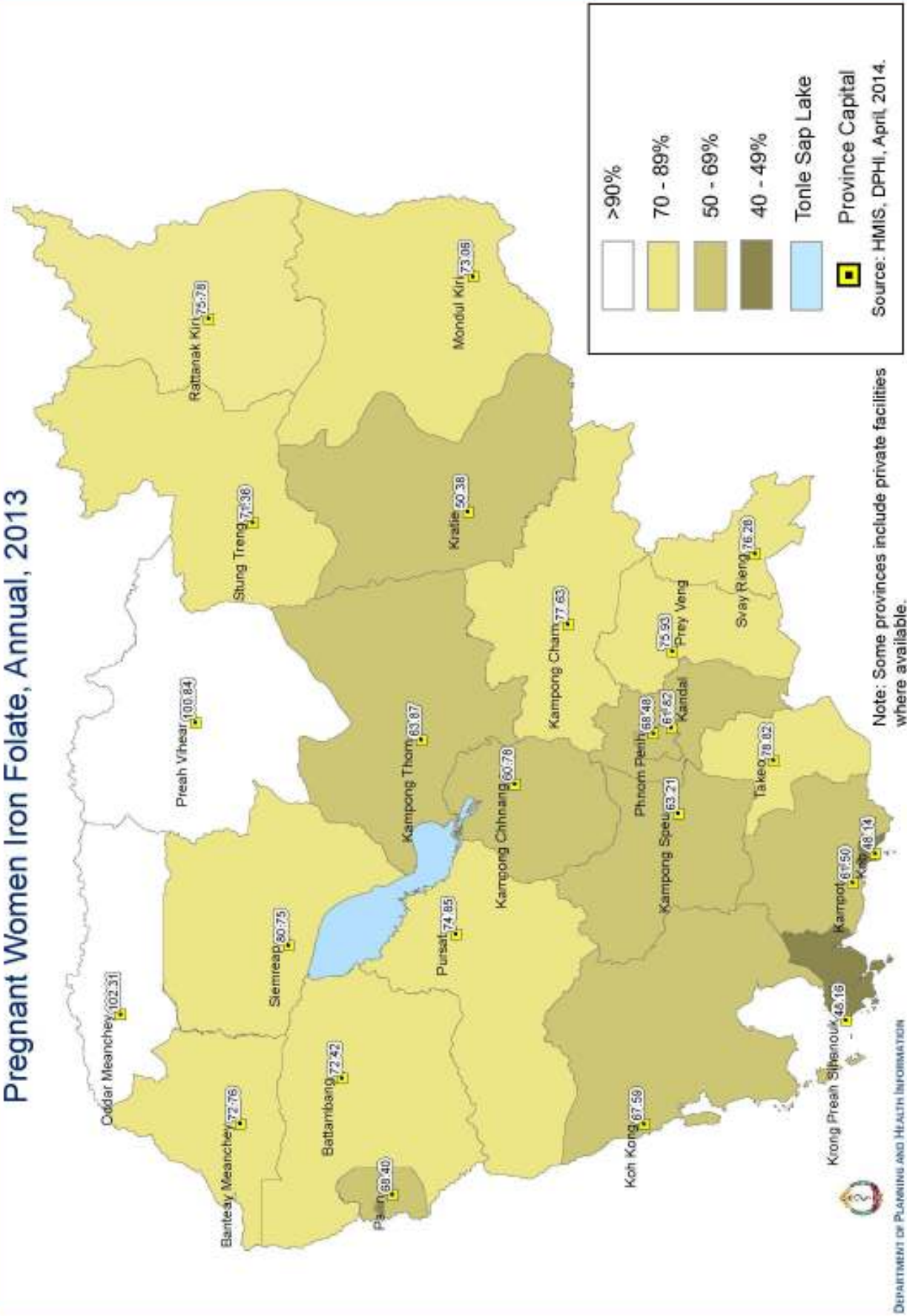


DEPARTMENT OF PLANNING AND HEALTH INFORMATION

# Measles Immunizations, Annual, 2013



# Pregnant Women Iron Folate, Annual, 2013



DEPARTMENT OF PLANNING AND HEALTH INFORMATION

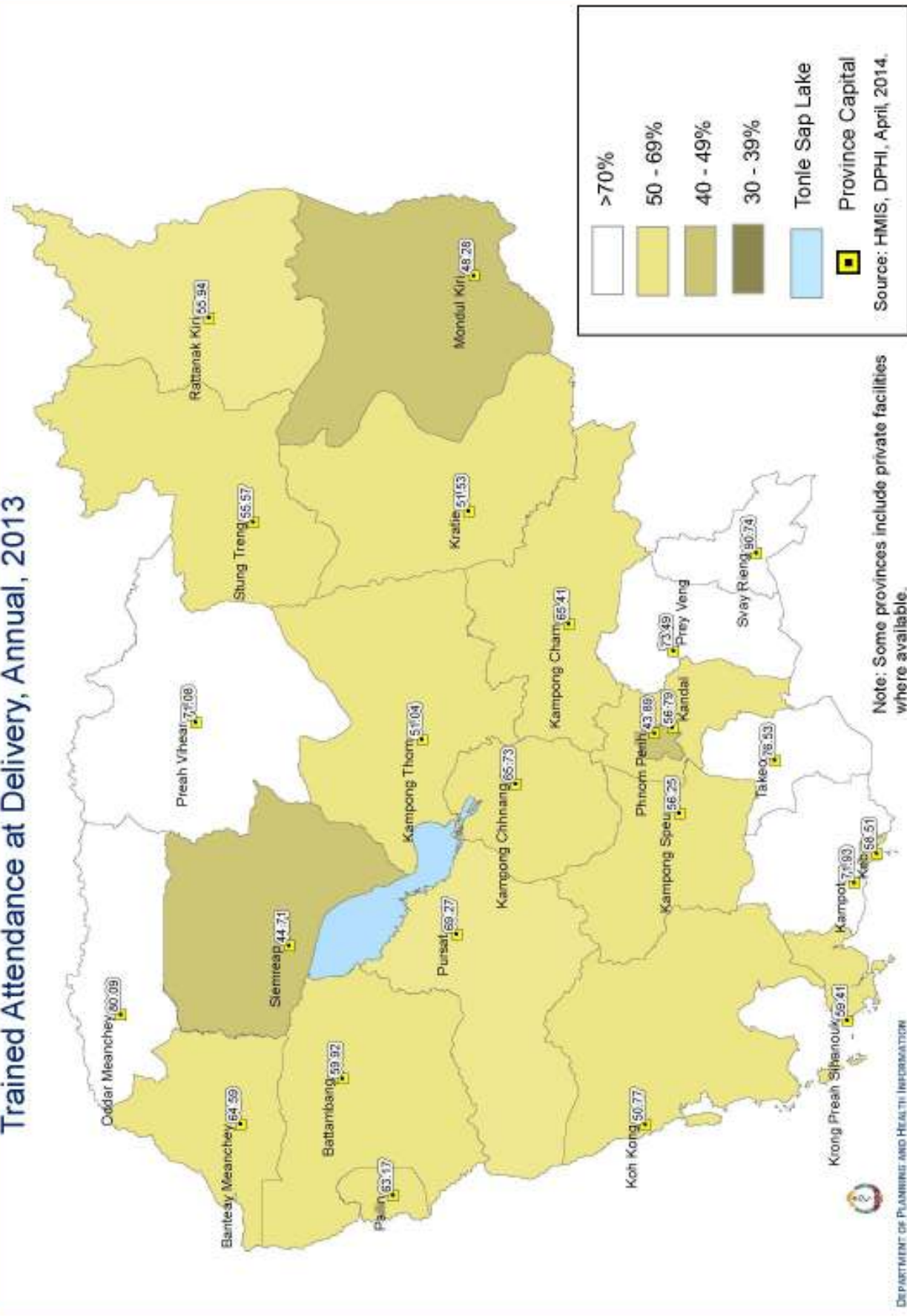
Note: Some provinces include private facilities where available.

Legend:

- >90%
- 70 - 89%
- 50 - 69%
- 40 - 49%
- Tonle Sap Lake
- Province Capital

Source: HMIS, DPHI, April, 2014.

# Trained Attendance at Delivery, Annual, 2013



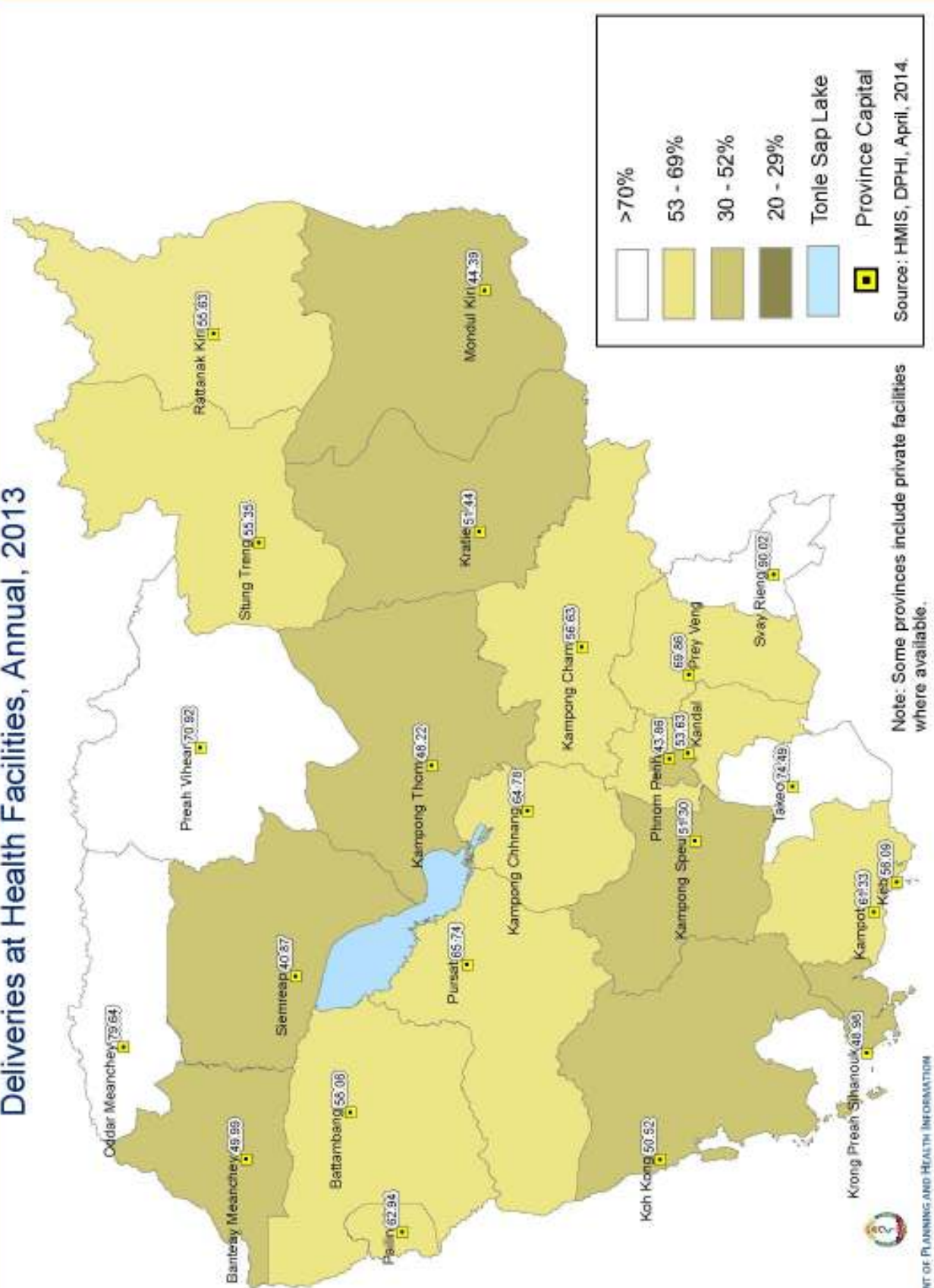
Note: Some provinces include private facilities where available.



