

s22(1)(a)(ii)

---

**From:** s 47F(1)  
**Sent:** Wednesday, 29 March 2023 7:33 AM  
**To:** s22(1)(a)(ii)  
**Subject:** [EXTERNAL] Chris Pyne

**Follow Up Flag:** Follow up  
**Flag Status:** Completed

CAUTION: This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

Diary please. Let's discuss.

Thank you. I'd be delighted to come and see you at the Embassy. Either Friday morning or next Tuesday morning? Which would you prefer? Christopher

Sent from my iPhone

s22(1)(a)(ii)

---

**From:** s 47F(1) @pyneandpartners.com.au>  
**Sent:** Thursday, 30 March 2023 9:48 PM  
**To:** s22(1)(a)(ii)  
**Subject:** RE: [EXTERNAL] Friday morning 11.15am with Christopher / Kevin [SEC=OFFICIAL]

**CAUTION:** This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

Good to hear!

Kind regards

s 47F(1)

Executive Assistant to the Chairman, Hon Christopher Pyne



**P:** s 47F(1) (Canberra)  
**M:** s 47F(1)  
**E:** <sup>s 47F(1)</sup> [@pyneandpartners.com.au](mailto:s 47F(1)@pyneandpartners.com.au)  
**W:** [www.pyneandpartners.com.au](http://www.pyneandpartners.com.au)

**Confidentiality:** The contents of this email are confidential and are intended only for the named recipient.

If the reader of this e-mail is not the intended recipient you are hereby notified that any use, reproduction, disclosure or distribution of the information contained in the e-mail is prohibited. If you have received this e-mail in error, please reply to us immediately and delete the document.

**Viruses:** Any loss/damage incurred by using this material is not the sender's responsibility.

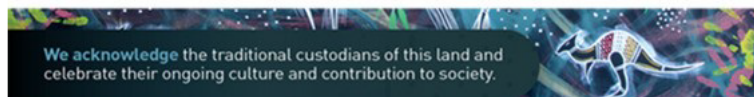
---

**From:** s22(1)(a)(ii) @dfat.gov.au>  
**Sent:** Friday, March 31, 2023 12:47 PM  
**To:** s 47F(1) @pyneandpartners.com.au>  
**Subject:** RE: [EXTERNAL] Friday morning 11.15am with Christopher / Kevin [SEC=OFFICIAL]

**OFFICIAL**

Thanks so much s 47F(1), all good over here!

Kind Regards  
s22(1)(a)(ii)



---

**From:** s 47F(1) [@pyneandpartners.com.au](mailto:s 47F(1)@pyneandpartners.com.au)>  
**Sent:** Thursday, 30 March 2023 8:14 PM  
**To:** s22(1)(a)(ii) [@dfat.gov.au](mailto:s 47F(1)@dfat.gov.au)>  
**Subject:** [EXTERNAL] RE: Friday morning 11.15am with Christopher / Kevin [SEC=OFFICIAL]

**CAUTION:** This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

Hello <sup>s22(1)(a)(ii)</sup>

How are you going? Thank you for confirming the meeting between the Ambassador and Christopher. We have all the details in hand.

Thanks again!

Kind regards

s 47F(1)

Executive Assistant to the Chairman, Hon Christopher Pyne



**P:** s 47F(1) (Canberra)  
**M:** s 47F(1)  
**E:** <sup>s 47F(1)</sup>[@pyneandpartners.com.au](mailto:@pyneandpartners.com.au)  
**W:** [www.pyneandpartners.com.au](http://www.pyneandpartners.com.au)

**Confidentiality:** The contents of this email are confidential and are intended only for the named recipient.

If the reader of this e-mail is not the intended recipient you are hereby notified that any use, reproduction, disclosure or distribution of the information contained in the e-mail is prohibited. If you have received this e-mail in error, please reply to us immediately and delete the document.

**Viruses:** Any loss/damage incurred by using this material is not the sender's responsibility.

---

**From:** Christopher Pyne s 47F(1)  
**Sent:** Thursday, March 30, 2023 9:34 PM  
**To:** s22(1)(a)(ii) [@dfat.gov.au](mailto:@dfat.gov.au); s 47F(1) [@pyneandpartners.com.au](mailto:@pyneandpartners.com.au); s 47F(1) [@pyneandpartners.com.au](mailto:@pyneandpartners.com.au)  
**Subject:** Re: Friday morning 11.15am with Christopher / Kevin [SEC=OFFICIAL]

Hi <sup>s22(1)(a)(ii)</sup>

That's fine.

s 47F(1) will include in my schedule. s 47F(1) may accompany me but will not attend the meeting itself with Ambassador Rudd.

Best

Christopher

Get [Outlook for iOS](#)

---

**From:** s22(1)(a)(ii) [@dfat.gov.au](mailto:@dfat.gov.au)  
**Sent:** Wednesday, March 29, 2023 11:34 pm  
**To:** Christopher Pyne s 47F(1)  
**Subject:** Friday morning 11.15am with Christopher / Kevin [SEC=OFFICIAL]

**OFFICIAL**

Dear Mr Pyne

Just confirming 11.15am on Friday with Ambassador Rudd? Is this ok for your schedule?

We are located in the National Geographic Building at 1145 17th Street NW, Washington DC.

Security will direct you to the 9th floor from the lobby for screening and I will collect you from there. Will you be accompanied by anyone?

s 47E(d)

Kind Regards

s22(1)(a)(ii)

Senior Executive Assistant

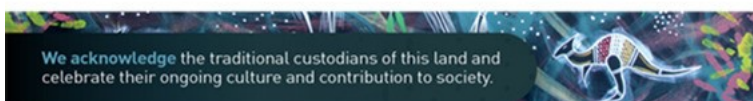
H.E. The Hon. Dr. Kevin Rudd AC | Australian Ambassador to the United States

Embassy of Australia

t: s22(1)(a)(ii) | c: s22(1)(a)(ii)

1145 17th St NW, Suite GP410, Washington, DC 20036-4707

[usa.embassy.gov.au](http://usa.embassy.gov.au)



**s22(1)(a)(ii)**

---

**From:** Christopher Pyne s 47F(1)  
**Sent:** Monday, 27 March 2023 4:20 PM  
**To:** s 47F(1)  
**Cc:** s 47F(1) ; s22(1)(a)(ii)  
**Subject:** [EXTERNAL] Re: AmCham: UniSA GEMBA Launch - March 30 [SEC=OFFICIAL]

**Follow Up Flag:** Follow up  
**Flag Status:** Flagged

**CAUTION:** This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

There's only s 47F(1) . He has already been told that's his presence is for his education only and not for reporting.

Best

Christopher

Get [Outlook for iOS](#)

---

**From:** s 47F(1)  
**Sent:** Tuesday, March 28, 2023 2:43:20 AM  
**To:** Christopher Pyne s 47F(1)  
**Cc:** s 47F(1) @pyneandpartners.com.au>; s22(1)(a)(ii) @dfat.gov.au>  
**Subject:** Re: AmCham: UniSA GEMBA Launch - March 30 [SEC=OFFICIAL]

Thanks Christopher — a long time! Alas I won't be in D.C. this week though.

s 47F(1) — I see there are media on the guest list you sent through. Will the remarks at the reception be on or off the record?

Thanks.

On 27 Mar 2023, at 08:49, Christopher Pyne s 47F(1) wrote:

Hello s 47F(1)! I look forward to seeing you in DC!

Hon Christopher Pyne  
**Chairman**  
<image002.png>

**P:** s 47F(1)  
**M:** s 47F(1)  
**E:** s 47F(1)  
**W:** [www.pyneandpartners.com.au](http://www.pyneandpartners.com.au)

**Confidentiality:** The contents of this email are confidential and are intended only for the named recipient. If the reader of this e-mail is not the intended recipient you are hereby notified that any use, reproduction, disclosure or distribution of the information contained in the e-mail is prohibited. If you have received this e-mail in error, please reply to us immediately and delete the document.

