

Tourism Australia

Entity resources and planned performance

Tourism Australia

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Tourism Australia

Section 1: Entity overview and resources

1.1 Strategic direction statement

Tourism Australia (TA) is Australia's national tourism marketing organisation that promotes Australia as a compelling tourism destination for leisure and business events travel. TA's purpose is to grow demand to enable a competitive and sustainable Australian tourism industry. Our goal in 2025-26 is to increase total overnight tourism expenditure to \$175 billion by 30 June 2026.

Operating environment

The outlook for Australia's visitor economy is positive, with continued growth of international and domestic travel. This is influenced by Australia's reputation as a safe, clean, friendly and aspirational travel destination, the continued increase in aviation capacity, the growth in demand from key markets and the close and growing ties between Australia and high-growth markets in our region. International inflationary pressures continue to influence the outlook, along with geopolitical instability.

Marketing focus

TA will launch the next iteration of its Come and Say G'Day global campaign in 2025-26. The aim of the campaign is to convert consumers who are thinking about visiting Australia to take the next step and book a holiday or business event in Australia. Campaign activity will include dedicated brand campaigns to inspire prospective visitors to book a trip to Australia; partnership marketing activities to extend the reach of our campaigns through bought media and our partners' marketing channels; partnership and distribution development activities, including trade familiarisation programs to inspire distributors and frontline travel sellers to promote and sell Australian tourism experiences to their customers; connecting Australian industry with global distributors through trade event platforms such as in-market marketplaces and events; and continuing to educate travel sellers through the Aussie Specialist Program.

Target audiences and markets

TA will target leisure and business events consumers in markets that offer the best potential to build Australia's tourism recovery and return to growth.

Leisure		
Audience	Definition	Markets
High Yield Travellers (HYT)	Purpose of trip: Holiday and visiting friends and relatives (VFR) Spend per night: >\$240 Total trip spend: >\$2,400	Stars – United Kingdom, United States of America, China, Germany, Japan, India, South Korea Solid Deliverers – New Zealand, France, Indonesia, Italy, Malaysia, Canada, Singapore, Vietnam
HYT – Luxury	Purpose of trip: Holiday, VFR Spend per person per night: >\$1,200	China, United States of America, United Kingdom
HYT – Working Holiday Makers	Purpose of trip: Employment Length of stay: >31 days Age group: <35 years	United Kingdom, France, South Korea
Business Events (BE)		
Audience	Definition	Markets
HYT – BE Incentive	Incentive agents and corporate decision makers	New Zealand, China, North America, United Kingdom, South/Southeast Asia
HYT – BE Association	Association planners and decision-makers	United Kingdom/Europe, North America

Strategic priorities

To deliver on opportunities and risks, we will focus effort on four strategic priorities:

- Create demand: Marketing to make Australia the most desirable destination on earth.
- Convert demand: Work with industry and partners converting demand into expenditure.
- Sector intelligence: Consumer insights packaged to help our industry be more competitive.
- Champion industry: As a platform for industry, drive tourism growth and sector development.

The following enabling factors will support the delivery of our strategic priorities:

- Engaged and supportive stakeholders
- Motivated staff
- Agile resourcing
- Sound financial control, value for money and compliant procurement, and
- Robust governance.

Further detail is available in our Corporate Plan 2025-2029.

1.2 Entity resource statement

Table 1.1 shows the total resourcing from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to the *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis. Amounts presented below are consistent with amounts presented in the Appropriation Bills themselves.

Table 1.1: Tourism Australia resource statement – Budget estimates for 2025–26 as at Budget March 2025

	2024-25 <i>Estimated actual</i> \$'000	2025-26 Estimate \$'000
Opening balance/cash reserves at 1 July		
Funds from Government		
Annual appropriations - ordinary annual services (a)		
Outcome 1	153,564	153,772
Total annual appropriations	153,564	153,772
Amounts received from related entities		
Amounts from portfolio department (b)	20,161	20,223
Total amounts received from related entities	20,161	20,223
Total funds from Government	173,725	173,995
Funds from industry sources		
Rendering of services	20,000	20,500
Total funds from industry sources	20,000	20,500
Funds from other sources		
Interest	600	1,400
Total funds from other sources	600	1,400
Total net resourcing for Tourism Australia	194,325	195,895
	2024-25	2025-26
Average staffing level (number) (c)	207	207

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive – these may not match figures in the cash flow statement.

a) *Appropriation Bill (No. 1) 2025–2026 and Supply Bill (No. 1) 2025–2026.*

b) Funding provided by the portfolio department (Asia Marketing Fund) as payment to Tourism Australia from portfolio department's administered programs.

c) Average Staffing Level (ASL) figures are estimates only.

