



VICTORIA COATES

VICE PRESIDENT, KATHRYN AND SHELBY CULLOM DAVIS INSTITUTE FOR NATIONAL SECURITY AND FOREIGN POLICY, THE HERITAGE FOUNDATION

Handling Note:

Coates has described her goal at Heritage as building a policy and intellectual framework for the next Republican administration. s 33(a)(iii)

s 33(a)(iii)

Key messages:

Welcome **strong bipartisan support** for the Australia-US Alliance

- share common values and interests
- have supported each other on issues ranging from international conflicts to intelligence to trade and investment
- have proven ourselves a reliable ally, ready and willing to step up and invest in our own security and support US leadership.

The United States is a force for stability and prosperity in the world



s 33(a)(iii)

Background

As one of the most high-profile conservative think tanks, s 33(a)(iii)

The Heritage Foundation is behind s 33(a)(iii) *Presidential Transition Project (Project 2025)*, published 21 April 2023), a 900+ page playbook drafted with input from more than 100 conservative organisations, promoted as 'a tool for any future administration to use.' s 33(a)(iii)



[REDACTED]

s 33(a)(iii)

Heritage is also compiling a database of vetted potential hires for a second Trump administration.

Trump has publicly distanced himself from *Project 2025* s 33(a)(iii)

Amid the furore, on 30 July, the director of *Project 2025* and former Chief of Staff in Trump's Office of Personnel Management, Paul Dans, stepped down, with the organisation claiming his job was complete. Trump's campaign accused *Project 2025* of 'misrepresent[ing] their influence with President Trump and his campaign.'

Project 2025 calls **China** an 'enemy' and a 'threat', rather than a competitor. It calls for the end of economic engagement, and for a 'cost-imposing strategic response' against China's 'aggression'. The plan calls for preventing China from subordinating Taiwan or other US Asian allies and breaking apart a 'balancing coalition'. The report calls for burden sharing as a central part of **defence strategy**, with 'greater spending and collaboration' by Taiwan, Japan and Australia to create a 'collective defence model.' There is no mention of AUKUS.

The playbook has two chapters on trade – one is pro-trade and says **IPEF** has the potential to be a 'powerful diplomatic tool' and acknowledges the need for the US and others to provide economic 'alternatives' to China. It proposes reorienting IPEF around trade liberalisation, instead of issues such as climate and labour policy. The other, penned by former President Trump's National Trade Council Director Peter Navarro, proposes legislation to empower the Executive to increase tariffs to reduce bilateral trade deficits.

Project 2025 emphasises US re-engagement in the **Middle East**. The US would need to block **Iranian** ambitions and prevent it from acquiring nuclear technology. Other **Arab states** (including Saudi Arabia) should be encouraged to enter the 'Abraham Accords' and Washington should build a Middle East **security pact** which would include Israel, Egypt and the Gulf states (and potentially India).



Biography

Victoria COATES

Vice President, Kathryn and Shelby Cullom Davis Institute for National Security and Foreign Policy, The Heritage Foundation



UNITED STATES OF AMERICA



Form of Address: Dr Coates
s 47F(1) ;

Year of Birth: University of Pennsylvania (PhD – Art History)

Education: Williams College (MA – Art History)
Trinity College, Connecticut (BA – Art History)

Career:

- 2021- Vice President, Kathryn and Shelby Cullom Davis Institute for National Security and Foreign Policy, The Heritage Foundation
- 2020-2021 National Security Advisor to the Secretary of Energy
- 2019-2020 Deputy National Security Advisor for Middle East and North Africa
- 2016-2019 Special Assistant to the President and Senior Director for Strategic Communications, National Security Council
- 2013-2016 Senior National Security Advisor for Senator Ted Cruz (R-TX)
- 2007-2012 Director of Research for Secretary of Defense Donald Rumsfeld

Comment:

Coates assisted in establishing the NSC communication strategy during the Trump Administration, coordinating White House policy related to the Middle East Peace Process. She also supported the development of the December 2017 National Security Strategy. As Deputy Assistant to the President and Deputy National Security Advisor for the Middle East and North Africa, she oversaw the maximum pressure campaign against Iran and initiated the negotiations for the Abraham Accords.