*Viruses: Any loss/damage incurred by using this material is not the sender's responsibility.*

*Our entire liability will be limited to resupplying the material. No warranty is made that this material is free from computer virus or other defect.*

---

**From:** s 47F(1) @pyneandpartners.com.au>  
**Sent:** Monday, March 27, 2023 4:39 PM  
**To:** s 47F(1) s22(1)(a)(ii) @dfat.gov.au>  
**Cc:** Christopher Pyne s 47F(1)  
**Subject:** RE: AmCham: UniSA GEMBA Launch - March 30 [SEC=OFFICIAL]

Dear s 47F(1) and s22(1)(a)(ii)

Please find attached our updated briefing note for Thursday's University of South Australia GEMBA launch event – we are sitting at almost 70 RSVPs currently.

Please feel free to reach out to myself (+s 47F(1)) or Christopher Pyne (cc'ed here) directly should you have any queries.

Kind regards

s 47F(1)  
Partner  
<image003.png>

**P:** +s 47F(1)  
**E:** s47F@pyneandpartners.com.au  
**W:** [www.pyneandpartners.com.au](http://www.pyneandpartners.com.au)

**Registered Lobbyist:** Commonwealth, ACT, NSW, QLD, SA, TAS, VIC & WA

**Confidentiality:** The contents of this email are confidential and are intended only for the named recipient.

If the reader of this e-mail is not the intended recipient you are hereby notified that any use, reproduction, disclosure or distribution of the information contained in the e-mail is prohibited. If you have received this e-mail in error, please reply to us immediately and delete the document.

*Viruses: Any loss/damage incurred by using this material is not the sender's responsibility.*

*Our entire liability will be limited to resupplying the material. No warranty is made that this material is free from computer virus or other defect.*

---

**From:** s 47F(1)  
**Sent:** Wednesday, March 22, 2023 8:58 PM  
**To:** s 47F(1) s22(1)(a)(ii) @dfat.gov.au>  
**Cc:** Christopher Pyne s 47F(1)  
**Subject:** RE: AmCham: UniSA GEMBA Launch - March 30 [SEC=OFFICIAL]

Dear s 47F(1) and s22(1)(a)(ii)

We look forward to welcoming Ambassador Rudd to the Launch of the UniSA GEMBA in Defence and Space, on Thursday 30 March.

Please find attached a briefing note which includes a run sheet and current list of RSVPs.

We hosted the Australian iteration of the UniSA GEMBA launch last night in Canberra – UniSA have asked that I also send to you Prof Lan Snell's speech from the event, to provide further background on the vision and objectives of the program. Please see this attached too.

I will provide a further updated briefing note early next week (with updated RSVPs – we are expecting another dozen or so to come through), please feel free to get in touch with me in the meantime should you have any queries 😊

Kind regards

s 47F(1)

Partner

<image003.png>

P: +s 47F(1)

E: <sup>s 47F</sup>@pyneandpartners.com.au

W: [www.pyneandpartners.com.au](http://www.pyneandpartners.com.au)

**Registered Lobbyist:** Commonwealth, ACT, NSW, QLD, SA, TAS, VIC & WA

**Confidentiality:** The contents of this email are confidential and are intended only for the named recipient.

If the reader of this e-mail is not the intended recipient you are hereby notified that any use, reproduction, disclosure or distribution of the information contained in the e-mail is prohibited. If you have received this e-mail in error, please reply to us immediately and delete the document.

**Viruses:** Any loss/damage incurred by using this material is not the sender's responsibility.

Our entire liability will be limited to resupplying the material. No warranty is made that this material is free from computer virus or other defect.

---

**From:** s 47F(1)

**Sent:** Monday, 20 March 2023 5:21 AM

**To:** s22(1)(a)(ii) <[@dfat.gov.au](mailto:@dfat.gov.au)>

**Cc:** s 47F(1) <[@pyneandpartners.com.au](mailto:@pyneandpartners.com.au)>

**Subject:** Re: AmCham: UniSA GEMBA Launch - March 30 [SEC=OFFICIAL]

Yes, Dr Rudd is happy to do this.

Thanks.

On 19 Mar 2023, at 17:26, s22(1)(a)(ii) <[@dfat.gov.au](mailto:@dfat.gov.au)> wrote:

## OFFICIAL

Hi <sup>s 47F(1)</sup>

I think that will be fine, but I'll let <sup>s 47F(1)</sup>, cc'd here, confirm.

Appreciate the brief and run-sheet.

Cheers 😊

Kind Regards

s22(1)(a)(ii)

<image007.png>

---

**From:** s 47F(1) <[@pyneandpartners.com.au](mailto:@pyneandpartners.com.au)>

**Sent:** Sunday, 19 March 2023 7:06 AM

**To:** s22(1)(a)(ii) <[@dfat.gov.au](mailto:@dfat.gov.au)>

**Subject:** [EXTERNAL] Re: AmCham: UniSA GEMBA Launch - March 30 [SEC=OFFICIAL]

**CAUTION:** This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

Dear <sup>s22(1)(a)(ii)</sup>

Thanks for confirming.

I understand Christopher has previously corresponded with His Excellency and has mentioned him being out special VIP guest and saying a few words at the event?

Assuming he's still happy to do this, I'll end through a briefing note including run shee early this week.

Thank you, and have a lovely rest of the weekend!

Regards

<sup>s 47F(1)</sup>

**Partner**

**P:** <sup>s 47F(1)</sup>

**E:** <sup>s 47F</sup> [@pyneandpartners.com.au](mailto: @pyneandpartners.com.au)

**W:** [www.pyneandpartners.com.au](http://www.pyneandpartners.com.au)

***Confidentiality:** The contents of this email are confidential and are intended only for the named recipient.*

*If the reader of this e-mail is not the intended recipient you are hereby notified that any use, reproduction, disclosure or distribution of the information contained in the e-mail is prohibited. If you have received this e-mail in error, please reply to us immediately and delete the document.*

***Viruses:** Any loss/damage incurred by using this material is not the sender's responsibility.*

Sent from my iPhone

---

**From:** <sup>s22(1)(a)(ii)</sup> [@dfat.gov.au](mailto: @dfat.gov.au)>

**Sent:** Saturday, March 18, 2023 11:49:19 AM

**To:** <sup>s 47F(1)</sup> [@pyneandpartners.com.au](mailto: @pyneandpartners.com.au)>;  
<sup>s 47F(1)</sup>

**Subject:** AmCham: UniSA GEMBA Launch - March 30 [SEC=OFFICIAL]

**OFFICIAL**

Good evening

H.E. The Hon. Dr. Kevin Rudd AC, Australian Ambassador to the United states would be pleased to attend the launch on Thursday 30 March at 5pm.



If there is any chance you can share a guestlist or run sheet for the evening I would be most grateful.

Thank you, have a lovely evening.

Kind Regards

**s22(1)(a)(ii)**

Executive Assistant

The Hon. Arthur Sinodinos AO | Australian Ambassador to the United States

Embassy of Australia

t: **s22(1)(a)(ii)** | c: **s22(1)(a)(ii)**

1145 17th St NW, Suite GP410, Washington, DC 20036-4707

[usa.embassy.gov.au](http://usa.embassy.gov.au)

<image008.png> <image009.png> <image010.png> <image011.png> <image012.png>

<image013.png>

s22(1)(a)(ii)

---

**From:** s22(1)(a)(ii)  
**Sent:** Sunday, 2 April 2023 3:29 PM  
**To:** Kevin Rudd  
**Cc:** Paul Myler; Dougal McInnes; s22(1)(a)(ii)  
**Subject:** P&P AUKUS Reception and Dinner - Monday 3 April 2023 [SEC=OFFICIAL]  
**Attachments:** 230402 P&P Briefing Note - P&P NG AUKUS Dinner - Mon 3 Apr 2023 [Issued].pdf

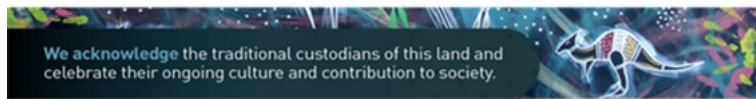
**OFFICIAL**

Good afternoon Ambassador

According to the attached run sheet, Mr Pyne would like you to speak for 5mins at dinner tomorrow night.

Would you like the pol/defence team to prepare talking points?

