

s 22(1)(a)(ii)

[REDACTED]

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**From:** s 22(1)(a)(ii) <[REDACTED]@dfat.gov.au>  
**Date:** Thursday, 4 July 2019 at 1:46:27 pm  
**To:** "Delaney, Beth" <Beth.Delaney@dfat.gov.au>  
**Cc:** "Sharp, Darren" <Darren.Sharp@dfat.gov.au>, s 22(1)(a)(ii) <[REDACTED]@dfat.gov.au>, [REDACTED]@dfat.gov.au>  
**Subject:** RE: Palladium Agreements [REDACTED]

[REDACTED]

Hi Beth

<https://www.theguardian.com/australia-news/2019/jul/04/palladium-aid-sector-concerned-about-rise-of-private-contractor-employing-julie-bishop>

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Senior Adviser Pacific, Development and Budget  
OFFICE OF THE MINISTER FOR FOREIGN AFFAIRS  
Suite M1.49  
Parliament House, CANBERRA ACT 2600  
T: s 22(1)(a)(ii)

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## Former Foreign Minister Bishop's appointment to the Board of Palladium

### Issue

Palladium announced on 2 July that former Foreign Minister Bishop has been appointed to their Board. Palladium is a commercial supplier to the Australian Aid program.

### Talking Points

- Ms Bishop's appointment will not influence how Australian aid funds are spent.
- DFAT conducts all procurements in line with the Commonwealth Procurement Rules.
- The Rules require delivery that achieves best value for money and the conduct of procurement activities in an efficient, effective and ethical way.
- It is important to note that the Minister for Foreign Affairs has no part in the procurement processes and holds no financial delegations in relation to the Australian commercial aid program.
- Palladium is a large international commercial aid supplier.
- Palladium has agreements with all major aid donors including USAID and the UK development agency, DFID.

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### If Asked: Did DFAT know about the appointment before it was announced?

- No.

If Asked: Will Ms Bishop's appointment give Palladium an unfair advantage when submitting tenders?

- No. Potential upcoming tender opportunities are publically available on the Department's website.
- Tender processes are conducted in accordance with the Commonwealth Procurement Rules. They are tightly controlled and have robust probity oversight.

If Asked: Did Palladium's share of the commercial aid program increase while Ms Bishop was Foreign Minister?

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- There has not been any significant change in Palladium's share.

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#### Recent Media

Palladium announced the appointment on 2 July 2019. Various news outlets picked this up. The ABC reported on 2 July that Senator Wong has claimed the appointment breaches Ministerial standards. Ms Bishop told the Financial Review that she believed she was compliant with the Statement of Ministerial Standards.

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#### Prepared By:

Name: Darren Sharp  
Branch: ABB – Aid Business Branch  
Phone: s 22(1)(a)(ii)  
Edit Date: 03 July 2019 3 July 2019

#### Cleared By:

Name: Beth Delaney  
Position: FAS ACD  
Branch/Division: ACD  
Phone: s 22(1)(a)(ii)

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**Prepared By:**

Name: Darren Sharp  
Branch: ABB – Aid Business Branch  
Phone: s 22(1)(a)(ii)  
Edit Date: 3 July 2019

**Cleared By:**

Name: Beth Delaney  
Position: FAS ACD  
Branch/Division: ACD  
Phone: s 22(1)(a)(ii)



**From:** s 22(1)(a)(ii)  
**Sent:** Wednesday, 3 July 2019 8:29 AM  
**To:** Sharp, Darren  
**Subject:** s 22(1)(a)(ii) - Record Assigned [REDACTED]

[REDACTED]

Darren Sharp has assigned s 22(1)(a)(ii) to Darren Sharp

Locate the record:

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**Subject :** Former Foreign Minister Bishop's appointment to the Board of Palladium  
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[REDACTED]

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**From:** Delaney, Beth <Beth.Delaney@dfat.gov.au>  
**Sent:** Wednesday, 3 July 2019 7:24 AM  
**To:** Sharp, Darren <Darren.Sharp@dfat.gov.au>  
**Subject:** Fwd: QTB on Palladium [REDACTED]

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**Bishop cops flak over job move**

Australian Financial Review, General News, 03/07/19, Tom Mcilroy And Edmund Tadros, page 5  
Labor says Julie Bishop could have breached the rules for government ministers after being appointed to the board of global impact investing and consultancy group Palladium. In her first major private sector appointment after quitting politics at the May election, the former foreign minister will advise the firm on economic growth in developing countries, including in the Asia Pacific region.

Thanks,  
Beth  
Beth Delaney

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FAS Contracting and Aid Management Division  
Department of Foreign Affairs and Trade (DFAT)  
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**From:** s 22(1)(a)(ii) @dfat.gov.au  
**Date:** Wednesday, July 3, 2019 7:04:34  
**To:** "Walsh, Clare" <Clare.Walsh@dfat.gov.au>  
**Cc:** s 22(1)(a)(ii) @dfat.gov.au  
**Subject:** QTB on Palladium [REDACTED]

Hi Clare

Given DFAT association with palladium through the aid program, would it be possible to get an urgent QTB on the Bishop board press and any other angles that might be run on this?

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**From:** s 22(1)(a)(ii)  
**Sent:** Tuesday, 2 July 2019 2:36 PM  
**To:** Sharp, Darren  
**Subject:** FW: [https://www.afr.com/news/politics/national/julie-bishop-joins-palladium-board-20190701-p5230f?&utm\\_source=LinkedIn&utm\\_medium=social&utm\\_campaign=nc&eid=social:lnkdn-14omn0059-optim-nnn:nonpaid-27/06/2014-social\\_traffic-all-organicpost-nnn-afr-o&camp](https://www.afr.com/news/politics/national/julie-bishop-joins-palladium-board-20190701-p5230f?&utm_source=LinkedIn&utm_medium=social&utm_campaign=nc&eid=social:lnkdn-14omn0059-optim-nnn:nonpaid-27/06/2014-social_traffic-all-organicpost-nnn-afr-o&camp)

**Importance:** [Redacted]

[Redacted]



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**Julie Bishop joins Palladium board**

afr.com

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Acting Director Business Engagement  
Department of Foreign Affairs and Trade

Phone [s 22\(1\)\(a\)\(ii\)](#)

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