She contributed to the Heritage Foundation's *Project 2025: Mandate for Leadership*,^{s 33(a)(iii)}

s 33(a)(iii)



s 22(1)(a)(ii)

From: s 22(1)(a)(ii) @dfat.gov.au>
Sent: Wednesday, May 29, 2024 10:56 PM
To: s 22(1)(a)(ii) @dfat.gov.au>; s 22(1)(a)(ii) @dfat.gov.au>
Cc: s 22(1)(a)(ii) @dfat.gov.au>
Subject: Re: Cable: US Heritage Foundation to visit Australia[SEC=OFFICIAL]

OFFICIAL

Many thanks s 22(1)(a)(ii)

s 33(a)(iii) Definitely
support AS meeting if possible. Suggest reaching out to USB to ask how they're coordinating this,
and if they're planning any Roundtables, have bilateral opportunities or if not - whether we can
draft some points for s 22(1) hat would s 33(a)(iii)
(a)(ii)

Thanks!

s 22(1)(a)(ii)

From: s 22(1)(a)(ii) @dfat.gov.au>
Date: Wednesday 29 May 2024 at 3:27:06 PM
To: s 22(1)(a)(ii) @dfat.gov.au>, s 22(1)(a)(ii) @dfat.gov.au>
Cc: s 22(1)(a)(ii) @dfat.gov.au>
Subject: Cable: US Heritage Foundation to visit Australia [SEC=OFFICIAL]

OFFICIAL

Hi s 22(1)(a)(ii)

Sharing this cable from Washington. US Conservative think tank, the Heritage Foundation is sending a representative to Canberra and Adelaide (10-14 June) to research US defence cooperation with Australia, India and Japan. He has already requested meetings with defence officials s 33(a)(iii)

See para 6 from cable:
s 33(a)(iii)

Grateful Defence nominates a point of contact to help coordinate the meetings in Canberra s 22(1)(a)(ii)

Worth also noting that the Heritage Foundation is the think tank that has been working on Project 2025 a 'comprehensive policy guide' for the next Republican administration. Recommendations within which include, abolishing the US Federal Reserve in favour of a system of "free banking", reversal of Biden administration's climate policies, increase in fossil fuel extraction and use, ending economic engagement with China, expanding the nuclear arsenal and a "comprehensive cost-benefit analysis of U.S. participation in all international organizations" including the UN and its agencies.

Below are some articles on Project 2025 if interested:

26 May 2024 [What is Project 2025 and what does it have to do with a second Trump term?](#) (The Guardian)

26 Apr 2024 [Friday essay: Project 2025, the policy substance behind Trump's showmanship, reveals a radical plan to reshape the world](#) (The Conversation)

Aug 30 2023 [Conservative groups draw up plan to dismantle the US government and replace it with Trump's vision](#) (AP)

2 Feb 2023 [Inside Heritage's plans for a 2025 GOP administration](#) (Politico)

What are your thoughts on potential for AS engagement with Heritage Foundation while in Canberra?

Cheers,

s 22(1)(a)(ii)

Quad and Minilateral Partnerships Section (QMS)

Geostrategic and Quad Branch (GQB) | Geostrategy and Partnerships Division (GPD)

s 33(a)(iii)

From: s 22(1)(a)(ii)
To:
Cc: s 22(1)(a)(ii) Celeste Powell; s 22(1)(a)(ii)
Subject: RE: Visit by Wilson Beaver - US Heritage Foundation [SEC=OFFICIAL]
Date: Wednesday, 12 June 2024 1:35:40 PM

Hi s 22(1)(a)(ii)

Looping in s 22(1)(a)(ii)

I understand we are looking at 0900-1000.

We'll have a chat here and come back to you.

s 22(1)(a)(ii)

From: s 22(1)(a)(ii) @dfat.gov.au>
Sent: Wednesday, June 12, 2024 1:23 PM
To: s 22(1)(a)(ii) @dfat.gov.au>; s 22(1)(a)(ii) @dfat.gov.au>
Cc: s 22(1)(a)(ii) @dfat.gov.au>; Celeste Powell
 <Celeste.Powell@dfat.gov.au>; s 22(1)(a)(ii) @dfat.gov.au>; s 22(1)(a)(ii)
 @dfat.gov.au>; s 22(1)(a)(ii) @dfat.gov.au>
Subject: RE: Visit by Wilson Beaver - US Heritage Foundation [SEC=OFFICIAL]

OFFICIAL

Dear s 22(1)(a)(ii)

We would be very keen to do something with Mr Beaver. It would be a few in OTP, and we'd be keen for USB to be part of it too.