Kind Regards  
s22(1)(a)(ii)



---

**From:** s 47F(1) @pyneandpartners.com.au>  
**Sent:** Sunday, 2 April 2023 3:06 PM  
**Subject:** [EXTERNAL] P&P AUKUS Reception and Dinner - Monday 3 April 2023

**CAUTION:** This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

Good afternoon,

On behalf of the Hon Christopher Pyne, Chairman of Pyne & Partners, and VADM (Ret'd) Rick Breckenridge, Vice President at Northrop Grumman, we look forward to welcoming you on Monday 3 April to our AUKUS Reception and Dinner at the Cosmos Club in Washington DC. Our pre-dinner Reception will commence at 5.00pm, and we will be seated for dinner at 6.30pm.

Please find attached an event briefing note which contains a run sheet, guest list, and bios of our VIP guest speakers.

Please note that our main course is an alternate drop menu – which is a very common / standard concept in Australia however I understand is not well-known in the US. An alternate drop menu provides two menu options, and guests are served alternatively. (Ie: every second guest will be served Option A, while the guests sitting in between them will receive Option B). Generally, guests are free to swap meals with others on their table if someone is willing. I'm pleased that AUKUS will also mean that Pyne & Partners is able to bring a traditional Australian dining concept to the Cosmos Club for the first time ever!

As we will have allocated seating, I would greatly appreciate if you could please let me know asap if you are no longer attending. Text / Whatsapp preferred (+s 47F(1) ) and reply email fine too 😊

Thank you.

Kind regards

s 47F(1)

Partner



P: s 47F(1)

E: <sup>s 47F</sup>@pyneandpartners.com.au

W: [www.pyneandpartners.com.au](http://www.pyneandpartners.com.au)

**Registered Lobbyist:** Commonwealth, ACT, NSW, QLD, SA, TAS, VIC & WA

**Confidentiality:** The contents of this email are confidential and are intended only for the named recipient.

If the reader of this e-mail is not the intended recipient you are hereby notified that any use, reproduction, disclosure or distribution of the information contained in the e-mail is prohibited. If you have received this e-mail in error, please reply to us immediately and delete the document.

**Viruses:** Any loss/damage incurred by using this material is not the sender's responsibility.

Our entire liability will be limited to resupplying the material. No warranty is made that this material is free from computer virus or other defect.



Partners in  
 Your  
 Business

**Event Brief – AUKUS Reception and Dinner**

*Co-hosted by Pyne & Partners and Northrop Grumman Corporation*

**Date/time:** Monday 3 April 2023, 1700h-2100h, seated for dinner at 1830h  
**Location:** The Cosmos Club, 2121 Massachusetts Ave NW, Washington DC 20008  
**Dress code:** Business attire  
**POC on day:** s 47F(1) , Partner at Pyne & Partners, s 47F(1)

**Run sheet**

**1700h** Guest arrival at the Cosmos Club  
 Pre-dinner drinks reception in the **Warne Ballroom**

**1830h** Guests ushered to their seats for dinner

**1845h** Starters served

**1915h** Course cleared  
**VADM (Ret'd) Rick Breckenridge**, Vice President of Northrop Grumman to welcome guests  
**The Hon Christopher Pyne**, Chairman of Pyne & Partners to welcome guests and facilitate **guest attendee introductions**

**1935h** Main course served (alternate drop)

**2005h** Course cleared  
**Mr Pyne** to introduce The Hon Carlos Del Toro  
**Secretary Del Toro** to provide remarks (5 mins)  
**Mr Pyne** to introduce Congressman Rob Wittman  
**Congressman Wittman** to provide remarks (5 mins)  
**Mr Pyne** to introduce HE The Hon Dr Kevin Rudd AC  
**Ambassador Rudd** to provide remarks (5 mins)  
**Mr Pyne** to facilitate broader discussion with attendees during the remainder of this time and during dessert

**2040h** Desserts served  
 Coffee / tea / post-dinner drinks offered

**2100h** Event concludes

**List of Attendees (alphabetical by surname)**

| PreNom                | FirstName    | Surname           | Organisation, Position |
|-----------------------|--------------|-------------------|------------------------|
| <b>Host companies</b> |              |                   |                        |
| s 47F(1)              | VADM (Ret'd) | Rick Breckenridge | Northrop Grumman       |
|                       |              |                   |                        |
|                       | The Hon      | Christopher Pyne  | Pyne & Partners        |

| PreNom | FirstName | Surname | Organisation, Position |
|--------|-----------|---------|------------------------|
|--------|-----------|---------|------------------------|

**Government**  
 s 33(a)(iii), s 47F(1), s 47G(1)(a)

|           |        |          |   |
|-----------|--------|----------|---|
| The Hon   | Carlos | Del Toro | US Secretary of Navy  |
| Commodore | Darren | Grogan   | Australian Department of Defence, RAN Naval Attache Washington DC |

s 33(a)(iii), s 47F(1), s 47G(1)(a)

|    |         |          |   |
|----|---------|----------|---|
| Ms | Belinda | McNamara | Australian Embassy in Washington DC, Minister Counsellor for Defence Policy |
|----|---------|----------|---|

s 47F(1), s 47G(1)(a)

|      |     |        |  |
|------|-----|--------|--|
| RADM | Ian | Murray | Australian Embassy in Washington DC, Defence Attache |
|------|-----|--------|--|

|            |      |       |  |
|------------|------|-------|--|
| Ambassador | Paul | Myler | Australian Embassy in Washington DC, Deputy Chief of Mission |
|------------|------|-------|--|

|         |       |          |  |
|---------|-------|----------|--|
| Senator | James | Paterson | Member of the Australian Senate from the State of Victoria |
|---------|-------|----------|--|

s 47F(1)

|               |       |         |  |
|---------------|-------|---------|--|
| HE The Hon Dr | Kevin | Rudd AC | Australian Ambassador to the United States |
|---------------|-------|---------|--|

s 47F(1), s 47G(1)(a)

|    |       |            |  |
|----|-------|------------|--|
| Ms | Meryl | Swanson MP | Member of the Australian House of Reps – Member for Paterson |
|----|-------|------------|--|

|             |     |         |   |
|-------------|-----|---------|---|
| Congressman | Rob | Wittman | Member of the US House of Reps from Virginia's 1st district |
|-------------|-----|---------|---|


**Industry and Non-Profit Organisations**

s 33(a)(iii), s 47F(1), s 47G(1)(a)


| PreNom | FirstName | Surname | Organisation, Position |
|--------|-----------|---------|------------------------|
|--------|-----------|---------|------------------------|

s 33(a)(iii), s 47F(1), s 47G(1)(a)

### Copy of the Invitation



**Pyne & Partners**



**NORTHROP  
GRUMMAN**


On behalf of The Hon Christopher Pyne, Chairman of Pyne & Partners, and  
Mr Dave Perry, Corporate Vice President and Chief Global Business Officer at Northrop Grumman,  
you are invited to the second annual

## AUKUS Reception and Dinner

**Monday 3 April 2023**  
**The Cosmos Club**  
2121 Massachusetts Ave NW, Washington DC 20008

5.00pm-9.00pm  
Seated for dinner at 6.30pm

Dress code: Business attire  
This invitation is not transferable  
RSVP essential s 47G(1)(a)



Please note that as s 47F(1) has recently retired from Northrop Grumman, so the dinner will be co-hosted by VADM (Ret'd) Rick Breckenridge.

## Host biographies

---



**The Hon Christopher Pyne**  
**Chairman, Pyne & Partners**

Christopher is Chairman of strategic advisory and public affairs consulting firm Pyne and Partners.

Christopher was elected to the Australian Parliament in 1993 and served as the Member for Sturt for 26 years. During this time, he was in the Liberal Party Leadership Group for 10 years, Leader of the House of Representatives for six years, and served in Cabinet for six years.

Christopher Pyne served as the 54th Australian Defence Minister. He was responsible for delivering a \$200 billion build-up of Australia's military capability, the largest in Australia's peacetime history.

During his time as a Cabinet Minister in the Defence portfolio, Christopher contracted the Hunter Class Anti-Submarine Warfare frigates, the Attack Class Submarine project, the Arafura Class Offshore Patrol Vessels, the Combat Reconnaissance Vehicles, the Loyal Wingman (since renamed Ghost Bat) UAVs and secured Australia as the Asia Pacific hub for the sustainment and maintenance of the F35-A Joint Strike Fighter.

Before entering Parliament, Christopher practised as a solicitor at Corrs Chambers Westgarth and Thomson Geer.