DEPARTMENT OF PLUMBING AND HEALTH INFORMATION

Source: HMIS, DPHI, April, 2014.

# Deliveries at Health Facilities, Annual, 2013



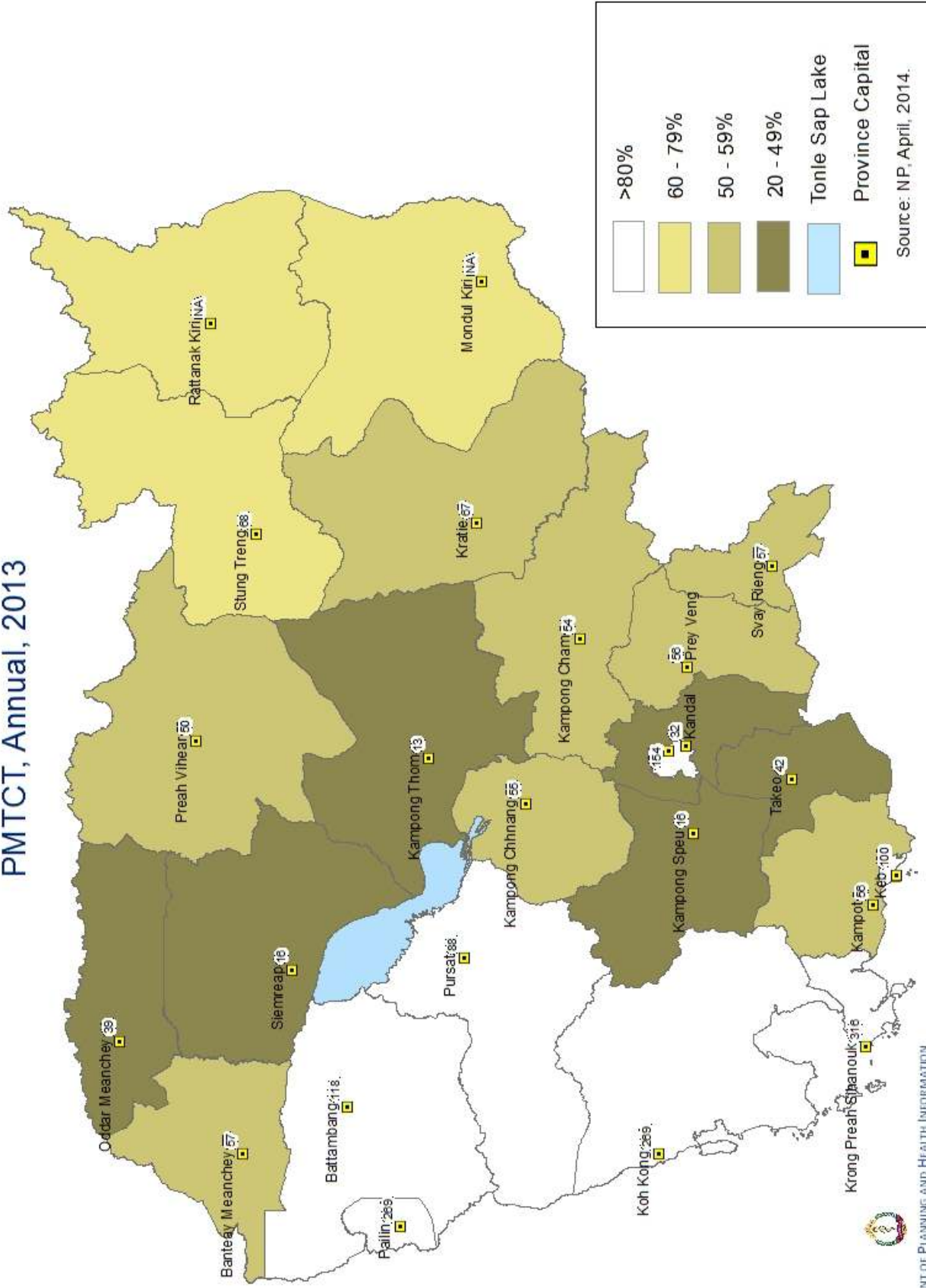
Note: Some provinces include private facilities where available.

DEPARTMENT OF PLANNING AND HEALTH INFORMATION



Source: HMIS, DPHI, April, 2014.

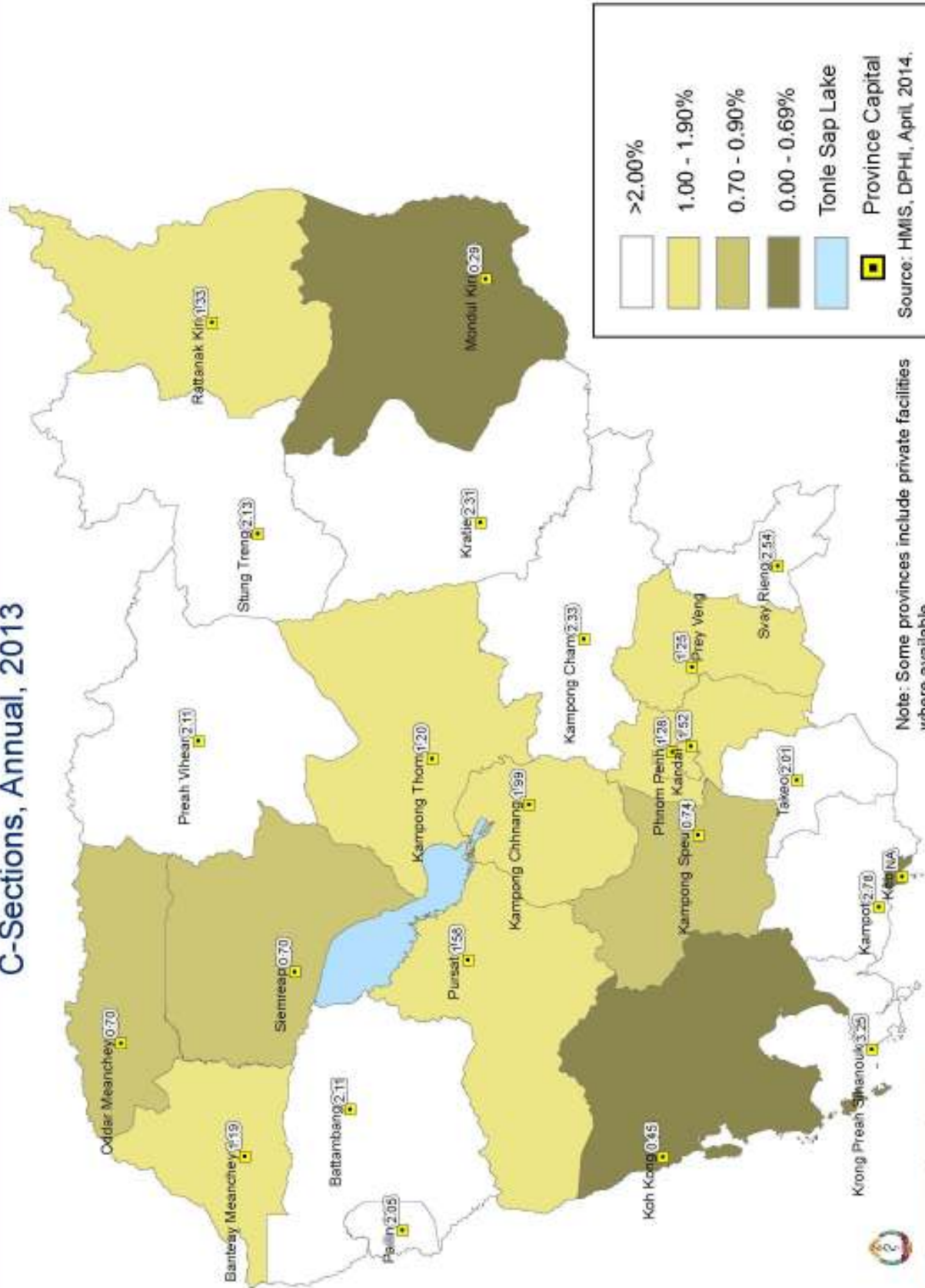
# PMTCT, Annual, 2013



DEPARTMENT OF PLANNING AND HEALTH INFORMATION

Source: NP, April, 2014.

# C-Sections, Annual, 2013



Note: Some provinces include private facilities where available.

DEPARTMENT OF PLANNING AND HEALTH INFORMATION



Source: HMIS, DPHI, April 2014.



## ANNEX D. GOOD GOVERNANCE FRAMEWORK

Status of Good Governance Framework Applicable to Activities funded by Pool account – Updated in November 2013

(Abbreviation: C = Completed, PC = Partially Completed, SC = Substantially Completed, AS = Action Started, ANS = Action Not Started, AB = Action Begun)

	Issue	Action to Mitigate Risk	Responsibility	Target/Monitoring <sup>1</sup>	Status	Action/Target
<b>1</b>	<b>Element 1: Procurement</b>					
1a	Ensure transparent and efficient procurement	Unless otherwise agreed to between the RGC and the IDA, the RGC shall use the services of an International Procurement Agent (IPA) engaged by MEF under TOR satisfactory to IDA for all procurement funded from the pool account at all levels under the Program, except procurement:  (i) Goods under USD50,000 (ii) Works under USD100,000 (iii) through Direct Contracting; (iv) NGO selections (v) from UN agencies; (vi) by Sole Source selection; (vii) all individual Consultant selections  (viii) of contracts estimated to cost less than USD200 each and USD5,000 in total per province over the life of the Program, for the replacement, in case of emergency unforeseen needs, of	IPA (The IPA has commenced work on procurement under its portfolio).  MoH (HSSP/MoH has commenced work on procurement under its portfolio)	To be incorporated in Financing Agreement. Supervision of IPA by the RGC's Inter-Ministerial Procurement Committee (IPC).  IDA to monitor through quarterly portfolio review meetings and IDA prior and post reviews.     Pool partners to monitor through	SC: MEF issued instruction on threshold for procurement under IPA. The approved procurement plan has been forwarded to IPA.  All procurements are being conducted in accordance with the SOP and procurement thresholds. Most of civil works, goods and services have been carried out by IPAs in accordance with the approved procurement plan. (June 2012)  Recruitments of NGOs for HEFOs and Capacity Building have been carried out by MOH. (June 2012)  For (vii) the thresholds are being revised. (June 2012)	Provide technical inputs and follow-up progress with IPA     (v): Monitor through JQM and financial audit.           World Bank planned to provide training on decentralized procurement to SOAs on 25 June 2012. (June 2012)

<sup>1</sup>Unless an alternative target is given in this column, all mitigation measures will commence when Program activities begin and continue throughout the Program.