Can you advise what windows Mr Beaver would be available tomorrow and we will come up with something. s 22(1)(a)(ii) let us know if you have any room bookings for this we could use for a Pacific meeting with Mr Beaver.

Thanks

s 22(1)(a)(ii)

Director | US Pacific Partnerships Section
 Pacific Partners Branch | Pacific Strategy Division
 Office of the Pacific
 T s 22(1)(a)(ii) | M s 22(1)(a)(ii)

From: s 22(1)(a)(ii) <@dfat.gov.au>
Sent: Wednesday, June 12, 2024 10:33 AM
To: Celeste Powell <Celeste.Powell@dfat.gov.au>; s 22(1)(a)(ii) <@dfat.gov.au>
Cc: s 22(1)(a)(ii) <@dfat.gov.au>; s 22(1)(a)(ii) <@dfat.gov.au>; s 22(1)(a)(ii) <@dfat.gov.au>; s 22(1)(a)(ii) <@dfat.gov.au>; s 22(1)(a)(ii) <@dfat.gov.au>
Subject: Visit by Wilson Beaver - US Heritage Foundation [SEC=OFFICIAL]

OFFICIAL

Morning Celeste

Apologies in advance for the late notice on this request, but DND were approached late on Friday by Defence to host a meeting or roundtable with Wilson Beaver from the Heritage Foundation.

Mr Beaver is a defense policy advisor for the Heritage thinktank, s 33(a)(iii)

but unfortunately there are no DND SES who are available to meet or host a roundtable.

I wanted to bring to your attention in case OTP had capacity, availability, and interest to pull something together. Mr Beaver will be here tomorrow, 13 June. I understand he has an engagement at the US Embassy at 11am and meetings with ASPI and ANU in the afternoon.

If you are unable to pull something together in such a short timeframe, which is completely understandable, USB s 22(1)(a)(ii) copied here) will try to arrange something within GPD.

I have attached some email chains for context, and copied Mr Beaver's itinerary below. His bio is here: [Wilson Beaver | The Heritage Foundation](#)

s 33(a)(iii)

s 33(a)(iii)

Let me know if I can be of any more help.

Best

s 22(1)(a)(ii)

Director | Strategic Policy and Engagement
Defence Strategic Policy Branch | Defence and National Security Policy Division
Department of Foreign Affairs and Trade
p s 22(1)(a)(ii) | M s 22(1)(a)(ii)
dfat.gov.au | [Twitter](#) | [Facebook](#) | [Instagram](#) | [LinkedIn](#)





s 33(a)(iii), s 33(b)

s 33(a)(iii), s 33(b) - this page, together with the following pages (13 to 18) are exempt and have been removed.

s 22(1)(a)(ii)



Title: United States: Defence: Presidential Election: s 33(a)(iii)
MRN: s 22(1)(a)(ii)
To: Canberra
Cc: s 22(1)(a)(ii)
From: Washington
From File:
EDRMS
Files:
References: s 22(1)(a)(ii)

Response: Routine, Information Only
s 22(1)(a)(ii)



s 33(a)(i), s 33(a)(iii), s 33(b)

s 22(1)(a)(ii)

i

s 22(1)(a)(ii)

s 33(a)(iii)

OFFICIAL

s 22(1)(a)(ii)

Title: United States: Defence: Heritage Foundation Research Visit to Australia
MRN: s 22(1)(a)(ii)
To: Canberra
Cc: s 22(1)(a)(ii)
From:
From File:
EDRMS
Files:
References:
Response: Routine, Information Only

Summary

From 10–14 June, a representative from The Heritage Foundation (Senior Policy Advisor for Defense Budgeting, Wilson Beaver) will visit Canberra and Osborne shipyard in Adelaide s 33(a)(iii)
 s 33(a)(iii)

