INDIA ECONOMIC STRATEGY TO 2035 NAVIGATING FROM POTENTIAL TO DELIVERY

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GOVERNMENT OF AUSTRALIA

Australian Government Ministers^{xxxv}

The Hon Malcolm Turnbull MP, Prime Minister

The Hon Julie Bishop MP, Minister for Foreign Affairs

The Hon Steven Ciobo MP, Minister for Trade, Tourism and Investment

Senator the Hon Arthur Sinodinos AO, Minister for Industry, Innovation and Science

The Hon Barnaby Joyce MP, Deputy Prime Minister

The Hon Christopher Pyne MP, Minister for Defence Industry

The Hon Greg Hunt MP, Minister for Health, Minister for Sport

The Hon Josh Frydenberg MP, Minister for the Environment and Energy

The Hon Karen Andrews MP, Assistant Minister for Vocational Education and Skills

The Hon Keith Pitt MP, Assistant Minister for Trade, Tourism and Investment

The Hon Kelly O'Dwyer MP, Minister for Revenue and Financial Services

Senator the Hon Mathias Cormann, Minister for Finance

The Hon Peter Dutton MP, Minister for Immigration and Border Protection

The Hon Scott Morrison MP, Treasurer

Government Departments

Department of Foreign Affairs and Trade Austrade Australian Signals Directorate Australian Taxation Office CSIRO Department of Agriculture and Water Resources Department of Communications and the Arts Department of Defence Department of Education and Training Department of Employment Department of Environment and Energy Department of Finance Department of Health Department of Home Affairs Department of Industry, Innovation and Science Department of Prime Minister and Cabinet Office of National Assessments Productivity Commission Reserve Bank of Australia The Treasury

Senator the Hon Simon Birmingham, Minister for Education and Training

STATE GOVERNMENTS OF AUSTRALIA

Australian Capital Territory New South Wales Northern Territory Queensland South Australia Tasmania Victoria Western Australia

^{xxxv} Minister's titles are accurate at time of meeting with Mr Varghese.