Issue	Action to Mitigate Risk	Responsibility	Target/Monitoring <sup>1</sup>	Status	Action/Target
	<p>medical supplies and instruments that are part of the standard Medical Equipment Kits required for service delivery at Health Centers.</p> <p>Procurement of contracts under items (i) to (ix) may be undertaken by MOH or the Provincial Health Departments themselves.</p> <p>For procurement undertaken by the IPA, MOH shall arrange for technical specifications and TORs to be prepared (see item 1b) and handed over to the IPA, which shall prepare bidding documents, call and evaluate bids, notify award, and have the contract agreement ready for review and signature by MOH.</p> <p>Invite Civil Society Organizations for key procurement cycle activities</p>		<p>supervision missions and IDA prior and post reviews.</p>	<p>The latest post review was conducted November 2011, post review report was received and MOH provided its response within one week time. (June 2012)</p> <p>All technical inputs are provided to IPA by MOH. There was a delay of some procurement packages on medical equipment due to the complicated technical specifications. (June 2012)</p> <p>Selection of International Procurement Consultant is on evaluation stage (May 2013)</p> <p>Procurement has been decentralized to SOAs.</p>	<p>Procurement Unit will organize meeting with all relevant implementing units to prepare technical specifications within 4 weeks after approval of procurement plan and the updates. (June 2012)</p> <p>MEF has communicated that MEDICAM and Medical Association of Cambodia (who are NGO's) have been mandated to attend Bid Openings and Contract Signing Proceedings. MoH is following this guideline for all NCB and NGO selections/Single Source Selections</p> <p>International Procurement Consultant is expected to be appointed in July 2013.</p> <p>Procurement Plan will be developed and shared with SOAs by May 20, 2013.</p> <p>SOA's procurement plan</p>

	Issue	Action to Mitigate Risk	Responsibility	Target/Monitoring <sup>1</sup>	Status	Action/Target
1b	Strengthen the design, delivery, contract administration and construction supervision capability of MOH.	MOH to engage a firm/s for at least the first three years of the Program, to assist on design, delivery, contract administration and construction supervision and train MOH and sub-national level staff.	MOH to prepare TOR with IDA NOL on behalf of pool partners.	Agree TOR by end-July 2008. IPA to start recruitment immediately thereafter. MOH to monitor their work and evaluate their performance every six months. Pool partners to verify during supervision missions.	PC: Complete data collection of health facilities to be constructed. TOR's are being drafted separately for design and construction supervision respectively  TOR for health facility designs which has been approved by the WB in November 2010, has been revised and approved in April 2011.  Consulting firm for supervision of construction of 102 HCs	will be submitted by end of May for review by HSSP2 management and the Bank.  International procurement consultant will be on board by Dec 15, 2013.  HSSP2 procurement unit will resume all procurement activities by Nov 16-2013.  2013 Procurement plan for SOA have been into central procurement and been approved. Formation PRC of SOA have been submitted to MEF for clarification. (Nov 12, 2013)

	Issue	Action to Mitigate Risk	Responsibility	Target/Monitoring <sup>1</sup>	Status	Action/Target
1c	Insufficient procurement capacity of MOH	MOH to employ (i) an experienced Procurement and International Contract Management Advisor to assist MOH with its procurement activities (including coordination with the IPA) and with contract management duties and especially to build procurement	MOH with IDA NOL to TOR and selection method.	Agree TOR and selection method by end-July 2008. MOH to monitor performance with six monthly reporting. Pool partners to verify during supervision missions.	and 6 HPs, RTCs Battambang and Stung Treng started in December 2011  Revised TOR for combined design and supervision has been approved by the Bank. Proposals are being evaluated by CKP  Counterpart staff of DPHI participated with the selection of HF to be constructed, and DBF participated in the design and supervising the construction of RTCs. PHD and Health Facilities staff participated in monitoring of civil works construction. (June 2012)  Pooled fund has been allocated for civil work supervision by DBF in 2013 AOP (May 2013).  Engering Firm contracted for supervision of civil work on going.	Recruitment Chief Procurement Officers by July 1' 2012 (June 2012).

	Issue	Action to Mitigate Risk	Responsibility	Target/Monitoring <sup>1</sup>	Status	Action/Target
		and contract management capacity within MOH's own staff, and (ii) a national individual consultant with procurement experience to provide local support for procurement coordination and follow-up of procurement activities between MOH, IPA, MEF, IDA and other pool partners.			<p>October 2011.</p> <p>Chief Procurement Officers resigned in January 2011. Vacancy has been advertised twice. Delay appointment due to lack of qualified candidates</p> <p>Five National Procurement Assistants are in place (Two consultants funded by HSSP2, One consultant funded by ADB/GMS, and two counterpart staff)</p> <p>Most of major procurement packages are being carried out CKP.</p> <p>Evaluation report for two procurement assistant have been submitted to the Bank for review and approval.</p> <p>TOR of procurement officer have been submitted to the Bank for NOL.</p> <p>There have been 4 procurement staff (three consultants, one national staff) (Nov 12 2013)</p>	<p>Two procurement assistant expected to be appointed by end of June 2013.</p> <p>Advertisement of Procurement Officer by end of May 2013</p> <p>An International Procurement Consultant is expected to be on board on Dec 15. The selection of one more procurement officer is at the negotiation stage.</p> <p>Training on decentralized Procurement for SOA, including reviewing procurement of SOAs, will be done in Dec 2013. (November 12, 2013)</p>
1d	Clear procurement procedures and	Both IPA and MoH are required to follow IDA's Procurement and Consultant Guidelines and the	MEF – included in IPA's TOR.	Supervision of IPA by the IPC. Pool partners to monitor through	SC: Threshold for procurement, shopping, NCB, ICB determined by	New procurement threshold set by the Bank have been

	Issue	Action to Mitigate Risk	Responsibility	Target/Monitoring <sup>1</sup>	Status	Action/Target
	thresholds needed.	procurement provisions of the Financing Agreement, including the use under NCB and Shopping methods as in the RGC's Manual on Standard Operating Procedures for Implementing Externally Assisted Projects (SOP) including the Externally Assisted Procurement Manual for Goods, Works and Services (SOP/PM), mandated by Sub-Decree No. 14 on dated February 26, 2007.		supervision missions and quarterly review meetings among MEF, IPA and IDA.  Supervision of MoH by IDA	MEF and agreements have been followed.  New threshold for procurement to be conducted at HSSP2 secretariat and SOAs have been followed.	followed. (Nov 12 2013)
1e	Informal payments by contractors suppliers and consultants	All contractors, suppliers and consultants – firms or individuals, national and international – bidding for contracts under the Program shall sign the Declaration on Ethical Conduct and Fraud and Corruption as articulated in the SOP/PM. Item 5 of the Declaration will be extended to read:  “In connection with this procurement exercise and any contract that is awarded to us as a result thereof, no payments have been made or will be made by us, our associates, agents, shareholders, partners or their relatives or associates to any of the staff, associates, consultants, employees or relatives of such who are involved with the procurement process, contract implementation, and the issuance of progress payments on behalf of the purchaser,	IPA required to followthrough MEF instruction.  MoH required to follow as per RGC's SOP/Procurement Manual requirement	MOH to monitor. IDA to verify during prior and post reviews.	SC: Program signed the Declaration on Ethical Conduct and Fraud and Corruption for record. They are included in all signed contracts. Contract awards information are disclosed on MOH website. (June 2012)	The amended Declaration has been incorporated in all new contracts.

	Issue	Action to Mitigate Risk	Responsibility	Target/Monitoring <sup>1</sup>	Status	Action/Target
		client or employer.” Include amended Declaration in all bidding documents, RFPs, and contracts.				
1f	Possible delayed Procurement Plans	Preparation of realistic annual Procurement Plan for goods, works and consultant services to be financed from the pool account, based on the AOP.	MOH/PHD and IDA NOL.	First 18-month Procurement Plan to be agreed at Appraisal. MOH to submit annual revisions, with preliminary estimates of expenditure to MEF and pool partners annually in July (for MEF budget preparation), preliminary updated plan by October, and final updated plan by December.  Procurement will be updated bi-annually by mid March and mid-August.	SC: Completed 18 month procurement plan at the Appraisal.  Submission of updated procurement plan 2012 to include recruitment of HEFOs and equipments proposed by SOAs by 29 February 2012.  Updated procurement plan 2012 was communicated in May 2012 for comments. (June 2012)  Procurement plan 2013 has not developed due to overall AOP 2013 have not been approved.	Submission of updated 2012 procurement plan by 1 <sup>st</sup> July 2012 (June 2012)          Procurement Plan for 2013 to be developed and submitted to the Bank for NOL by end of June 2013.  Procurement Plan 2013 has been approved on Sept 25, 2013. (Nov 12, 2013)
2	<b>Element 2: Financial Management</b>					
2a	Weakness in FM procedures and practices at national and sub-national levels that may impact negatively on Program	A Financial Management Improvement Plan (FMIP) acceptable to the pool partners will be developed and implemented.	MOH with guidance from IDA and pool partners.	FMIP should be finalized so as to allow the action in item 2b, appointment of consulting firm to assist in implementing the plan by	SC: FMIP has been developed and approved.  Contract of FMIP firm was expired in February 2011. Ongoing negotiation with FMIP for	DBF and FMIP firm to continue implementing the FMIP. Training on financial management is being conducted in accordance with the approved plan.

	Issue	Action to Mitigate Risk	Responsibility	Target/Monitoring <sup>1</sup>	Status	Action/Target
	implementation.			effectiveness.	contract extension. There is a need to implement training to PHDs and ODs/SOAs. TOR is being developed.  Revised TOR for competitive selection of new FMIP firm has been circulated for comments. (June 2012)	Finalize extension of FMIP contract by 15 December 2011.  To finalize TOR by 1 <sup>st</sup> July 2012 (June 2012)  See the report from the discussion on FM (JRM).  Pending the selection of FMIP2, DBP has gone ahead conducting training on improvement on FM Management. (Nov 12, 2013)
2b	Weakness in MOH FM capacity.	MOH/IPA to recruit consulting firm by effectiveness, with TOR acceptable to the IDA, to help MOH implement FMIP and to strengthen FM capacity in MOH and PHD and OD levels	MOH to work closely with the consultants and drive for additional FM staff at PHD and OD levels.	Consulting firm recruited to help MOH implement FMIP and targets achieved.	See 2a.	See 2a.
2c	Weak internal controls at central and provincial levels	Adopt SOP/FMM and enforce compliance with during Program implementation, already mandated by Sub-Decree No. 14 dated February 26, 2007. Supplement by detailed procedures in a Program FM Manual, which will be an update of the HSSP Manual.	MOH. IDA NOL to Program FM Manual.	Note in Financing Agreement, Program FM Manual satisfactory to IDA to be completed by Effectiveness. MEF and IDA to monitor adoption of SOP/FMM. Pool partner FM supervision missions to verify compliance with Program FM Manual.	SC: FM Manual has been approved.  Increase supervision from central level to PHDs and ODs.  External Audit firm present audit findings at every JQM.	Will invite auditing firm to present audit findings on JQM on 20 <sup>th</sup> June 2012 and will circulate Khmer version of audit report to all implementing units by 15 <sup>th</sup> July 2012 (June 2012).  Combined technical and financial audit report to be shared with all Implementing Units starting audit Q2-2013. (Nov 12 2013)



	Issue	Action to Mitigate Risk	Responsibility	Target/Monitoring <sup>1</sup>	Status	Action/Target
2d	Clarity of FM reporting to pool partners.	Formulate and agree on a template for quarterly Interim Financial Reports (IFRs). During implementation, IFRs, audited by the external auditors, will be furnished by MOH to the pool partners not later than 90 days after the end of each quarter.	MOH and pool partners.	Agree on the IFR format and content during negotiations. MOH to ensure timely audit and to monitor the quality of each report together with the pool partners.  To submit IFR within 45 days after ending each quarter.	SC: Completed Template for IFR. IFR for Q1, Q2 and Q3 have been submitted. IFR for Q4 2009, Q1,Q2, Q3, Q4 2010 and IFRs for Q1, Q2, Q3, Q4 2011 and Q1 2012 were submitted within 45 days (on time).  Q2, Q3, Q4, 2012 and Q1, 2013 submitted on time (May 2013). Q2-2013 expected to be submitted in mid-August 2013.	Next IFR to be submitted by 15 <sup>th</sup> August 2012  Final IFR of Q2-2013 submitted on Oct 14 2013.  IFR Q3-2013 to be submitted on mid-November (nov 12 2013)
2e	Strengthen Internal Audit Unit of MOH	MOH will appoint an international audit advisor to help implement the IA manual and strengthen and provide training to the IAU, including hands-on, during the 6-monthly audit exercises.	MOH to prepare TOR. IPA to recruit.	Appoint IA advisor by three months after effectiveness. MOH to closely monitor the performance of IAU and advisor's work. Pool partners to monitor the performance during supervision missions.  MOH will monitor IAA's performance in accordance with the TOR and inception report (including training plan).	SC: The draft contract has been approved by the Bank. Consultant will start his services by mid February.  PC: Although contract has been signed since 11 march 2010, selected consultant has not been on board.  The Consultant started his service on 18 <sup>th</sup> August 2010.  Submission of inception report in October 2010 (November 2010).  Training provided by the consultant will be continued until November 2011.  Will request to extend the consultant contract	Consultant's first contracted ended on December 2011. The MOH will request for intermitten 12 months extension.