From 10–14 June, a representative from The Heritage Foundation (Senior Policy Advisor for Defense Budgeting, Mr Wilson Beaver) will visit Canberra and Adelaide to s 33(a)(iii)

2 s 33(a)(iii)
 Foundation s 33(a)(iii) the Heritage
 and has focused its efforts to
 influencing those in the orbit of presumptive Republican nominee former President Trump.
 Organised by Heritage, the 2025 Presidential Transition Project ('Project 2025) has prepared
 a Playbook to serve as a key reference guide to support the Trump transition team should he
 win in November. s 33(a)(iii)

. Beaver noted that Heritage has prioritised Indo-Pacific policy.

s 33(a)(i), s 33(a)(iii)

OFFICIAL

Page 1 of 4

OFFICIAL

s 22(1)(a)(ii)

s 33(a)(i), s 33(a)(iii)

s 22(1)(a)(ii)

s 33(a)(iii)

s 33(a)(iii)

Grateful Defence nominates a point of contact
to help coordinate the meetings in Canberra (email s 22(1)(a)(ii) on 29 May refers).
s 33(a)(iii)

g. s 22(1)(a)(ii)

s 33(a)(iii)

s 22(1)(a)(ii)

text ends
s 22(1)(a)(ii)

OFFICIAL

OFFICIAL

s 22(1)(a)(ii)

OFFICIAL

OFFICIAL

s 22(1)(a)(ii)

OFFICIAL



Title: United States: 2024 GOP Platform "Make America Great Again!"
MRN: s 22(1)(a)(ii)
To: Canberra
Cc: RR : Aust Economic Posts, Europe Posts, G20 Posts, Indo-Pacific Posts,
Middle East Posts, USA Posts
From: Washington
From File:
EDRMS
Files:
References: s 22(1)(a)(ii)

Response: Routine, Information Only
s 22(1)(a)(ii)



s 22(1)(a)(ii)

We note that
Trump has sought to distance himself from the oft-cited, but independently created "Project
2025", s 22(1)(a)(ii)

s 22(1)(a)(ii)

s 22(1)(a)(ii) - this page, together with the following pages (36 to 39) are irrelevant and have been removed.



Title: United States: The Democratic National Convention - "We're Not Going Back!"

MRN: s 22(1)(a)(ii)

To: Canberra

Cc: RR : Americas Posts, Europe Posts, G20 Posts, Indo-Pacific Posts, STO Offices, USA Posts

From: s 22(1)(a)(ii)

From File:

EDRMS

Files:

References: s 22(1)(a)(ii)

Response: Routine, Information Only

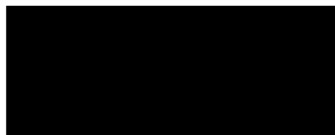
s 22(1)(a)(ii)



s 22(1)(a)(ii)

s 22(1)(a)(ii)

s 22(1)(a)(ii) . Focus here was pinning the Heritage Foundation's 'Project 2025' squarely on Trump's shoulders. Printing the 920-page mandate into a comically large prop ("It could kill democracy and a small dog at the same time!") provided for some levity, but s 22(1)(a)(ii)



s 22(1)(a)(ii) - this page, together with the following pages (44 to 45) are irrelevant and have been removed.

OFFICIAL:Sensitive

Title: United States: Post 2024 Election - Political appointments
MRN: s 22(1)(a)(ii)
To: Canberra
Cc: RR : Europe Posts, G20 Posts, Indo-Pacific Posts, USA Posts
From: Washington
From File:
EDRMS
Files:
References: s 22(1)(a)(ii)
Response: Routine, Information Only

s 22(1)(a)(ii)

OFFICIAL:Sensitive

Page 1 of 5

OFFICIAL:Sensitive

s 22(1)(a)(ii)

Project 2025 s 33(a)(iii)
14.s 33(a)(iii)

Project 2025 proposes broadscale change and downsizing of federal agencies, expansion of presidential power to control the civil service, and fundamental changes to the character and operation of the Federal Government. The designers of Project 2025 (but not Trump himself) have said their aim is "to bend or break the bureaucracy to the presidential will".