**VADM (Ret'd) Rick Breckenridge**  
**Vice President, Strategy and Business Development, Northrop**  
**Grumman Corporation**

Richard Breckenridge, a retired U.S. Navy vice admiral who transitioned to the industry following his military career, and has been with Northrop Grumman since late 2017.

## VIP Guest Biography

---



### **The Hon Carlos Del Toro** **US Secretary of the Navy**

The Honorable Carlos Del Toro was sworn in as the 78th Secretary of the Navy August 9, 2021. As Secretary, he is responsible for over 900,000 Sailors, Marines, reservists, and civilian personnel and an annual budget exceeding \$210 Billion. His priorities include securing the training and equipment successful naval operations demand and addressing the most pressing challenges confronting the US Navy and Marine Corps – China’s naval ambitions, climate instability, Covid’s ongoing impact, and strengthening a naval culture of inclusiveness and respect.

Born in Havana, Cuba, Del Toro immigrated to the U.S. with his family as refugees in 1962. Raised in the Hell’s Kitchen neighborhood of New York City, he attended public schools and received an appointment to the United States Naval Academy, where he earned a Bachelor of Science Degree in Electrical Engineering. Secretary Del Toro was commissioned as a Surface Warfare Officer upon his graduation in 1983.

His 22-year naval career included a series of critical appointments and numerous tours of duty at sea – including First Commanding Officer of the guided missile destroyer USS Bulkeley (DDG 84); Senior Executive Assistant to the Director for Program Analysis and Evaluation in the Office of the Secretary of Defense; and Special Assistant to the Director and Deputy Director of the Office of Management and Budget – where he helped manage the budgets of DOD, the U.S. Department of State, the Central Intelligence Agency, the Defense Intelligence Agency, the National Reconnaissance Office, and the Peace Corps.

After retiring at the rank of Commander, Secretary Del Toro founded SBG Technology Solutions, Inc. in 2004. As its CEO and President, he supported defense programs across a host of immediate and long-term Department of Navy issue areas, including shipbuilding, AI, cybersecurity, acquisition programs, space systems, health, and training.

He holds a Masters in National Security Studies from the Naval War College, a Masters in Space Systems Engineering from the Naval Postgraduate School, and a Masters in Legislative Affairs from George Washington University.

Secretary Del Toro and his wife have four children and a granddaughter





**Congressman Rob Wittman**

**U.S. House of Representatives from Virginia's 1st district**

Serving the First Congressional District of Virginia since 2007, Rob has been focused on strengthening our military and supporting veterans, promoting economic development through fiscal responsibility, fixing our crumbling infrastructure, increasing access to high-speed internet, and promoting workforce development through Career and Technical Education (CTE) and Science, Technology, Engineering, and Math (STEM) programs.

In the U.S. Congress, Rob serves on the House Armed Services Committee and the Committee on Natural Resources, where he is well-positioned to represent the needs of Virginia's First District.

On the Armed Services Committee, Rob serves as Vice Ranking Member of the full Committee and Ranking Member of Seapower and Projection Forces Subcommittee. In addition, as Co-Chair of the Congressional Shipbuilding Caucus, he is a staunch advocate for a robust Naval fleet and a healthy domestic shipbuilding industry. He also currently serves on the U.S. Naval Academy's Board of Visitors. Rob also served as Chairman of the Readiness Subcommittee for four years and as Chairman of the U.S. Naval Academy's Board of Visitors for nine years.

Prior to his election to Congress, Rob spent 26 years working in state government, most recently as Field Director for the Virginia Health Department's Division of Shellfish Sanitation. Earlier, he worked for many years as an environmental health specialist for local health departments in Virginia's Northern Neck and Middle Peninsula regions.

He holds a Ph.D. in Public Policy and Administration from Virginia Commonwealth University, a Master of Public Health degree in Health Policy and Administration from the University of North Carolina, and a Bachelor of Science degree in Biology from Virginia Tech.



**The Hon Dr Kevin Rudd AC**  
**Australian Ambassador to the United States**

Kevin Rudd is Australia's Ambassador to the United States of America, taking up his posting in Washington in March 2023.

Kevin served as Australia's 26<sup>th</sup> Prime Minister from 2007 to 2010, then as Minister for Foreign Affairs, before a second term as Prime Minister in 2013. He was Member for Griffith in the Australian Parliament from 1998 to 2013.

Since leaving government, Kevin has resided in the United States where he is recognised as a leading analyst of China. In 2014, he joined the Harvard Kennedy School's Belfer Center for Science and International Affairs as a resident scholar on US-China relations. In 2015, he became inaugural President of the Asia Society Policy Institute in New York. In 2020, he was appointed President and CEO of the Asia Society globally and, in 2022, he founded the Asia Society Policy Institute's Center for China Analysis.

In 2019, Kevin was appointed a Companion of the Order of Australia for eminent service to Indigenous reconciliation, innovative economic initiatives, and major policy reform, and through senior advisory roles with international organisations.

He holds honorary positions at the Asia Society; Atlantic Council; Belfer Center; Bloomberg New Economy Forum; Center for Strategic and International Studies; Chancellor Helmut Schmidt Foundation; Chatham House; Friends of the Paris Agreement; Museum of Australian Democracy; Paulson Institute; Paris School of International Affairs; and Stephen A. Schwartzman Education Foundation. He is co-chair of an Australian charity, the National Apology Foundation, and a trustee of the Cathedral of St John the Divine in New York City.

Kevin started his diplomatic career in 1981 with postings to Beijing and Stockholm. In 1988, he was appointed Chief of Staff to the Hon. Wayne Goss and served him as Premier of Queensland. He was Director-General of the Cabinet Office from 1991 to 1995, and Senior China Consultant for KPMG from 1996 to 1998.

Kevin graduated with Honours in Asian Studies from the Australian National University and received his PhD from Oxford University in 2022. He also studied at National Taiwan Normal University in Taipei. He is the author of several books, including *The Avoidable War: The Dangers of a Catastrophic Conflict between the US and Xi Jinping's China*.

Kevin is accompanied on his posting by his wife, Thérèse Rein.

s22(1)(a)(ii)

---

**From:** s22(1)(a)(ii)  
**Sent:** Sunday, 2 April 2023 10:10 PM  
**To:** Kevin Rudd  
**Cc:** s22(1)(a)(ii)  
**Subject:** Program - Monday 3 April 2023 [REDACTED]  
**Attachments:** [EXTERNAL] RE: Monday dinner [SEC=OFFICIAL]; 230402 P&P Briefing Note - P&P NG AUKUS Dinner - Mon 3 Apr 2023 [Issued].pdf; s22(1)(a)(ii)

[REDACTED]  
Good evening Ambassador

Please see your schedule for tomorrow attached and soft copy briefing:

MONDAY, 3 APRIL 2023

s22(1)(a)(ii)

**5:00pm-5:30pm**

HOM Depart for Cosmos Club

**5:00pm-9:00pm**

Reception and AUKUS Dinner with Pyne & Partners

**Venue: *The Cosmos Club***

Kind Regards

**s22(1)(a)(ii)**

Senior Executive Assistant

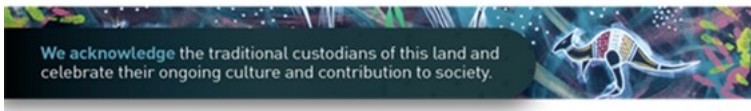
H.E. The Hon. Dr. Kevin Rudd AC | Australian Ambassador to the United States

Embassy of Australia

t: **s22(1)(a)(ii)** | c: **s22(1)(a)(ii)**

1145 17th St NW, Suite GP410, Washington, DC 20036-4707

[usa.embassy.gov.au](http://usa.embassy.gov.au)



**s22(1)(a)(ii)**

**From:** s 47F(1) @pyneandpartners.com.au>  
**Sent:** Friday, 31 March 2023 11:13 PM  
**To:** Paul Myler  
**Cc:** s22(1)(a)(ii) ; Christopher Pyne  
**Subject:** [EXTERNAL] RE: Monday dinner [SEC=OFFICIAL]  
**Attachments:** 230331 P&P Briefing Note - P&P NG AUKUS Dinner - Mon 3 Apr 2023.pdf