	Issue	Action to Mitigate Risk	Responsibility	Target/Monitoring <sup>1</sup>	Status	Action/Target
2f	External audit.	<p>MOH to prepare TOR (with greater emphasis on internal controls and ISA 240) for continuous external audit, satisfactory to the IDA.</p> <p>MOH to review the audit reports, develop an action plan to implement the audit recommendations and follow up the status of their implementation. MOH will update the status of audit recommendation to the pool partners through the quarterly IFRs.</p>	<p>MOH to prepare TOR with IDA NOL by negotiation. IPA to recruit external auditors, with IDA NOL. MOH to facilitate audit exercise</p> <p>MOH.</p>	<p>TOR agreed by Negotiation. Appoint by effectiveness.</p> <p>MOH to prepare action plans within one month of receipt of audit report and follow up monthly.</p> <p>MOH to update status of implementation in each IFR. Pool partners to monitor during FM supervision missions.</p>	<p>based on request from IAD. (June 2012)</p> <p>TA for capacity building to internal audit department have been completed.</p> <p>SC: PWC was selected for audit services in 2009. Request for extension of the existing contract to cover scope of audit services in 2010 will be submitted for no-objection.</p> <p>TOR for combined Technical and Financial Audit has been approved by WB in October 2010. Selection of consulting firm is being conducted by IPA.</p> <p>Extension of current PWC contract to cover scope of audit Q1 2011.</p> <p>Signed contract for combined technical and financial audit in November 2011</p>	<p>Report on management responses to the audit recommendations will be submitted to JPIG by 18 February 2010.</p> <p>Audit Q1, Q2, Q3, and Q4, 2010 have been submitted (Q4 2010 has been completed on 30<sup>th</sup> March, 2011). Combined technical and financial audit reports for Q2, Q3 2011 completed in March 2012),(June 2012)</p> <p>The audit Q3 report will be submitted by 15<sup>th</sup> June 2012. The Q4 2011 audit started from 1<sup>st</sup> June 2012. (June 2012)</p> <p>Q4-2012, And Combined 2012 Audit report will be submitted to the Bank by end of June 2013.</p>

	Issue	Action to Mitigate Risk	Responsibility	Target/Monitoring <sup>1</sup>	Status	Action/Target
2g	Distribution, management and use of pharmaceutical and medical supplies.	Distribution of all pharmaceutical and medical supplies funded by the pool account shall be made through the Central Medical Store (CMS). Extend the supervision on the management and use of pharmaceutical and medical supplies to national hospitals and VCCT sites.	MOH/CMS/Department for Drugs and Foods/National Programs/PHDs/ODs.	Target commencement for March 2009. Reviews of the system and its related controls are part of the scope of internal and external audits. Pool partners to monitor during supervision missions.	ANS Action started (See medical repview report)	Pharmaceutical and medical supplies will continue to distribute through CMS distribution system. Reviews of the system and its related controls are part of the scope of internal and external audits.
2h	Minimize cash transactions	All progress payments to contractors, suppliers and consultants – firms, individuals, national and international – to be made by check or transfer to bank accounts. Cash transactions not to exceed US\$500 limit as per SOP/FMM. Retain evidence for audit and IDA supervision missions.	MOH/PHDs	Note in financing agreement. MOH to monitor as part of the scope of internal and external audits. Pool partners to monitor during supervision missions.	SC: Cash transaction policy has been included in FM Manual.	MOH to monitor as part of the scope of internal and external audits through regular JQMs. (June 2012)
2j	Eliminate inconsistencies in allowances paid to Government staff attending training,	Adopt DSA rates in Anukret 10 of April 12, 2004, updated in respect of DSA rates for in-country travel by MEF Decision Letter No. 2000 dated April 23,	MEF/IDA to discuss and agree standard DSA for international travel, after which MEF to advise MOH.	Rates to be agreed by June 2008. Until then, for international travel, MOH may use IDA rates. IDA to	SC: Applied UNDP Rates for international travel.	MEF/IDA to discuss and agree standard DSA for international travel, after which MEF to advise MOH.

	Issue	Action to Mitigate Risk	Responsibility	Target/Monitoring <sup>1</sup>	Status	Action/Target
	workshops and study tours.	2007. For international travel, some DSA rates specified in Anukret 10 are position-based and/or higher than UN norms, and are not acceptable to IDA for application on IDA-financed projects. In such cases, IDA will apply a ceiling for reimbursement equivalent to its own rates in use at the time of travel.		monitor through FM supervision missions.		
2k	Planning of training, workshops and study tours.	<p>Establish Annual Training and Workshop Plan as part of the Annual Operational Plan (but discretely identifiable) to be endorsed by pool partners together with AOP endorsement. MOH will review regularly and updated biannually. Plan should include:</p> <ol style="list-style-type: none"> <li>Detailed costs estimates.</li> <li>Eligibility rules for attending training, workshops and study tours. Attendees must: <ul style="list-style-type: none"> <li>● be engaged in work relevant to the training;</li> <li>● be competent in the language used;</li> <li>● after return, report on and share their experiences for the benefit of the project.</li> </ul> </li> <li>Evidence that training, workshops, study tours and other similar activities: <ul style="list-style-type: none"> <li>● are in line with project aims</li> </ul> </li> </ol>	MOH, which should follow Working Group guidelines when issued (see below). Subject to IDA NOL.  Working group comprising MEF, IAs of all projects and IDA.	<p>Submit first Plan to IDA by 3 months after effectiveness. Thereafter annually along with AOP, with biannual updates submitted together with IFRs.</p> <p>MEF to establish working group by August 2008. Issue directive to all IDA-funded projects by</p>	<p>SC: MOH and Pooled fund partners agreed to have training activities included in AOPs and quarterly workplans as oppose to a separate annual training plan.</p> <p>Training plan 2011 was approved in May 2011.</p> <p>Training activities in 2013 approved in AOP 2013.</p>	<p>MEF to establish working group. Issue directive to all IDA-funded projects. As of June 2012, this has not been yet established (June 2012).</p> <p>Training plan together with AOP 2012 has been submitted in February 2012 after revision in accordance with JPIG's comments. Correct version of 2012 AOPs will be submitted to the WB on June 28 for review and approval.</p>

Issue	Action to Mitigate Risk	Responsibility	Target/Monitoring <sup>1</sup>	Status	Action/Target
	<p>and objectives;</p> <ul style="list-style-type: none"> <li>● meet identified needs within the sub-component plans;</li> <li>● have budget in line with planned expenditure.</li> </ul> <p>Cost guidelines to be established for selected training/workshop activities:</p> <ul style="list-style-type: none"> <li>● venue rental with refreshments/meals;</li> <li>● sound and projection equipment hire;</li> <li>● stationery/hand-outs ;</li> <li>● project-specific training and workshop materials;</li> <li>● simultaneous translators;</li> <li>● photocopying, reproduction, translation.</li> </ul> <p>Define evidence to be submitted by attendees for reimbursement of expenses which may include:</p> <ul style="list-style-type: none"> <li>● proof of attendance for period claimed with signed statement by the workshop, training or study tour organizer or host;</li> <li>● proof of travel by air – ticket stubs, travel agent’s receipt, airline boarding passes;</li> <li>● receipted hotel bills (for proof of stay);</li> <li>● receipts for incidental traveling expenses;</li> </ul>	<p>Working group to define evidence and include in directive. MOH to ensure compliance.</p> <p>MOH.</p>	<p>October 2008.</p> <p>Directive issued by January 2009. IDA to monitor SOEs with withdrawal applications.</p> <p>IDA to monitor SOEs with withdrawal applications.</p>		

	Issue	Action to Mitigate Risk	Responsibility	Target/Monitoring <sup>1</sup>	Status	Action/Target
		<p>received invoices for venue rental, food and beverage, sound/projection equipment, hire of simultaneous translator, stationery and handouts, use of photocopying facilities.</p> <p>Reimburse against receipts except where covered by fixed allowances in MEF's letter No. 2000.</p> <p>Evidence of payment to be kept for attendees' per diem and allowances.</p>	MOH.	<p>Pool partners to verify during supervision missions.</p> <p>IDA to monitor SOEs with withdrawal applications.</p> <p>Pool partners to verify during supervision missions</p>	<p>Included in SOEs</p> <p>Included in SOEs</p>	
21	Delayed or non-existent reconciliation of advances for operating costs and expenses	The Program will maintain an advances register, as well as vehicle log books and fuel registers. Advances of operating expenses to staff or field offices to be reconciled within two weeks of the end of each month. No further advances to be paid to staff or field offices until the previous advance to those staff or offices has been reconciled and cleared against	MOH.	<p>Pool partners to verify compliance during supervision missions</p> <p>MOH to monitor application, IDA and pool partners to verify during FM supervision missions.</p>	<p>SC: The Program maintains advance register, as well as vehicle log books and fuel registers. Advances of operating expenses to staff or field offices are reconciled within two weeks of the end of each month. No further advances are paid to staff or field offices until the</p>	<p>Finance unit conduct regular follow up advance register and will report through quarterly review meeting. (June 2012)</p> <p>Continue to follow up with IUs to speed up on advance clearance. (Nov 12, 2013)</p>

	Issue	Action to Mitigate Risk	Responsibility	Target/Monitoring <sup>1</sup>	Status	Action/Target
		documentary evidence.			previous advance to those staff or offices has been reconciled and cleared against documentary evidence.	
2m	MOH to adopt the MBPI in accordance with Anukret 29 of April 2008, for health managers and key technical staff.	MEF, CAR and MOH agree that MOH will adopt RGC's MBPI. The MBPI will be implemented strictly according to an MBPI Manual to be prepared for the Program and sector.	MOH to complete the Program-specific MBPI Manual for MEF, CAR and IDA approval.	Cost sharing basis to be specified in the Financing Agreement. Manual to be approved before first disbursement of MBPI funds. MOH to monitor application, IDA and pool partners to verify during FM supervision missions.	SC: MBPI was canceled. POC payment was started from May 2011...  POC was cancel in June 2012.	MBPI was terminated through Anukret number 206.
2n	SDG Funds not reaching the units efficiently	Direct disbursement from the pooled and counterpart accounts directly to the bank accounts of the recipient units	MOH/responsible for Pooled and counterpart funds accounts	DPs to monitor during supervisions.	PC: Contracts between MOH and nine PHDs were signed. 21 out of 30 SDGs contracts were signed between PHDs and ODs/PRHs.  All 30 SDGs contracts have been signed (November 2010).  SDG contracts for 2011 were signed in March 2011. Routine activities were allowed using fund balance from 2010 for Q1 2011.  SDG contracts were signed in Q1-2013.  SDGshave been disbursed to almost all SOAsup to Q4-2013 (Nov 12 2013)	Functioning of 30 SDGs by June 2010 (May 2011).  SDG contracts for 2012 has been signed in March 2012 .(June 2012)          CF will be monitored closely.