15. The scale and timing of implementing some of the Project 2025 agenda could impact the political appointment process. It includes a LinkedIn-style database of personnel who could serve in the next Republican president's administration and a training program for that pool of candidates dubbed the "Presidential Administration Academy" to ensure employees will be loyal to the president. s 33(a)(iii)
s 33(a)(iii)

s 22(1)(a)(ii)

OFFICIAL:Sensitive



EVENT BRIEF: BRIEFING TO EMBASSY BY HERITAGE FOUNDATION'S 2025 PRESIDENTIAL TRANSITION PROJECT

Nature of Event	Briefing from Heritage Foundation's 2025 Presidential Transition Project
Date	Thursday 8 February
Time	3.20-4.30pm
Venue	Foyer for meet and greet, the Eddie Mabo Lounge
Hosts	HOM
Post POC	s 22(1)(a)(ii) Counsellor Congressional s 22(1)(a)(ii)
Dress code	Business attire
Purpose of engagement	To receive a briefing from The Heritage Foundation's 2025 Presidential Transition Project, <i>Project 2025</i>

ATTENDEES

Total Attendees	Approximately 65 with Embassy staff
VVIPs / VIPs Biographies Attached	<ul style="list-style-type: none"> • James Jay Carafano, Ph.D., Senior Counselor to the President and Richardson Fellow, Heritage Foundation • Spencer Chretien, Associate Director, Project 2025 • Victoria Coates, Ph.D., Vice President, Foreign Policy and National Security s 22(1)(a)(ii) • Robert Greenway, Director, Allison Center for National Security
Accompanied by	<ul style="list-style-type: none"> • Kaitlin Stumpf, Senior Program Manager, Project 2025 (formerly of Fox News and former Deputy Associate Director, White House Office of Presidential Personnel) • s 47F(1) • s 47F(1) Program Coordinator, Diplomatic and Media Outreach, Davis Institute for Foreign Policy and National Security, The Heritage Foundation (POC) • All Embassy staff have been invited and a large number have RSVP'd to join. We will have seating for around 60 + standing room at the back



RUN OF SHOW

THURSDAY, FEB 8

s 22(1)(a)(ii)

- 3:10pm Heritage team arrives Australian Embassy, met on arrival by Security to pass through
- 3:20pm Ambassador Rudd to greet Heritage team in the Foyer at 3.20pm, opportunity to 'meet and greet' and take a photo with everyone in your group.
- 3:25pm Transfer to the Eddie Mabo Lounge
- 3:30pm Ambassador to welcome everyone to main briefing, acknowledge the Heritage team
- 3.35pm Hand over to Spencer Chretien to start the briefing
- 3:35-3:45pm Spencer Chretien provides P2025 overview, speaking from slides s 22(1)(a)(ii)
(Suzanne McCourt Minister-Counsellor Congressional /
- 3:45-3:50pm Dr Victoria Coates to make brief comments to place P2025 into foreign policy, US-Australia context s 22(1)(a)(ii)
- 3:50-4:30pm Question and Answer session – on P2025 specifically (Chretien, Stumpf) and on impact on US foreign policy/security policy context (Coates, Greenway, Carafano)
- 4:30pm Meeting concludes; Heritage Team to leave eight copies of Mandate for Ambassador and Branch Heads.

BACKGROUND

About Project 2025 – from The Heritage Foundation website- [About Project 2025 | Project 2025](#)

“Building now for a conservative victory through policy, personnel, and training. The actions of liberal politicians in Washington have created a desperate need and unique opportunity for conservatives to start undoing the damage the Left has wrought and build a better country for all Americans in 2025.

It is not enough for conservatives to win elections. If we are going to rescue the country from the grip of the radical Left, we need both a governing agenda and the right people in place, ready to carry this agenda out on day one of the next conservative administration.

This is the goal of the 2025 Presidential Transition Project. The project will build on four pillars that will, collectively, pave the way for an effective conservative administration: a policy agenda, personnel, training, and a 180-day playbook.



The project is the effort of a broad coalition of conservative organizations that have come together to ensure a successful administration begins in January 2025. With the right conservative policy recommendations and properly vetted and trained personnel to implement them, we will take back our government.