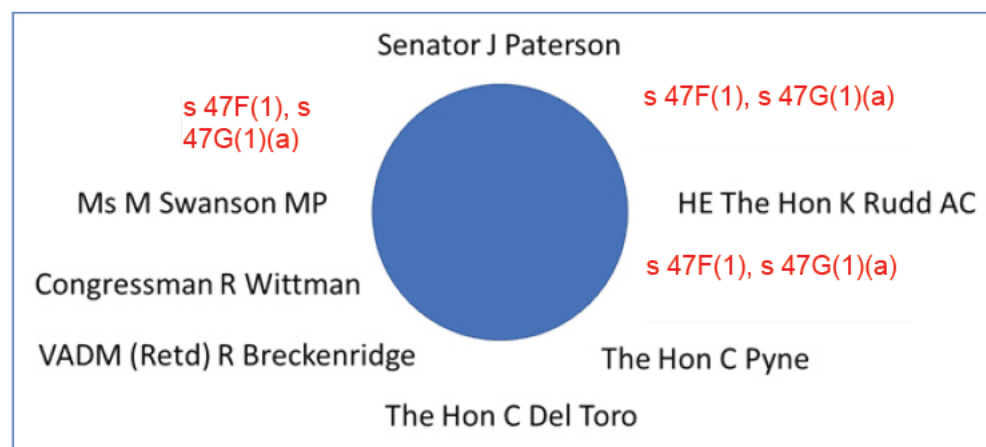
**CAUTION:** This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

Hi Paul, s22(1)(a)(ii)

Thank you for confirming the attendance of both Ambassador Rudd and yourself (Paul) to our Pyne & Partners AUKUS Reception and Dinner on Monday 3 April

Please find attached our most up to date run sheet and guest list, as requested.

Here is the seating arrangement for Ambassador Rudd's table:



Please feel free to reach out to me should you have any further queries – I'm available on my mobile or via email.

Kind regards

s 47F(1)  
 Partner

**Pyne & Partners** 

**P:** s 47F(1)  
**E:** s 47F(1)@pyneandpartners.com.au  
**W:** [www.pyneandpartners.com.au](http://www.pyneandpartners.com.au)

**Registered Lobbyist:** Commonwealth, ACT, NSW, QLD, SA, TAS, VIC & WA

**Confidentiality:** The contents of this email are confidential and are intended only for the named recipient.

If the reader of this e-mail is not the intended recipient you are hereby notified that any use, reproduction, disclosure or distribution of the information contained in the e-mail is prohibited. If you have received this e-mail in error, please reply to us immediately and delete the document.

*Viruses: Any loss/damage incurred by using this material is not the sender's responsibility.*

*Our entire liability will be limited to resupplying the material. No warranty is made that this material is free from computer virus or other defect.*

---

**From:** Paul Myler <Paul.Myler@dfat.gov.au>  
**Sent:** Saturday, April 1, 2023 3:24 AM  
**To:** s 47F(1) @pyneandpartners.com.au>  
**Cc:** s22(1)(a)(ii) @dfat.gov.au>; s22(1)(a)(ii) @dfat.gov.au>  
**Subject:** Monday dinner [SEC=OFFICIAL]

## OFFICIAL

s 47F(1)

Kevin and I will attend the Monday night dinner at the Cosmos Club.

Can you shoot s22(1)(a)(ii) and I all the details, including the current run of show and the current list of attendees.

Cheers

Paul



Ambassador Paul Myler  
Deputy Chief of Mission  
Embassy of Australia

t: s22(1)(a)(ii) c: s22(1)(a)(ii)  
[usa.embassy.gov.au](mailto:usa.embassy.gov.au)





Partners in  
 Your  
 Business

**Event Brief – Washington DC Launch of the UniSA GEMBA in Defence and Space**  
*Co-hosted by Pyne & Partners and University of South Australia*

**Date/time:** Thursday 30 March 2023, 1700h-1900h

**Location:** s22(1)(a)(ii)

**Dress code:** Business attire

**POC on day:** s 47F(1), Partner at Pyne & Partners, +s 47F(1)

**Run sheet**

- 1700h** Guest arrival at s22(1)(a)(ii)  
 Networking opportunity over drinks and hors d’oeuvres
- 1755h** **The Hon Christopher Pyne**, Chairman of Pyne & Partners to welcome guests  
 Mr Pyne to introduce Mr Matt Opie (University of South Australia)  
**Mr Opie** to address guests (5 minutes)  
 Mr Pyne to introduce HE The Hon Dr Kevin Rudd AC  
**Ambassador Rudd** to address guests and officially launch the UniSA  
 GEMBA in Defence and Space (5 minutes)  
 Official photos
- 1810h** End of official proceedings. Networking to continue.
- 1900h** Event concludes

**List of Attendees**

| FirstName                           | Surname | Organisation, Position              |
|-------------------------------------|---------|-------------------------------------|
| s 33(a)(iii), s 47F(1), s 47G(1)(a) |         |                                     |
| s22(1)(a)(ii)                       |         | Australian Embassy in Washington DC |
| s 47F(1), s 47G(1)(a)               |         |                                     |
| s22(1)(a)(ii)                       |         | Australian Embassy in Washington DC |
| s 33(a)(iii), s 47F(1), s 47G(1)(a) |         |                                     |
| Ninh                                | Duong   | Australian Embassy in Washington DC |
| s22(1)(a)(ii)                       |         |                                     |

| FirstName | Surname | Organisation, Position |
|-----------|---------|------------------------|
|-----------|---------|------------------------|

s 33(a)(iii), s 47F(1), s 47G(1)(a)

|               |  |                                     |
|---------------|--|-------------------------------------|
| s22(1)(a)(ii) |  | Australian Embassy in Washington DC |
|---------------|--|-------------------------------------|

s 47F(1), s 47G(1)(a)

|        |      |  |
|--------|------|--|
| Andrew | Jory | Australian Embassy in Washington DC, Minister Counsellor for Trade |
|--------|------|--|

s 33(a)(iii), s 47F(1), s 47G(1)(a)

|               |  |                                     |
|---------------|--|-------------------------------------|
| s22(1)(a)(ii) |  | Australian Embassy in Washington DC |
|---------------|--|-------------------------------------|

s 33(a)(iii), s 47F(1), s 47G(1)(a)

s22(1)(a)(ii)

s 33(a)(iii), s 47F(1), s 47G(1)(a)

|         |          |   |
|---------|----------|---|
| Belinda | McNamara | Australian Embassy in Washington DC, Minister Counsellor for Defence Policy |
|---------|----------|---|

s22(1)(a)(ii)

s 33(a)(iii), s 47F(1), s 47G(1)(a)

|               |  |                                     |
|---------------|--|-------------------------------------|
| s22(1)(a)(ii) |  | Australian Embassy in Washington DC |
|---------------|--|-------------------------------------|

s 33(a)(iii), s 47F(1), s 47G(1)(a)

s22(1)(a)(ii)

|      |      |                               |
|------|------|-------------------------------|
| Matt | Opie | University of South Australia |
|------|------|-------------------------------|

s 33(a)(iii), s 47F(1), s 47G(1)(a)

|       |          |                                 |
|-------|----------|---------------------------------|
| James | Paterson | Australian Senator for Victoria |
|-------|----------|---------------------------------|

s22(1)(a)(ii)

Australian Embassy in DC

Australian Embassy in Washington DC

|             |      |                 |
|-------------|------|-----------------|
| Christopher | Pyne | Pyne & Partners |
|-------------|------|-----------------|


s 33(a)(iii), s 47F(1), s 47G(1)(a)



| FirstName                           | Surname | Organisation, Position                     |
|-------------------------------------|---------|--|
| s 33(a)(iii), s 47F(1), s 47G(1)(a) |         |  |
| s22(1)(a)(ii)                       |         |  |
|                                     |         | Australian Embassy in Washington DC        |
| s 33(a)(iii), s 47F(1), s 47G(1)(a) |         |  |
| Kevin                               | Rudd    | Australian Ambassador to the United States |
| s 33(a)(iii), s 47F(1), s 47G(1)(a) |         |  |

As at 27 March 2023, 5.00pm AEDT

### Copy of the Invitation



**University of  
South Australia**

*You are invited to the official launch of the  
University of South Australia*

## **Global Executive Master of Business Administration in Defence and Space**

*with special guests*


**His Excellency The Hon Dr Kevin Rudd AC**  
*Australian Ambassador to the United States*

**The Hon Christopher Pyne**  
*54th Australian Minister for Defence and Industry Professor at UniSA*

---

**Thursday 30 March 2023**  
s22(1)(a)(ii)

*Dress code: Business attire*  
RSVP: s 47G(1)(a)

**Pyne & Partners** 

## Host biographies

---



### **The Hon Christopher Pyne** **Chairman, Pyne & Partners**

Christopher is Chairman of strategic advisory and public affairs consulting firm Pyne and Partners.