1.3 Budget measures

Budget measures in Part 1 relating to Tourism Australia are detailed in the Budget Paper No. 2 and are summarised below.

Table 1.2: Entity 2025–26 Budget measures

Part 1: Measures announced since the 2024–25 Mid-Year Economic and Fiscal Outlook (MYEFO)

	Program	2024-25 \$'000	2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000
Payment measures						
Savings from External Labour – further extension (a)	1.1					
Departmental payment		-	-	-	-	(5,412)
Total		-	-	-	-	(5,412)
Total measures						
Departmental		-	-	-	-	(5,412)
Total		-	-	-	-	(5,412)

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

a) The full measure description and package details appear in Budget Paper No. 2 under the Cross portfolio.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for Tourism Australia can be found at:

<https://www.tourism.australia.com/en/about/our-organisation/our-performance-and-reporting.html>.

The most recent annual performance statement can be found at:

<https://www.tourism.australia.com/en/about/our-organisation/our-performance-and-reporting.html>.

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Grow demand and foster a competitive and sustainable Australian tourism industry through partnership marketing to targeted global consumers in key markets.

Linked programs

Department of Foreign Affairs and Trade
Programs
<ul style="list-style-type: none"> Program 1.7 – Programs to promote Australia’s international tourism interests
<p>Contribution to Outcome 1 made by linked programs</p> <p>The program provides funding to Tourism Australia to deliver Outcome 1.</p>
Australian Trade and Investment Commission
Programs
<ul style="list-style-type: none"> Program 1.2 – Programs to support Australian exporters to expand internationally, attract productive international investment, and grow the visitor economy
<p>Contribution to Outcome 1 made by linked programs</p> <p>Austrade has Commonwealth responsibility for tourism policy and programs, as well as issuing official tourism statistics through Tourism Research Australia. Austrade provides information to Tourism Australia to promote the export of Australian tourism services, contributing to Australia’s prosperity.</p>
Department of Home Affairs
Programs
<ul style="list-style-type: none"> Program 3.1 – Trade facilitation and industry engagement
<p>Contribution to Outcome 1 made by linked programs</p> <p>Tourism Australia works with the Department of Home Affairs by providing advice on visa and traveller facilitation policy relevant to the Australian tourism industry.</p>

Table continued on the next page.

Linked programs (continued)

<p>Department of Infrastructure, Transport, Regional Development and Communications</p>
<p>Programs</p> <ul style="list-style-type: none"> • Program 2.3 – Air transport
<p>Contribution to Outcome 1 made by linked programs</p> <p>An efficient, sustainable, competitive, safe and secure air transport system contributes to increasing international visitor arrivals and expenditure, and growing demand for Australia as a destination for tourism and business events.</p>
<p>Programs</p> <ul style="list-style-type: none"> • Program 3.1 – Regional development
<p>Contribution to Outcome 1 made by linked programs</p> <p>Tourism Australia works in partnership with state and territory governments, industry and commercial partners to build demand and increase visitor arrivals and spend in Australia, including encouraging international visitors to disperse beyond gateway cities into regional areas.</p>