The 2025 Presidential Transition Project is being organized by The Heritage Foundation and builds off Heritage's longstanding "Mandate for Leadership," which has been highly influential for presidential administrations since the Reagan era. Most recently, the Trump administration relied heavily on Heritage's "Mandate" for policy guidance, embracing nearly two-thirds of Heritage's proposals within just one year in office.

Paul Dans, former chief of staff at the Office of Personnel Management (OPM) during the Trump administration, serves as the director of the 2025 Presidential Transition Project. "

Note: Dans is unavailable to join the Embassy briefing however we will work on a separate one-on-one meeting for you (Ambassador) with Dans in the coming weeks.

BIOGRAPHIES



James Jay Carafano, Ph.D., Senior Counselor to the President and Richardson Fellow, Heritage Foundation


James Jay Carafano is Senior Counselor to the President and E.W. Richardson Fellow at The Heritage Foundation. A leading expert in national security and foreign policy challenges, Carafano previously served as the Vice President of Heritage's Kathryn and Shelby Cullom Davis Institute for National Security and Foreign Policy.

Carafano is an accomplished historian and teacher as well as a prolific writer and researcher. His most recent publication is "Brutal War" (Lynne Rienner, 2021), a study of combat in the Southwest Pacific. He also authored "Wiki at War: Conflict in a Socially Networked World" (Texas A&M University Press, 2012), a survey of the revolutionary impact of the Internet age on national security and spoke on cyber warfare at the 2014 South by Southwest (SXSW) Interactive Conference in Austin, Texas.

From 2012 to 2014 and 2020 to 2021, he served on the Homeland Security Advisory Council convened by the secretary of the U.S. Department of Homeland Security.

Carafano, a 25-year Army veteran with a master's and doctorate from Georgetown University, joined Heritage in 2003 as a senior research fellow in homeland security and missile defense. Carafano now directs Heritage's team of foreign and defense policy experts in five centers on the front lines of international affairs: the Allison Center for Foreign Policy Studies, the Asian Studies Center, the Margaret Thatcher Center for Freedom, the Border Security and Immigration Center, and the Center for National Defense.



	<p>Carafano served as president of a nonprofit organization, Esprit de Corps, which educated the public about veteran affairs. In this capacity he co-produced and co-wrote the documentaries “Veteran Nation,” an official selection of the 2013 G.I. Film Festival, and “Why We Fight: 9/11 and America's Longest War” (2018).</p> <p>A graduate of West Point, Carafano holds a master's degree and a doctorate from Georgetown University as well as a master's degree in strategy from the U.S. Army War College. He was an adjunct professor at Hillsdale College and taught as a visiting professor at National Defense University. He previously served as an assistant professor at the U.S. Military Academy in West Point, N.Y., and as director of military studies at the Army's Center of Military History. He also taught for Mount Saint Mary College in New York, the University of Chicago, Georgetown University, the National Defense University, Virginia Tech University, the Daniel Morgan Graduate School and was a fleet professor at the U.S. Naval War College.</p> <p>Carafano also co-authored a textbook, Homeland Security (McGraw-Hill, third edition 2019), designed as a practical introduction to everyday life in the era of terrorism. The textbook addresses such key details as the roles of first responders and volunteers, family preparedness techniques and in-depth looks at weapons of mass destruction.</p>
 <p>Spencer Chretien Associate Director 2025 Presidential Transition Project The Heritage Foundation</p>	<p>Spencer Chretien serves as Associate Director of Heritage’s 2025 Presidential Transition Project, supporting each pillar of the project’s work.</p> <p>From 2020-2021, Chretien was a Special Assistant to President Donald J. Trump and Associate Director of Presidential Personnel, helping to identify, recruit, and place hundreds of political appointees at all levels of government. Before his role at the White House, Chretien served as a political appointee at the Department of Housing and Urban Development.</p> <p>In addition to his service in government, Chretien has held numerous positions at conservative organizations in the Washington, D.C. area—including the American Legislative Exchange Council, Citizens Against Government Waste, and FreedomWorks—and is a 2022 graduate of Hillsdale College’s James Madison Fellowship Program.</p> <p>A graduate of The College of William and Mary, Chretien is originally from Northern Virginia, where he still resides.</p>
	<p>A former deputy national security advisor to President Donald Trump, Victoria Coates is Vice President of the Kathryn and Shelby Cullom Davis Institute for National Security and Foreign Policy at The Heritage Foundation. With decades of experience as a national security advisor in Congress, federal agencies, and the White House, Coates leads the Davis Institute in designing and promoting policies that prioritise the security of American citizens while protecting our interests around the world.</p>