Christopher was elected to the Australian Parliament in 1993 and served as the Member for Sturt for 26 years. During this time, he was in the Liberal Party Leadership Group for 10 years, Leader of the House of Representatives for six years, and served in Cabinet for six years.

Christopher Pyne served as the 54th Australian Defence Minister. He was responsible for delivering a \$200 billion build-up of Australia's military capability, the largest in Australia's peacetime history.

During his time as a Cabinet Minister in the Defence portfolio, Christopher contracted the Hunter Class Anti-Submarine Warfare frigates, the Attack Class Submarine project, the Arafura Class Offshore Patrol Vessels, the Combat Reconnaissance Vehicles, the Loyal Wingman (since renamed Ghost Bat) UAVs and secured Australia as the Asia Pacific hub for the sustainment and maintenance of the F35-A Joint Strike Fighter.

Before entering Parliament, Christopher practised as a solicitor at Corrs Chambers Westgarth and Thomson Geer.



### **Mr Matt Opie** **University of South Australia, Director – Defence & Space**

Matt is Director, Defence & Space at the University of South Australia; a role that steers engagement between the university and the defence and space sectors across research and education.

Matt provides strategy and leadership in the defence and space sectors both internally and externally with industry and defence. A key aspect of this role is matching research areas with customers' needs and requirements. Matt has worked in the defence industry in and out of uniform for most of his career in project and program management, business development and strategy and research.

Working with leading defence companies including Saab and BAE Systems, Matt has experience in a range of key technologies including in satellite communications, electronic warfare and command and control systems. He has also worked in the Department of Defence in roles engaging with industry on rapid prototyping and development projects.

Matt holds a Bachelor of Science and a Masters in Business Administration. After graduating from the Australian Defence Force Academy and the Royal Military College Duntroon, Matt served in the Australian Army as an Officer in the Royal Australian Corps of Signals in Australia and the Middle East; and has been working in the defence industry for the past 30 years.

## VIP Guest Speaker biography

---



### **The Hon Dr Kevin Rudd AC** **Australian Ambassador to the United States**

Kevin Rudd is Australia's Ambassador to the United States of America, taking up his posting in Washington in March 2023.

Kevin served as Australia's 26<sup>th</sup> Prime Minister from 2007 to 2010, then as Minister for Foreign Affairs, before a second term as Prime Minister in 2013. He was Member for Griffith in the Australian Parliament from 1998 to 2013.

Since leaving government, Kevin has resided in the United States where he is recognised as a leading analyst of China. In 2014, he joined the Harvard Kennedy School's Belfer Center for Science and International Affairs as a resident scholar on US-China relations. In 2015, he became inaugural President of the Asia Society Policy Institute in New York. In 2020, he was appointed President and CEO of the Asia Society globally and, in 2022, he founded the Asia Society Policy Institute's Center for China Analysis.

In 2019, Kevin was appointed a Companion of the Order of Australia for eminent service to Indigenous reconciliation, innovative economic initiatives, and major policy reform, and through senior advisory roles with international organisations.

He holds honorary positions at the Asia Society; Atlantic Council; Belfer Center; Bloomberg New Economy Forum; Center for Strategic and International Studies; Chancellor Helmut Schmidt Foundation; Chatham House; Friends of the Paris Agreement; Museum of Australian Democracy; Paulson Institute; Paris School of International Affairs; and Stephen A. Schwartzman Education Foundation. He is co-chair of an Australian charity, the National Apology Foundation, and a trustee of the Cathedral of St John the Divine in New York City.

Kevin started his diplomatic career in 1981 with postings to Beijing and Stockholm. In 1988, he was appointed Chief of Staff to the Hon. Wayne Goss and served him as Premier of Queensland. He was Director-General of the Cabinet Office from 1991 to 1995, and Senior China Consultant for KPMG from 1996 to 1998.

Kevin graduated with Honours in Asian Studies from the Australian National University and received his PhD from Oxford University in 2022. He also studied at National Taiwan Normal University in Taipei. He is the author of several books, including *The Avoidable War: The Dangers of a Catastrophic Conflict between the US and Xi Jinping's China*.

Kevin is accompanied on his posting by his wife, Thérèse Rein.

## About the University of South Australia Global Executive MBA: Defence and Space



**University of South Australia**

# GLOBAL EXECUTIVE MBA: DEFENCE AND SPACE

**An international, defence and space focused MBA**

*The global defence and space industries are rapidly evolving, with sophisticated technological innovation, globalisation and shifting power balances all changing the face of the sector.*

In a unique collaboration with experts in the UK and USA, the University of South Australia (UnISA) has launched the Global Executive MBA: Defence and Space to meet the workforce development needs of an expanding industry.

This tailored MBA program is designed for senior leaders, personnel and public servants in the defence and space sectors who are shaping the future of these industries on an international scale.

**Program structure**

The 18-month program is delivered across three countries: Australia, the US and the UK. It comprises intensive in-country residencies delivered by local defence experts in these countries, interspersed with high quality online learning.

The curriculum is tailored to the defence and space industries, and features internationally recognised industry speakers and case studies.

The program covers industry-specific topics, including cybersecurity, space systems, and complex defence project management, along with core business topics in leadership, strategy and finance.

**Applicant profile**

The Global Executive MBA: Defence and Space is for experienced managers and senior enterprising leaders, including:

- Defence and space specialists transitioning to senior management/executive roles
- Senior managers in government who oversee defence and space-related portfolios
- Senior managers from adjacent industries working with the defence and space sector
- Serving and former defence personnel and veterans seeking to develop their careers.

Applicants who are citizens of any of the "Five Eyes" and other allied nations will be eligible to apply.

[unisa.edu.au/global-executive-mba](https://unisa.edu.au/global-executive-mba)



**UniSA BUSINESS RANKED  
 IN THE TOP 1% WORLDWIDE**

UniSA Business is one of just 12 institutions in Australia and approximately 200 globally (from over 25,000 universities) to be EQUIS accredited. EFMD, March 2022.



|   |  |  |   |  |  |
|---|--|--|---|--|--|
| <b>First intensive</b><br>Adelaide, Australia<br>2 weeks  | <b>Online coursework</b><br>6-8 weeks for each course  | <b>Second intensive</b><br>London, United Kingdom<br>2 weeks   | <b>Online coursework</b><br>6-8 weeks for each course   | <b>Third intensive</b><br>Washington D.C., United States<br>2 weeks  | <b>Strategic industry project</b><br>Ongoing throughout program duration   |
| <b>Topics include:</b> <ul style="list-style-type: none"> <li>• Strategy in the age of digital disruption</li> <li>• Influence, negotiation and stakeholder management</li> </ul> | <b>Topics include:</b> <ul style="list-style-type: none"> <li>• Strategic finance and economics for defence</li> </ul> | <b>Topics include:</b> <ul style="list-style-type: none"> <li>• Delivering complex programs</li> <li>• Defence industry procurement, acquisition and lifecycle management</li> </ul> | <b>Topics include:</b> <ul style="list-style-type: none"> <li>• Space systems</li> <li>• Enterprise leadership and managing global teams</li> </ul> | <b>Topics include:</b> <ul style="list-style-type: none"> <li>• Cybersecurity and security systems</li> <li>• Innovation, growth and entrepreneurship</li> <li>• Global security, geopolitics and defence cooperation</li> </ul> | <b>Capstone project:</b> <ul style="list-style-type: none"> <li>• a complex, major procurement project integrating all elements of the program, focused on the defence and space industry</li> </ul> |

**Why UniSA's Global Executive MBA: Defence and Space?**

The defence and space industries are growing exponentially, with an unprecedented level of defence acquisition in Australia and internationally. Long term partnerships between Australia, the US and the UK, including the AUKUS partnership, have led to the need for greater collaboration, as well as a shared understanding of global supply chains, geopolitical dynamics and localised defence requirements.

UniSA has a reputation as one of Australia's leading defence research universities. With industry-informed teaching and more than 2,500 international partners, we work collaboratively to deliver positive outcomes on sector-related challenges.