Budgeted expenses for Outcome 1

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

Outcome 1: Grow demand and foster a competitive and sustainable Australian tourism industry through partnership marketing to targeted global consumers in key markets					
	2024-25	2025-26	2026-27	2027-28	2028-29
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Program 1.1: Supporting Outcome 1					
Revenue from Government					
Ordinary annual services (Appropriation Bill (No. 1) and Supply Bill (No. 1))					
	153,564	153,772	155,428	158,090	156,264
Payment from portfolio department (a)	20,161	20,223	20,285	20,348	20,411
Expenses not requiring appropriation in the budget year					
	-	1,762	162	162	-
Revenues from own sources	20,600	21,900	21,300	21,300	21,300
Total expenses for Program 1.1	194,325	197,657	197,175	199,900	197,975
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill (No. 1) and Supply Bill (No. 1))					
	153,564	153,772	155,428	158,090	156,264
Payment from portfolio department (a)	20,161	20,223	20,285	20,348	20,411
Expenses not requiring appropriation in the budget year					
	-	1,762	162	162	-
Revenues from own sources	20,600	21,900	21,300	21,300	21,300
Total expenses for Outcome 1	194,325	197,657	197,175	199,900	197,975
Average staffing level (number) (b)					
	2024-25	2025-26			
	207	207			

a) Asia Marketing Fund.

b) Average Staffing Level (ASL) figures are estimates only.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.1.2: Program components of Outcome 1

Program 1.1: Supporting Outcome 1

	2024-25 Estimated actual \$'000	2025-26 Budget \$'000	2026-27 Forw ard estimate \$'000	2027-28 Forw ard estimate \$'000	2028-29 Forw ard estimate \$'000
<i>1.1.1 - Component 1: Grow Demand</i>					
Annual departmental expenses:					
Program support	165,176	168,008	167,599	169,915	168,279
Total component 1 expenses	165,176	168,008	167,599	169,915	168,279
<i>1.1.2 - Component 2: Industry Development</i>					
Annual departmental expenses:					
Program support	29,149	29,649	29,576	29,985	29,696
Total component 2 expenses	29,149	29,649	29,576	29,985	29,696
Total program expenses	194,325	197,657	197,175	199,900	197,975

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.1.3: Performance measures for Outcome 1

Table 2.1.3 details the performance measures for each program associated with Outcome 1. It is used by entities to describe the results they plan to achieve and the related key activities, as detailed in the current corporate plan (i.e. 2024–25), the context in which these activities are delivered, and how the performance of these activities will be measured. Where relevant, details of the 2025–26 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Grow demand and foster a competitive and sustainable Australian tourism industry through partnership marketing to targeted global consumers in key markets.		
Program 1.1 – Supporting Outcome 1		
Component 1.1.1: Grow Demand		
Objective: Identify and target best prospect consumers both in Australia and in our target markets, inspire them to travel to and throughout Australia.		
Key activities	<p>Target audiences: Leisure travellers in key international markets (High Yield Travellers (HYT), Premium/Luxury HYT, Working Holiday Maker HYT).</p> <p>Key activities:</p> <ul style="list-style-type: none"> • Consumer research to build knowledge about what motivates target audiences when choosing a travel destination. • Marketing activities to stimulate target audiences (brand advertising and promotions, broadcasts, public relations, international media hosting, content development and social media). • Campaigns, supported by state and territory tourism organisations and commercial partners. • Work in partnership with government and industry to align efforts and activities, increasing Australia’s collective share of voice to achieve efficiency and effectiveness. <p>Target audiences: Business Events decision-makers in key international markets.</p> <p>Key activities:</p> <ul style="list-style-type: none"> • Consumer research to build knowledge of the needs of incentive and association decision-makers when choosing destinations for corporate and association meetings. • Marketing activities to promote Australia as a business events destination, including brand advertising, content and public relations, trade events and buyer and agent familiarisations. 	
Year	Performance measures	Expected performance results
Current Year 2024–25	<u>Key metric</u> Total overnight tourism expenditure Total international tourism expenditure International leisure expenditure Business events expenditure Destination brand – awareness Destination brand – consideration	<u>Est. performance at 30 June 2025</u> \$166 billion \$55 billion \$32 billion \$4.5 billion 54.7 per cent 40 per cent

Table continued on the next page.