CONSULTATIONS WITHIN AUSTRALIA

Abhijit Muhkerjee, Curtin University

Alan Joyce, CEO, QANTAS

Alison Jenkins, University of Queensland

Dr Alan Finkel, Australia's Chief Scientist

Alok Kumar, Hort Innovation

Andrew Campbell, CEO, Australian Centre for International Agricultural Research

Andrew Everett, Deputy Vice-Chancellor, Charles Darwin University

Andrew Groth, Senior Vice President (Australia), Infosys

Andrew Harding, CEO, Aurizon

Andrew McCallum, Meat and Livestock Association

Andrew Robb, Chairman, Asialink Business

Andy Penn, CEO Telstra

Anna-Maria Arabia, Chief Executive, Australian Academy of Science

Prof Arun Sharma, Deputy Vice-Chancellor, Queensland University of Technology

Australia-India Council Board

Ashok Jacob

Barry O'Farrell

Robin Batterham

Michael Kasprowicz

Neema Premji

Sheba Nandkeolyar

Balamurali Udayakumar, Supashock

Ben Slater, ConnectUs Life

Brad Gosling, Wellard Ltd

Brendan Augustin, Woodside

Brett Kirk, Curtin University

Brian Evans, Curtin University

Brian Hayes, South Australia Strategic Advisor on India

Bronwyn Evans, Standards Australia and MTP Connect

Carol Guiseppi, CEO, Tourism Accommodation Australia

Caroline Gorman, Future Fund

Charlie McElhone, Dairy Australia

Prof Chennupati Jagadish, Australian Academy of Science

Chris Arblaster, Ego Pharma

Chris Tziolis, Verdant Minerals

Christian Hamilton, ASC

Christina Brockman, TAFE International Western Australia

Christine Nicolau, Fortescue

Christine Sharma, CEO, Narrowcasters

Christine Stewart, CEO, Austmine

Christopher Mayfield, South Regional TAFE Western Australia

Chum Rajakaruna, Horizon Power

Clare Sykes, METS Ignited

Craig Peden, TAFE NSW

Craig Robertson, CEO, TAFE Directors Australia

Dr Dasarath Jayasuriya, Bureau of Meteorology

Daryl Day, ICEWaRM

David Green, ANZ

Dean Rosenfield, SAAB Australia

Dermot Dixon, Sydac Pty Ltd

Emma Gittoes, Australian Wool Innovation

Gordon Flake, CEO Perth US Asia Centre

Greg Bicknell, CEO, Northern Territory Chamber of Commerce

Greg Miller, CEO, Tandem

INDIA ECONOMIC STRATEGY TO 2035

Henry Schlig, Supashock

lain Watt, University of Western Australia

lan Cummin, Bluescope

lan Davey, Binder Group

Ilona Horan, Defence SA

James Foulsham, CBH Group

Jane den Hollander AO, Vice-Chancellor, Deakin University

Javed Khan, Proteomics International

Jaya Srinivas, Essington Private College

Jean-Sebastien Jacques, CEO, Rio Tinto

Jennifer Westacott, Chief Executive, Business Council of Australia

Jing Li, Investment Attraction South Australia

John Borghetti, CEO, Virgin Australia

John Daley, CEO, Grattan Institute

John O'Sullivan, CEO, Tourism Australia

Jonathan Gickfeld, Visy

Kate Palmer, CEO, Australian Sports Commission

Ken Henry, Chair, National Australia Bank

Kylie Bell, NSW President, Australia India Business Council; Ernst & Young

Kevin Pflegler, Harry Perkins Institute

Larissa Taylor, Grains Industry Association of Western Australia

Les Shearn, Defence Teaming Centre Inc

Prof Linda Taylor, Pro Vice Chancellor, University of Western Sydney

Lindsay Fox AC, Non-Executive Chairman, LinFox

Lisa McAuley, CEO, Export Council of Australia

Loui Kannikoski, Bhagwan Marine

Lyn Karstadt, Murdoch University

Margaret Faux, Synapse Medical Services

Margot Forster, CEO, Defence Teaming Centre

Mark Coffey, Office of Northern Australia

Mark Moseley, Global Infrastructure Hub

Mark Paterson, CEO, Australian Skills Quality Authority

The Hon Mark Vaile AO, Chair, Australia-India CEO Forum

Michael Fullilove, Lowy Institute

Mike Harman, Visionflex

Mike Priddis, CEO, FAETHM

Prof Monique Skidmore, University of Tasmania

Nancy Pritchard, Australian Academy of Science

Neville Roach AO

Nick Ahlstrand, Executive Director, SIMTARs

Nick Goddard, CEO, Pulse Australia

Nick Hudson, Infrastructure Partnerships Australia

Nick Poutney, Graincorp

Prof Nick Schofield, CEO, Australian Water Partnership

Nick Woolf, SUDA Ltd

Nik Senapati, Queensland President, Australia India Business Council

Noel Boylan, Norwegian Geotechnical Institute

Pablo Rossi, Duratray International

Paul O'Malley, CEO, Bluescope Steel

Paula Johnston, Australian Council for Private Education and Training

Peta Sanderson, University of Notre Dame

Peta Slack-Smith, Australian Wool Innovation

Peter Coleman, CEO, Woodside

Peter Harris, Chairman, Productivity Commission

Phillip Davies, CEO, Infrastructure Australia

Phillip Glyde, CEO, Murray-Darling Basin Authority

Prof Raghbendra Jha, Australian National University

Ravneet Pahwa, Deakin University

Richard George, FAETHM

Robert Derksen, Genetics Australia

Roland Rajah, Lowy Institute

Ron Choong, Food Innovation Australia

Ron Storey, Chairman, Pulse Australia

Ross Baynes, Darwin International Airport

Roy Shubhabrata, Healthinnova

Sally Fielke, Sydney Airport

Dr Sanhya Tewari, MTPConnect

Sanka Piyaratna, CEO, Solinnov Pty Ltd

Sanushka Seomangal, Special Counsel, Thomson Geer

Shane Herbert, Proteomics International

Shaun Star, Executive Director, Centre for India Australia Studies

Shayne Elliott, CEO, ANZ

Sher Singh Verick, International Labour Organization and Australian National University