The Global Executive MBA: Defence and Space offers curriculum informed by input from world-leading defence policy institutes and thinktanks, who lead global debate on defence and space topics. Delivered by UniSA and defence industry academics and professionals in the US and UK, the program addresses the current market and emerging issues. It provides invaluable international networking opportunities with industry experts and peers.

Graduates of the program will be well-placed to excel as industry leaders at senior management level, with a comprehensive body of knowledge of defence and space sector developments, challenges and solutions.

[unisa.edu.au/global-executive-mba](https://unisa.edu.au/global-executive-mba)



**unisa.edu.au**  
 Make an enquiry:  
**mba@unisa.edu.au**

The information provided in this publication is for general information only and the University of South Australia makes no representation about the content, suitability, accuracy or completeness of this information for any purpose. It is provided 'as is' without express or implied warranty. Information correct at time of printing (February 2023)  
 CRICOS provider number 00121B / Australian University provider number PRV12107

**s22(1)(a)(ii)**

**From:** s22(1)(a)(ii)  
**Sent:** Wednesday, 29 March 2023 9:33 AM  
**To:** zz [External] belinda.mcnamara@defence.gov.au; zz [External] s22(1)(a)(ii)@defence.gov.au; s22(1)(a)(ii)  
**Cc:** Paul Myler; s22(1)(a)(ii)  
**Subject:** FW: Hon David Speirs MP - travel to US [SEC=OFFICIAL]  
**Attachments:** Draft agenda\_Speirs.docx

**OFFICIAL**

Hi all,

Further to my email yesterday, Mr Speirs' office has come back refining their request. Please see attached. They are seeking post's assistance with the highlighted parts.

You will see components of the program are being arranged by Pyne and Partners and Bondi Partners.

If you are comfortable, I think it is reasonable to offer an embassy briefing and assist with arranging a meeting with ASPI. If you have suggestions for interlocutors for a dinner meeting, please let me know.

Best,

s22(1)(a)(ii)

---

**From:** s 47F(1) @parliament.sa.gov.au>  
**Sent:** Wednesday, 29 March 2023 7:03 AM  
**To:** s22(1)(a)(ii) @dfat.gov.au>  
**Cc:** s22(1)(a)(ii) @dfat.gov.au>; s22(1)(a)(ii) @dfat.gov.au>  
**Subject:** RE: Hon David Speirs MP - travel to US [SEC=OFFICIAL]

Dear s22(1)(a)(ii)

Please find attached a draft agenda based on further conversations today. If at all possible to provide some guidance/assistance for the highlighted parts that would be very helpful indeed.

With thanks

s 47F(1)

---

**From:** s 47F(1)  
**Sent:** Wednesday, 29 March 2023 6:12 AM  
**To:** s22(1)(a)(ii) @dfat.gov.au>  
**Cc:** s22(1)(a)(ii) @dfat.gov.au>; s22(1)(a)(ii) @dfat.gov.au>  
**Subject:** RE: Hon David Speirs MP - travel to US [SEC=OFFICIAL]

Dear s22(1)(a)(ii),

Thank you very much for your message and our apologies for the short notice. The decision was made on 16<sup>th</sup> March and we initiated contact that day.

The Leader departs Adelaide tomorrow, 30 March, and hopes to have a few meetings around Monday-Thursday next week. He will then stay in the US for a little while after for personal reasons.

The purpose of these meetings is to develop connections between South Australia and the US, especially with a focus on ensuring that South Australia can deliver its commitments under the AUKUS agreement. AUKUS will of course span many decades, so it is important for the Leader of the Opposition to be informed and demonstrate bipartisanship.

He is particularly interested in the following, noting that none of this may necessarily be possible at this time:

- Visiting shipyards in Groton, Connecticut and/or Virginia to see particularly any training or workforce initiatives that South Australia might be interested in learning from. I note that Electric Boat appear to have an interesting career pathway initiative in Groton.
- Any US officials who have an interest or role in AUKUS;
- Any Australian Consul-General who might be able to inform us about opportunities to build partnerships with South Australia pertaining to AUKUS (especially Pillar 2) or any other matter;
- Any US defence companies who have a presence in South Australia that would be open to briefing the Leader on some of their public activities and plans;
- Any Australian defence or other officials who have worked on the AUKUS agreement; and
- Any nuclear industry, commercial or career associations that might run interesting programs that could be relevant to South Australia. (The American Australian Association for example.)

Any assistance at all would be very much appreciated.

With best wishes

s 47F(1)

s 47F(1)

Office of the Hon David Speirs MP, Leader of the Opposition  
Parliament House, North Terrace, Adelaide SA 5000

s 47F(1)

---

**From:** s22(1)(a)(ii) <[@dfat.gov.au](mailto:@dfat.gov.au)>  
**Sent:** Wednesday, 29 March 2023 5:22 AM  
**To:** s 47F(1) <[@parliament.sa.gov.au](mailto:@parliament.sa.gov.au)>  
**Cc:** s22(1)(a)(ii) <[@dfat.gov.au](mailto:@dfat.gov.au)>; s22(1)(a)(ii) <[@dfat.gov.au](mailto:@dfat.gov.au)>  
**Subject:** Hon David Speirs MP - travel to US [SEC=OFFICIAL]

**OFFICIAL**

Hi s 47F(1)

I have been advised by the DFAT SA State Office that Mr Speirs will be travelling to the US shortly and may look to have some meetings in DC.

Please let me know what meetings you might be looking to arrange and I can advise what assistance the Embassy might be able to provide, noting limited timeframes and resources.

Best regards,

s22(1)(a)(ii)





s22(1)(a)(ii)

A/g Minister Counsellor (Political)  
Embassy of Australia

t:s22(1)(a)(ii) . c:s22(1)(a)(ii)  
[usa.embassy.gov.au](http://usa.embassy.gov.au)



---

The information in this e-mail may be confidential and/or legally privileged. If you are not the intended recipient, access to it is unauthorised and any disclosure, copying, distribution or action taken or omitted to be taken in reliance on it is prohibited and may be unlawful.

Draft agenda  
Washington DC  
2-5 April 2023

**Sunday 2 April**

Evening Arrive Washington DC

**Monday 3 April**

s22(1)(a)(ii)

5-9pm AUKUS Reception and Dinner Co-hosted by Pyne&Partners and Northrup Grumman, The Cosmos Club

**Tuesday 4 April**

s22(1)(a)(ii)

12-2.30pm AUKUS Space and Tech Lunch Co-hosted by Pyne&Partners and MITRE, Old Ebbitt Grill

s22(1)(a)(ii)

**Wednesday 5 April**

Morning Depart Washington DC

s22(1)(a)(ii)

**From:** s22(1)(a)(ii)  
**Sent:** Tuesday, 4 April 2023 10:40 AM  
**To:** s22(1)(a)(ii)  
**Subject:** Fwd: [EXTERNAL] Lunch today![SEC=OFFICIAL]

**OFFICIAL**

**From:** s 47F(1) <[s22\(1\)\(a\)\(ii\)@pyneandpartners.com.au](mailto:s22(1)(a)(ii)@pyneandpartners.com.au)>  
**Date:** Tuesday, April 4, 2023 at 10:22:07 AM  
**To:** s22(1)(a)(ii) <[s22\(1\)\(a\)\(ii\)@dfat.gov.au](mailto:s22(1)(a)(ii)@dfat.gov.au)>  
**Subject:** [EXTERNAL] Lunch today!

**CAUTION:** This email originated from outside the organisation. Do not click links or open attachments unless you recognise the sender.

Hi s22(1)(a)(ii)

As discussed, we are hosting a lunch today at Old Ebbitt Grill with our event partner MITRE, and our special guest is s 47F(1)

Today – Tuesday 4 April  
12.00pm-2.30pm (seated for lunch at 12.15pm)  
Old Ebbitt Grill

We have had a last minute drop out and would love to offer it to one of your lovely colleagues (or you if SAIC cancel!!!).