Table 2.1.3: Performance measures for Outcome 1 (continued)

Outcome 1 – Grow demand and foster a competitive and sustainable Australian tourism industry through partnership marketing to targeted global consumers in key markets.		
Program 1.1 – Supporting Outcome 1		
Component 1.1.1: Grow Demand		
Objective: Identify and target best prospect consumers both in Australia and in our target markets, inspire them to travel to and throughout Australia.		
Year	Performance measures	Expected performance results
Budget Year 2025–26	<u>Key metric</u> Total overnight tourism expenditure International overnight tourism expenditure Other metrics as outlined in Tourism Australia's 2025-29 Corporate Plan.	<u>Target</u> \$175 billion \$61 billion
Forward Estimates 2026–29	<u>Key metric</u> Total overnight tourism expenditure International overnight tourism expenditure Other metrics as outlined in Tourism Australia's 2025-29 Corporate Plan.	<u>Target</u> \$202 billion \$72 billion

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Table 2.1.3: Performance measures for Outcome 1 (continued)

Outcome 1 – Grow demand and foster a competitive and sustainable Australian tourism industry through partnership marketing to targeted global consumers in key markets.		
Program 1.1 – Supporting Outcome 1		
Component 1.1.2: Industry development		
Objective: An Australian tourism industry that is competitive and sustainable and delivers on the needs of the target customer.		
Key activities	Target audiences: The Australian tourism industry and trade and distribution partners in key international markets Key activities: <ul style="list-style-type: none"> • Driving industry recovery through programs and platforms for the distribution system to do business. • Supporting supply-side industry goals • Dissemination of insights and engagement of industry stakeholders. 	
Year	Performance measures	Expected performance results
Current Year 2024–25	<u>Key metric</u> Industry stakeholder net promoter score (NPS) Event satisfaction of participants BE Bid Fund Program, total ROI	<u>Est. performance at 30 June 2025</u> 48 98 per cent \$50:1
Year	Performance measures	Expected performance results
Budget Year 2025–26	<u>Key metric</u> Industry stakeholder NPS Other metrics as outlined in Tourism Australia's 2025-29 Corporate Plan.	<u>Target</u> 49
Forward Estimates 2026–29	<u>Key metric</u> Industry stakeholder NPS Other metrics as outlined in Tourism Australia's 2025-29 Corporate Plan.	<u>Target</u> 52

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2025–26 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Differences between entity resourcing and financial statements

Tourism Australia has no significant differences between the resource information presented in the Budget Papers and in the Portfolio Budget Statements as a result of differences between whole-of-government level reporting (under Australian Accounting Standard 1049) and entity level financial reporting.

3.1.2 Explanatory notes and analysis of budgeted financial statements

The departmental financial statements represent the assets, liabilities, revenues and expenses which are controlled by Tourism Australia. Departmental expenses include employee and supplier expenses and other administrative costs which are incurred by Tourism Australia in undertaking marketing operations.

Total operating revenue for 2025-26 is estimated at \$195.9 million and is made up of the Government funding of \$174.0 million, and revenue from other sources of \$21.9 million. The Government funding includes (1) appropriations of \$153.8 million and (2) \$20.2 million for the Asian Marketing Fund.

The change from 2024-25 includes:

- Appropriation for 2025-26 reflects additional level of funding for Tourism Australia adjusted for foreign exchange movements, domestic inflation and the efficiency dividend.
- Budget measures: the Asian Marketing Fund.

Corresponding total expenses are estimated to be \$197.7 million.

Budgeted departmental balance sheet

Tourism Australia is budgeting a net asset position of \$18.4 million in 2025–26. Net assets are projected to remain materially unchanged beyond 2025–26.

3.2. Budgeted financial statements tables**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2024-25 Estimated actual \$'000	2025-26 Budget \$'000	2026-27 Forw ard estimate \$'000	2027-28 Forw ard estimate \$'000	2028-29 Forw ard estimate \$'000
EXPENSES					
Employee benefits	40,300	40,007	40,830	41,977	43,242
Suppliers	141,984	143,847	144,142	145,720	142,692
Depreciation and amortisation	11,678	13,440	11,840	11,840	11,678
Finance costs	363	363	363	363	363
Total expenses	194,325	197,657	197,175	199,900	197,975
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Rendering of services	18,700	19,200	19,200	19,200	19,200
Interest	600	1,400	800	800	800
Rental income	1,300	1,300	1,300	1,300	1,300
Total own-source revenue	20,600	21,900	21,300	21,300	21,300
Total own-source income	20,600	21,900	21,300	21,300	21,300
Net (cost of)/contribution by services	(173,725)	(175,757)	(175,875)	(178,600)	(176,675)
Revenue from Government	173,725	173,995	175,713	178,438	176,675
Surplus/(deficit) attributable to the Australian Government	-	(1,762)	(162)	(162)	-
OTHER COMPREHENSIVE INCOME					
Total other comprehensive income	-	-	-	-	-
Total comprehensive income/(loss)	-	(1,762)	(162)	(162)	-
Total comprehensive income/(loss) attributable to the Australian Government	-	(1,762)	(162)	(162)	-