Simon Bell, Breedtech

GOVERNMENT OF INDIA

Dr Arabinda Mitra, Department of Science and Technology

Arun Jaitley, the Honourable Minister for Finance and Corporate Affairs

Injeti Srinivas, then Secretary (Sports), Ministry of Youth Affairs and Sport

Nripendra Misra, Principal Secretary to the Prime Minister

Preeti Saran, Secretary (East), Ministry of External Affairs

STATE GOVERNMENTS OF INDIA

Athulya Misra, then Principal Secretary, Industries Department, Tamil Nadu

KT Rama Rao, the Honourable Minister for Information Technology, Telangana

Simon Ridings, Edith Cowan University

Prof Stephen Smith, University of Western Australia

Stephanie Unwin, Phylogica Limited

Steven Rowe, CEO, SRA Information Technology

Sue Freeman, CEO, First Impression Resources

Swati Dave, CEO, Export Finance and Insurance Corporation

Tammy Chu, Managing Director, Entura

Tash Ayers, AgriStart Pty Ltd

Tim Regan, George Institute for Global Health

Tony Brennan, Talisium EduGrowth

Tony Russell, Gain Industry Market Access

Trevor Henry, General Manager, Genetics Australia

Vicki Thomson, Group of Eight

Virginia Greville, CEO, Trade and Investment Queensland

Ramesh Abhishek, Secretary, Department of Industrial Policy and Promotion

Rita Teaotia, Secretary, Department of Commerce

Dr Renu Swarup, Department of Biotechnology

Subhash Garg, Secretary, Department of Economic Affairs

Dr Subrahmanyam Jaishankar, then Foreign Secretary of India

RV Deshpande, the Honourable Minister for Large and Medium Industries, Karnataka

SP Tucker, Economic Development Board, Andhra Pradesh

CONSULTATIONS WITHIN INDIA

Abhay Mehta, Confederation of Indian Industry

Abhijit Sengupta, Asia Development Bank

Dr Ajay Mathur, Director-General, The Energy and Resources Institute

Dr Ajit Ranade, President and Chief Economist, Aditya Birla Group

Amitabh Kant, CEO, NITI Aayog

Prof Amitabh Mattoo, Hon. Director, Australia India Institute @Delhi

Amitava Saha, Senior Vice President, Biocon

Arun Pillai, KPMG India

Dr Arunabha Ghosh, Council on Energy, Environment and Water

Bala Girisabla, Microsoft Accelerator

Prof Bhaskar Ramamurthi, Indian Institute of Technology

BV Naidu, CEO Sagitur Ventures

Chandrajit Banerjee, Director General, Confederation of Indian Industry

G Ravindran, Century Flour Mills

G V Sanjay Reddy, Vice-Chairman, GVK Power and Infrastructure Limited

Harsh Singhal, Head India, CDPQ

Dr Isher Judge Ahluwalia, Chairperson, Indian Council for Research on International Economic Relations

Jay Krishna, T Fund

Joanne Kane-Potaka, ICRISAT

Johanna Boestel, Asian Development Bank

Dr Junaid Ahmad, World Bank

Kkrishnan Vishwanathan, Reliance Global Energy

Kenichi Yokoyama, Asia Development Bank

Kiran Pasricha, CEO, Ananta Aspen Centre

KM Mammen, MRF

KS Viswanathan, Vice President, NASSCOM

Lakshmi Narayanan, Cognizant

Ambassador Lalit Mansingh

Lalith Kumar, KMPG

Max Rodenbeck, The Economist

Prince of Arcot, Nawab Mohammed Abdul Ali

Dr Mukund Rajan, Tata Sons Limited

Naina Kidwai, Former Chief of HSBC India

Narayan Ramachandran, Takshashila Institute

Neelkanth Mishra, Credit Suisse

Ng Hsueh Ling, Lendlease

Nitin Pai, Takshashila Institute

Nitin Prasad, India Country Chair, Shell

NMP Jeyesh, Confederation of Indian Industry

Pramod Ranjan, Oriental Hotels

Dr Pratap Bhanu Mehta, Vice-Chancellor, Ashoka University

Prof R Srinivasan, Indian Institute of Management

R Venkatesan, Partner, KPMG

Raj Andrade, Vice President, Bengaluru International Airport

Dr Rajat Kathuria, Director and Chief Executive, Indian Council for Research on International Economic Relations

Rashid Kidwai, HSBC India

Richard Rossow, Center for Strategic & International Studies

RN Koushik, Infosys

Rohit Rabindernath, Zynergy

Dr S K Shanti, India Development Foundation

Dr S Narayan, Founder, Athena Infonomics

Sabyasachi Mitra, Asia Development Bank

Dr Sachin Chaturvedi, Director-General, Research and Information System for Developing Countries

Sam Freeman, Australian Retail College

Sasha Vasiljkovic, Toll

Dr Seshu Bhagavathula, Ashok Leyland India

Dr Shekhar Shah, Director-General, National Council of Applied Economic Research

Soma Sanara Prasad, State Bank of India

Subir Gokarn, Executive Director for India, International Monetary Fund

PUBLIC SUBMISSIONS

Arjuna Nadaraja Consulting Services Australasian Minerals & Trading Pty Ltd Australia India Business Council Australia India Youth Dialogue Australian Forest Products Association Carbon Market Institute Corrs Chambers Westgarth Crawford School of Public Policy (Australian National University) Deakin University Export Council of Australia Sudha Nair, Biotech Park Suresh Goyal, Macquarie Suresh Raman, Tata Consultancy Services Susmita Mohanty, CEO Earth2Orbit Dr Uma Maheswaran, COO, SMEC Vinod Daniel, Chairman, AusHeritage; CEO, India Vision Institute

Meat & Livestock Australia Minerals Council of Australia National Australia Bank National Farmers' Federation Perth USAsia Centre Standards Australia Swinburne University of Technology The George Institute Trade and Investment Queensland University of Wollongong