If we are able to find someone both interested and available, would appreciate if they could please send me a text or Whatsapp 😊

Regards

s 47F(1)  
Partner

**Pyne & Partners** 

**P:** s 47F(1)  
**E:** [s47F@pyneandpartners.com.au](mailto:s47F@pyneandpartners.com.au)  
**W:** [www.pyneandpartners.com.au](http://www.pyneandpartners.com.au)

**Registered Lobbyist:** Commonwealth, ACT, NSW, QLD, SA, TAS, VIC & WA

**Confidentiality:** The contents of this email are confidential and are intended only for the named recipient.

If the reader of this e-mail is not the intended recipient you are hereby notified that any use, reproduction, disclosure or distribution of the information contained in the e-mail is prohibited. If you have received this e-mail in error, please reply to us immediately and delete the document.

**Viruses:** Any loss/damage incurred by using this material is not the sender's responsibility.

*Our entire liability will be limited to resupplying the material. No warranty is made that this material is free from computer virus or other defect.*

**OFFICIAL****AUKUS Reception and Dinner**

Monday 3 April 2023 | 1700h-2100h | The Cosmos Club, 2121 Massachusetts Ave NW

**Pyne & Partners is co-hosting this event with Northrop Grumman Corporation.**

*You (HOM) have been invited to provide remarks (5 minutes) in between the main course and dessert. The US Secretary for Navy, Secretary the Hon Carlos Del Toro, and Representative Rob Wittman (R-Virginia 1<sup>st</sup> District) will both speak before you.*

*The Hon Christopher Pyne, Chairman of Pyne & Partners, is leading a business delegation to Washington DC and New York between 30 March to 4 April 2023, coinciding with the Sea Air Space Exposition 2023 in Washington DC. The delegation includes Senator James Paterson (Senator for Victoria), and Ms Meryl Swanson MP (Member for Paterson), and industry participants.*

*Pyne & Partners is not officially affiliated with the AUKUS programs.*

**KEY MESSAGES**

s 33(a)(iii)

- With the world's largest military modernisation program, China operates nuclear-powered submarines, including both nuclear and conventionally armed.
- We do not oppose any nation's right to invest in and develop defence capabilities. However, a lack of transparency around military capabilities can fuel insecurity.
- Australia's investments in defence capability are prudent responses to this build-up, and will make Australia a more capable defence partner to regional countries.
- AUKUS complements our collective efforts to meet the challenges posed by our strategic circumstances and ensure the Indo-Pacific remains stable, secure and prosperous.
- The submarine pathway, paired with new partnerships in advanced defence capabilities, will strengthen the national security of Australia, the United Kingdom, and the United States for decades to come.
- The addition of Australian nuclear-powered submarines will strengthen Australia's defence capabilities and our collective submarine presence in the Indo-Pacific.
  - The sale of Virginias to Australia in the early 2030s will ensure Australia has no capability gap,

s 33(a)(iii)

- The announcement of American and British submarines beginning rotational deployments to Australia's West Coast will also advance the collective security in the region – building on

**OFFICIAL**

|             |      |      |
|-------------|------|------|
| Cleared By: | POC: | Ext: |
|-------------|------|------|

already ironclad force posture commitments and fostering new opportunities for training and coordination.

- Our pursuit of **Advanced Capabilities** under AUKUS aims to bolster our interoperability and joint capabilities to maintain and extend our capability edge by: aligning national priorities, amplifying our collective strength, and accelerating the development and acquisition of these capabilities for mutual strategic benefit.

**Australia is not naïve to the responsibilities that lay ahead, and we are already making progress to build our capabilities to safely operate, maintain and steward this technology.**

s 33(a)(iii)

- Australia will invest significantly to build new nuclear-powered submarine construction facilities in South Australia.
  - This will increase our allied production capability of nuclear-powered submarines, which in its own right will have a significant deterrent impact.
- Australia will build new maintenance and repair capabilities that will directly benefit US submarines rotating through HMAS Stirling.
  - This will increase our collective capacity to improve our forces in peacetime and meeting operational needs in times of crisis.
- Our intent is to enable deeper cooperation across the three nations’ defence industries is unwavering.
- Australia will invest to lift the capacity of Australian industry to contribute to the AUKUS SSN supply chains, leveraging the strengths of existing Australian suppliers.
  - This will help ease pressure on the US supply chains and enhance the resilience of our AUKUS supply chains overall.
- AUKUS partners are working to leverage our innovation, and improve our technology transfer and information sharing to ensure rapid, tangible collaboration.
- This will deliver technology advantage, strengthen economic relationships and build stronger, more resilient defence supply chains.

|             |      |      |
|-------------|------|------|
| Cleared By: | POC: | Ext: |
|-------------|------|------|

## ADDITIONAL INFORMATION

### Background

s 33(a)(iii)

#### Pillar One

- Embedded Personnel and Port Visits. Australian military and civilian personnel will embed with the United States Navy, the United Kingdom Royal Navy and their respective submarine industrial bases. The United States plans to increase SSN port visits to Australia beginning in 2023, the United Kingdom will increase visits to Australia beginning in 2026.
- Submarine Rotational Forces. As early as 2027, the United Kingdom and the United States plan to establish a rotational presence of one UK Astute class submarine and up to four U.S. Virginia class submarines at HMAS Stirling near Perth, Western Australia (SRF-West).
- Sale of Virginia Class Submarines. Beginning in the early 2030s, pending approval from the U.S. Congress, the United States intends to sell Australia three Virginia class submarines, with the potential to sell up to two more if needed.
- SSN-AUKUS. With UK submarine design and advanced U.S. technology the AUKUS partners will deliver a submarine that meets Australia's long-term defence needs while bolstering trilateral industrial cooperation. Australia and the United Kingdom intend to start building SSN-AUKUS in their domestic shipyards before the end of this decade. The UK intends to deliver its first SSN-AUKUS to the UK Royal Navy in the late 2030s. Australia plans to deliver the first Australian-built SSN-AUKUS to the Royal Australian Navy in the early 2040s.

OFFICIAL

|             |      |      |
|-------------|------|------|
| Cleared By: | POC: | Ext: |
|-------------|------|------|

**Pillar Two**

- Our pursuit of **Advanced Capabilities** under AUKUS aims to bolster our interoperability and joint capabilities to maintain and extend our capability edge by: aligning national priorities, amplifying our collective strength, and accelerating the development and acquisition of these capabilities for mutual strategic benefit.
- Trilateral partners are pursuing six lines of effort – artificial intelligence and autonomy, advanced cyber, quantum technologies, undersea capabilities, hypersonics and counter-hypersonics, and electronic warfare.
- To enable this work, AUKUS partners are also working to leverage our innovation and information sharing capabilities to ensure rapid, tangible, collaboration.

s 33(a)(iii)

|             |      |      |
|-------------|------|------|
| Cleared By: | POC: | Ext: |
|-------------|------|------|



**Secretary of the Navy, The Hon Carlos Del Toro**

*DPM Marles met Del Toro in Australia, 16 Jun and subsequently in DC on 13 Jul 2022.*

*Navy Service Highlight: Del Toro was the first Commanding Officer of guided missile destroyer USS Bulkeley (DDG-84)*

**KEY MESSAGES**

s 33(a)(iii)

- SECNAV travelled to Australia on 18 Jun 2022 to visit Marines and Sailors on rotation with the Marine Rotation Force Darwin (MRF-D). Recognised the historic relationship between US-AUS ‘Australia has been by our side and we will always be by their side in the fight for freedom for all those around the world.’
- SECNAV Del Toro has been a strong advocate of Australia and the role we play in a free and open Indo-Pacific.

s 33(a)(iii)

**Industrial collaboration**

- There have significant breakthroughs in collaborative efforts and we continue to work with US government agencies to overcome barriers to industrial base, supply chain and technology collaboration.

s 33(a)(iii)

**USS Canberra**

- USS Canberra (Littoral Combat Ship) will commission in Sydney on 22 Jul 2023.
- Significant for Navy to Navy relationship as this is the only US Warship to carry the name of a foreign capital city.
- SECNAV fully supports this and is the lead push from US.

s 33(a)(iii), s 47C(1)

s 33(a)(iii)

|             |      |      |
|-------------|------|------|
| Cleared By: | POC: | Ext: |
|-------------|------|------|

**OFFICIAL**

s 47C(1)

**ADDITIONAL INFORMATION**

s 33(a)(iii), s 47E(c)

s 33(a)(i), s 47C(1)

**OFFICIAL**

|             |      |      |
|-------------|------|------|
| Cleared By: | POC: | Ext: |
|-------------|------|------|