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Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)

Note: Impact of net cash appropriation arrangements

	2024-25 Estimated actual \$'000	2025-26 Budget \$'000	2026-27 Forw ard estimate \$'000	2027-28 Forw ard estimate \$'000	2028-29 Forw ard estimate \$'000
Total comprehensive income/(loss)					
- as per statement of					
Comprehensive Income	-	(1,762)	(162)	(162)	-
plus: depreciation/amortisation					
expenses for ROU assets (a)	7,178	7,178	7,178	7,178	7,178
less: lease principal repayments (a)	7,178	7,178	7,178	7,178	7,178
Net Cash Operating Surplus/ (Deficit)	-	(1,762)	(162)	(162)	-

Prepared on Australian Accounting Standards basis.

a) Applies to leases under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2024-25 Estimated actual \$'000	2025-26 Budget \$'000	2026-27 Forw ard estimate \$'000	2027-28 Forw ard estimate \$'000	2028-29 Forw ard estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	29,945	29,945	29,945	29,945	29,945
Trade and other receivables	8,258	8,258	8,258	8,258	8,258
Total financial assets	38,203	38,203	38,203	38,203	38,203
Non-financial assets					
Land and buildings	26,467	26,062	18,884	21,706	14,528
Property, plant and equipment	165	165	165	165	165
Intangibles	5,329	7,020	3,620	220	220
Other non-financial assets	3,831	3,831	3,831	3,831	3,831
Total non-financial assets	35,792	37,078	26,500	25,922	18,744
Total assets	73,995	75,281	64,703	64,125	56,947
LIABILITIES					
Payables					
Suppliers	22,328	25,781	22,543	19,305	19,305
Other payables	2,986	2,986	2,986	2,986	2,986
Total payables	25,314	28,767	25,529	22,291	22,291
Interest bearing liabilities					
Leases	21,246	20,841	13,663	16,485	9,307
Total interest bearing liabilities	21,246	20,841	13,663	16,485	9,307
Provisions					
Employee provisions	5,874	5,874	5,874	5,874	5,874
Other provisions	1,440	1,440	1,440	1,440	1,440
Total provisions	7,314	7,314	7,314	7,314	7,314
Total liabilities	53,874	56,922	46,506	46,090	38,912
Net assets	20,121	18,359	18,197	18,035	18,035
EQUITY*					
Parent entity interest					
Contributed equity	1,543	1,543	1,543	1,543	1,543
Reserves	4,850	4,850	4,850	4,850	4,850
Retained surplus (accumulated deficit)	13,728	11,966	11,804	11,642	11,642
Total parent entity interest	20,121	18,359	18,197	18,035	18,035
Total equity	20,121	18,359	18,197	18,035	18,035

Prepared on Australian Accounting Standards basis.

*‘Equity’ is the residual interest in assets after deduction of liabilities.

Table 3.3: Departmental statement of changes in equity – summary of movement (Budget year 2025–26)

	Retained earnings	Asset revaluation reserve	Other reserves	Contributed equity/capital	Total equity
	\$'000	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2025					
Balance carried forward from previous period	13,728	4,850	-	1,543	20,121
Adjusted opening balance	13,728	4,850	-	1,543	20,121
Comprehensive income					
Surplus/(deficit) for the period	(1,762)	-	-	-	(1,762)
Total comprehensive income	(1,762)	-	-	-	(1,762)
of which:					
Attributable to the Australian Government	-	-	-	-	-
Estimated closing balance as at 30 June 2026	11,966	4,850	-	1,543	18,359
Closing balance attributable to the Australian Government	11,966	4,850	-	1,543	18,359