**Victoria Coates, Ph.D., Vice President,
Heritage Institute for Foreign Policy
and National Security**

In 2007, Coates left academia to become the director of research in former Secretary of Defense Donald Rumsfeld's personal office. Coates then joined then-Governor Rick Perry's primary campaign for president as senior advisor. In 2013, Coates became senior national security advisor for U.S. Senator Ted Cruz (R-TX). In the Senate, Coates oversaw planning, strategy, and communications for Cruz's participation in writing the annual National Defense Authorization Act.

When President Donald Trump was elected in 2016, Coates joined his transition team for the National Security Council staff, eventually becoming special assistant to the president and senior director for strategic communications. Coates assisted in establishing the NSC communication strategy, coordinated NSC policy related to the Middle East Peace Process, and supported the development of the December 2017 National Security Strategy. In 2019, Coates was promoted to Deputy Assistant to the President and Deputy National Security Advisor for the Middle East and North Africa, overseeing the Maximum Pressure Campaign against Iran and initiating the negotiations for the Abraham Accords.

In early 2020, Coates transferred to the Department of Energy to advise Secretary Dan Brouillette on national security issues and act as his personal representative in the Middle East and North Africa. At the conclusion of the Trump administration, Coates became the director of middle eastern programs at the Center for Security Policy, then a distinguished fellow at the American Foreign Policy Council.

Coates holds a bachelor's degree from Trinity College, a master's degree from Williams College and a PhD from the University of Pennsylvania, all in art history.




**Robert Greenway, Director, Allison
Center for National Security**

Robert Greenway has more than 30 years experience in public service culminating as the senior U.S. government official responsible for developing, coordinating and implementing U.S. government policy for all the Middle East and North Africa on the National Security Council. Prior to service on the NSC he served as a Senior Intelligence Officer at the Defense Intelligence Agency and a veteran of the United States Army Special Forces with six combat tours in Afghanistan and Iraq. Following his government service, he established and led the Abraham Accords Peace Institute dedicated to strengthening and expanding the historic agreements.

While Deputy Assistant to the President and Senior Director of the National Security Council's Middle Eastern and North African Affairs Directorate he planned and executed the United States' economic sanctions on Iran. He was a principal architect of the historic Abraham Accords, supervised development of a first-ever presidentially approved strategies for Iran, Syria, Iraq, Libya, Lebanon and Israel, and established the first national level efficacy and assessment process to quantify outcomes and measure progress toward strategic objectives. He was instrumental in the removal of



	<p>the world's most dangerous terrorist leaders greatly improving regional stability and safety.</p> <p>Before being assigned to the NSC he served at the Defense Intelligence Agency as a Senior Intelligence Officer in U.S. Central Command. While assigned to USCENTCOM he deployed twice to Afghanistan as the Senior Intelligence Analyst for the Commander, Special Operations Joint Task Force from 2013-2014, and as Senior Intelligence Advisor for the Commander International Security Assistance Forces.</p> <p>Greenway retired from active duty prior to joining the DIA having commanded Special Forces units at every level from Team through Battalion. In October 2001 he deployed in support of Operation Relentless Pursuit and Enduring Freedom I while assigned to and Army Special Mission Unit immediately following the attacks of 11 September. He deployed again in support of Operation Iraqi Freedom with 5th Special Forces Group (Airborne) in 2003 and 2004 where his duties included establishing the Iraqi Counterterrorism Force.</p> <p>Greenway holds a bachelor's degree from the Virginia Military Institute and a master's degree with honors from Webster University.</p>
 <p>Kaitlin Stumpf, Senior Program Manager, 2025 Presidential Transition Project The Heritage Foundation</p>	<p>Ms Stumpf is formerly of Fox News and a former Deputy Associate Director, White House Office of Presidential Personnel</p>

s 47F(1)



s 47F(1)