	Issue	Action to Mitigate Risk	Responsibility	Target/Monitoring <sup>1</sup>	Status	Action/Target
<b>3</b>	<b>Element 3: Disclosure</b>					
3a	Minimize conflict of interest among Program staff	Program staff to disclose private and public affiliations or personal interests before becoming involved in any Program-related transaction or contract award decision.	MOH Program Director to request and retain written disclosures.	Pool partners to monitor during supervision missions.  To monitor through review mission.	SC. Disclosure statement for inclusion in contracts had been developed in put in use.	Will include in quarterly procurement report. (June 2012)
3b	Enhance transparency through greater public disclosure of Program information	<p>Agree on information to be disclosed on MEF and MOH websites biannually, with hard copies available for public inspection on request, at locations to be agreed. At a minimum, disclosed information should include:</p> <ul style="list-style-type: none"> <li>• Program name, objectives, original and revised amount, sources of funding, effectiveness date, original closing date, revised closing date, number of extensions, name and address of implementing agency, name of Program Director with contact information, name of IDA TTL and contact information in the MEF-WB division and in the WB Office in Cambodia.</li> <li>• Details of Program components, percentage completion, data on performance indicators.</li> <li>• Details of Health Equity Fund Grants and Health Service Delivery Grants as they affect recipients.</li> <li>• AOPs, and procurement plans excluding cost estimates,</li> </ul>	<p>MOH and IDA to agree final list and locations for public inspection of hard copies.</p> <p>MOH to arrange disclosure. IPA may disclose procurement information when MEF website upgrading is completed in early 2009.</p>	<p>Agree by three months after Effectiveness.</p> <p>Biannually. Pool partners to verify during supervision missions.</p>	<p>PC: Dissemination of program information during launching workshop.</p> <p>Create directory on MOH' website in October 2010.</p> <p>Posting procurement information on website in September 2011.</p>	<p>To discuss and agree on information for disclosure with MOH, MEF and pooled partners by July 31, 2009.</p> <p>Agreed information will be disclosed on MEF and MOH websites biannually, with hard copies available for public inspection on request, at locations to be agreed.</p> <p>By end of June 2010: MOH will create a directory at the MOH website for disclosure of HSSP2 information (May 2010).</p> <p>By June 4 2010: MOH and JPIG to agree on HSSP2 disclosure register and tracking form. (May 2010).</p> <p>From the end of November 2010: Disclose</p>



Issue	Action to Mitigate Risk	Responsibility	Target/Monitoring <sup>1</sup>	Status	Action/Target
	<p>identifying contracts to be procured in the next 12 months, nature of each contract, location, method of procurement, means of advertisement, bidding period, location where bidding documents and RFPs can be inspected, expected date of availability, and cost of bidding documents.</p> <ul style="list-style-type: none"> <li>● Consultant long and short lists.</li> </ul> <p>Bidding documents and RFPs available for inspection.</p> <ul style="list-style-type: none"> <li>● Bid closing dates, names of bidders and their bid prices at opening.</li> <li>● List and detail of contracts awarded, names of losing bidders and, if their bid prices were lower than the winning bidder, the reason for their rejection.</li> <li>● Program biannual progress reports</li> <li>● Planned and actual disbursements by sub-component.</li> <li>● Annual financial statements and audit opinion.</li> <li>● Other specific reports prepared by the Program.</li> <li>● Complaint handling and remedies mechanism.</li> <li>● Code of ethical conduct signed by all staff.</li> </ul> <p>MOH will also raise public awareness of the Program</p>				<p>project information on MOH's website.</p> <p>Upload Annual Performance Report 2010 on website by July 2011. (June 2012)</p> <p>Will upload procurement plan, IFR, AOP HSSP2 by 31<sup>st</sup> December 2011. (June 2012)</p> <p>Will upload procurement plan and AOP 2012 after the World Bank's approval. (June 2012)</p> <p>Updated results of procurement and advertise for inspection of results if required. (June 2012)</p> <p>Construction information has been put in sign board at all construction sites. (June 2012)</p> <p>Upload approved AOP 2012 into MOH website by end of June 2013</p> <p>Upload revised Procurement Plan 2012 into MOH website by end of June 2013</p> <p>Approved AOP 2013 and 2013 procurement plan will be uploaded in MOH website by Nov 22 2013.</p>

	Issue	Action to Mitigate Risk	Responsibility	Target/Monitoring <sup>1</sup>	Status	Action/Target
		through a workshop at Program launch to which the media will be invited, and newsletters to stakeholders and/or media insertions every six months, explaining the Program content, its benefits to the public and means of participation.				2012 Annual Progress Report will be ploaded in MoH website by Nov 22 2012 (Nov 12, 2013)
<b>4</b>	<b>Element 4: Civil Society Role</b>					
4a	Provide for greater involvement by Civil Society Organizations (CSOs) to enhance transparency.	<p>Identify appropriate CSOs to witness selected aspects of Program implementation. Invite representatives to attend selected events as observers, such as:</p> <ul style="list-style-type: none"> <li>• bid openings</li> <li>• contract signings</li> <li>• information and skill sharing sessions</li> <li>• Program progress meetings</li> <li>• meetings with the Technical Working Group – Health at central and provincial levels, as part of the partnership arrangements to popularize the Program and obtain feedback on public awareness</li> <li>• hand over ceremonies for Program facilities</li> </ul> <p>other events as identified and agreed by MOH and pool partners</p> <p>Summarize all major CSO involvement in Program biannual progress reports to</p>	<p>MOH to select CSOs and obtain MEF concurrence. MOH/pool partners to agree events to be witnessed by CSOs.</p> <p>MOH</p>	<p>MEF to provide MOH with concurrence to CSO not later than one month after Effectiveness. Agree list of events one month after Effectiveness. Observation to begin immediately thereafter. Pool partners to monitor CSO involvement through review of quarterly progress reports and supervision missions.</p> <p>Pool partners to verify satisfactory level of involvement of CSOs during supervision missions.</p>	<p>SC: Cambodian Medical Association and MEDICAM have been officially nominated.</p> <p>C: Cambodian Medical Association and MEDICAM have been officially nominated.</p> <p>Cambodian Medical Association and MEDICAM reported to have been participated in bids opening (May 2010).</p> <p>Involvement of COS in procurement 2012 is included in Annual Performance Review Report 2012.</p>	<p>MEF approved CSOs.</p> <p>IPA will involve appropriate CSO in the bidding process right afterward.</p> <p>Report on progress of CSOs involvement be put in HSSP2 Semi Annual and Annual Progress report in 2010 and for the rest of program time.</p> <p>Involvement of CSO in 2011 is included in Annual Performance Report (June 2012)</p>

	Issue	Action to Mitigate Risk	Responsibility	Target/Monitoring <sup>1</sup>	Status	Action/Target
		pool partners and copied to MEF				
<b>5</b>	<b>Element 5: Complaint Handling and Remedy Mechanism</b>					
5a	Formal complaints handling and remedy mechanism covering all aspects of the Program.	Design and adopt a mechanism able to address complaints received on all Program components and sub-components and propose remedies.  Complaints handling procedures regarding procurement to follow process as set out in the SOP/PM.	MOH with IDA NOL.  IPA/MOH	Design and adopt mechanism by three months after Effectiveness. Pool partners to monitor adoption during supervision missions  IDA to monitor during prior or post reviews Pool partners to monitor adoption during supervision missions  IDA to monitor during prior or post reviews	SC: Complaint mechanism is in place and procedure recorded in the bidding and contract documents.  Update	Report through IQM (June 2012)
<b>6</b>	<b>Element 6: Code of Ethical Conduct</b>					
6a	Program staff must to adhere to the Government's code of ethical conduct for civil servants.	MOH to disseminate widely the relevant sections on code of ethical conduct contained in the Common Statute for Civil Servants 1994.	MOH with a copy to pool partners.	Disseminate by one month after Effectiveness. Pool partners to verify its application during supervision missions.	PC: Dissemination to program staff has started and new MOH staff.  SC: Code of ethical conduct attached to all signed contracts (May 2010).  Seek information from Dr. Mey Sambo	MOH will disseminate by email the code of ethical conduct by June 30, 2009. MOH will continue to disseminate the code of ethical conduct to new staff. (June 2012)

	Issue	Action to Mitigate Risk	Responsibility	Target/Monitoring <sup>1</sup>	Status	Action/Target
7	<b>Element 7: Sanctions</b>					
7a	Need to reinforce the Code of Ethical Conduct with sanctions for fraudulent and corrupt activity by staff of implementing agencies, the Program and contractors, suppliers and consultants.	<p>It has been agreed that the sanctions defined in the Civil Service Code of 1994 will be applied to all project staff. Sanctions against contractors, suppliers and consultants will be those defined in Section 3 of the SOP/PM.</p> <p>IDA to apply sanctions available in its general and project-specific legal agreements, including the WB Group's Anti-Corruption Guidelines (ACG) and Sanctions Regime issued in October 2006 and as may be updated subsequently.</p>	<p>MOH to disseminate sanctions with Code of Ethical Conduct.</p> <p>IDA to provide MOH a copy of its ACG and Sanctions Regime.</p>	<p>Disseminate sanctions along with the Code of Ethical Conduct by three months after Effectiveness.</p> <p>IDA provided copy of ACG to MOH during appraisal. IDA may apply sanctions whenever evidence is found.</p>	<p>PC: Dissemination to program staff has started and new MOH staff.</p>	.
8	<b>Element 8: Program Specific Elements</b>					
8a	Weak capacity to implement the Program at sub-national level.	A multi-department Health Service Delivery, Monitoring and Supportive Supervision Team satisfactory to the pool partners will be established in MOH to provide guidance to PHDs and ODs.	MOH with IDA NOL to composition of the Team on behalf of pool partners	<p>Agree composition of Team by one month after Effectiveness. Team to be established and functioning by two months after Effectiveness.</p> <p>To conduct regular monitoring activities.</p>	<p>SC: Internal Contracting Monitoring Group has been established. Few workshops have been conducted by the group</p> <p>C: SDMG has been established on 19 March 2010 (May 2010)</p> <p>SDMG jointed monitoring visit with JPIG in April 2013.</p> <p>Field monitoring have</p>	<p>New SDMG members have been appointed in June 2012 (June 2012)</p> <p>Schedule of monitoring and supervision visit of SDMG to be developed and discussed at the next SDMG meeting.</p> <p>Regular monitoring of SDMG to sub-national</p>

	Issue	Action to Mitigate Risk	Responsibility	Target/Monitoring <sup>1</sup>	Status	Action/Target
8b	Ensure control of the allocation and use of performance linked Health Service Delivery Grants.	A Health Service Delivery Grant Operation Manual will be prepared defining the criteria and mechanisms for grant allocation, eligibility of proposed expenditure of grant funds, disbursement arrangements and methods for monitoring and performance evaluation.	MOH with IDA NOL to Manual on behalf of pool partners.	Manual to be approved for disbursement. See item 8d for monitoring during Program implementation.	C: SDG Manual has been approved before effectiveness.	The manual has been translated and disseminated (May 2010). 30 November 2011. Revised SDG Manual in accordance with JPIG's comments has been circulated to JPIG in June 2012. (June 2012)
8c	Ensure control of the allocation and use of Health Equity Fund Grants.	A Health Equity Fund Grants Operation Manual will be prepared defining the arrangements for identification of the poor, the mechanisms for allocating benefits, management, administration arrangements and disbursement arrangements, and reporting, monitoring, evaluation and verification arrangements. The Manual will be aligned with the National Health Equity Fund Implementation Guidelines.	MOH with IDA NOL to Manual on behalf of pool partners.	Manual to be approved for disbursement. See item 8d for monitoring during Program implementation.	Updated SDG manual has been approved and disseminated (May 2013)	Translation of updated SDG manual expected to be done by end September 2013.
					been conducted by SDMG to SOA between August and September 2013. (Nov 12 2013)	level. (Nov 12 2013)
					C: Manual has been approved.	The manual has been translated and disseminated in 2009

	Issue	Action to Mitigate Risk	Responsibility	Target/Monitoring <sup>1</sup>	Status	Action/Target
8d	Monitoring and physical verification of performance, service, meeting of targets and acceptable quality of all Program deliverables.	Employ an experienced firm to undertake an annual independent technical audit, under terms of reference and with expected positions in the team acceptable to the pooling partners to review and assess the scope, location and quality of all activities implemented under the Project, in reference to achievement of the Development Objectives and outputs.  The Technical Audit Consultants will report to the pool partners and MOH after each intermittent audit. MOH and the pool partners will review the audit reports and jointly develop an action plan to implement the audit recommendations and follow up their implementation status. MOH will update pool partners on the status of audit recommendation through the quarterly IFRs.	Team composition and TOR to be agreed by pool partners and advised to MOH.  MOH and pool partners.	Agree TOR by August 2008, and Consultants on board by June 2009.  Not later than one month after receipt of each audit report. Monitoring of the implementation of audit recommendations on an ongoing basis by MOH and pool partners.	S: Drafted TOR for consultation. Negotiate contract with technical auditing firm. Technical audit has been integrated with financial audit for 2010 (November 2010). Signed contract for Technical and Financial Audit in November 2011.  See point 2f.  Combined technical and financial audit of Q2-2013 have been submitted on Oct 14, 2013. )Nov 12 2013)	MOH to communicate the draft TOR to pool partners by June 15, 2009. Experienced firm will be selected by December 31, 2009. TOR of combined technical and financial audit has been submitted to IPA (November 2010). Combined Technical and Financial Audit consultant started their services in November 2011.(June 2012)