Prepared on Australian Accounting Standards basis

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2024-25 Estimated actual \$'000	2025-26 Budget \$'000	2026-27 Forw ard estimate \$'000	2027-28 Forw ard estimate \$'000	2028-29 Forw ard estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Receipts from Government	173,725	173,995	175,713	178,438	176,675
Sale of goods and rendering of services	20,000	20,500	20,500	20,500	20,500
Interest	600	1,400	800	800	800
Total cash received	194,325	195,895	197,013	199,738	197,975
Cash used					
Employees	40,300	40,007	40,830	41,977	43,242
Suppliers	141,984	140,394	147,380	148,958	142,692
Interest payments on lease liability	363	363	363	363	363
Total cash used	182,647	180,764	188,573	191,298	186,297
Net cash from/(used by) operating activities	11,678	15,131	8,440	8,440	11,678
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment	-	-	-	-	-
Total cash received	-	-	-	-	-
Cash used					
Purchase of property, plant and equipment and intangibles	4,500	7,953	1,262	1,262	4,500
Total cash used	4,500	7,953	1,262	1,262	4,500
Net cash from/(used by) investing activities	(4,500)	(7,953)	(1,262)	(1,262)	(4,500)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	-	-	-	-	-
Total cash received	-	-	-	-	-
Cash used					
Principal payments on lease liability	7,178	7,178	7,178	7,178	7,178
Total cash used	7,178	7,178	7,178	7,178	7,178
Net cash from/(used by) financing activities	(7,178)	(7,178)	(7,178)	(7,178)	(7,178)
Net increase/(decrease) in cash held	-	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	29,945	29,945	29,945	29,945	29,945
Cash and cash equivalents at the end of the reporting period	29,945	29,945	29,945	29,945	29,945

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2024-25 Estimated actual \$'000	2025-26 Budget \$'000	2026-27 Forw ard estimate \$'000	2027-28 Forw ard estimate \$'000	2028-29 Forw ard estimate \$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental resources (a)	4,500	7,953	1,262	1,262	4,500
TOTAL	4,500	7,953	1,262	1,262	4,500
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	4,500	7,953	1,262	1,262	4,500
Total cash used to acquire assets	4,500	7,953	1,262	1,262	4,500

Prepared on Australian Accounting Standards basis.

a) Includes the following sources of funding: current Appropriation Bill (No. 1), Supply Bill (No. 1) and internally developed assets.

Table 3.6: Statement of departmental asset movements (Budget year 2025–26)

	Buildings	Other property, plant and equipment	Computer software and intangibles	Total
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2025				
Gross book value	9,360	1,133	52,102	62,595
Gross book value - ROU assets	47,266	-	-	47,266
Accumulated depreciation/ amortisation and impairment	(3,469)	(968)	(46,773)	(51,210)
Accumulated depreciation/amortisation and impairment - ROU assets	(26,690)	-	-	(26,690)
Opening net book balance	26,467	165	5,329	31,961
Capital asset additions				
Estimated expenditure on new or replacement assets				
By purchase - appropriation ordinary annual services (a)	500	100	7,353	7,953
By purchase - appropriation ordinary annual services - ROU assets	6,773	-	-	6,773
Total additions	7,273	100	7,353	14,726
Other movements				
Depreciation/amortisation expense	(500)	(100)	(5,662)	(6,262)
Depreciation/amortisation on ROU assets	(7,178)	-	-	(7,178)
Total other movements	(7,678)	(100)	(5,662)	(13,440)
As at 30 June 2026				
Gross book value	9,860	1,233	59,455	70,548
Gross book value - ROU assets	54,039	-	-	54,039
Accumulated depreciation/ amortisation and impairment	(3,969)	(1,068)	(52,435)	(57,472)
Accumulated depreciation/amortisation and impairment - ROU assets	(33,868)	-	-	(33,868)
Closing net book balance	26,062	165	7,020	33,247

Prepared on Australian Accounting Standards basis.

- a) 'Appropriation ordinary annual services' refers to funding provided through *Appropriation Bill (No. 1) 2025-2026* and *Supply Bill (No. 1) 2025-2026* for depreciation/amortisation expenses, DCBs or other operational expenses.