[REDACTED]

s 33(a)(iii)

s 22(1)(a)(ii)

s 33(a)(iii)

[REDACTED]

[REDACTED]

s 33(a)(iii)

s 22(1)(a)(ii)

[REDACTED]

s 22(1)(a)(ii) - this page, together with the following pages (61 to 74) are irrelevant and have been removed.

s 22(1)(a)(ii)

From: Rudd, Kevin M
Sent: Tuesday, 4 June 2024 6:26 PM
To: Adams, Jan; Moriarty, Greg Mr; Mooney, Tom; Tarnawsky, Jo Ms; Klugman, Kathy; Fletcher, Graham; Brant, Philippa L
Cc: Lawson, Elly; Sawczak, Peter A; Wood, Lynette; Oldmeadow, Anna C; Jeffrey, Hugh Mr; Myler, Paul; Murray, Ian [Defence]; Mina, George
Subject: s 22(1)(a)(ii)
[REDACTED]

s 33(a)(iii)

[REDACTED]

s 22(1)(a)(ii)

s 22(1)(a)(ii)

s 22(1)(a)(ii)

s 22(1)(a)(ii)

s 33(a)(iii)

s 22(1)(a)(ii)

s 22(1)(a)(ii) - this page, together with the following pages (82 to 85) are irrelevant and have been removed.

s 22(1)(a)(ii)

From: Rudd, Kevin M
Sent: Thursday, 15 August 2024 6:53 PM
To: Adams, Jan; 'Moriarty, Greg Mr'; Mooney, Tom; 'Tarnawsky, Jo Ms'; Klugman, Kathy; Fletcher, Graham; Brant, Philippa L; Lawson, Elly; Mina, George; Oldmeadow, Anna C
Cc: Robertson, Jason; Mcinnes, Dougal; Nam, Juliana; Jory, Andrew
Subject: s 33(a)(iii), s 33(b)



Good evening all

s 33(a)(iii), s 33(b)

s 22(1)(a)(ii)

s 33(a)(iii), s 33(b)

s 22(1)(a)(ii)

[REDACTED]

s 22(1)(a)(ii)

Title: United States: Heritage Foundation Report on US strategy for Pacific Islands
MRN: s 22(1)(a)(ii)
To: Canberra
Cc: RR : Indo-Pacific Posts, USA Posts
From: Washington
From File:
EDRMS
Files:
References: s 22(1)(a)(ii)
Response: Routine, Information Only

Summary

Conservative think tank, the Heritage Foundation, intends to release a report on American strategy in the Pacific Islands. Framed primarily through the lens of geostrategic competition, the report will advocate for continued US engagement in the Pacific in line with the 'Pacific way'. s 33(a)(iii)

. The
final report is expected to be released in October.

On 27 and 28 August, post attended a briefing by The Heritage Foundation's Andrew
Harding on his draft report: 'Competing by Engaging: American Strategy for Pacific Islands'
s 33(a)(iii), s 33(b)

s 22(1)(a)(ii)

s 22(1)(a)(ii)

[REDACTED]

8. Harding told us that his report is not linked to the Heritage Foundation's 2025 Presidential Transition Project (also known as 'Project 2025'). He noted that Project 2025 includes a chapter on international development, written by Heritage Foundation Senior Fellow Max Primorac s 22(1)(a)(ii) that includes some policy recommendations (i.e. on

[REDACTED]

[REDACTED]

s 22(1)(a)(ii)

Climate Change policy and funding) at odds with aspects of the Pacific strategy report.
s 33(a)(iii), s 33(b)

s 22(1)(a)(ii)

s 33(a)(iii)

s 22(1)(a)(ii)

S-RSB, RSB,

[REDACTED]

s 22(1)(a)(ii)

s 22(1)(a)(ii)

Title: s 33(a)(iii)

MRN: s 22(1)(a)(ii)

To: Canberra

Cc: s 22(1)(a)(ii)

From: Washington

From File:

EDRMS

Files:

References: s 22(1)(a)(ii)

Response: Routine, Information Only
s 33(a)(iii)

s 33(a)(iii), s 33(b)

s 22(1)(a)(ii)