## ANNEX E. STATUS OF LEGAL COVENANTS FOR WB FINANCING AGREEMENT (CR. 4470-KH)

Agreement Reference	Language	Status as of Nov, 2013
Schedule 2, Section I.A.1.(a)	Establish and maintain a Health Sector Steering Committee to provide overall policy direction and general oversight of the Program, including review and approval of AOPs	Complied with
Schedule 2, Section 1.A.1.(b)	Establish and maintain a Technical Working Group – Health, to serve as a consultation forum among the Recipient and Program Partners, and facilitate exchange of information and policy dialogue among the parties	Complied with
Schedule 2, Section I.B.1.(b)	Implement the Project in accordance with the Project Operational Manual, SDG Operational Manual, HEF Operational Manual and MBPI Manual	<p>Complied with <i>Community scorecard is being piloted in 2011. CSC guideline and manual has been endorsed in May 2012.</i></p> <p><i>Cancellation of MBPI in 2009. Priority Operating Cost (POC) of MoH/HSSP2 of 239 positions is being implemented.</i></p> <p><i>POC cancelled in June 2012.</i></p> <p><i>Revised SDG Operational Manual approved January 2013.</i></p> <p><i>Translation of revised SDG Manual expected to be completed and disseminated by Dec 2013.</i></p>
Schedule 2, Section I.B.2.(a)	Undertake a joint annual performance review to be held not later than March of every year, during which they will jointly review progress in sector performance in the light of the Program Performance Indicators, and identify priorities for the next planning cycle	Complied with
Schedule 2, Section I.B.2.(b)	Undertake a joint annual operational plan and appraisal not later than September of every year, during which AOPs for the forthcoming Fiscal Year are to be consolidated and endorsed for final approval, and each Program Partner's proposed share in the cost of the AOP and the Pooled Account, along with the Recipient's own counterpart contribution, shall be duly noted and recorded	<p>Complied with for AOP 2009 and 2010.</p> <p><i>JAPA 2011 conducted in January 2011 due to problem with new AOP database system development.</i></p> <p><i>JAPA 2012 was conducted in November 2011 (as suggested by the MOH in aide</i></p>

Agreement Reference	Language	Status as of Nov, 2013
		<i>memoire May 2011) JAPA 2013 was conducted in November 2012. JAPA for 2014 is pending on national budget approval.</i>
Schedule 2, Section 1.B.3.(a)	Establish and maintain a single non-interest bearing foreign exchange account ("Pooled Account")	Complied with
Schedule 2, Section 1.B.4.(a)	Proceeds of the Credit shall be used exclusively to finance Eligible Expenditures and in accordance with the respective AOP	Complied with
Schedule 2, Section 1.B.4.(b)	The expenditures shall be deemed to have been jointly financed by the Pooling Partners in accordance with each Pooling Partner's previously agreed percentage share of funds in the Pooled Account	Complied with
Schedule 2, Section 1.B.6.(a)	Maintain an advance account to be operated and maintained by MOH ("Counterpart Fund Account"), into which it shall deposit from time to time its counterpart contribution corresponding to its share of the cost of the AOP for each Fiscal Year	Complied with
Schedule 2, Section 1.B.6.(b)	Not later than thirty days after the date of the first deposit of funds into the Pooled Account, deposit into the Counterpart Fund Account an initial advance corresponding to the Recipient's share of the approved AOP for the first two quarters of the first Fiscal Year, and thereafter replenish the Counterpart Fund Account on a quarterly basis, taking into account the opening balance in the Counterpart Fund Account and the Recipient's share of the cost of the AOP for the next following quarter	<i>Complied with (some delay of counterpart financing for SDG and HEF in 2010 and 2011). Counterpart financing for SDG and HEF in 2012 not yet fully disbursed). Counterpart financing for SDG disbursed up to Q4-2013. Counterpart fund for HEF replenished on time.</i>
Schedule 2, Section 1.B.7	Establish a Joint Program Management Group ("Joint Program Management Group") which shall meet on a quarterly basis, or more often as needed, to supervise the allocation of funds required to support activities to be financed out of the resources of the Pooled Account, review the application of such funds, and make recommendations for the release of new funds, based on satisfactory financial reports, cash forecasts and agreed triggers	Complied with
Schedule 2, Section 1.B.8	Apply the proceeds of the Credit and pooled Account allocated to Grants to finance Subprojects for the benefit of Eligible Beneficiaries in accordance with the guidelines, procedures and criteria set forth in the SDG Operational Manual or HEF Operational Manual and additional terms and conditions in Part D of Section 2 of the Financing Agreement	Complied with
Schedule 2, Section 1.B.9.(a)	Not later than June 30, 2011, undertake, in conjunction with the Association and other Program Partners, a midterm review	Complied with. The MTR was completed December 2011
Schedule 2, Section 1.B.10	Recipient shall take necessary measures to avoid any interruption in service delivery or decline in service	Complied with though need to



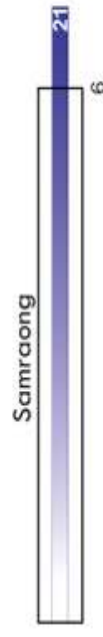
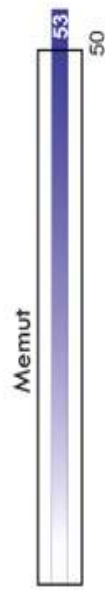
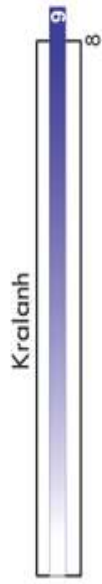
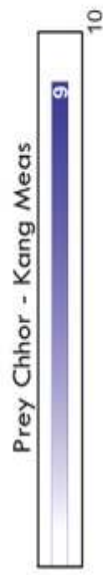
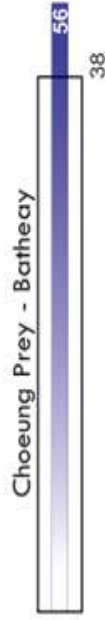
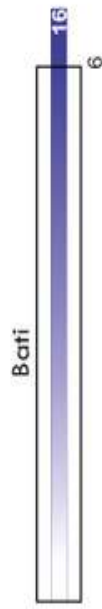
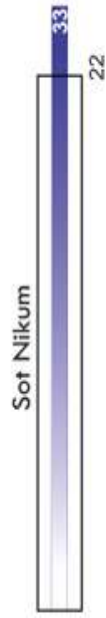
Agreement Reference	Language	Status as of Nov, 2013
	standards across Provinces, including those to which the existing process of contractual arrangements involving NGOs applies pending adoption of the SDG Operational Manual	ensure timely disbursement to SOAs (timely submission of quarterly report for SDMG's review and approval in accordance with SDG Manual). SDMG will conduct field visits at least twice a year. SDG and HEF advance for two quarters instead of one quarter.
Schedule 2, Section I.C	The Recipient shall ensure that the Project is carried out in accordance with the provisions of the "Guidelines on Preventing and Combating Fraud and Corruption in Projects Financed by IBRD Loans and IDA Credits and Grants", dated October 15, 2006 ("Anti-Corruption Guidelines").	Complied with A mechanism for reporting complaint has been established in SDG manual.
Schedule 2, Section I.D.3.(b)	SDGs shall be provided out of resources provided by the Recipient's central-level authorities to PHDs, using a resource allocation formula that takes into account population and other factors, to support the scaling up of delivery of integrated packages of essential preventive and curative care at district and health center levels, and on the basis of performance agreements between the Recipient's central-level authorities and the Provinces	Complied with SDG has been disbursed direct to SOA Bank account
Schedule 2, Section I.D.3.(c)	SDGs shall be linked to Service Delivery Agreements ("SDAs") to be signed between PHDs and Operational Districts ("ODs") for service delivery, setting out the service delivery standards and performance targets upon which disbursements under the SDGs are contingent	Complied with
Schedule 2, Section I.D.3.(d)	HEF Grants shall be provided to Eligible NGOs to consolidate and expand the coverage of health care benefits packages available to the poor, and to finance membership dues for the benefit of participants in community-based health insurance schemes who are identified as poor	Complied with  MTR recommended that CBO shall be eligible for managing HEF. CBOs have been appointed (through) to manage HEF in Khan Meanchey, Angkor Cum OD, Pursat OD and Svay Rieng OD.
Schedule 2, Section I.D.3.(d)	For purposes of every Grant, a Grant Agreement shall be signed into between the Recipient and Beneficiary, setting forth the respective obligations of the parties thereunder, including: (i) the amount of the Grant,	Complied with

Agreement Reference	Language	Status as of Nov, 2013
	along with details of the agreed disbursement schedule; (ii) procurement procedures consistent with Section III of Schedule 2 to this Agreement; (iii) provisions for audits of the Grant; (iv) the amount of any counterpart or matching contribution to be made by the Beneficiary from its own funds or from other sources; (v) details of the Environmental Management Plan, Land Acquisition and Resettlement Action Plan or Indigenous Peoples Plan, if any; and (vi) an undertaking on the part of the Beneficiary to execute the Subproject with due diligence and efficiency and, upon its completion, to have in place a maintenance program to ensure the continued achievement of the objectives of the Grant and any counterpart or matching contribution	
Schedule 2, Section I.E.1.(a)	Implement the Project in accordance with the Social and Environmental Safeguards Framework	Complied with but need to be closely follow-up and cross-reference with Aide memoire. TOR for IP consultation is being drafted and consultation will be conducted during Q3-2013.
Schedule 2, Section I.E.1.(b)	For Subprojects requiring adoption of an Environmental Management Plan, a Land Acquisition and Resettlement Action Plan or an Indigenous Peoples Plan (i) have such Plans developed, approved and adopted; and (ii) comply or ensure compliance by the Beneficiaries with the requirements of such Plans	No land acquisition is required under the HSSP2 construction plan. Land titles have been reviewed and acquired lands have been investigated. The review report is being submitted for Bank's approval.  Land title for construction of 109 HCs and 5 HPs have been completed and concurred by the Bank. Land Acquisition Policy Framework will be updated with assistant from the Bank team. IP consultation will be conducted in Dec 2013 and IPP will be developed accordingly.
Schedule 2, Section I.E.2	Regularly collect, compile and submit to the Association on a semi-annual basis reports on the status of	Draft first semester 2009 report has been submitted. 2009

Agreement Reference	Language	Status as of Nov, 2013
	<p>compliance with the Social and Environmental Safeguards Framework, giving details of: (a) measures taken in furtherance of the Social and Environmental Safeguards Framework; (b) conditions, if any, which interfere or threaten to interfere with the smooth implementation of such Social and Environmental Safeguards Framework; and (c) remedial measures taken or required to be taken to address such conditions</p>	<p>Annual Report was submitted in March 2010. 1<sup>st</sup> Semi-annual report 2010 was submitted in October 2010. Annual Report of 2010 was submitted in April 2011. Draft first semester 2011 was submitted in November 2011. Delay due to the change to web-based HIS which required rigorous cross-check data quality. The draft Annual Performance Report 2011 was submitted in May 2012.</p> <p>First draft of Annual Progress Report will be shared with JPIG partners by mid-May 2013. Semi-annual performance report of first semester 2013 to be shared JPIG by Nov 15.</p>
Schedule 2, Section II.A.1	<p>The Recipient shall monitor and evaluate the progress of the Project and prepare Project Reports in accordance with the provisions of Section 4.08 of the General Conditions and on the basis of the Program Performance Indicators. Each Project Report shall cover the period of six months, and shall be furnished to the Association not later than forty-five days (45) after the end of the period covered by such report.</p>	<p>Complied with some delays. Since it is not possible to provide this within current timeframe, need to document agreement to allow 90 days.</p>
Schedule 2, Section II.B.2	<p>Prepare and furnish to the Association not later than 45 days after the end of each calendar quarter, interim financial reports for the Project covering the quarter</p>	<p>Complied with.</p>
Schedule 2, Section II.B.3	<p>Have the interim financial reports audited quarterly on a continuous basis, and its Financial Statements audited annually in accordance with the provisions of Section 4.09 (b) of the General Conditions. The interim audited financial reports for each quarter shall be furnished to the Association not later than 90 days after the end of the quarter. The audited Financial Statements for each Fiscal Year shall be furnished to the Association not later than six months after the end of the Fiscal Year.</p>	<p>Complied with after delay. Annual financial audit 2010 was submitted on time. Annual audit financial report 2011 will be delayed due to the delay on the appointment of combined technical and financial auditing firm.</p>

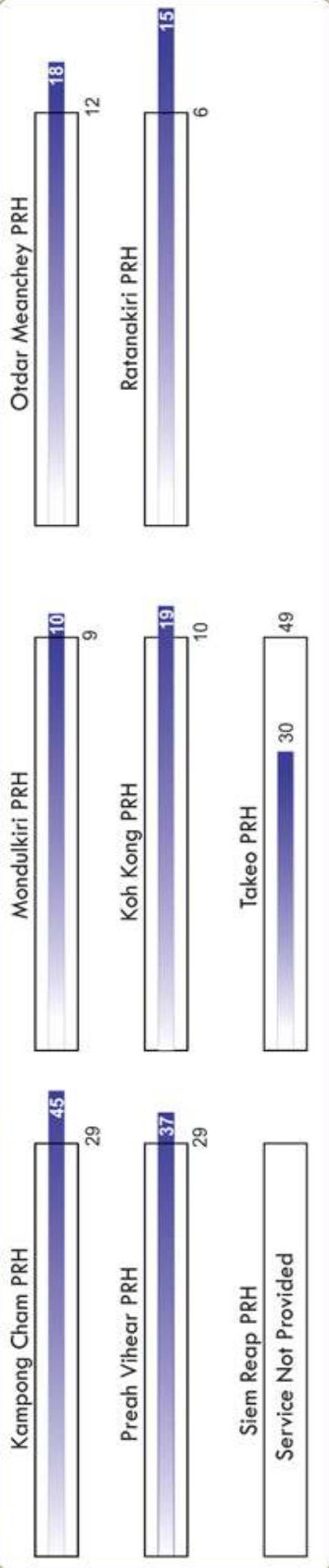
Agreement Reference	Language	Status as of Nov, 2013
		<p>IFR Q1-2013 have been shared with Partners.</p> <p>Audit opinion report for 2011 submitted to the Bank on 14 Oct 2013.</p> <p>IFR Q2-2013 submitted on time.</p>
Schedule 2, Section II.B.4 (a)	Appoint, not later than three months after the Effective Date, an internal audit advisor to assist in strengthening the capacity of the internal audit department	<p>Contract signed in March 11 2010, the selected consultant was on board on 18<sup>th</sup> August 2010.</p> <p>Training to IAD staff will continue until November 2011. Will request for contract extension.</p> <p>TA for capacity building to internal audit department have been completed</p>
Schedule 2, Section II.B.4 (b)	Appoint, not later than six months after the Effective Date, an independent auditor to carry out annual technical and performance audits	Complied with after delay (technical audit has been integrated with financial audit since semester 2, 2010).

## ACUTE MALNUTRITION (<5YRS)

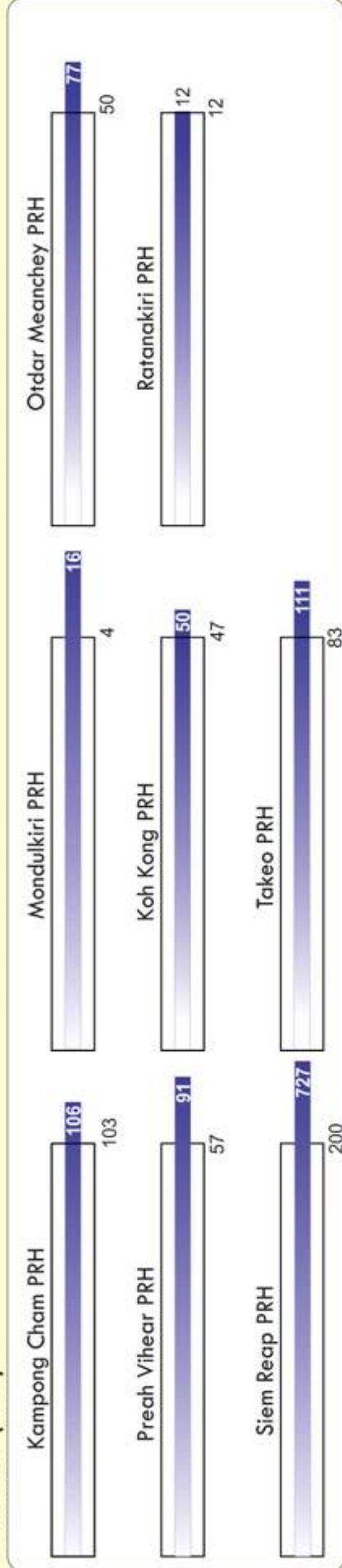




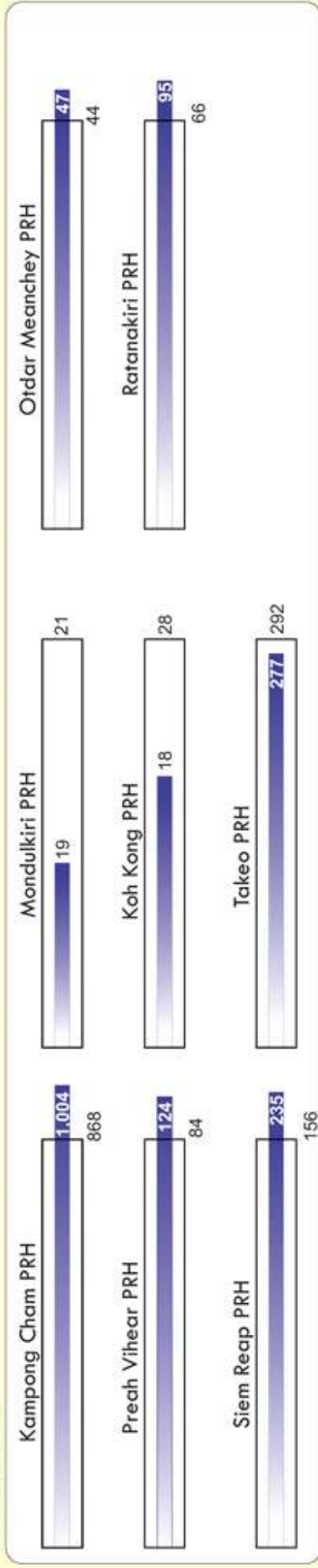
## ACUTE MALNUTRITION (<5 YEARS)



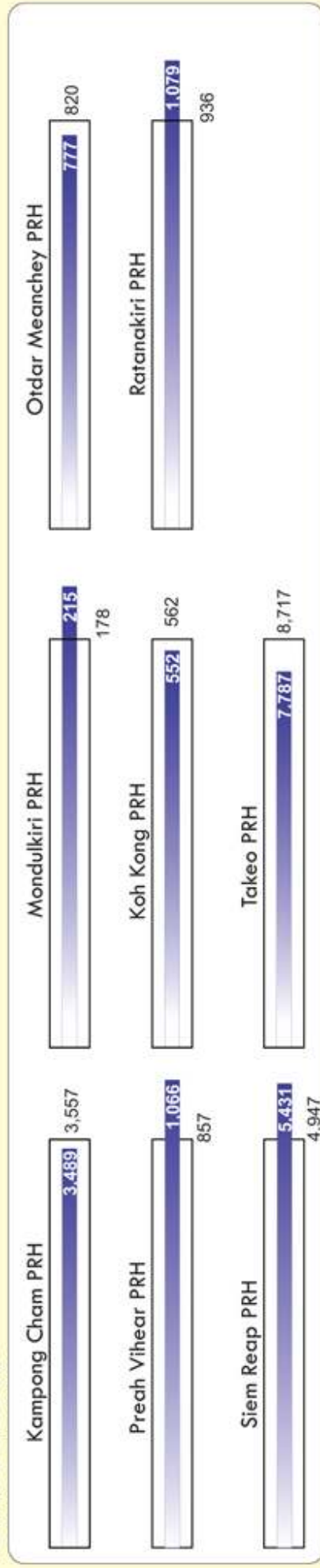
## DIABETES (IPD)



### C-SECTION

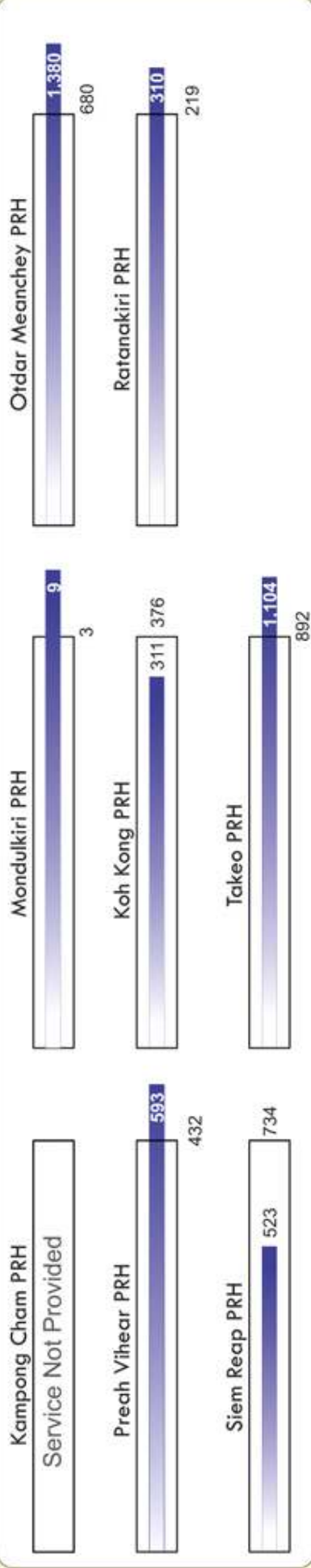


### TOTAL SURGERIES

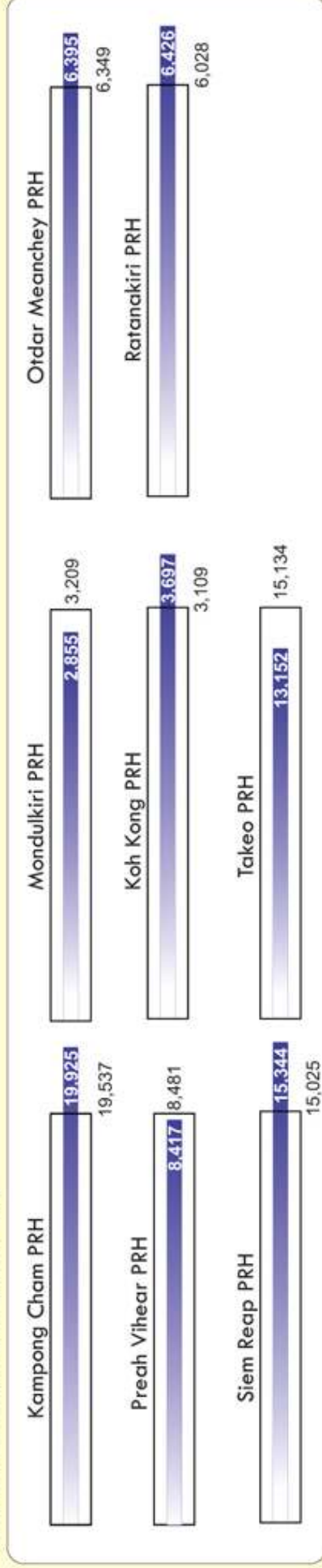




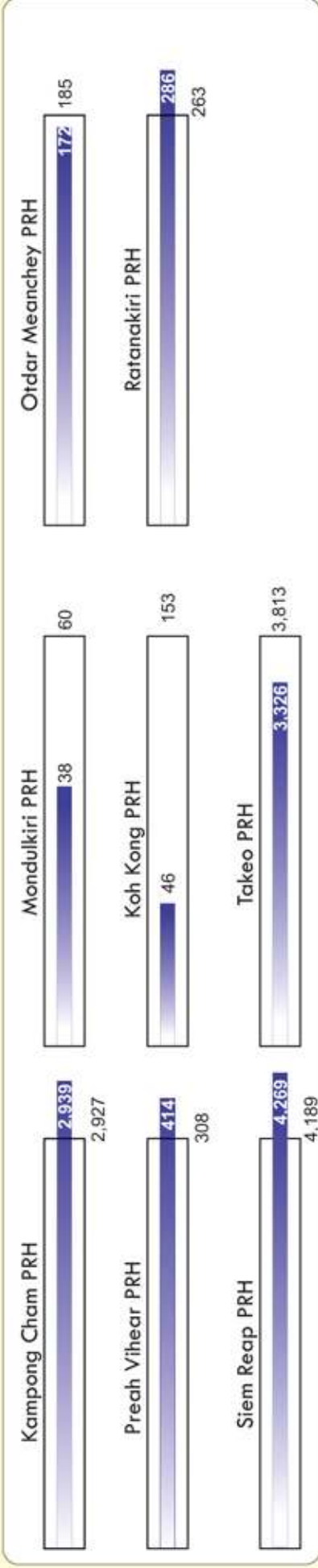
## HBP (OPD)



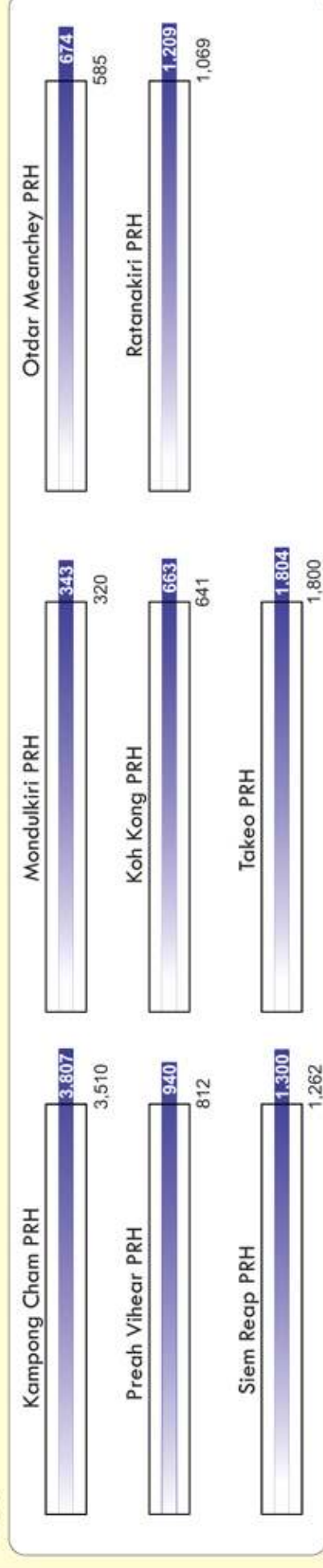
## TOTAL DISCHARGES (INC. TB)



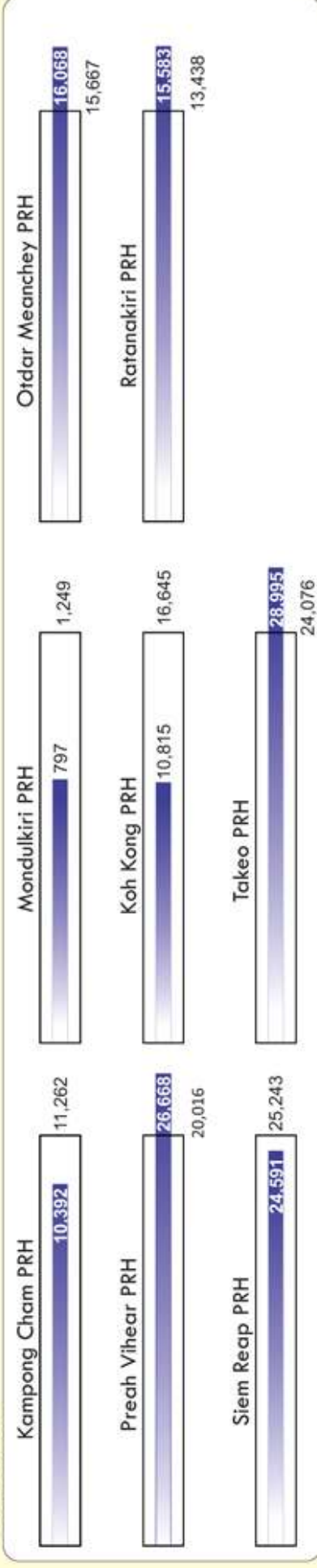
## MAJOR SURGERIES



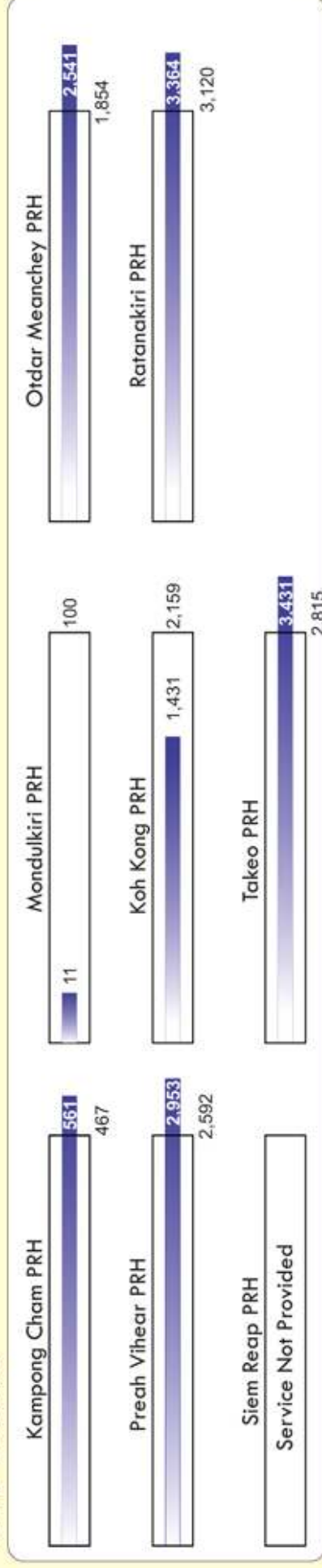
## DHF



## OPD ALL



## OPD UNDER 5



# ANNEX H. CIVIL WORKS PLAN

S. No.	Facility	Status	STATUS OF CIVIL WORKS UNDER HSSP 1 AND HSSP 2 (End December 2012)																																				Remarks		
			YEAR 2011												YEAR 2012												YEAR 2013														
			A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M		A	M
1	3 HCs and 5 HPs (Preah Vihear)	Complete																																					3 HCs + 5 HPs in Preah Vihear Province		
		Complete																																					Complete CPA II in Tbeng Meanchey RH (Preah Vihear Province) Revised MEP- Air Handling & Clean room system Expect to be completed in Mid 2013		
2	Drug Lab (Phnom Penh)	48%																																							
		Complete																																							
3	12 HC's	Complete																																							
		Complete																																							
4	Lot 1 (3 HCs in BTM)	Complete																																							
		Complete																																							
5	Lot 2 (1 HC in UDM)	Complete																																							
		Complete																																							
6	Lot 3 (2 HCs in Stung Treng)	Complete																																							
		Complete																																							
7	Lot 3 (1HC in Kratie)	Complete																																							
		Complete																																							
8	Lot 4 (1 HC in Kampot)	Complete																																							
		Complete																																							
9	Lot 4 (1 HC in Kep)	Complete																																							
		Complete																																							
10	56 HC's and 2 HP's	98%																																					Construction start in beginning of January 2012 Expect to be all completed in Feb 2013		
		Complete																																					Expect to be all completed in Feb 2013		
11	Lot 1 (4 HCs+1HP in Prey Veng)	93%																																					Expect to be all completed in Feb 2013		
		Complete																																					Expect to be all completed in Feb 2013		
12	Lot 2 (10 HCs in Kandal)	98%																																					Expect to be all completed in Feb 2013		
		Complete																																					Expect to be all completed in Feb 2013		
13	Lot 3 (13HCs in Kg Charn)	98%																																					Expect to be all completed in Feb 2013		
		Complete																																					Expect to be all completed in Feb 2013		
14	Lot 4 (8 HCs in Kampot)	98%																																					Expect to be all completed in Feb 2013		
		Complete																																					Expect to be all completed in Feb 2013		
15	Lot 4 (2 HCs in Kg Speu)	98%																																					Expect to be all completed in Feb 2013		
		Complete																																					Expect to be all completed in Feb 2013		
16	Lot 5 (2 HCs in Kg Thom)	Complete																																							
		Complete																																							
17	Lot 5 (2HCs+1HP in Kg Chhnang)	Complete																																							
		Complete																																							
18	43 HC's and 3 HP's	Complete																																					Construction start in beginning of March 2012		
		Complete																																							
19	Lot 1 (9 HCs+2HPs in Battambang)	Complete																																							
		Complete																																							
20	Lot 1 (2 HCs in Pailin)	Complete																																							
		Complete																																							
21	Lot 1 (4 HCs in Pursat)	Complete																																							
		Complete																																							
22	Lot 2 (7 HCs in Banteay Meanchey)	Complete																																							
		Complete																																							
23	Lot 2 (2 HCs in Uddar Meanchey)	Complete																																							
		Complete																																							
24	Lot 3 (6HCs in Siem Reap)	Complete																																							
		Complete																																							
25	Lot 3 (1HC in Preah Vihear)	Complete																																							
		85%																																					Expect to be all completed in Jan 2013		
26	Lot 4 (6HCs+1HP in Kratie)	85%																																					Expect to be all completed in March 2013		
		85%																																					Expect to be all completed in March 2013		

7	RTC at Battambang	Construction	48%																			Construction start in mid December 2011 Expect to be completed in April 2013 Construction start in June 2012 Expect to be completed in June 2013 Construction start in beginning May 2012
8	RTC at Stung Treng	Construction	30%																			Construction start in beginning November 2012 Kob has been change site location in December 2012
9	Landscape O'Chrov RH	Construction	Complete																			Angkor Thom ADR has been release from APSARA on January
10	26 ADRs	4 ADRs in Banteay Meanchey 10 ADRs in Battambang 4 ADRs in Kg Chhnang 2 ADRs in Preah Vihear 2 ADRs in Pursath 3 ADRs in Siem Reap 1 ADR in Uddar Meanchey	35% 35% 35% 35% 35% 35% 35%																			Construction start in beginning June 2012 Expect to be all completed end February 2013 Construction start in 10 December 2012
11	4 HCs in Takeo (AFD)	Construction	70%																			Construction start in beginning of July 2012
12	10 ADRs in Takeo (AFD)	Construction	2%																			Construction start in Late of June 2012 Expect to be completed in February 2013
13	Laoratory in Kg Cham RH (BTC)	Construction	Complete																			
14	Laoratory in Siem Reap RH (BTC)	Construction	40%																			

Note

Completed

Construction (Original planned)

Delay (Modification of design and others)